



FY 2017
Budget

City of
Roeland Park, Kansas

City of Roeland Park Adopted
Budget for the Fiscal Year 2017



TABEL OF CONTENTS

<i>Roeland Park Budget at a Glance</i>	<i>1</i>
<i>Comparison of 2016 to 2017 Mill and Assessed Values</i>	<i>2</i>
<i>History of Single Family Sales Values vs. Appraised Values</i>	<i>2</i>
<i>Where Your Property Tax Dollars Go.....</i>	<i>2</i>
<i>Property Tax Calculation Example.....</i>	<i>3</i>
<i>Cost of Living Comparison</i>	<i>3</i>
<i>Property Tax Comparison</i>	<i>4</i>
<i>City Property Tax Comparison</i>	<i>4</i>
<i>City Sales Tax Rate Comparison</i>	<i>5</i>
<i>Spending Per Capita Comparison</i>	<i>5</i>
<i>Mill Rates and Value of 1 Mill</i>	<i>6</i>
<i>Relationship Between Taxable Value Per Capita and Mill.....</i>	<i>6</i>
<i>Staffing Per 1,000 Residents Comparison</i>	<i>7</i>
<i>Revenue Assumptions</i>	<i>8</i>
<i>Key Changes</i>	<i>9</i>
<i>Goals and Objectives Overview</i>	<i>10</i>
<i>Capital Investment Overview</i>	<i>10</i>
<i>4 Year Capital Improvement Plan</i>	<i>10</i>
<i>2017 Capital Improvement Plan</i>	<i>11</i>
<i>Reserves</i>	<i>12</i>
<i>2017 General Fund Revenues</i>	<i>12</i>
<i>2017 General Fund Expenditures.....</i>	<i>13</i>
<i>Fund Descriptions</i>	<i>14</i>
<i>Detailed Budgets by Fund</i>	<i>16</i>
<i>Overall Budget- Summary of All Funds</i>	<i>17</i>
<i>Interfund Transfers</i>	<i>18</i>
<i>General Fund</i>	<i>20</i>
<i>General Operations Department</i>	<i>21</i>
<i>Police Department</i>	<i>25</i>
<i>Court Department</i>	<i>26</i>
<i>Neighborhood Services Department</i>	<i>27</i>
<i>Administration Department</i>	<i>28</i>
<i>Public Works Department</i>	<i>29</i>
<i>Employee Benefits</i>	<i>31</i>
<i>Council (Governing Body) Department</i>	<i>32</i>
<i>Solid Waste/Leaf Removal Programs</i>	<i>33</i>
<i>All Other Funds Summary</i>	<i>34</i>
<i>Bond and Interest Fund</i>	<i>35</i>
<i>Special Highway Fund</i>	<i>37</i>
<i>Special Street Improvement Fund</i>	<i>38</i>
<i>Community Center Fund</i>	<i>39</i>
<i>Special Infrastructure Fund</i>	<i>40</i>
<i>Equipment and Building Reserve Fund</i>	<i>41</i>
<i>TIF 1A/B- Walmart/Bella Roe Fund</i>	<i>48</i>
<i>TDD #1- Price Chopper Fund</i>	<i>49</i>

TABEL OF CONTENTS- CONTINUED

<i>TDD #2- Lowes Fund</i>	<i>50</i>
<i>CID #1- Roeland Park Shopping Center Fund</i>	<i>51</i>
<i>TIF 2D- City Hall Fund</i>	<i>52</i>
<i>TIF 2C- Valley State Bank Fund</i>	<i>53</i>
<i>TIF 3A- Boulevard Apartments Fund</i>	<i>54</i>
<i>TIF 3B- 4800 Roe/Boulevard Apartments Fund</i>	<i>55</i>
<i>Roeland Park City Hall Property Owners Association Fund</i>	<i>56</i>
<i>Street Light Purchase Fund</i>	<i>57</i>
<i>Appendix A: 2017 Organizational Goals and Current Objectives</i>	<i>58</i>
<i>Appendix B: 2017 to 2020 Capital Improvement Plan</i>	<i>69</i>
<i>Appendix C: Staffing Detail with History</i>	<i>71</i>



City of Roeland Park

The primary purpose of the City's budget and budgeting process is to develop, adopt and implement a plan for accomplishing goals for the upcoming year within given resources. The 2017 Budget has been designed to look at a three year forecast of the City while maintaining a responsive government, a stable financial position, and high quality service levels.

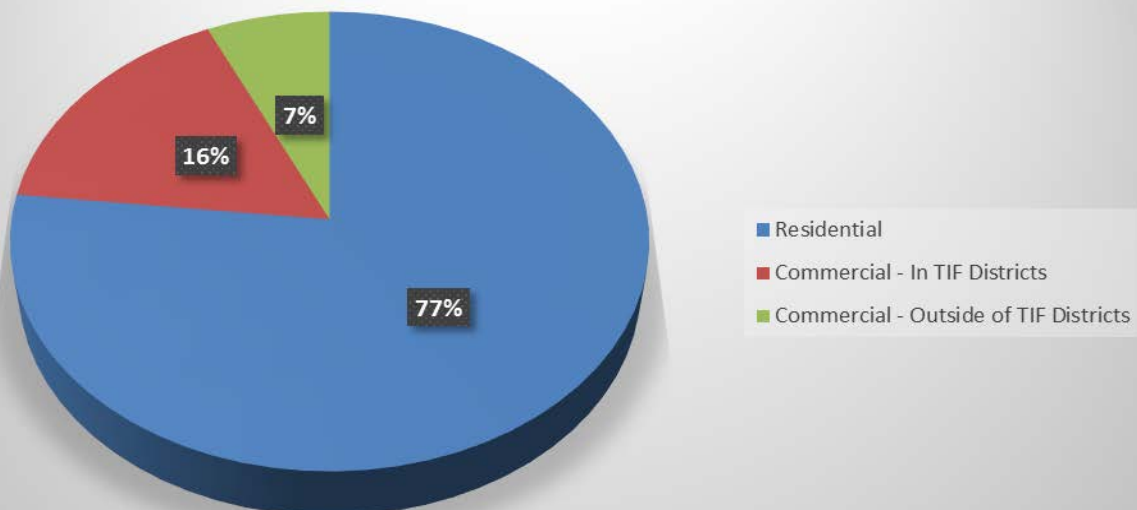
The 2017 Proposed Budget is being presented after four months of working meetings. This proposed budget includes allocation for operating, maintenance and capital expenditures and revenue projections for 2016-2019 as well as an updated 2016-2026 Capital Improvement Plan.

ROELAND PARK BUDGET AT A GLANCE

2017 budgeted revenues for all funds total \$10.489 million, expenditures total \$11.988 million. Ending fund balances are projected to total \$8.575 million.

The council continues to work on a budget that contains a Total Property Tax Levy equal to or less than the current years' mill levy of 33.385. The county appraiser's office has provided the city's assessed valuation at \$70,491,310. This is an 11% increase from the prior year, the highest percentage increase experienced among all of the Johnson County Communities which is remarkable in light of the fact that numerous other communities are able to grow their valuations by annexing new territory and through new construction where Roeland Park depends upon redevelopment, renovations and, reassessment alone to see an increase in assessed values. The increase in assessment for residential properties averaged 6.3% while the average increase for commercial/industrial property was 26%. The significant increase for commercial/industrial property is due to the County Assessor revisiting the valuation of big box and grocery stores throughout the county. 45% of the increase in property tax revenue (shown below) will be used to retire debt issued in support of TIF projects.

2016 Taxable Assesed Valuation by Category



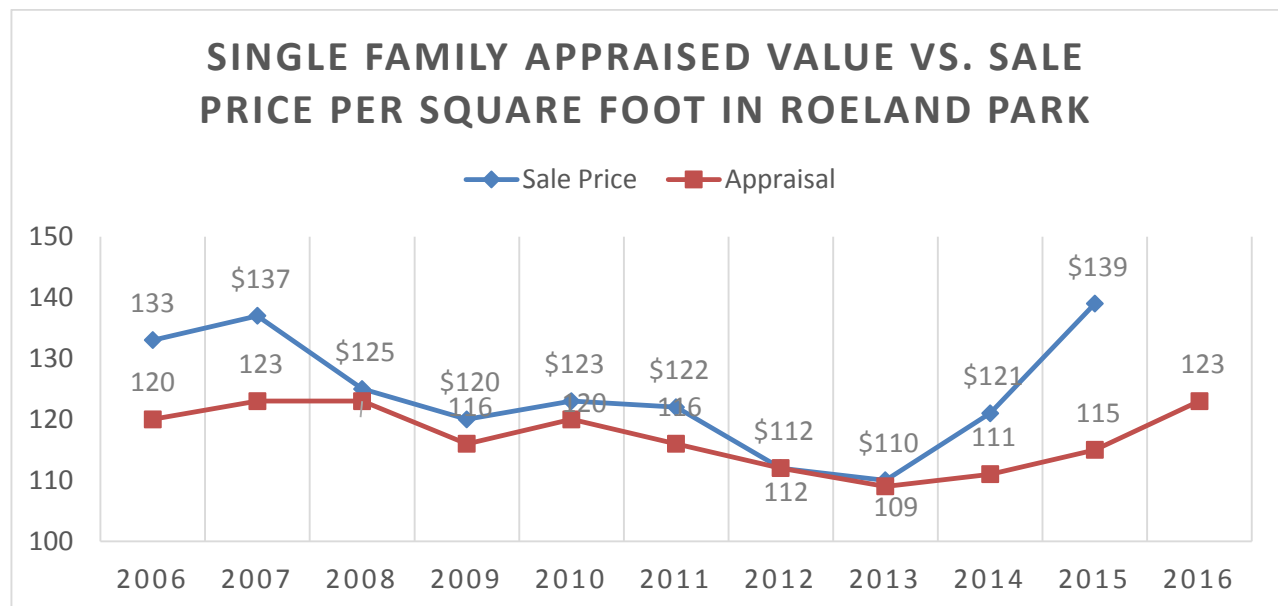
The 2017 Budget includes maintaining a mill levy of 33.385. The operations portion of the budget funds the day-to-day operating costs of the City. Operations includes: public safety, road maintenance, solid waste, neighborhood services, administration, court, council and employee benefits.

	2016 Mill Levy	2016 Property Tax Levy	2017 Mill Levy	2017 Property Tax Levy	Increase	Percent Increase
Total Property Tax/ Mill Levy	33.385	\$2,114,868	33.385	\$2,353,352	\$238,484	11.28%
General Fund	28.418	\$1,800,219	28.418	\$2,003,222	\$203,003	11.28%
Bond & Interest	4.967	\$314,649	4.967	\$350,130	\$35,482	11.28%

2016 Total Assessed Valuation \$63,347,860, as of 11/2015

2017 Total Assessed Valuation \$70,491,310, as of 7/2016

Roeland Park's growth in residential assessments is tied to actual home sales prices. During 2015 and 2016 home sale prices increased substantially, returning to pre-recession values. This is a positive sign for the community.



WHERE YOUR PROPERTY TAX DOLLARS GO:



Public schools receive most of the property taxes collected from property owners at 40%, in addition the community college receives 7% for a total of 47% going toward education. Next is the City at 24% then the County at 19%, followed by the Fire District at 9% and finally the State at 1%

PROPERTY TAX CALCULATION EXAMPLE:

Home Value (2016 Average Appraised Home Value): \$152,168
Total City Mill Rate: 33.385

Assessed Valuation:
 Determine by multiplying the appraised value by 11.5%. ($\$152,168 \times 11.5\%$) \$17,499.32

Annual Tax Liability for City Services and Debt Service:

To calculate the annual tax bill, divide the assessed valuation by 1,000 and multiply by the mill rate. ($\$17,499.32 / 1,000 \times 33.385$) **\$548.22**

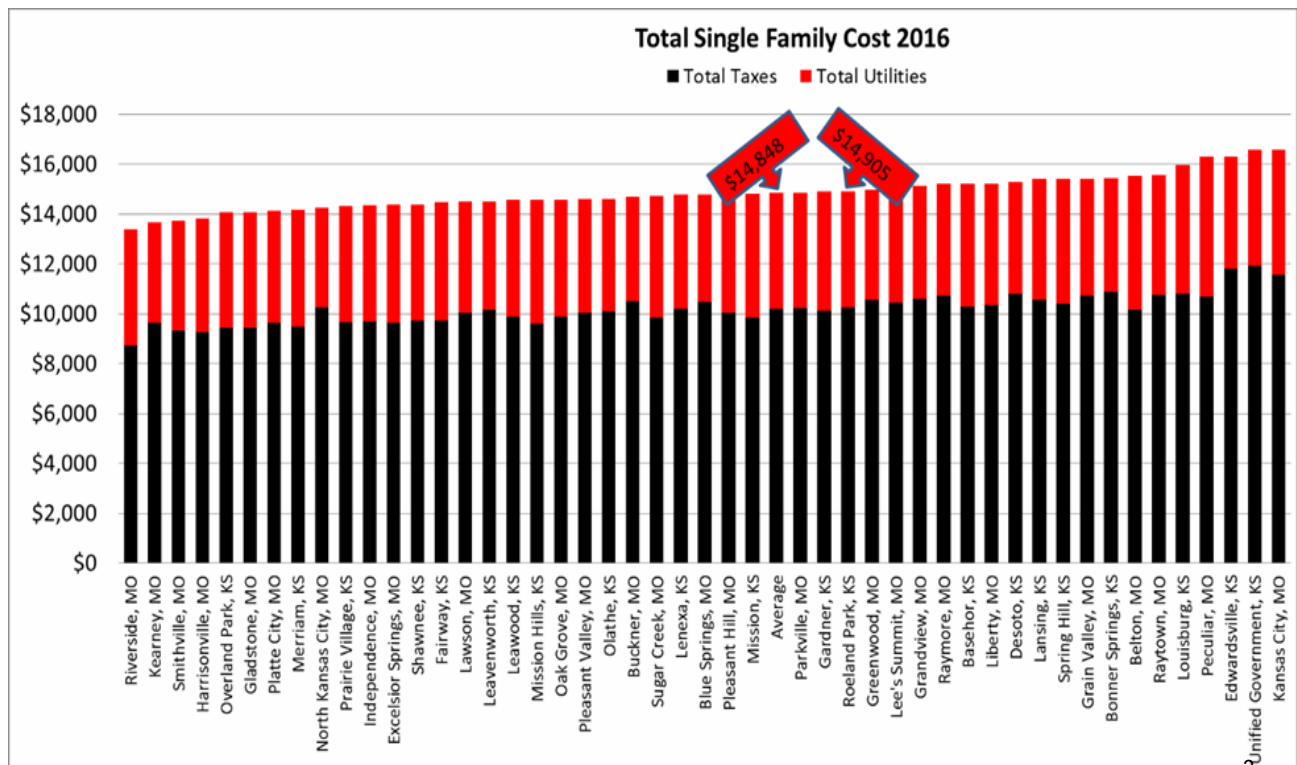
Monthly Expense for City Services:

To determine the monthly tax expense for City services, divide the tax liability by 12 months. \$48.68

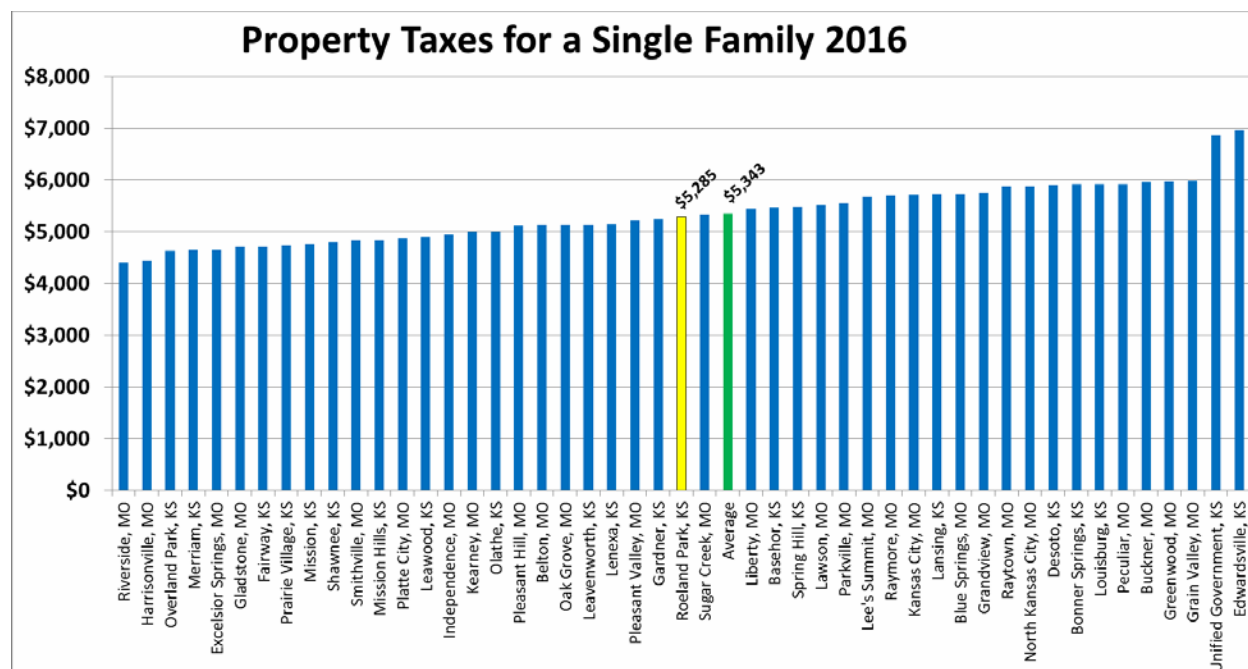
*Note: Assessed Value is the taxable value of property. It is derived by multiplying the Assessed Value (which is the Fair Market Value as determined by the County Assessor) by a percentage that is set by state statute. 11.5% of the fair market value of a home, 25% of the fair market value of commercial or industrial property, 30% of the fair market value of agricultural property and 20% of the fair market value of vehicles is taxable.

ROELAND PARK'S COST OF LIVING COMPARED TO OTHER KC COMMUNITIES

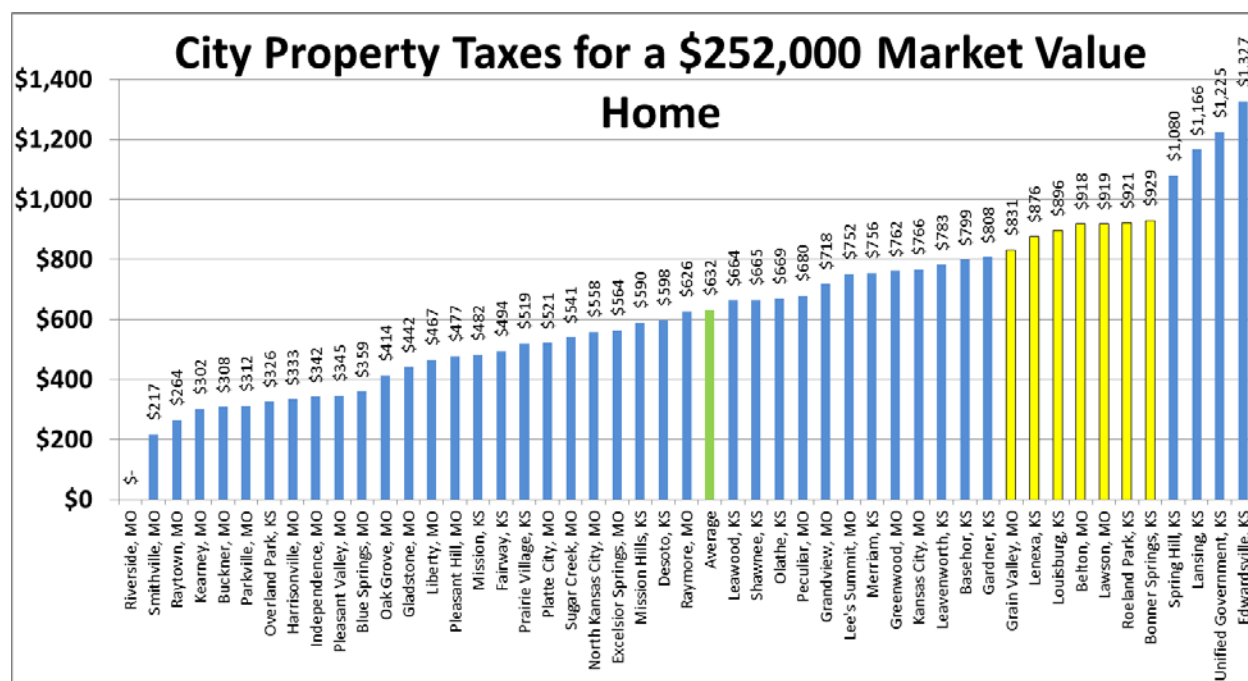
As of January 1, 2016 the utilities and taxes that a family of four would pay during the year was tallied assuming gross income of \$100,000, a home value of \$252,000, and taxable personal property valued at \$50,000. Roeland Park residents experience costs that are average within the Kansas City metro. This is noteworthy in light of the significant (5 mill) increase in the municipal property tax rate implemented in 2014 to build reserves in anticipation of Walmart's departure.

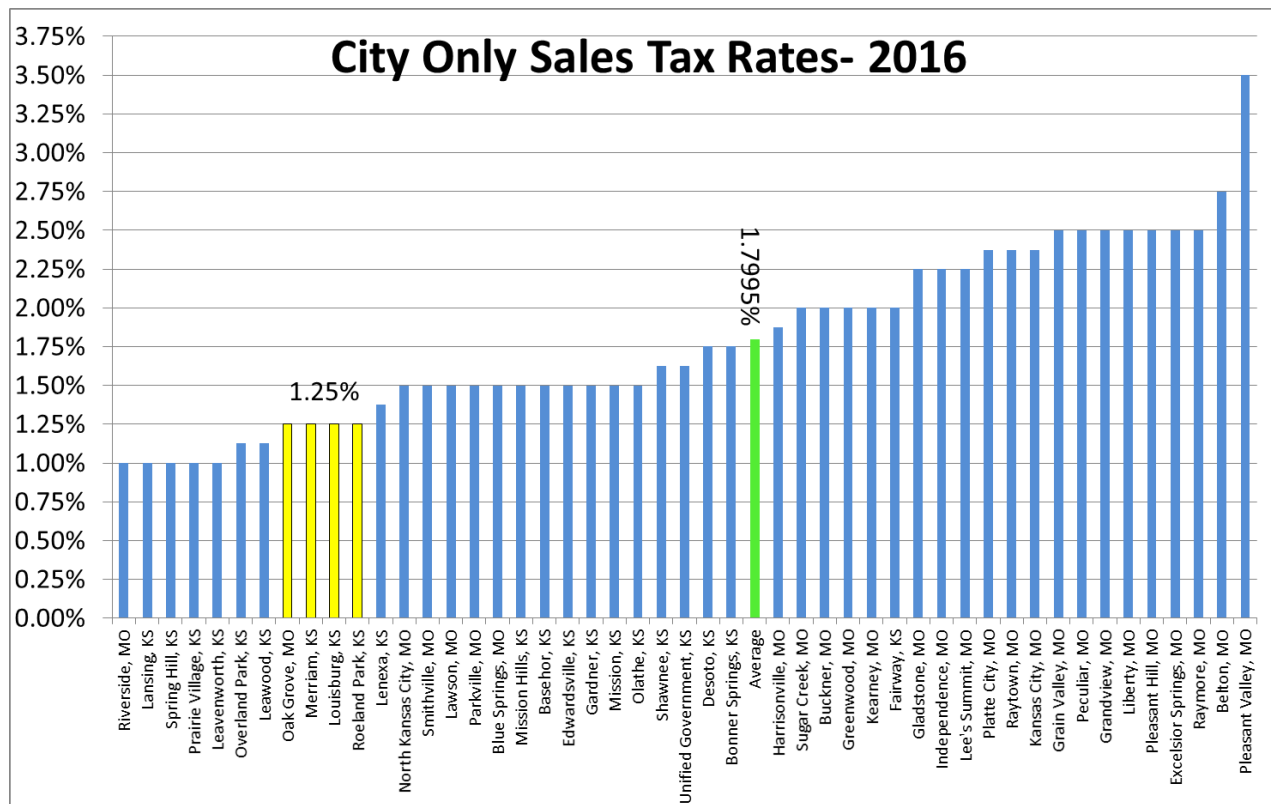


Also worthy of note is the total property tax paid by Roeland Park residents, which is also average within the Kansas City metro.



The city portion of these property taxes are above average and the municipal sales tax is below average. See charts below.



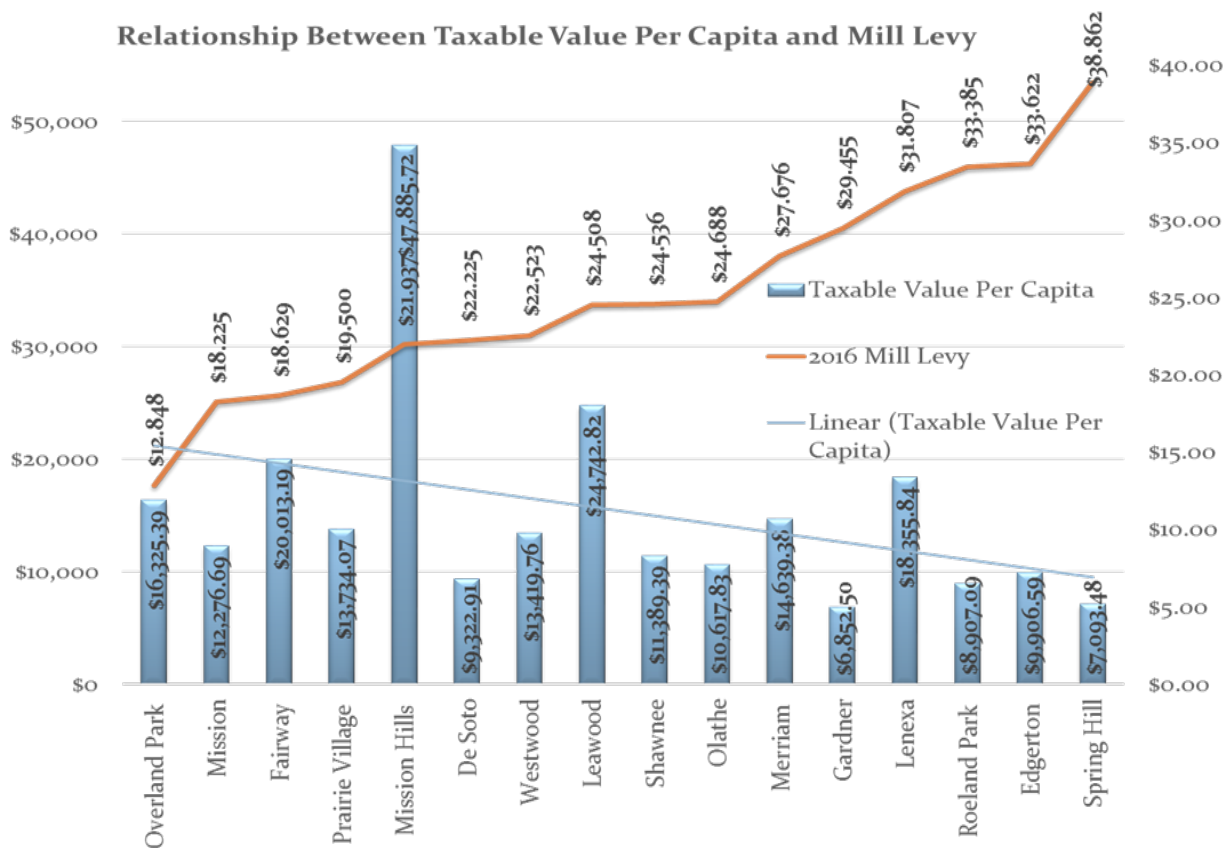


HOW ROELAND PARK COMPARES IN SPENDING PER PERSON

CITY	Population 2015	2016 General Fund	2016 General Fund Per Capita
De Soto	5,869	\$3,647,606	\$622
Gardner	20,138	\$12,664,800	\$629
Olathe	130,045	\$91,508,610	\$704
Shawnee	63,622	\$47,767,930	\$751
Roeland Park	6,827	\$5,243,401	\$768
Prairie Village	21,769	\$19,785,166	\$909
Fairway	3,939	\$3,972,975	\$1,009
Overland Park	178,919	\$181,610,000	\$1,015
Mission	9,491	\$10,972,035	\$1,156
Average	36,387	\$35,757,774	\$1,180
Lenexa	52,490	\$69,092,679	\$1,316
Merriam	11,288	\$17,028,671	\$1,509
Westwood	1,534	\$2,430,357	\$1,584
Edgerton	1,703	\$2,756,808	\$1,619
Leawood	34,579	\$59,238,900	\$1,713
Mission Hills	3,597	\$8,646,668	\$2,404

MILL RATES AND VALUE OF 1 MILL – VS. POPULATION

City	Population (2015 Census)	2016 Mill Levy	Value of 1 Mill
Overland Park	186,515	12.85	3,036,393
Mission	9,491	18.23	121,589
Fairway	3,969	18.63	80,633
Prairie Village	21,877	19.5	306,227
Mission Hills	3,597	21.94	172,585
De Soto	6,074	22.23	62,925
Westwood	1,534	22.52	21,030
Olathe	134,305	22.98	1,460,496
Average	35,384	24.40	517,449
Leawood	34,579	24.51	827,210
Shawnee	65,046	24.54	767,632
Spring Hill	5,981	26.56	22,241
Merriam	11,288	27.68	171,728
Gardner	20,868	29.46	145,932
Lenexa	52,490	31.81	975,335
Roeland Park	6,827	33.39	63,329
Edgerton	1,703	33.62	43,906



STAFFING Levels

Appendix C provides a history (2013-2017) of full time equivalents by position and department for the City of Roeland Park. 2017 staff levels reflect a decline due to the elimination of funding for the Deputy Chief Position and elimination of season mowing staff as we anticipate contracting for this work. The table below provides a comparison of staffing levels among local communities on a per 1,000 resident basis. Roeland Park operates with a very lean staff.

City	Population 2015	FTE Staff 2016	Staff per 1,000 residents
Mission Hills	3,597	8	2.22
Roeland Park	6,827	32	4.69
Shawnee	65,046	323	4.97
Fairway	3,969	21	5.29
Overland Park	186,515	1047	5.61
Prairie Village	21,877	131	5.99
Olathe	134,305	889	6.62
Average	39,630	255	6.67
Gardner	20,868	140	6.71
Westwood/Westwood Hills/Mission Woods	2,265	16	7.06
Edgerton	1,703	14	8.22
Leawood	34,579	296	8.56
Lenexa	52,490	459	8.74
Mission	9,491	83	8.75
Merriam	11,288	112	9.92

*Not including elected officials

REVENUE ASSUMPTIONS:

Sales Tax Revenues

- Sales Tax Projections - have been revised due to the delay in development at the Mission Gateway site. The budget now assumes Wal-Mart will leave in February 2018 causing a 35% drop in revenues in 2018, the sales tax will be down 40% in 2019, with the facility refilling with tenants in 2020 that generate 50% of the sales tax revenue of Wal-Mart. This equates to a 20% decline in sales tax from when Wal-Mart occupied the space.
- 2% increase annually on County Sales Tax revenues.
- As of mid-year 2016, City sales taxes have increased compared to the same period of 2015. We are however projecting sales taxes for 2017 to be equal to 2015 actuals to be conservative.

Ad Valorem & Personal Property Tax

- Ad Valorem tax for 2017 are shown reflecting the 11% growth in assessed value, however this number is reduced by \$358,000 of taxes that are captured and diverted as TIF revenues to the three TIF projects within the city.
- Delinquent collections are based on prior year actuals.
- Personal property taxes for motor vehicles are projected to be flat in out years.

KEY CHANGES

The key changes of the 2017 -2019 Budget include:

Expenses	2017	2018	2019
<i>Values are based upon increases or decreases from the prior year adopted budget.</i>			
Personnel Related:			
KPERS Employer Contribution Decrease	-\$45,500		
Elimination of Deputy Chief Position	-\$100,00	-\$100,000	-\$100,000
Health Insurance	\$25,000	\$25,000	\$25,000
3% Merit Pay Increase	\$47,000	\$48,500	\$50,000
2017 Objectives with Financial Impacts:			
Roeland Park Business Networking	\$2,500	\$2,500	\$2,500
Contracted Street Maintenance	\$210,000	\$210,000	\$210,000
In-House Street Maintenance	\$115,000	\$115,000	\$115,000
Relocate Public Works	\$1,000,000		
Public Art Repair/Removal/Replacement	\$5,000		
Replace Tennis Courts in R Park	\$150,000		
Storm Sewer Inspection	\$20,000	\$20,000	\$20,000
Mental Health Co-Responder Partnership	\$7,100	\$7,100	\$7,100
Update City Website	\$20,000		
Field Tablets for Neighborhood Services	\$2,000	\$1,000	\$1,000
Budget Software	\$3,000	\$3,000	\$3,000
Employee Service Awards	\$1,000	\$1,000	\$1,000
Multi-use Trail at Nall Park	\$15,000		
Funding for Community Sponsored Events	\$2,000	\$2,000	\$2,000
Wayfinding Sign Program	\$12,500	\$12,500	\$12,500

Based on a three year forecast, property tax rates should not increase in 2017 through 2019, assuming a number of estimates are maintained, including:

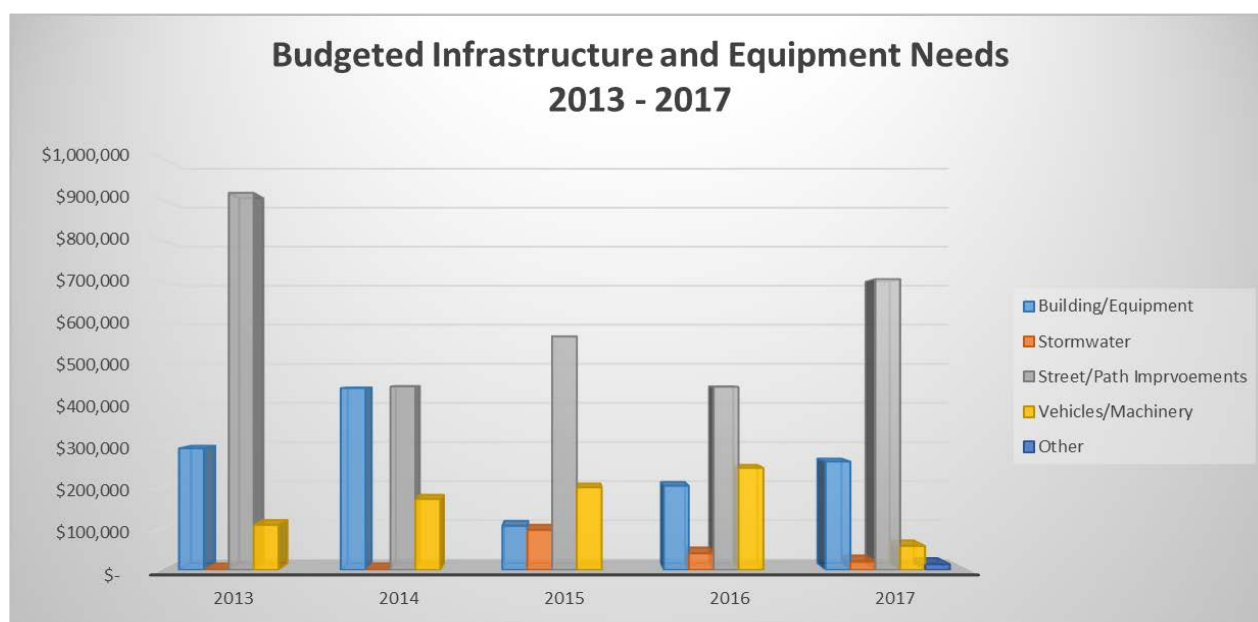
- No loss in sales tax from the move of Wal-Mart greater than the \$700,000 previously estimated by the City's Financial Advisor.
- Property values increase by at least 2% annually.
- Franchise fees and court revenues remain in line with 3 year history.
- Personnel costs, supplies and contractual services grow at a rate consistent with inflation.
- Property tax supported debt service remains at current levels.

GOALS AND OBJECTIVES OVERVIEW

Council began the 2017 budget process in February, starting with a goal setting session which included department directors. A set of broad goals were developed to assist in focusing attention and resources. Objectives to be carried out in 2017 designed to further those goals were subsequently developed by elected officials and staff. The financial impacts of the Objectives are reflected in the appropriate line item of the budget with the Goals and Objective document incorporated as Appendix A to this budget document.

CAPITAL INVESTMENT OVERVIEW

Reinvesting in the City's infrastructure, buildings, vehicles and equipment is important to maintaining the quality of life in our community. Further the City's investment promotes private investment which is key to the financial health of the community. Reinvesting in public buildings and equipment also assures that the operating costs for the City remain at optimal levels. Below is a graph reflecting the capital investment during the period of 2013 through 2017.



Four Year Capital Improvement Plan

2017 marks the first year that the City has developed a four year Capital Improvement Plan, in prior years the CIP looked out five years. The four year time line reflects the projects anticipated to be funded in part with 2 million in general obligation bonds issued in 2018. The City has taken a fiscally conservative approach to the use of bonds in paying for capital investment. That approach ensures bonds do not have a longer maturity than the expected life of the asset being financed, bond issues occur frequently enough to minimize interest expense but also not overly frequent so the fixed costs of issuance are minimized.

A detailed list of all capital items anticipated in the 4 year CIP are included in Appendix B. The CIP has an exceptionally high investment anticipated (\$15.89 million). This is driven by a number of large street and storm sewer reconstruction projects as well as acquiring a new location for Public Works. The city has looked out over a ten year horizon for capital planning purposes. During that ten year period \$24.75 million in potential capital investment has been identified.

2017 Capital Improvement Plan

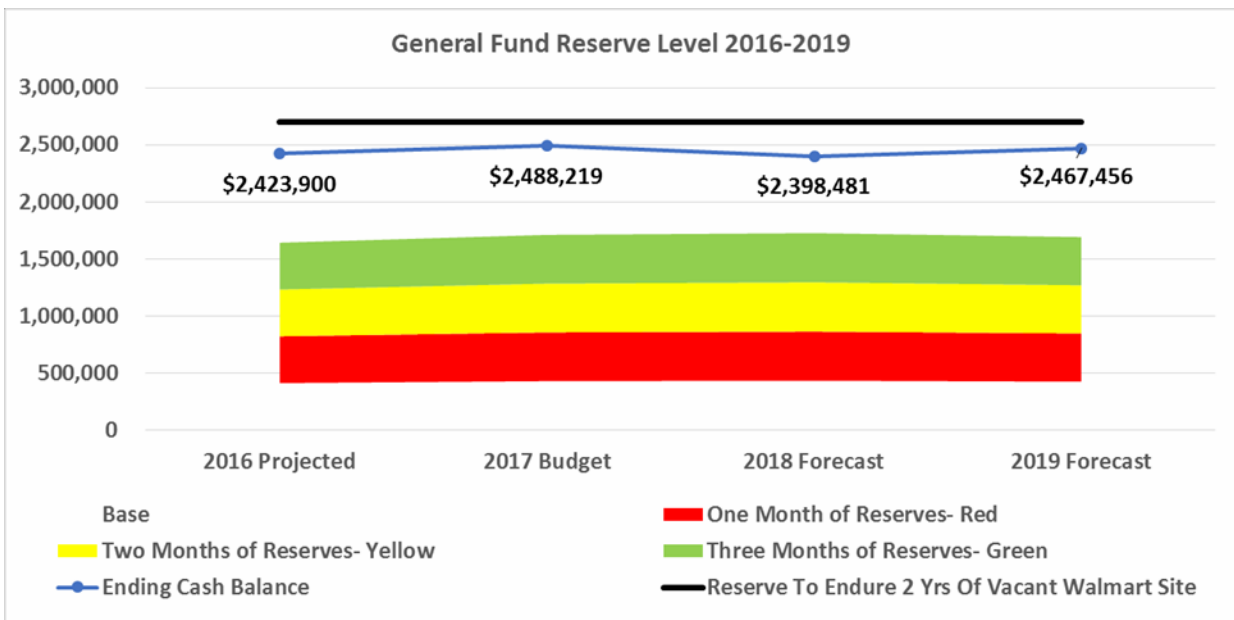
The 2017 Budget includes capital investment in city owned buildings, infrastructure, facilities, vehicles, and equipment. The plan is intended to achieve the lowest cost of ownership over the lifecycle of the asset while meeting service quality and reliability standards.

PROJECT DESCRIPTION	Proposed Funding Source	Total Est. Project Cost	Other Funding	Proposed Budget Costs
Aquatic Center – Deck Caulking	360	7,500	-	7,500
Aquatic Center – Pump Strainer Replacement	360	5,500	-	5,500
Aquatic Center - Aquatic Center - Undesignated Annual Maintenance	101	27,563	-	27,563
**City Hall - Building Reserve Fund	360	Varies	-	40,460
City Hall – Council Chambers Monitor Replacement	360	500	-	500
*Community Center - Room 3 Condenser Unit - 3 Ton	290	3,200	-	3,200
Parks – Nall Park Multiuse walking/biking path	510	15,000	-	15,000
Parks – Replace Tennis Courts at R Park	300	150,000	20,000	130,000
Parks - Building Reserve Fund	360	8,000	-	8,000
Parks Maintenance/Improvements	300	Varies	-	20,000
**Police - Body Cameras	360	3,500	-	1,000
Public Works – City-wide Wayfinding Signs	360	37,500	-	12,500
**Public Works - #201 Street Sweeper Lease payment	360	212,550	-	31,251
**Public Works - #101-#102 F7510 Dump Truck w/ Leaf & Equipment (2)	360	162,800	-	26,719
Stormwater – Network Inspection/Condition Rating	300	100,000	-	20,000
Streets – In-House Street Maintenance	300	115,000	-	115,000
Streets - Contract Street Maintenance	106	210,000	-	210,000
Streets – 2018 CARS – Roe Lane Design	270	265,680	-	265,680
Streets – 2018 CARS – 51st Street Design	270	100,000	-	100,000
TOTAL			20,000	1,039,873

Funding Sources: 101= General Operations, 270 = Sp Street Fund (27A), 290 Community Center Fund (27C), 300= Sp. Infrastructure (27D), 360 = Equipment/Building Reserve Fund

RESERVES

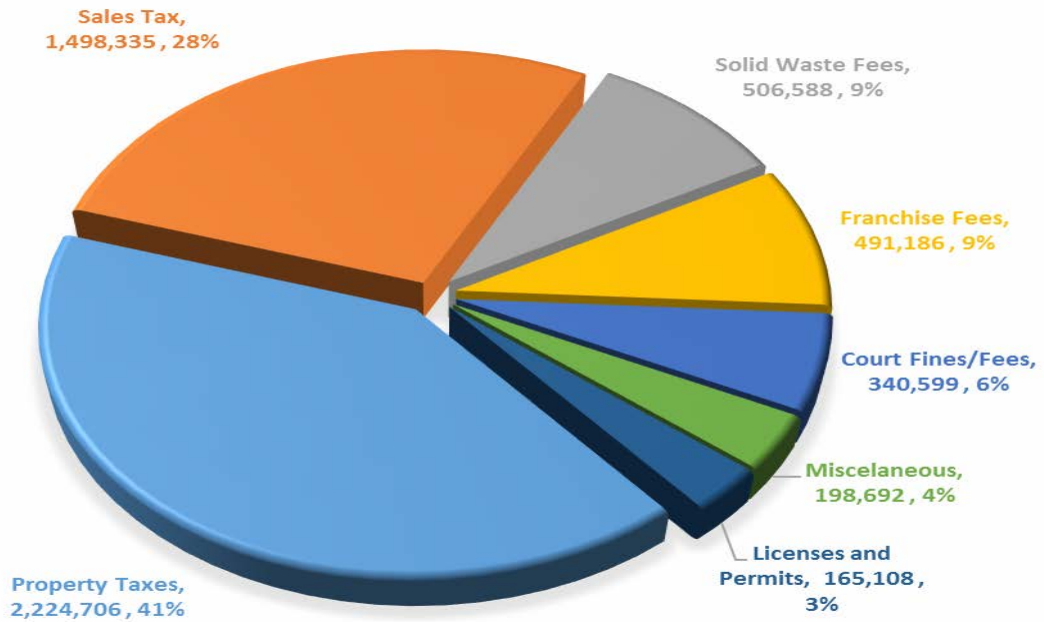
During Governing Body discussions in 2013 there was a consensus to hold reserves at no less than the 16.7% minimum (City policy) for three years. Recently the Governing Body has updated the Reserve Policy to set new thresholds stating that in uncertain economic times where significant revenue fluctuations may exist, it is prudent to target reserves at three months operating expenses or higher. Uncertainty persists regarding the departure of the City's largest retailer. Originally projected to close October 2015, the Budget now assumes a departure date of February 2018. This provides the City opportunity to build reserves sufficient to endure a two year period with the existing Walmart property being vacant. This is a real potential as large retailers will vacate space for a new location and continue to pay rent at two sites in order tie up the old property and limit competition in the market. The 2013 year end General Fund balance was \$1.3 million, adding \$1.4 million to cover two years of reduced revenues brings the reserve goal to \$2.7 million. The estimated ending fund balance for 2017 is \$2.488 million, bringing us closer our goal.



2017 GENERAL FUND REVENUES

Revenues generated in 2017 are projected to be \$5.425 million. With the inclusion of transfers between funds and the fund balance, total 2017 resources available are projected at \$7.85 million. Current revenues are collected from five primary sources: property tax (41%), sales tax (28%), solid waste fees (9%), franchise fees (9%), and court fees (6%). Property tax collections reflect only the general operations portion of the mill levy (28.418). Sales tax collections include City and County sales taxes. Franchise fees are 5% of gas, electric, telephone, cable and internet service charges. Miscellaneous revenue includes interest income and lease revenue. Property tax is revenue generated from ad valorem taxes on real estate and personal property, as well as motor vehicles.

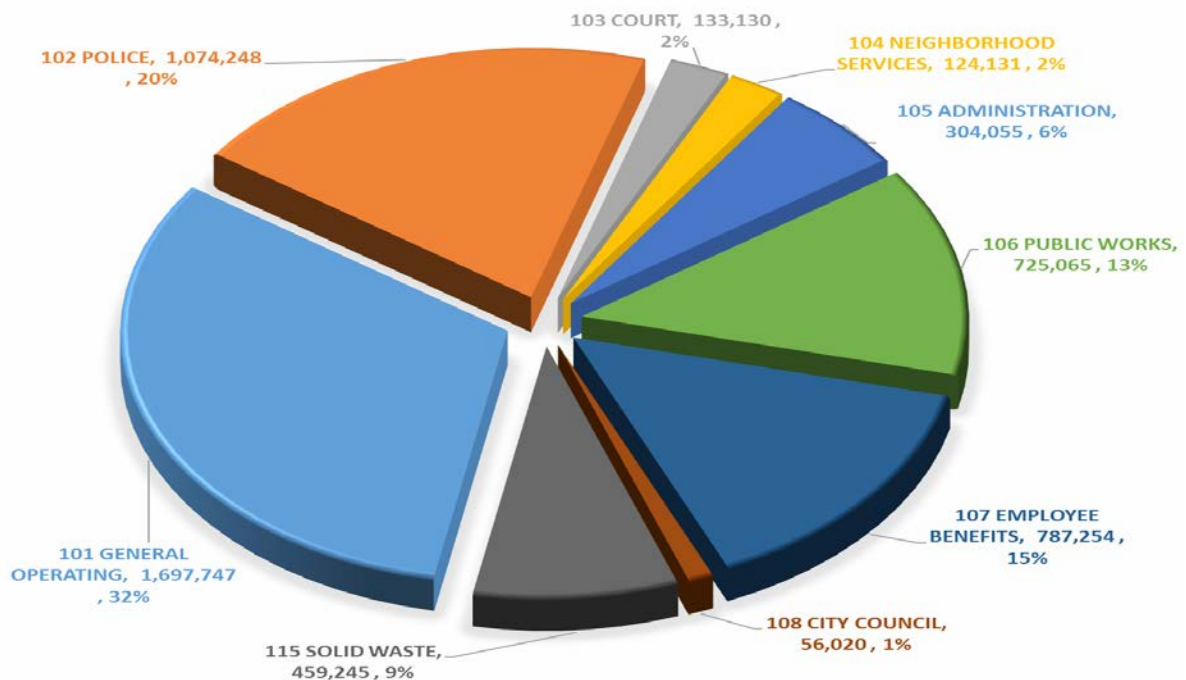
2017 BUDGETED GENERAL FUND REVENUE BY SOURCE



2017 GENERAL FUND EXPENDITURES

2017 budgeted expenditures in the General Fund are \$5.253 million, which is only 0.2% higher than the 2016 adopted Budget. These expenditures are allocated among major activities as illustrated in the graph below.

2017 GENERAL FUND BUDGET EXPENDITURES



The General Operating department has the largest budget but covers a broad range of service expenses such as: street lighting, traffic signals, audit fees, attorney fees, property and liability insurance, TIF reimbursements, pool operations, transfers to the debt service fund and the equipment/building replacement fund. The Police Department is the next largest followed by Employee Benefits, which is where insurance, retirement and social security expenses are budgeted for all employees. The Solid Waste department is the next largest, this department accounts for contractual expenses associated with trash, recycle and yard waste services as well as direct expenses associated with the leaf pick up service .

FUND DESCRIPTION

General Fund: This fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The functions accounted for in this fund account for most of the day-to-day operations of the City that are financed via sales tax, property tax, and other general revenues. Activities in the General Fund include general administration, economic development, public safety, development review, parks and public works.

Bond & Interest Fund: Used to pay for the general long-term infrastructure debt of the City.

Special Revenue Funds: Such funds are used to account for the proceeds of specific revenue sources that are legally or otherwise restricted to expenditures for specified purposes and which therefore cannot be diverted to other uses. The following funds are considered Special Revenue Funds:

Sales Tax Revenue Funds:

Special Street: Created for the purpose of paying for the repair, maintenance and improvement of streets, curbs and sidewalks located within the City. This fund receives 50% of the City's one cent general sales tax. The sales tax does not sunset. This fund is referred to as the "27A Fund.

Community Center: Established to pay the cost of the acquisition, maintenance and utilization of the Skyline School. 12.5% of the City's one cent sales tax revenues are allocated to this fund. This fund is referred to as the "27C Fund" of the City. Revenue raised and not required for the payment of the previously described costs shall be transferred to the General Fund of the City.

Special Infrastructure: Established to pay the cost of public infrastructure projects including buildings. A quarter cent sales tax was approved by Roeland Park residents on April 1, 2003, sun setting on March 31, 2013. The tax was renewed for an additional 10 years starting in April 1, 2013 and ending on March 31, 2023 is allocated to this fund. This fund is referred to as the "27D Fund" of the City.

Other Funds (Special Purpose):

Special Highway: Established to account for motor fuel tax monies sent quarterly from the Kansas State Treasurer's office, which are the Special City and County Highway Funds distributed and computed in compliance with K.S.A.79-3425CC.

Equipment and Building Reserve: A fund created to account for the scheduled replacement of capital equipment, vehicles and building infrastructure; financing provided by transfers from other funding sources for the procurement of a capital asset.

City Hall TIF (TIF 2): Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall Remodel/Technology updates, Granada Park improvements, and storm water improvements.

Bella Roe/Wal-Mart TIF (TIF 1): A special revenue fund created to account for monies received which are restricted for the purpose of retiring tax increment bonds.

Valley State Bank TIF (TIF 2c): Created to account for monies received to retire special obligation tax increment revenue bonds.

Boulevard Apartments TIF (TIF 3A): Established to account for monies received to retire special obligation tax increment revenue bonds. This fund has been closed effective year end 2014 and all funds will be tracked and maintained in the 48th and Roe Lane Area TIF fund.

48th & Roe Lane Area TIF (TIF 3C): Created in order to segregate funds dedicated to the repayment of special obligation tax increment fund bonds issued to fund improvements within the project area. A project plan is currently under development.

TDD #1 - Price Chopper: Created to establish transportation development district. The District covers all of Lots 1, 3, 4, 5 and 6 and Tract "A", Bella Roe Shopping Center and imposes a 1% sales tax on all businesses located at the Bella Roe Shopping Center with the exception of Lowe's.

TDD #2 - Lowe's: Created to establish transportation development district. The District covers all of Lot 2 (Lowe's), Bella Roe Shopping Center and imposes a .5% sales tax.

CID #1 – Roeland Park Shopping Center: Created to establish community improvement district that includes all of the Roeland Park Shopping Center, Wal-Mart, CVS and PAD site out parcels and imposes a 1% sales tax.

Detailed Budgets By Fund

Overall Budget - All Funds

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
100 - GENERAL FUND	4,909,844	5,313,384	5,060,112	5,425,214	5,316,471	5,371,831
200 - BOND AND INTEREST FUND	1,029,917	1,155,546	1,161,001	1,187,100	1,234,038	976,683
250 - SPECIAL HIGHWAY FUND	180,266	177,000	179,470	177,000	179,000	179,000
270 - SPECIAL STREET FUND 27 - A	741,268	950,750	849,323	746,723	3,251,849	877,716
290 - SPECIAL STREET FUND 27 - C (COMMUN	356,795	189,000	185,317	185,317	120,456	111,190
300 - SPECIAL INFRASTRUCTURE 27-D	370,634	378,000	378,000	390,634	240,912	222,380
360 - EQUIPMENT & BLDG.RESERVE FUND	342,694	355,780	327,321	133,430	1,175,470	28,500
370 - TIF 1A/B - BELLA ROE/WALMART	519,191	438,000	582,826	745,496	759,560	774,411
400 - TDD#1-PRICE CHOPPER	270,351	412,530	270,346	270,346	270,346	270,346
410 - TDD#2-LOWES	131,505	154,912	120,000	131,501	85,476	78,901
420 - CID#1 - ROELAND PARK SHOPPING CENT	446,114	446,114	457,024	457,024	33,216	10,910
450 - TIF 2A/D - MCDONALDS/CITY HALL	278,998	245,000	300,000	306,000	312,120	318,362
480 - TIF 2C - VALLEY STATE BANK	48,330	47,740	47,740	48,330	47,740	47,740
510 - TIF 3C - OLD POOL AREA	448,355	169,250	228,300	251,498	103,800	-
520 - ROELAND PARK PROP. OWNERS ASSOCI	33,847	33,847	33,847	33,847	33,847	33,847
680 - STREETLIGHT BONDS	-	-	-	-	-	-
Grand Total	10,108,109	10,466,853	10,180,627	10,489,460	13,164,301	9,301,818

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
100 - GENERAL FUND	4,544,895	5,243,401	4,923,932	5,360,895	5,406,209	5,302,857
200 - BOND AND INTEREST FUND	1,087,826	1,650,264	1,227,519	1,162,081	1,254,517	1,060,726
250 - SPECIAL HIGHWAY FUND	152,422	256,237	142,727	159,349	161,958	105,734
270 - SPECIAL STREET FUND 27 - A	687,739	1,119,036	692,841	881,680	1,682,720	2,296,821
290 - SPECIAL STREET FUND 27 - C (COMMUN	164,516	423,626	126,415	117,200	143,700	135,500
300 - SPECIAL INFRASTRUCTURE 27-D	268,923	536,563	550,000	345,000	296,000	195,000
360 - EQUIPMENT & BLDG.RESERVE FUND	334,551	762,369	702,558	305,860	1,444,821	324,650
370 - TIF 1A/B - BELLA ROE/WALMART	1,193,995	758,051	375,894	382,456	389,544	435,967
400 - TDD#1-PRICE CHOPPER	348,985	412,530	270,346	270,346	276,146	276,146
410 - TDD#2-LOWES	3,633	154,912	120,000	131,501	85,476	78,901
420 - CID#1 - ROELAND PARK SHOPPING CENT	-	1,689,336	-	1,960,403	1,217,204	350,000
450 - TIF 2A/D - MCDONALDS/CITY HALL	314,835	409,694	187,270	175,510	798,365	175,890
480 - TIF 2C - VALLEY STATE BANK	47,632	47,740	47,740	47,740	47,740	47,740
510 - TIF 3C - OLD POOL AREA	67,157	931,856	450,000	656,338	103,800	-
520 - ROELAND PARK PROP. OWNERS ASSOCI	31,918	46,541	31,875	31,875	31,875	31,875
680 - STREETLIGHT BONDS	166,725	-	-	-	-	-
Grand Total	9,415,752	14,442,155	9,849,116	11,988,234	13,340,075	10,817,805

**Transfers
Revenues**

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 FORECAST	2019 Forecast
100 - GENERAL FUND	-	150,000	125,000	-	-	-
4850 TRANSFER FROM 27D FUND	-	150,000	125,000	-	-	-
4870 TRANSFER FROM 27C FUND	-	-	-	-	-	-
200 - BOND AND INTEREST FUND	479,815	546,071	546,071	532,970	572,562	303,908
4401 TRANSFER FROM CAP PROJECT FD	-	-	-	-	-	-
4830 TRANSFER FROM 27A FUND	455,000	428,841	428,841	416,000	455,000	186,821
4840 TRANSFER FROM GENERAL FUND	-	117,230	117,230	116,970	117,562	117,087
4880 TRANSFER FROM STREETLIGHT FUND	24,815	-	-	-	-	-
270 - SPECIAL STREET FUND 27 - A	-	-	-	-	-	-
290 - SPECIAL STREET FUND 27 - C (COMMUNITY CEN	171,478	-	-	-	-	-
4855 TRANSFER FROM OTHER FUND	171,478	-	-	-	-	-
360 - EQUIPMENT & BLDG.RESERVE FUND	340,455	355,780	327,321	133,430	175,470	28,500
4870 TRANSFER FROM 27C FUND	-	-	-	-	-	-
4840 TRANSFER FROM GENERAL FUND	235,715	228,628	269,351	75,460	117,500	28,500
4842 TRANSFER FROM SOLID WASTE-GF	32,152	32,152	-	-	-	-
4860 TRANSFER FROM SPECIAL HIGHWAY	72,588	95,000	57,970	57,970	57,970	-
510 - TIF 3C - OLD POOL AREA	217,642	-	-	-	-	-
4855 TRANSFER FROM OTHER FUND	217,642	-	-	-	-	-
Grand Total	1,209,390	1,051,851	998,392	666,400	748,032	332,408

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
100 - GENERAL FUND	267,867	378,010	386,581	192,430	235,062	145,587
5818 TRANSFER TO BOND & INTFUND	-	117,230	117,230	116,970	117,562	117,087
5825 TRANSFER TO EQUIP RESERV FUND	267,867	260,780	269,351	75,460	117,500	28,500
250 - SPECIAL HIGHWAY FUND	72,588	95,000	57,970	57,970	57,970	-
5825 TRANSFER TO EQUIP RESERV FUND	72,588	95,000	57,970	57,970	57,970	-
270 - SPECIAL STREET FUND 27 - A	455,000	428,841	428,841	416,000	455,000	186,821
5801 TRANSFER OF FUNDS	-	-	-	-	-	-
5818 TRANSFER TO BOND & INT FUND	455,000	428,841	428,841	416,000	455,000	186,821
300 - SPECIAL INFRASTRUCTURE 27-D	-	150,000	125,000	-	-	-
5802 TRANSFER TO GENERAL FUND	-	150,000	125,000	-	-	-
360 - EQUIPMENT & BLDG.RESERVE FUND	171,478	-	-	-	-	-
5801 TRANSFER TO 27C	171,478	-	-	-	-	-
490 - TIF 3A - BOULEVARD APTS	217,642	-	-	-	-	-
5801 TRANSFER OF FUNDS	217,642	-	-	-	-	-
680 - STREETLIGHT BONDS	24,815	-	-	-	-	-
5818 TRANSFER TO BOND & INTFUND	24,815	-	-	-	-	-
Grand Total	1,209,390	1,051,851	998,392	666,400	748,032	332,407

General Fund and Special Highway Transfers to Equipment/Building Reserve Fund

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
360 - EQUIPMENT & BLDG.RESERVE FUND						
4870 TRANSFER FROM 27C FUND	-				-	-
4840 TRANSFER FROM GENERAL FUND	235,715	228,628	269,351	75,460	117,500	28,500
4842 TRANSFER FROM SOLID WASTE-GF	32,152	32,152	-		-	
4860 TRANSFER FROM SPECIAL HIGHWAY	72,588	95,000	57,970	57,970	57,970	-
Grand Total	340,455	355,780	327,321	133,430	175,470	28,500

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
101 5825 TRANSFER TO EQUIP RESERV FUND	93,000	76,530	69,471	61,960	11,000	2,500
102 5825 TRANSFER TO EQUIP RESERV FUND	75,300	108,780	87,380	1,000	4,000	13,500
104 5825 TRANSFER TO EQUIP RESERV FUND	-	-	-	-	-	-
106 5825 TRANSFER TO EQUIP RESERV FUND	67,415	43,318	112,500	12,500	102,500	12,500
250 5825 TRANSFER TO EQUIP RESERV FUND	72,588	95,000	57,970	57,970	57,970	-
115 5825 TRANSFER TO EQUIP RESERV FUND	32,152	32,152	-	-		
Grand Total	340,455	355,780	327,321	133,430	175,470	28,500

General Fund Summary

Beginning Cash	1,922,771	2,287,719	2,423,900	2,488,219	2,398,481
-----------------------	-----------	-----------	-----------	-----------	-----------

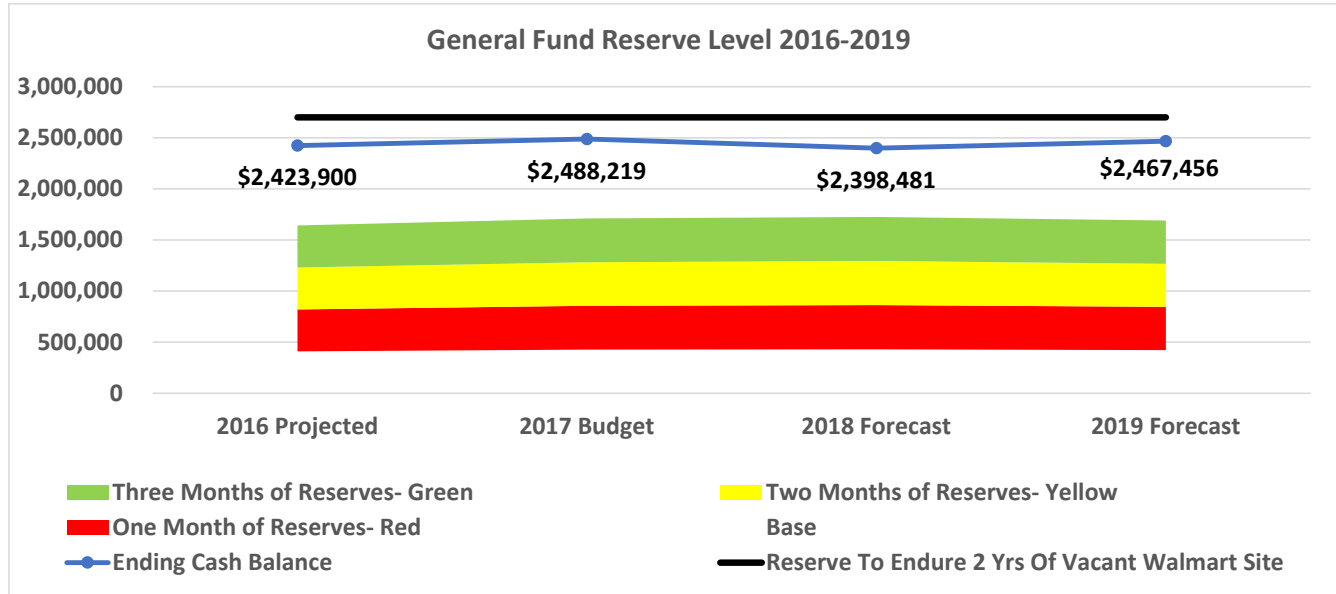
Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
101 GENERAL OPERATING	4,009,901	4,400,974	4,187,990	4,578,027	4,458,005	4,501,833
103 COURT	400,993	413,023	372,735	340,599	349,032	357,718
115 SOLID WASTE	498,950	499,388	499,388	506,588	509,434	512,280
Grand Total	4,909,844	5,313,384	5,060,112	5,425,214	5,316,471	5,371,831

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
101 GENERAL OPERATING	1,314,127	1,592,481	1,329,976	1,697,747	1,559,506	1,437,441
102 POLICE	1,030,510	1,224,165	1,132,543	1,074,248	1,102,724	1,140,195
103 COURT	110,957	139,215	134,210	133,130	134,439	135,773
104 NEIGHBORHOOD SERVICES	111,762	116,692	121,692	124,131	128,601	132,523
105 ADMINISTRATION	276,175	282,456	288,476	304,055	312,233	318,337
106 PUBLIC WORKS	418,148	537,718	610,123	725,065	818,603	739,169
107 EMPLOYEE BENEFITS	764,419	781,170	791,976	787,254	826,214	866,735
108 CITY COUNCIL	51,620	55,960	56,020	56,020	56,020	56,020
115 SOLID WASTE	467,178	513,543	458,916	459,245	467,869	476,664
Grand Total	4,544,895	5,243,401	4,923,932	5,360,895	5,406,209	5,302,857

Surplus (Deficit)	364,949	69,984	136,181	64,319	(89,738)	68,975
Ending Cash Balance	2,287,720	2,423,900	2,423,900	2,488,219	2,398,481	2,467,456



General Fund - Operations

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4020 RECREATIONAL VEHICLE TAX	553	563	563	680	560	560
4021 COMMERCIAL VEHICLE TAX	-	825	825	835	825	825
4040 HEAVY TRUCKS TAX	869	67	67	173	67	67
4050 AD VALOREM TAX	1,473,218	1,799,839	1,545,739	2,002,790	2,042,846	2,083,703
4060 MOTOR VEHICLE TAX	190,277	200,000	200,000	205,817	200,000	200,000
4070 PERSONAL PROPERTY TAX-DELIQUEN	391	-	-	391	-	-
4080 REAL PROPERTY TAX - DELINQUENT	7,298	11,000	10,820	14,020	14,300	14,586
4110 CITY/COUNTY SALES & USE TAX	620,015	605,000	620,015	632,415	645,064	657,965
4115 SALES TAX 27B (28 FUND)	555,951	555,951	555,951	555,951	361,368	333,571
4120 COUNTY JAIL TAX	154,965	159,614	150,000	154,965	159,614	164,402
4130 SAFETY SALES TAX	155,004	159,654	150,000	155,004	159,654	164,444
4180 SUNFLOWER FOUNDATION GRANT	12,066	-	-		-	-
4210 STREET CUTTING PERMIT	5,610	3,000	3,000	4,910	4,910	4,910
4215 BUILDING PERMIT	58,096	45,000	45,000	50,000	50,000	50,000
4220 ELECTRICAL PERMIT	3,193	2,800	2,800	3,470	3,470	3,470
4225 MECHANICAL PERMIT	6,930	5,000	5,000	7,728	7,728	7,728
4230 PLUMBING PERMIT	1,433	1,000	1,000	1,450	1,450	1,450
4235 GARAGE SALE PERMIT	490	500	500	500	500	500
4240 SIGN PERMIT	250	500	500	250	250	250
4245 CEREAL MALT BEVERAGE LICENSE	600	375	375	600	600	600
4250 ANIMAL LICENSES	8,626	8,500	8,500	8,913	8,913	8,913
4255 HOME OCCUPATIONAL LICENSES	1,760	2,000	2,000	1,693	2,000	2,000
4260 RENTAL LICENSES	35,636	33,000	35,636	34,595	34,595	34,595
4265 BUSINESS OCCUPATIONAL LICENSES	49,005	50,000	50,000	50,999	50,000	50,000
4310 FRANCHISE TAX - ELECTRIC	271,508	255,000	276,938	282,477	288,126	293,889
4320 FRANCHISE TAX - GAS	112,709	134,280	105,000	112,709	131,680	133,240
4330 FRANCHISE TAX - TELEPHONE	11,081	11,270	10,000	9,000	8,000	8,000
4340 FRANCHISE TAX - TELECABLE	61,846	63,000	64,000	64,000	67,000	67,000
4350 FRANCHISE TAX - DSL	28,679	23,000	26,000	23,000	20,000	20,000
4510 INTEREST ON INVESTMENT	209	200	32,730	33,385	34,053	34,734
4530 REIMBURSED EXPENSE	4,834	-	14,000	14,000	14,000	14,000

General Fund - Operations

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4610 SPECIAL ASSESSMENTS	3,403	3,000	3,000	3,403	3,403	3,403
4710 APT TOWER LEASE PAYMENT	19,441	19,980	19,441	19,441	19,441	19,441
4713 VOICESTREAM WIRELESS PAYMENT	19,441	19,981	19,441	19,441	19,441	19,441
4716 CLEARWIRE TOWER LEASE PAYMT	19,441	-	19,441	19,441	19,441	19,441
4720 PLANS & SPEC'S	1,474	1,500	1,500	1,474	1,500	1,500
4725 POLICE REPORTS	5,488	2,200	2,200	5,488	2,200	2,200
4755 3RD FLOOR LEASE REVENUES	33,496	30,000	37,632	37,632	37,632	37,632
4760 COMMUNITY EVENTS SPONSORSHIP	17,836	-	-	-	-	-
4768 SERVICE LINE AGREEMENT	2,607	2,500	2,500	2,607	2,500	2,500
4775 RPPOA CONTRACT	31,875	31,875	31,875	31,875	31,875	31,875
4785 ADMINISTRATIVE FEE REIMBSMNT	505	-	-	505	-	-
4787 RP COMMUNITY FOUNDATION DONATION	9,605	-	-	-	-	-
4795 MISCELLANEOUS	12,187	9,000	9,000	10,000	9,000	9,000
4850 TRANSFER FROM 27D FUND	-	150,000	125,000			-
Grand Total	4,009,901	4,400,974	4,187,990	4,578,027	4,458,005	4,501,833

Notes:

*Ad Valorem tax receipts are expected to increase over the prior year due to a significant increase in assessed valuation. However, much of the increase in valuations are in TIF districts which includes commercial properties. We anticipate approximately \$359,000 in General Fund revenues to be diverted to TIF districts in the 2017 Budget.

*The 2017 Budget anticipates flat City sales tax revenues and a 2% increase in County sales and use tax revenues. Wal-Mart is projected to depart in Feb. 2018 which will reduce local sales tax revenues by approximately 35% in 2018 and 40% in 2019.

*In 2015, the City eliminated the transfer from the Special Infrastructure Fund into the General Fund for the pool debt payment. Starting in 2016, that subsidy was replaced at a reduced rate of \$125,000. The pool debt will retire in 2018.

101 - General Fund - Operations
Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5120 STREET LIGHT REPAIR AND MAINTENAN	64,128	68,131	68,131	66,200	67,193	68,201
5121 TRAFFIC SIGNAL EXPENSE	161,527	166,000	166,000	166,000	166,000	166,000
5197 WATER	0		1,200	1,200	1,200	1,200
5198 WASTE WATER	0		1,000	1,000	1,000	1,000
5199 NATURAL GAS	0		1,700	1,700	1,700	1,700
5201 ELECTRIC	25,153	32,599	21,756	22,191	22,635	23,088
5202 TELEPHONE	16,086	6,695	11,250	7,086	7,299	7,518
5203 PRINTING & ADVERTISING	1,751	1,200	1,200	1,800	1,000	1,000
5204 LEGAL PRINTING	2,980	2,300	2,300	3,200	3,200	3,200
5205 POSTAGE & MAILING PERMITS	7,213	10,000	10,000	8,000	8,000	8,000
5206 TRAVEL EXPENSE & TRAINING	1,668	0	0	0	0	0
5208 NEWSLETTER	4,865	6,630	6,630	7,000	7,000	7,000
5209 PROFESSIONAL SERVICES	3,437	0	0	20,000	20,000	20,000
5210 MAINTENACE AND REPAIR BUILDING	11,011	10,000	10,000	6,000	6,000	6,000
5211 MAINTENACE & REPAIR EQUIPMENT	290	5,610	3,000	3,000	3,000	3,000
5212 UTILITY ASST	7,884	15,000	15,000	15,000	15,000	15,000
5213 AUDIT FEE'S	35,250	36,558	36,558	38,020	39,540	40,726
5214 OTHER CONTRACTUAL SERVICES	94,167	45,696	60,887	55,887	26,000	26,000
5215 CITY ATTORNEY	73,095	88,434	78,500	75,000	75,000	75,000
5216 SPECIAL PROSECUTOR FEES	5,539	2,500	2,500	2,500	2,500	2,500
5218 IT & COMMUNICATION			19,030	19,030	19,030	19,030
5230 ART COMMISSIONER	1,200	1,200	1,200	1,200	1,200	1,200
5232 UNITED COMMUNITY SERVICES	3,530	3,930	3,930	3,930	3,930	3,930
5301 OFFICE SUPPLIES	12,123	5,000	13,700	13,700	13,700	13,700
5304 JANITORIAL SUPPLIES	1,683	3,060	3,060	3,121	3,215	3,311
5401 INSURANCE & SURETY BONDS	33,689	40,196	37,211	41,402	42,644	43,924
5405 DUES, SUBSCRIPTIONS, & BOOKS	19,182	13,805	13,805	13,100	13,805	13,805
5406 ELECTIONS - CITY	5,603	4,600	4,600	18,000	4,600	18,000
5407 PUBLIC RELATIONS	1,292	3,000	3,000	3,500	3,500	3,500
5408 MISC CHARGES	11,839	3,000	7,000	8,000	8,000	8,000

101 - General Fund - Operations

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5410 COMMITTEE FUNDS		4,000	4,000	4,000	4,000	4,000
5420 JO CO HOME REPAIR - MINOR				4,500	4,500	4,500
5427 PROPERTY TAX PAYMENTS	11,467	15,000	7,500	7,800	8,112	8,436
5510 COMMUNITY EVENTS	27,698	2,000	2,000	4,000	4,000	4,000
5511 FIREWORKS	2,000	2,500	2,500	2,500	2,500	2,500
5421 JO CO HOME REPAIR - MAJOR	10,500	12,500	12,500	8,000	8,000	8,000
5516 STRATEGIC PLANNING	9,900	18,500	15,500	1,500	1,500	1,500
5517 BRANDING IMPLEMENTATION			3,000			15,000
5524 RPPOA COMMON AREA EXPENSES	33,847	33,847	33,847	33,847	33,847	33,847
5600 LEASE/PURCHASE-POOL	184,500	189,000	189,000	198,000	148,500	0
5605 LEASE/PURCHASE POOL INTEREST	25,065	19,530	19,530	13,860	5,940	0
5615 BOND INTEREST 2014-1	14,869					
5614 BOND PRINCIPAL 2014-1	102,001	0	0	0	0	0
5751 TIF FUND EXPENDITURE	0	251,200		358,000	358,000	358,000
5758 POOL OPERATIONS	161,258	225,750	200,000	205,000	211,150	217,485
5766 POOL EQUIPMENT	25,253	26,250	26,250	27,563	28,941	30,388
5813 COMPUTER SYSTEM R&M	6,584	5,000	5,000	5,000	5,000	5,000
5814 COMPUTER SOFTWARE	0	18,500	18,500	19,480	20,064	20,666
5818 TRANSFER TO BOND & INTFUND	0	117,230	117,230	116,970	117,562	117,087
5825 TRANSFER TO EQUIP RESERV FUND	93,000	76,530	69,471	61,960	11,000	2,500
Grand Total	1,314,127	1,592,481	1,329,976	1,697,747	1,559,506	1,437,441

prior year.

*The 2017 Budget reflects further detail on expenses for gas, electric, sewer and water utility expenses.

*The \$20,000 for professional services is for expenses related to the City's financial advisor which includes investment fees.

*The transfer to the Bond & Interest fund is for the streetlight debt payment.

*The debt service associated with the aquatics center will retire in 2018.

*The transfer to the Equipment Reserve Fund in 2017 is for building maintenance reserves for the Aquatic Center (\$13,000), City Hall (\$40,460), and parks (\$8,000). There is also \$500 for computer monitors in the Council Chambers.

102 - General Fund - Police Department

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5101 SALARIES - REGULAR	793,984	865,035	810,000	830,000	854,900	880,547
5102 SALARIES - OVERTIME	36,635	57,000	49,058	49,058	49,058	49,058
5104 SALARIES - PART-TIME	6,103	13,000	13,000	19,200	19,776	20,369
5202 TELEPHONE	7,718	8,000	8,000	8,000	8,000	8,000
5203 PRINTING & ADVERTISING	-	1,000	1,000	1,500	1,500	1,500
5205 POSTAGE & MAILING PERMITS	24	1,000	1,000	1,000	1,000	1,000
5206 TRAVEL EXPENSE & TRAINING	4,305	8,000	8,000	8,000	8,000	8,000
5207 MEDICAL EXPENSE & DRUG TESTING	306	1,000	1,000	1,000	1,000	1,000
5210 MAINTENACE AND REPAIR BUILDING	12	100	100	100	100	100
5211 MAINTENACE & REPAIR EQUIPMENT	4,272	8,000	8,000	8,000	8,000	8,000
5214 OTHER CONTRACTUAL SERVICES	6,688	13,900	13,900	20,000	20,000	20,000
5224 LAUNDRY SERVICE	2,978	2,400	2,400	3,000	3,000	3,000
5238 ANIMAL CONTROL	53,254	56,000	56,000	57,680	57,680	59,410
5260 VEHICLE MAINTENACE	7,704	15,000	15,000	15,000	15,000	15,000
5301 OFFICE SUPPLIES	-	3,000	3,000	-	-	-
5302 MOTOR FUELS & LUBRICANTS	22,043	42,000	35,000	35,000	35,000	35,000
5306 MATERIALS	53	2,000	2,000	2,000	2,000	2,000
5307 OTHER COMMODITIES	2,342	4,000	4,000	4,000	4,000	4,000
5309 AMUNITION	2,020	2,700	2,700	2,700	2,700	2,700
5310 TRAINING SUPPLIES	-	500	500	500	500	500
5401 INSURANCE & SURETY BONDS	75	0	0	0	0	0
5405 DUES, SUBSCRIPTIONS, & BOOKS	1,026	750	1,005	1,010	1,010	1,010
5408 MISC CHARGES	92	1,000	1,000	1,000	1,000	1,000
5452 COMMUNITY POLICING	(389)	1,000	500	500	500	500
5308 UNIFORMS & DUTY GEAR	3,965	9,000	9,000	5,000	5,000	5,000
5825 TRANSFER TO EQUIP RESERV FUND	75,300	108,780	87,380	1,000	4,000	13,500
Grand Total	1,030,510	1,224,165	1,132,543	1,074,248	1,102,724	1,140,195

Notes:

*The 2017 Budget eliminates the vacant Deputy Chief position.

*Other Contractual Services includes the Johnson County Mental Health Corresponder program at \$7,100 in 2017.

*The transfer to Equipment Reserve fund provides \$1,000 for body cameras.

103 - General Fund - Court

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4410 FINE	400,993	413,023	342,985	281,099	289,532	298,218
4415 COURT COSTS	-	-	8,750	17,500	17,500	17,500
4420 STATE FEES	-	-	21,000	42,000	42,000	42,000
Grand Total	400,993	413,023	372,735	340,599	349,032	357,718

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5101 SALARIES - REGULAR	40,894	41,926	41,926	43,170	44,479	45,813
5102 SALARIES - OVERTIME	866	1,000	1,000	1,000	1,000	1,000
5108 SALARIES - JUDGE	12,240	14,200	14,200	14,200	14,200	14,200
5109 SALARIES - PROSECUTOR	10,200	11,730	11,730	11,730	11,730	11,730
5202 TELEPHONE	180	180	180	180	180	180
5203 PRINTING & ADVERTISING	180	400	400	400	400	400
5205 POSTAGE & MAILING PERMITS	-	-	-	-	-	-
5206 TRAVEL EXPENSE & TRAINING	-	200	200	200	200	200
5209 PROFESSIONAL SERVICES	4,405	7,000	7,000	7,000	7,000	7,000
5211 MAINTENACE & REPAIR EQUIPMENT	-	200	200	200	200	200
5214 OTHER CONTRACTUAL SERVICES	-	1,000	1,000	-	-	-
5227 PRISONER CARE	4,270	8,000	8,000	8,000	8,000	8,000
5228 FEES DUE STATE OF KANSAS	17,601	46,005	42,000	42,000	42,000	42,000
5301 OFFICE SUPPLIES	-	1,000	-	-	-	-
5308 CLOTHING & UNIFORMS	-	200	200	200	200	200
5319 DUPLICATING SUPPLIES	-	-	-	-	-	-
5405 DUES, SUBSCRIPTIONS, & BOOKS	280	611	611	250	250	250
5408 MISC CHARGES	180	200	200	200	200	200
5814 COMPUTER SOFTWARE	950	5,363	5,363	4,400	4,400	4,400
5815 TECHNOLOGY UPGRADES	18,711	-	-	-	-	-
Grand Total	110,957	139,215	134,210	133,130	134,439	135,773

Notes:

*Beginning in 2015 the City began participating in the state Setoff program to assist with court fine collections in addition to using a standard collection service for out-of-state fine collections.

*In 2016 the City provided further detail on revenues by illustrating fines, court costs and state fees.

104 - General Fund - Neighborhood Services
Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5101 SALARIES - REGULAR	104,860	107,532	107,532	108,611	114,081	117,503
5102 SALARIES - OVERTIME	370	500	500	500	500	500
5202 TELEPHONE	360	360	360	960	960	960
5203 PRINTING & ADVERTISING	-	1,000	1,000	1,000	1,000	1,000
5206 TRAVEL EXPENSE & TRAINING	3,428	3,000	3,000	3,060	3,060	3,060
5214 OTHER CONTRACTUAL SERVICES	1,260	500	5,500	5,500	5,500	5,500
5260 VEHICLE MAINTENANCE	479	1,000	1,000	1,000	1,000	1,500
5302 MOTOR FUELS & LUBRICANTS	815	2,000	2,000	2,000	2,000	2,000
5405 DUES, SUBSCRIPTIONS, & BOOKS	190	800	800	500	500	500
5503 OFFICE EQUIPMENT	-	-	-	1,000	-	-
Grand Total	111,762	116,692	121,692	124,131	128,601	132,523

Notes:

*In 2017, Neighborhood Services officers will be equipped with laptops and a mobile hotspot to conduct in-field reporting.

105 - General Fund - Administration
Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5101 SALARIES - REGULAR	251,035	245,258	220,143	230,411	237,323	244,443
5102 SALARIES - OVERTIME	68	500	130	0	0	0
5104 SALARIES - PART-TIME	-280	0	31,200	33,850	34,865	33,850
5105 SALARIES - EMPLOYER FUNDED 401A	1,201					
5107 SALARIES - INTERN	2,636	7,500	5,805	5,805	5,805	5,805
5202 TELEPHONE	1,400	1,410	1,410	1,410	1,410	1,410
5206 TRAVEL EXPENSE & TRAINING	3,620	10,000	8,500	8,500	8,500	8,500
5207 MEDICAL EXPENSE & DRUG TESTING	0	50	50	50	50	50
5214 OTHER CONTRACTUAL SERVICES	10,469	5,000	10,500	10,500	10,500	10,500
5226 CAR ALLOWANCE	3,600	5,400	5,400	5,400	5,400	5,400
5260 VEHICLE MAINTENANCE	197	0	0	0	0	0
5301 OFFICE SUPPLIES	-	2,000	-			
5302 MOTOR FUELS & LUBRICANTS	-	413	413	454	454	454
5308 CLOTHING & UNIFORMS	-	250	250	250	250	250
5401 INSURANCE & SURETY BONDS	-	75	75	75	75	75
5405 DUES, SUBSCRIPTIONS, & BOOKS	1,462	1,600	1,600	1,350	1,600	1,600
5503 OFFICE EQUIPMENT	767	3,000	1,500	1,500	1,500	1,500
5813 COMPUTER SYSTEM R&M	0	0	1,500	1,500	1,500	1,500
5814 COMPUTER SOFTWARE	0	0	0	3,000	3,000	3,000
Grand Total	276,175	282,456	288,476	304,055	312,233	318,337

Notes:

*The 2017 Budget funded \$3,000 for budgeting software and future maintenance expenses.

106 - General Fund - Public Works
Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5101 SALARIES - REGULAR	251,306	272,435	273,488	273,856	282,072	290,534
5102 SALARIES - OVERTIME	7,845	8,500	8,500	8,500	8,500	8,500
5104 SALARIES - PART-TIME	11,802	22,000	-	-	-	-
5197 WATER			6,000	6,060	6,121	6,182
5198 SEWER			3,000	3,000	3,000	3,000
5199 NATURAL GAS			3,100	3,100	3,100	3,100
5201 ELECTRIC	40,307	27,675	21,420	21,420	21,420	21,420
5202 TELEPHONE	1,420	2,500	2,500	2,500	2,500	2,500
5206 TRAVEL EXPENSE & TRAINING	6,953	5,590	5,590	6,100	6,500	6,500
5207 MEDICAL EXPENSE & DRUG TESTING	1,195	1,200	1,200	800	800	800
5210 MAINTENACE AND REPAIR BUILDING	1,722	10,000	10,000	10,000	10,000	10,000
5211 MAINTENACE & REPAIR EQUIPMENT	19,027	29,125	25,000	25,000	25,000	25,000
5214 OTHER CONTRACTUAL SERVICES	3,588	5,150	31,150	31,150	31,150	31,150
5221 MAINTENANCE STREETS-CONTRACT	-94,961	0	0	210,000	210,000	210,000
5260 VEHICLE MAINTENACE	9,051	15,375	15,375	15,759	15,759	15,759
5301 OFFICE SUPPLIES	-	2,600				

106 - General Fund - Public Works
Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5302 MOTOR FUELS & LUBRICANTS	13,782	32,850	28,850	27,469	27,369	27,569
5304 JANITORIAL SUPPLIES	467	2,050	2,050	2,101	2,101	2,101
5306 MATERIALS	4,024	4,000	4,000	4,000	4,000	4,000
5308 CLOTHING & UNIFORMS	5,999	4,000	4,000	4,000	4,000	4,000
5318 TOOLS	3,813	4,000	4,000	4,000	4,000	4,000
5320 GROUNDS MAINTENANCE	15,705	20,000	20,000	23,000	23,000	24,000
5321 TREE MAINTENANCE	30,566	15,000	15,000	15,000	15,000	15,000
5405 DUES, SUBSCRIPTIONS, & BOOKS	427	700	450	450	450	450
5408 MISC CHARGES	128	-	-	-	-	-
5503 OFFICE EQUIPMENT	67	1,500	1,500	1,500	1,500	1,500
5505 OTHER CAPITAL OUTLAY	237	-	3,000	3,000	-	-
5814 COMPUTER SOFTWARE	1,350	3,000	3,300	3,300	3,300	3,300
5825 TRANSFER TO EQUIP RESERV FUND	67,415	43,318	112,500	12,500	102,500	12,500
5455 ROELAND PARK TRAIL PROJECT	12,866	-	-	-	-	-
5305 TRAFFIC CONTROL MAINTENANCE	2,047	5,150	5,150	7,500	5,462	6,304
Grand Total	418,148	537,718	610,123	725,065	818,603	739,169

*The 2017 Budget reflects further detail on expenses for gas, electric, sewer and water utility expenses.

*Starting in 2017, contract street maintenance is funded at \$210,000 in the General Fund.

*Street Maintenance in 2015 includes an audit adjustment that created a credit in that line. Beginning in 2017, contract street maintenance will be funded through the General Fund annually.

*The 2017 - 2019 transfer to the Equipment Reserve fund covers the purchase of wayfinding signs city-wide at \$12,500/year. In 2018, the transfer includes \$90,000 for a catepillar loader.

107 - General Fund - Employee Benefits
Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5122 FICA CITY CONTRIBUTION	131,121	135,000	135,000	139,050	143,222	147,518
5123 KPERS CITY CONTRIBUTION	79,533	81,000	81,000	73,500	74,235	74,977
5124 KS UNEMPLOYMENT INSURANCE	9,674	3,900	1,400	3,000	4,100	4,300
5125 WORKER'S COMPENSATION	39,155	40,500	40,000	50,000	51,500	53,045
5126 HEALTH INSURANCE	288,336	332,770	310,241	335,060	361,865	390,814
5127 HEALTH SAVINGS ACCOUNT	22,556	-	21,800	21,800	21,800	21,800
5131 KP&F CITY CONTRIBUTION	184,671	188,000	188,000	150,000	154,500	159,135
5132 401A CITY CONTRIBUTION		-	4,635	4,944	5,092	5,245
5130 CITY PAID LIFE/ST DISABILITY	8,738	-	9,900	9,900	9,900	9,900
5133 WELLNESS INCENTIVE	635					
Grand Total	764,419	781,170	791,976	787,254	826,214	866,735

Notes:

*KPERS City contribution rates decreased from 9.43% in 2016 to 8.96% in 2017 due to reduced state contributions for budget purposes.

*Due to a 29 point increase in the City's experience rating, the City's worker's compensation expense is expected to increase about 25% from 2016 to 2017.

*The City's health insurance plan year runs from July - June annually. The latest rates for the 2015/16 plan year remained relatively flat from the previous year. The City budgeted a potential increase of eight percent for insurance for the 2017-2019 plan year.

*KP&F City pension contribution rates also decreased from 20.42% in 2016 to 19.03% in 2017.

**108 - General Fund - Council
Expenditures**

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5103 SALARIES - ELECTED OFFICIALS	47,551	46,920	46,920	46,920	46,920	46,920
5206 TRAVEL EXPENSE & TRAINING	3,058	7,700	7,700	7,700	7,700	7,700
5402 MAYOR EXPENSES	621	1,000	1,000	1,000	1,000	1,000
5405 DUES, SUBSCRIPTIONS, & BOOKS	390	340	400	400	400	400
Grand Total	51,620	55,960	56,020	56,020	56,020	56,020

Notes:

*All expenses related to the Governing Body's salaries and training are budgeted in the General Fund.

115 - General Fund - Solid Waste/Leaf Removal Program

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4770 SOLID WASTE FEE	498,950	499,388	499,388	506,588	509,434	512,280
Grand Total	498,950	513,544	499,388	506,588	509,434	512,280

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5101 SALARIES - REGULAR	11,161	25,091	25,091	10,270	10,270	10,270
5211 MAINTENACE & REPAIR EQUIPMENT	3,599	1,500	1,500	4,000	4,000	4,000
5240 EQUIPMENT RENTAL	150					
5272 SOLID WASTE CONTRACT	414,105	414,000	414,000	426,217	434,741	443,436
5302 MOTOR FUELS & LUBRICANTS	1,482	5,000	5,000	5,100	5,200	5,300
5312 LEAF PROGRAM DISPOSAL FEES	4,529	13,325	13,325	13,658	13,658	13,658
5756 RESERVE		22,475				
5825 TRANSFER TO EQUIP RESERV FUND	32,152	32,152	-	-		
Grand Total	467,178	513,543	458,916	459,245	467,869	476,664

Notes:

*The 2016 Budget isolated the revenues and expenses associated with solid waste and leaf/brush collection in a separate department of the General Fund to better track costs.

Other Funds Summary
Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
200 - BOND AND INTEREST FUND	1,029,917	1,155,546	1,161,001	1,187,100	1,234,038	976,683
250 - SPECIAL HIGHWAY FUND	180,266	177,000	179,470	177,000	179,000	179,000
270 - SPECIAL STREET FUND 27 - A	741,268	950,750	849,323	746,723	3,251,849	877,716
290 - SPECIAL STREET FUND 27 - C (COMMUN	356,795	189,000	185,317	185,317	120,456	111,190
300 - SPECIAL INFRASTRUCTURE 27-D	370,634	378,000	378,000	390,634	240,912	222,380
360 - EQUIPMENT & BLDG.RESERVE FUND	342,694	355,780	327,321	133,430	1,175,470	28,500
370 - TIF 1A/B - BELLA ROE/WALMART	519,191	438,000	582,826	745,496	759,560	774,411
400 - TDD#1-PRICE CHOPPER	270,351	412,530	270,346	270,346	270,346	270,346
410 - TDD#2-LOWES	131,505	154,912	120,000	131,501	85,476	78,901
420 - CID#1 - ROELAND PARK SHOPPING CENT	446,114	446,114	457,024	457,024	33,216	10,910
450 - TIF 2A/D - MCDONALDS/CITY HALL	278,998	245,000	300,000	306,000	312,120	318,362
480 - TIF 2C - VALLEY STATE BANK	48,330	47,740	47,740	48,330	47,740	47,740
510 - TIF 3C - OLD POOL AREA	448,355	169,250	228,300	251,498	103,800	-
520 - ROELAND PARK PROP. OWNERS ASSOCIA	33,847	33,847	33,847	33,847	33,847	33,847
680 - STREETLIGHT BONDS	-	-	-	-	-	-
Grand Total	5,198,265	5,153,469	5,120,515	5,064,247	7,847,829	3,929,986

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
200 - BOND AND INTEREST FUND	1,087,826	1,650,264	1,227,519	1,162,081	1,254,517	1,060,726
250 - SPECIAL HIGHWAY FUND	152,422	256,237	142,727	159,349	161,958	105,734
270 - SPECIAL STREET FUND 27 - A	687,739	1,119,036	692,841	881,680	1,682,720	2,296,821
290 - SPECIAL STREET FUND 27 - C (COMMUN	164,516	423,626	126,415	117,200	143,700	135,500
300 - SPECIAL INFRASTRUCTURE 27-D	268,923	536,563	550,000	345,000	296,000	195,000
360 - EQUIPMENT & BLDG.RESERVE FUND	334,551	762,369	702,558	363,829	1,522,791	324,650
370 - TIF 1A/B - BELLA ROE/WALMART	1,193,995	758,051	375,894	382,456	389,544	435,967
400 - TDD#1-PRICE CHOPPER	348,985	412,530	270,346	270,346	276,146	276,146
410 - TDD#2-LOWES	3,633	154,912	120,000	131,501	85,476	78,901
420 - CID#1 - ROELAND PARK SHOPPING CENT	-	1,689,336	-	1,960,403	1,217,204	350,000
450 - TIF 2A/D - MCDONALDS/CITY HALL	314,835	409,694	187,270	175,510	798,365	175,890
480 - TIF 2C - VALLEY STATE BANK	47,632	47,740	47,740	47,740	47,740	47,740
490 - TIF 3A - BOULEVARD APTS	217,642	-	-	-	-	-
510 - TIF 3C - OLD POOL AREA	67,157	931,856	450,000	656,338	103,800	-
520 - ROELAND PARK PROP. OWNERS ASSOCIA	31,918	46,541	31,875	31,875	31,875	31,875
680 - STREETLIGHT BONDS	166,725	-	-	-	-	-
Grand Total	5,088,499	9,198,755	4,925,185	6,685,308	8,011,836	5,514,949

200 - Bond & Interest

Beginning Cash	479,137	494,574	421,228	354,710	379,730	359,250
-----------------------	---------	---------	---------	---------	---------	---------

Revenues						
	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4020 RECREATIONAL VEHICLE TAX	96	98	98	119	93	93
4021 COMMERCIAL VEHICLE TAX		-	-	146	146	146
4040 HEAVY TRUCKS TAX	142	14	14	142	17	17
4050 AD VALOREM TAX	257,492	314,585	314,585	350,058	357,059	364,201
4060 MOTOR VEHICLE TAX	32,315	35,795	35,795	35,973	35,973	35,973
4070 PERSONAL PROPERTY TAX-DELIQUEN	81	50	50	81	50	50
4080 REAL PROPERTY TAX - DELINQUENT	1,285	3,000	3,000	1,285	3,000	3,000
4510 INTEREST ON INVESTMENT	-	-	5,455	5,455	5,455	5,455
4620 SPECIAL ASSESSMNT TAX-DELIQNT	364	-	-	364	-	-
4630 STORM DRAINAGE RC12-013	58,868	59,750	59,750	62,750	60,500	63,250
4640 STORM DRAINAGE RC12-012	93,060	92,595	92,595	91,206	93,694	91,782
4650 STORM DRAINAGE RC12-014	106,399	103,588	103,588	106,551	105,488	108,808
4830 TRANSFER FROM 27A FUND	455,000	428,841	428,841	416,000	455,000	186,821
4840 TRANSFER FROM GENERAL FUND	-	117,230	117,230	116,970	117,562	117,087
4880 TRANSFER FROM STREETLIGHT FUND	24,815					
Grand Total	1,029,917	1,155,546	1,161,001	1,187,100	1,234,038	976,683

200 - Bond & Interest

Beginning Cash	479,137	494,574	421,228	354,710	379,730	359,250
Expenditures						
	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5209 PROFESSIONAL SERVICES		-	5,500	5,500	5,500	5,500
5214 OTHER CONTRACTUAL SERVICES	725	-	-	-	-	-
5751 TIF FUND EXPENDITURE	-	43,900	43,900	63,000	63,000	63,000
5607 PRINCIPAL BONDS (2008-A ISSUE)	345,000	360,000	360,000	-	-	-
5610 INTEREST BONDS (2008-A ISSUE)	25,388	13,140	13,140	-	-	-
5614 PRINCIPAL BONDS (2014A)		105,000	105,000	107,000	110,000	112,000
5615 INTEREST BONDS (2014A)		12,330	12,330	9,971	7,560	5,085
5621 BOND RESERVE	-	428,245				
5644 PRINCIPAL BONDS 2012-1	35,000	35,000	35,000	420,000	425,000	200,000
5645 INTEREST BONDS 2012-1	23,605	33,938	33,938	33,553	28,093	21,718
5834 PRINCIPLE BONDS 2010-1 ISSUE	385,000	260,000	260,000	265,000	275,000	280,000
5835 INTEREST BONDS 2010-1 ISSUE	58,020	51,860	51,860	46,660	40,565	33,415
5840 PRINCIPAL BONDS 2011-2	70,000	165,000	165,000	180,000	190,000	85,000
5841 INTEREST BONDS 2011-2	36,098	34,698	34,698	31,398	27,799	23,808
5842 PRINCIPAL BONDS 2011-1	105,000	105,000	105,000	-	-	-
5843 INTEREST BONDS 2011-1	3,990	2,153	2,153	-	-	-
FUTURE BOND ISSUANCES-INTEREST					82,000	79,200
FUTURE BOND ISSUANCES-PRINCIPAL/INTEREST						152,000
Grand Total	1,087,826	1,650,264	1,227,519	1,162,081	1,254,517	1,060,726
Surplus/(Deficit)	(57,909)	(494,718)	(66,518)	7,879	(35,637)	(99,426)
Ending Cash	421,228	(144)	354,711	362,589	344,093	259,824
Ending Cash as a % of Expenses	39%	0%	29%	31%	27%	24%

Notes:

*Two bond issuances retire in 2016 - The 2008-A issue which includes a consolidation of street and storm water bond issues, and the 2011-1 debt service for the purchase of land for R-Park.

*The budget anticipates issuing general obligation bonds beginning in 2018 to cover the cost associated with infrastructure improvements as outlined in the City's Capital Improvements Plan (CIP).

*The City's reserve policy calls for the Bond & Interest Fund to have a balance between 10% and 15% of annual debt service. In 2017, debt service is \$1,093,581, 15% of which is \$164,037. The 2017 ending cash balance is \$362,589.

250 - Special Highway Fund

Beginning Cash	48,877	79,237	76,721	113,464	131,114	148,156
Revenues						
	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4140 SPEC CITY/COUNTY HIGHWAY FUND	180,266	177,000	179,470	177,000	179,000	179,000
Grand Total	180,266	177,000	179,470	177,000	179,000	179,000
Expenditures						
	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5101 SALARIES - REGULAR	55,917	32,709	56,323	58,194	59,940	61,686
5221 MAINTENANCE & REPAIR STREETS	-	-	-			
5825 TRANSFER TO EQUIP RESERV FUND	72,588	95,000	57,970	57,970	57,970	-
5271 SAND AND SALT	23,917	42,338	28,434	43,185	44,048	44,048
5750 CONTINGENCY	-	86,190			-	-
Grand Total	152,422	256,237	142,727	159,349	161,958	105,734
Surplus/(Deficit)	27,844	(79,237)	36,743	17,651	17,042	73,266
Ending Cash	76,721	-	113,464	131,114	148,156	221,422
Ending Cash as a % of Expenses	50%	0%	79%	82%	91%	209%

Notes:

*A portion of Public Works salaries associated with street maintenance are charged to the Special Highway Fund.

*The transfer to the Equipment Reserve Fund in 2017 - 2018 covers the lease payments for public works equipment.

270 - Special Street Improvement Fund

Beginning Cash	394,568	168,286	448,097	604,579	469,622	2,038,751
Revenues						
	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4110 CITY/COUNTY SALES & USE TAX	741,268	757,000	741,268	741,268	481,824	444,761
4150 CARS FUNDING		43,000	45,600	-	764,570	427,500
4435 BOND PROCEEDS	-	-	-	-	2,000,000	
4510 INTEREST ON INVESTMENT	-	-	5,455	5,455	5,455	5,455
4520 OTHER SOURCES	-	55,000	57,000			
4530 REIMBURSED EXPENSE	-	95,750	-	-	-	-
Grand Total	741,268	950,750	849,323	746,723	3,251,849	877,716
Expenditures						
	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5209 PROFESSIONAL SERVICES	156,170	60,000	70,000	100,000	100,000	100,000
5214 OTHER CONTRACTUAL SERVICES	2,337	-	-	-	-	-
5426 OTHER IMPROVEMENTS	1,098					
5437 STREET RECONSTRUCTION	-					800,000
5438 STREET MAINTENANCE	46,172	80,000	80,000			
5456 CARS PROJECTS -STREETS	26,962	114,000	114,000	365,680	1,077,720	1,210,000
5750 CONTINGENCY	-	436,195				
5818 TRANSFER TO BOND & INT FUND	455,000	428,841	428,841	416,000	455,000	186,821
5827 COST OF ISSUANCE					50,000	
Grand Total	687,739	1,119,036	692,841	881,680	1,682,720	2,296,821
Surplus/(Deficit)	53,529	(168,286)	156,482	(134,957)	1,569,129	(1,419,105)
Ending Cash	448,097	-	604,579	469,622	2,038,751	619,647
Ending Cash as a % of Expenses	65%	0%	87%	53%	121%	27%

Notes:

*The Special Street Fund is supported by a 1/2 cent City sales tax to cover street maintenance and infrastructure. Due to the planned departure of Wal-Mart in early 2018, we anticipate a decrease of sales tax revenue of 35% in 2018 and 40% in 2019.

*The projected 2018 Budget estimates \$2 million in bond proceeds to fund the CIP. An expense of \$50,000 for the cost of issuance is also included in 2018.

*Beginning in 2017, annual street maintenance will be funded through the General and the Special Infrastructure funds.

290 - Community Center Fund

Beginning Cash	65,107	234,626	257,386	316,288	384,405	361,161
-----------------------	--------	---------	---------	---------	---------	---------

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4110 CITY/COUNTY SALES & USE TAX	185,317	189,000	185,317	185,317	120,456	111,190
4855 TRANSFER FROM OTHER FUND	171,478	-	-	-	-	-
Grand Total	356,795	189,000	185,317	185,317	120,456	111,190

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5210 MAINTENACE AND REPAIR BUILDING	31,833	15,000	17,500	15,000	15,000	15,000
5211 MAINTENACE & REPAIR EQUIPMENT	8,104	15,500	8,500	7,500	21,200	15,500
5320 GROUNDS MAINTENANCE	540	-	-	2,500	2,500	2,500
5401 INSURANCE & SURETY BONDS	3,877	5,000	3,915	5,000	5,000	5,000
5427 PROPERTY TAX PAYMENTS	150	-	-	-	-	-
5505 OTHER CAPITAL OUTLAY	45,012	48,567	18,500	3,200	16,000	13,500
5523 GROUNDS IMPROVEMENTS	-	3,000	3,000	4,000	4,000	4,000
5409 APPROPRIATION-JO CO HUM REC	75,000	78,750	75,000	80,000	80,000	80,000
5756 COMMUNITY CENTER RESERVE	-	257,809	-	-	-	-
Grand Total	164,516	423,626	126,415	117,200	143,700	135,500

Surplus/(Deficit)	192,279	(234,626)	58,902	68,117	(23,244)	(24,310)
Ending Cash	257,386	-	316,288	384,405	361,161	336,851
Ending Cash as a % of Expenses	156%	0%	250%	328%	251%	249%

Notes:

*The Community Center Fund is supported by a 1/8 cent City sales tax.

*In 2015, all reserves held in the Equipment Reserve fund for the Community Center were transferred back to the Community Center fund.

300 - Special Infrastructure

Beginning Cash	93,563	158,563	195,274	23,274	68,908	13,820
-----------------------	--------	---------	---------	--------	--------	--------

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4110 CITY/COUNTY SALES & USE TAX	370,634	378,000	378,000	370,634	240,912	222,380
4161 GRANTS/DONATIONS - PRIVATE				20,000		
Grand Total	370,634	378,000	378,000	390,634	240,912	222,380

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5209 PROFESSIONAL SERVICES	11,847	40,000	40,000	40,000	40,000	40,000
5221 CONTRACT STREET MAINTENANCE	249,982		250,000			
5438 STREET MAINTENANCE - IN-HOUSE	2,340	250,000		115,000	115,000	115,000
5469 STORMWATER MAINTENANCE		40,000	40,000	20,000	121,000	20,000
5501 PARK MAINT/INFRASTRUCTURE	4,754	48,563	95,000	170,000	20,000	20,000
5750 CONTINGENCY	-	8,000				
5802 TRANSFER TO GENERAL FUND	-	150,000	125,000	-	-	-
Grand Total	268,923	536,563	550,000	345,000	296,000	195,000

Surplus/(Deficit)	101,711		(172,000)	45,634	(55,088)	27,380
Ending Cash	195,274		23,274	68,908	13,820	41,200
Ending Cash as a % of Expenses	73%		4%	20%	5%	21%

Notes:

*The Special Infrastructure Fund is supported by a 1/4 cent sales tax to fund general City infrastructure and maintenance improvements. The tax is scheduled to sunset in March 2023.

*Beginning in 2017, all in-house street maintenance will be paid for from the Special Infrastructure Fund at \$115,000/year.

*Stormwater Maintenance includes replacement needs outside of the City Hall (TIF 2B) District. The budget funds \$20,000 annually to support stormwater network analysis.

*The 2016 transfer to the General Fund provides a subsidy for the Aquatic Center debt service.

*See the CIP for more detailed information on capital projects funded through the Special Infrastructure Fund.

360 - Equipment & Building Reserve Fund

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4360 SALE OF ASSETS		-	-	-	1,000,000	-
4840 TRANSFER FROM GENERAL FUND	235,715	228,628	269,351	75,460	117,500	28,500
4842 TRANSFER FROM SOLID WASTE-GF	32,152	32,152	-		-	
4860 TRANSFER FROM SPECIAL HIGHWAY	72,588	95,000	57,970	57,970	57,970	-
4772 LEAF PROGRAM REIMBURSEMENT	2,239	-	-	-	-	-
Grand Total	342,694	355,780	327,321	133,430	1,175,470	28,500

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5504 MACHINERY & AUTO EQUIPMENT	71,496	227,280	351,263	14,001	107,500	52,800
5619 L/P-PRINCIPAL	51,033	52,744	52,744	54,532	56,369	-
5620 L/P - INTEREST	6,936	5,226	5,226	3,437	1,602	-
5801 TRANSFER TO 27C	171,478	-	-	-	-	-
5760 BUILDING EXPENSE	33,608	296,479	29,011	13,000	1,010,000	2,500
Grand Total	334,551	581,729	438,244	84,970	1,175,471	55,300

Reserves for Future Years - CIP Expenditures (Compounded Balances)

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5901 FUTURE CIP - POLICE		8,000	8,438	22,394	22,394	22,394
5902 FUTURE CIP - PWKS		171,640	113,189	15,349	15,349	15,349
5903 FUTURE CIP - CITY HALL		1,000		-	-	-
5904 FUTURE CIP - BUILDING RESERVE			142,687	183,147	231,607	231,607
Grand Total	-	180,640	264,314	220,890	269,350	269,350

Notes:

*Reserves represent an accumulation of funds for building reserve purposes. These funds are intended for major repairs or needs that arise in the future.

*Please see the CIP for more detailed information.

Building Maintenance Reserves

Buildings	Reserve Needed	2015 Beg	2015 Add	2015 Exp -	2016 Beg	2016 Add	2016 Exp
		Balance		Actual	Balance		
Aquatic Center	\$ 100,000	\$ 47,068	\$ 25,466	\$ -	\$ 72,534	\$ 29,011	\$ (29,011)
City Hall	\$ 127,520	\$ -	\$ 46,600	\$ -	\$ 46,600	\$ 40,460	\$ -
Public Works	\$ 26,880	\$ 17,910	\$ 2,673	\$ -	\$ 20,583		\$ -
Parks	\$ 8,000	\$ 5,500	\$ 2,500	\$ (5,030)	\$ 2,970	\$ -	\$ -
Total	\$ 262,400	\$ 70,478	\$ 77,239	\$ (5,030)	\$ 142,687	\$ 69,471	\$ (29,011)

Capital Improvement Expenses

Vehicles/Equipment	Purchase Price	2015 Beginning	2015 Add	2015 Exp	2016 Beg Balance	2016 Add	2016 Exp
Public Works CIP		\$ 5,620			\$ 5,620	0	\$ -
Used Hot Box Asphalt Truck	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ (15,000)
Public Works Building Lighting Replacement	\$ 15,000	\$ -	\$ 20,515	\$ (20,515)	\$ -	\$ -	\$ -
#107 Chevy K3500 one ton	\$ 65,000	\$ 15,000	\$ 50,000	\$ (61,099)	\$ 3,901	\$ -	\$ -
Salt Dome	\$ 60,000	\$ 97,668		\$ -	\$ 97,668	\$ -	\$ (65,612)
#204 Case 1845 C Skidsteer Replacement							
*with salt dome savings	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (66,728)
Lawnmower	\$ -				\$ -	\$ -	\$ -
#205 Trackless Replacement	\$ 150,000	\$ -	\$ 6,000	\$ -	\$ 6,000	\$ 72,500	\$ (45,000)
Trackless - Leaf Attachment	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ (18,000)
#202 Caterpillar Loader Replacement	\$ 150,000	\$ -	\$ -	\$ -	\$ -		
#101 -102 F750 Dump Truck W/Leaf & Winter Equipment (2)	\$ 162,800	\$ -	\$ 26,719	\$ (26,719)	\$ -	\$ 26,719	\$ (26,719)
#105 Chevy HD 2500	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2011 - #201 Street Sweeper	\$ 212,550	\$ -	\$ 31,251	\$ (31,251)	\$ -	\$ 31,251	\$ (31,251)
#101 F750 Dump Truck Replacement	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
#102 F750 Dump Truck Replacement	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wayfinding Signs	\$ 20,000			\$ -	\$ -	\$ -	\$ -
Wing Plows/Pre-Wet Systems for #101 and #102	\$ 45,000			\$ -	\$ -	\$ -	\$ -
Total	\$ 1,260,350	\$ 118,288	\$ 134,485	\$ (139,584)	\$ 113,189	\$ 170,470	\$ (268,310)

Building Maintenance Reserves

Buildings	2017 Beg			2018 Beg			2019 Beg	
	Balance	2017 Add	2017 Exp	Balance	2018 Add	2018 Exp	Balance	
Aquatic Center	\$ 72,534	\$ 13,000	\$ (13,000)	\$ 72,534	\$ 10,000	\$ (10,000)	\$ 72,534	
City Hall	\$ 87,060	\$ 40,460	\$ -	\$ 127,520	\$ -	\$ -	\$ 127,520	
Public Works	\$ 20,583	\$ -	\$ -	\$ 20,583	\$ 1,000,000	\$ (1,000,000)	\$ 20,583	
Parks	\$ 2,970	\$ 8,000	\$ -	\$ 10,970	\$ -	\$ -	\$ 10,970	
Total	\$ 183,147	\$ 61,460	\$ (13,000)	\$ 231,607	\$ 1,010,000	\$ (1,010,000)	\$ 231,607	

Capital Improvement Expenses

Vehicles/Equipment	2017 Beg Balan	2017 Add	2017 Exp	2018 Beg Balan	2018 Add	2018 Exp	2019 Beg Bal
Public Works CIP	\$ 5,620	\$ -	\$ -	\$ 5,620	\$ -	\$ -	\$ 5,620
Used Hot Box Asphalt Truck	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000
Public Works Building Lighting Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
#107 Chevy K3500 one ton	\$ 3,901	\$ -	\$ -	\$ 3,901	\$ -	\$ -	\$ 3,901
Salt Dome	\$ 32,056	\$ -	\$ -	\$ 32,056	\$ -	\$ -	\$ 32,056
#204 Case 1845 C Skidsteer Replacement							
*with salt dome savings	\$ (66,728)	\$ -	\$ -	\$ (66,728)	\$ -	\$ -	\$ (66,728)
Lawnmower	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
#205 Trackless Replacement	\$ 33,500	\$ -	\$ -	\$ 33,500	\$ -	\$ -	\$ 33,500
Trackless - Leaf Attachment	\$ 2,000	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ 2,000
#202 Caterpillar Loader Replacement	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ (90,000)	\$ -
#101 -102 F750 Dump Truck W/Leaf & Winter Equipment (2)	\$ -	\$ 26,719	\$ (26,719)	\$ -	\$ 26,719	\$ (26,719)	\$ -
#105 Chevy HD 2500	\$ -	\$ -	\$ -	\$ -			\$ -
2011 - #201 Street Sweeper	\$ -	\$ 31,251	\$ (31,251)	\$ -	\$ 31,251	\$ (31,251)	\$ -
#101 F750 Dump Truck Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
#102 F750 Dump Truck Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wayfinding Signs	\$ -	\$ 12,500	\$ (12,500)	\$ -	\$ 12,500	\$ (12,500)	\$ -
Wing Plows/Pre-Wet Systems for #101 and #102	\$ -	\$ -	\$ -	\$ -			\$ -
Total	\$ 15,349	\$ 70,470	\$ (70,470)	\$ 15,349	\$ 160,470	\$ (160,470)	\$ 15,349

Building Maintenance Reserves

Buildings	2019 Add	2019 Exp	2016 - 2019 Total Expenses
Aquatic Center	\$ 2,500	\$ (2,500)	\$ (54,511)
City Hall	\$ -	\$ -	\$ -
Public Works	\$ -	\$ -	\$ (1,000,000)
Parks	\$ -	\$ -	\$ -
Total	\$ 2,500	\$ (2,500)	\$ (1,054,511)

Capital Improvement Expenses

Vehicles/Equipment	2019 Add	2019 Exp	2016 - 2019 Total Expenses
Public Works CIP	\$ -	\$ -	\$ -
Used Hot Box Asphalt Truck	\$ -	\$ -	\$ (15,000)
Public Works Building Lighting Replacement	\$ -	\$ -	\$ -
#107 Chevy K3500 one ton	\$ -	\$ -	\$ -
Salt Dome	\$ -	\$ -	\$ (65,612)
#204 Case 1845 C Skidsteer Replacement			
*with salt dome savings	\$ -	\$ -	\$ (66,728)
Lawnmower	\$ -	\$ -	\$ -
#205 Trackless Replacement	\$ -	\$ -	\$ (45,000)
Trackless - Leaf Attachment	\$ -	\$ -	\$ (18,000)
#202 Caterpillar Loader Replacement	\$ -	\$ -	\$ (90,000)
#101 -102 F750 Dump Truck W/Leaf & Winter Equipment (2)	\$ -	\$ -	\$ (80,157)
#105 Chevy HD 2500	\$ -	\$ -	\$ -
2011 - #201 Street Sweeper	\$ -	\$ -	\$ (93,753)
#101 F750 Dump Truck Replacement	\$ -	\$ -	\$ -
#102 F750 Dump Truck Replacement	\$ -	\$ -	\$ -
Wayfinding Signs	\$ 12,500	\$ (12,500)	\$ (37,500)
Wing Plows/Pre-Wet Systems for #101 and #102			
Total	\$ 12,500	\$ (12,500)	\$ (511,750)

Vehicles/Equipment	Purchase Price	2015	2015 Add	2015 Exp	2016 Beg	2016 Add	2016 Exp
		Beginning Balance			Balance		
Police Department CIP		\$ -			\$ -		
In Car Computers	\$ 12,000	\$ -	\$ 8,000	\$ (7,470)	\$ 530		
Patrol Vehicle and Equipment	\$ 34,700	\$ -	\$ -	\$ -	\$ -	\$ 35,500	\$ (26,158)
Chief's Vehicle - Escape	\$ 24,400	\$ -	\$ -	\$ -	\$ -	\$ 24,500	\$ (24,441)
Patrol Vehicle and Equipment	\$ 35,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Patrol Vehicle and Equipment	\$ 35,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Patrol Vehicle and Equipment	\$ 35,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
In Car Computers (2)	\$ 8,000	\$ -	\$ -	\$ -	\$ -		\$ -
Tasers	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Replace Dodge Pickup with equipment	\$ 35,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
In Car Video	\$ 17,200	\$ -	\$ -	\$ (820)	\$ (820)	\$ 19,000	\$ (18,180)
Patrol Vehicle	\$ 37,500.00	\$ (433)	\$ 33,650	\$ (29,070)	\$ 4,147		\$ -
Patrol Vehicle	\$ 37,500.00	\$ -	\$ 33,650	\$ (29,070)	\$ 4,580		\$ -
Body Cameras	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ 880	\$ (533)
Weapons	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500	\$ (2,500)
Radar	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ (1,613)
Total	\$ 343,800	\$ (433)	\$ 75,300	\$ (66,429)	\$ 8,438	\$ 87,380	\$ (73,424)

Vehicles/Equipment	Purchase Price	2015	2015 Add	2015 Exp	2016 Beg	2016 Add	2016 Exp
		Beginning Balance			Balance		
City Hall Equipment CIP		\$ -					
Computer Servers	\$ 27,000	\$ 4,416	\$ 7,000	\$ (1,887)	\$ 9,529	\$ -	\$ (9,529)
Water Heater	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ -
Nall Park Restrooms	\$ 10,000	\$ -	\$ 10,000	\$ (8,063)	\$ 1,937	\$ -	\$ -
Computer Monitors for Council Chambers	\$ 500			\$ -	\$ -	\$ -	\$ -
Total	\$ 63,500	\$ 4,416	\$ 18,000	\$ (9,949)	\$ 12,467	\$ -	\$ (9,529)

Vehicles/Equipment	Purchase Price	2015	2015 Add	2015 Exp	2016 Beg	2016 Add	2016 Exp
		Beginning Balance			Balance		
Neighborhood Services CIP		\$ -					
Building Inspection Vehicles	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Vehicles/Equipment	2017 Beg Balance	2017 Add	2017 Exp	2018 Beg Balance	2018 Add	2018 Exp	2019 Beg Balance
Police Department CIP	\$ -			\$ -			\$ -
In Car Computers	\$ 530	\$ -		\$ 530	\$ -		\$ 530
Patrol Vehicle and Equipment	\$ 9,342	\$ -		\$ 9,342	\$ -		\$ 9,342
Chief's Vehicle - Escape	\$ 59	\$ -		\$ 59	\$ -		\$ 59
Patrol Vehicle and Equipment	\$ -			\$ -	\$ -		\$ -
Patrol Vehicle and Equipment	\$ -			\$ -	\$ -		\$ -
Patrol Vehicle and Equipment	\$ -	\$ -		\$ -			\$ -
In Car Computers (2)	\$ -	\$ -		\$ -	\$ -		\$ -
Tasers	\$ -	\$ -		\$ -	\$ -		\$ -
Replace Dodge Pickup with equipment	\$ -	\$ -		\$ -	\$ -		\$ -
In Car Video	\$ -	\$ -		\$ -	\$ -		\$ -
Patrol Vehicle	\$ 4,147	\$ -		\$ 4,147	\$ -		\$ 4,147
Patrol Vehicle	\$ 4,580	\$ -		\$ 4,580	\$ -		\$ 4,580
Body Cameras	\$ 347	\$ 1,000	\$ (1,000)	\$ 347	\$ 1,000	\$ (1,000)	\$ 347
Weapons	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Radar	\$ 3,388	\$ -		\$ 3,388	\$ 3,000	\$ (3,000)	\$ 3,388
Total	\$ 22,394	\$ 1,000	\$ (1,000)	\$ 22,394	\$ 4,000	\$ (4,000)	\$ 22,394

Vehicles/Equipment	2017 Beg Balance	2017 Add	2017 Exp	2018 Beg Balance	2018 Add	2018 Exp	2019 Beg Balance
City Hall Equipment CIP							
Computer Servers	\$ 0	\$ -	\$ -	\$ 0			\$ 0
Water Heater	\$ 1,000	\$ -	\$ -	\$ 1,000		\$ (1,000)	\$ -
Nall Park Restrooms	\$ 1,937	\$ -	\$ -	\$ 1,937	\$ -	\$ -	\$ 1,937
Computer Monitors for Council Chambers		\$ 500	\$ (500)	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,938	\$ 500	\$ (500)	\$ 2,938	\$ -	\$ (1,000)	\$ 1,938

Vehicles/Equipment	2017 Beg Balance	2017 Add	2017 Exp	2018 Beg Balance	2018 Add	2018 Exp	2019 Beg Balance
Neighborhood Services CIP							
Building Inspection Vehicles	\$ -			\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Vehicles/Equipment	2019 Add	2019 Exp	2016 - 2019 Total Expenses
Police Department CIP			\$ -
In Car Computers	\$ 2,500	\$ (2,500)	\$ (9,970)
Patrol Vehicle and Equipment	\$ -		\$ (26,158)
Chief's Vehicle - Escape	\$ -		\$ (24,441)
Patrol Vehicle and Equipment	\$ -		\$ -
Patrol Vehicle and Equipment	\$ -		\$ -
Patrol Vehicle and Equipment			\$ -
In Car Computers (2)			\$ -
Tasers	\$ 7,000	\$ (7,000)	\$ (7,000)
Replace Dodge Pickup with equipment	\$ -		\$ -
In Car Video	\$ -		\$ (19,000)
Patrol Vehicle	\$ -		\$ (29,070)
Patrol Vehicle	\$ -		\$ (29,070)
Body Cameras	\$ 1,000	\$ (1,000)	\$ (3,533)
Weapons	\$ -	\$ -	\$ (2,500)
Radar	\$ 3,000	\$ (3,000)	\$ (7,613)
Total	\$ 13,500	\$ (13,500)	\$ (158,353)

Vehicles/Equipment	2019 Add	2019 Exp	2016 - 2019 Total Expenses
City Hall Equipment CIP			
Computer Servers	\$ 20,000	\$ (20,000)	\$ (31,416)
Water Heater			\$ (1,000)
Nall Park Restrooms	\$ -	\$ -	\$ (8,063)
Computer Monitors for Council Chambers	\$ -	\$ -	\$ (500)
Total	\$ 20,000	\$ (20,000)	\$ (40,978)

Vehicles/Equipment	2019 Add	2019 Exp	2016 - 2019 Total Expenses
Neighborhood Services CIP			
Building Inspection Vehicles	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -

370 - TIF 1A/B - WALMART/BELLA ROE

Beginning Cash	1,508,082	738,082	833,278	1,040,210	1,403,250	1,773,266
-----------------------	-----------	---------	---------	-----------	-----------	-----------

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4510 INTEREST ON INVESTMENT	17,496	17,000	17,000	17,496	17,000	17,000
4730 TAX INCREMENT INCOME	257,257	215,000	274,746	300,000	306,000	312,120
4735 TAX INCREMENT INCOME IB	244,438	206,000	291,080	428,000	436,560	445,291
Grand Total	519,191	438,000	582,826	745,496	759,560	774,411

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5209 PROFESSIONAL SERVICES	1,420	-	-	-	-	-
5214 OTHER CONTRACTUAL SERVICES	2,406	2,000	2,000	2,000	2,000	2,000
5601 PRINCIPAL BONDS	1,010,000	250,000	250,000	270,000	291,600	291,600
5602 INTEREST BONDS	180,169	123,894	123,894	110,456	95,944	142,367
5750 CONTINGENCY		382,157				
Grand Total	1,193,995	758,051	375,894	382,456	389,544	435,967

Surplus/(Deficit)	(674,804)		206,932	363,040	370,016	338,444
Ending Cash	833,278		1,040,210	1,403,250	1,773,266	2,111,710
Ending Cash as a % of Expenses	70%		277%	367%	455%	484%

Notes:

*TIF 1 A/B is used to fund debt services associated with improvements in Redevelopment District No. 1 which includes Wal-Mart, and the Bella Roe shops on the south side of Roe Boulevard. The TIF is set to expire in 2024.

*In 2015, the City paid an additional \$700,000 in principal to retire the debt early.

400 - TDD#1-PRICE CHOPPER

Revenues

	2015 Actual	2016 Budget	2016 Projecte	2017 Budget	2018 Forecast	2019 Forecast
4110 CITY/COUNTY SALES & USE TAX	270,346	412,530	270,346	270,346	270,346	270,346
4510 INTEREST ON INVESTMENT	5	0	0	0	0	0
4404 BOND PROCEEDS	0	0	0	0	0	0
Grand Total	270,351	412,530	270,346	270,346	270,346	270,346

Expenditures

	2015 Actual	2016 Budget	2016 Projecte	2017 Budget	2018 Forecast	2019 Forecast
5209 PROFESSIONAL SERVICES	0	0	0	0	0	0
5214 OTHER CONTRACTUAL SERVICES	3,379	5,800	5,800	5,800	5,800	5,800
5601 PRINCIPAL BONDS	160,000	215,000				
5602 INTEREST BONDS	185,606	191,730	264,546	264,546	270,346	270,346
Grand Total	348,985	412,530	270,346	270,346	276,146	276,146

Notes:

*Transportation Development District No. 1 provides a 1 cent sales tax for Price Chopper and the surrounding shopping center.

*The fund provides debt service payments for transportation related infrastructure to support the shopping center.

410 - TDD#2-LOWES

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4110 CITY/COUNTY SALES & USE TAX	131,502	154,912	120,000	131,501	85,476	78,901
4510 INTEREST ON INVESTMENT	3	-	-	-	-	-
4404 BOND PROCEEDS	0	0	0	0	0	0
Grand Total	131,505	154,912	120,000	131,501	85,476	78,901

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5209 PROFESSIONAL SERVICES	-	-	-	-	-	-
5214 OTHER CONTRACTUAL SERVICES	1,263	5,000	5,000	5,000	5,000	5,000
5601 PRINCIPAL BONDS	-	80,000	115,000	126,501	80,476	73,901
5602 INTEREST BONDS	2,370	69,912				
Grand Total	3,633	154,912	120,000	131,501	85,476	78,901

Notes:

*Transportation Development District No. 2 provides a 1/2 cent sales tax for Lowes. The fund provides debt service payments for transportation related infrastructure to support the district.

*TDD #2 is in default due to insufficient sales tax revenues to cover the debt service. This has no direct effect on the City's finances or credit viability.

420 - CID#1 - ROELAND PARK SHOPPING CENTER

Beginning Cash	860,180	1,261,336	1,306,294	1,763,318	2,220,342	2,253,558
-----------------------	---------	-----------	-----------	-----------	-----------	-----------

Revenue

	2015 Actual	2016 Budget	2016 Projecte	2017 Budget	2018 Forecast	2019 Forecast
4110 CITY/COUNTY SALES & USE TAX	446,114	446,114	446,114	446,114	22,306	-
4510 INTEREST ON INVESTMENT			10,910	10,910	10,910	10,910
4840 TRANSFER FROM GENERAL FUND	-	-	-	-	-	-
Grand Total	446,114	446,114	457,024	457,024	33,216	10,910

Expenditures

	2015 Actual	2016 Budget	2016 Projecte	2017 Budget	2018 Forecast	2019 Forecast
5721 CID #1 EXPENSES	-	1,689,336	-	1,960,403	1,217,204	350,000
Grand Total	-	1,689,336	-	1,960,403	1,217,204	350,000

Surplus/(Deficit)	446,114		457,024	(1,503,379)	(1,183,988)	(339,090)
Ending Cash	1,306,294		1,763,318	259,939	1,036,354	1,914,468
Ending Cash as a % of Expenses				13%	-85%	-547%

Notes:

*CID #1 provides an additional 1% sales tax for infrastructure improvements to the Wal-Mart/Roeland Park Shopping Center. The CID was approved in 2012 and to date the fund has not been spent. The applicant intends to use the funds to assist with improvements once Wal-Mart leaves.

*The City budgets the entire fund balance every year so that the funding is available if the owner requests use of the funds.

450 - TIF 2D - CITY HALL

Beginning Cash	364,326	179,694	328,490	441,220	571,710	85,465
-----------------------	---------	---------	---------	---------	---------	--------

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4730 TAX INCREMENT INCOME	278,998	245,000	300,000	306,000	312,120	318,362
Grand Total	278,998	245,000	300,000	306,000	312,120	318,362

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5209 PROFESSIONAL SERVICES	485	-	-	-	-	-
5214 OTHER CONTRACTUAL SERVICES	1,565	3,000	3,000	3,000	3,000	3,000
5601 PRINCIPAL BONDS	160,000	160,000	160,000	165,000	165,000	170,000
5602 INTEREST BONDS	21,260	9,270	9,270	7,510	5,365	2,890
5750 CONTINGENCY	-	237,424	-			
5625 STORMWATER MAINTENANCE	-	-	-		625,000	
5763 GRANADA PARK MAINTENANCE	131,525	-	-	-	-	-
5777 ADA IMPROVEMENTS			15,000			
Grand Total	314,835	409,694	187,270	175,510	798,365	175,890

Surplus/(Deficit)	(35,837)	(164,694)	112,730	130,490	(486,245)	142,472
Ending Cash	328,489		441,220	571,710	85,465	227,937
Ending Cash as a % of Expenses	104%		236%	326%	11%	130%

Notes:

*The TIF 2 project plan was amended in 2015 to consolidate area 2B and 2D into one district known as TIF 2D.

Area 2A, which includes McDonalds and Granada Park, expired in August 2015. The new development plan did not extend the timeline for the TIF, which is scheduled to expire December 18, 2021.

*The fund covers the cost of debt service associated with renovation of City Hall which occurred in 2012.

*The amended project plan allows the fund to cover infrastructure related costs associated with serving the project area.

*The 2016 budget funds \$15,000 associated with ADA improvements to City Hall.

*The 2018 budget funds stormwater improvements associated with the TIF district.

480 - TIF 2C - VALLEY STATE BANK

Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4510 INTEREST ON INVESTMENT	-	-	-	-	-	-
4730 TAX INCREMENT INCOME	48,330	47,740	47,740	48,330	47,740	47,740
Grand Total	48,330	47,740	47,740	48,330	47,740	47,740

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5214 OTHER CONTRACTUAL SERVICES	1,682	2,500	2,500	2,500	2,500	2,500
5602 INTEREST BONDS	26,460	-	-	-	-	-
5612 DEBT SERVICE - BOND ISSUE	19,490	45,240	45,240	45,240	45,240	45,240
Grand Total	47,632	47,740	47,740	47,740	47,740	47,740

Notes:

TIF 2C funds improvements associated with the bank formerly owned by Valley State Bank, currently Mission Bank. The City pays debt service based on the revenues received from the property tax increment.

490 - TIF 3A Boulevard Apartments

Beginning Cash	217,642	-	-	-	-	-
Revenues						
	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
Grand Total						
Expenditures						
	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5801 TRANSFER OF FUNDS	217,642					
Grand Total	217,642	-	-	-	-	-
Surplus/(Deficit)	(217,642)	-	-	-	-	-
Ending Cash	-	-	-	-	-	-
Ending Cash as a % of Expenses	0%	0%	0%	0%	0%	0%

Notes:

*TIF 3A Boulevard Apartments and TIF 3C Caves, were consolidated into one fund, TIF 3B in 2014. The fund balance from the Boulevard Apartments transferred to fund 510 (TIF 3B) in 2015.

510 - TIF 3B - 4800 Roe/Boulevard Apartments

Beginning Cash	376,964	762,606	758,162	536,462	131,622	131,622
-----------------------	---------	---------	---------	---------	---------	---------

Revenues						
	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
4510 INTEREST ON INVESTMENT	-	-	-	-	-	-
4730 TAX INCREMENT INCOME	43,926	43,000	29,700	43,926	25,800	
4855 TRANSFER FROM OTHER FUND	217,642	-	-			-
4731 TAX INCREMENT INCOME 3A	186,787	126,250	198,600	202,572	78,000	
4161 GRANTS/DONATIONS - PRIVATE				5,000		
Grand Total	448,355	169,250	228,300	251,498	103,800	-

Expenditures						
	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5209 PROFESSIONAL SERVICES	67,157	-	50,000	141,338	103,800	-
5836 FUTURE PROJECT RESERVE		931,856				
5244 GENERAL CONTRACTOR	-	-	400,000	515,000		-
5833 PUBLIC WORKS BLDG	-	-	-	-		-
Grand Total	67,157	931,856	450,000	656,338	103,800	-

Surplus/(Deficit)	381,198		(221,700)	(404,840)	-	-
Ending Cash	758,162		536,462	131,622	131,622	131,622
Ending Cash as a % of Expenses	1129%		119%	20%	127%	

Notes:

*The City consolidated TIF 3A and 3C into one district in 2014. The plan amendment did not extend the timeline of the TIF which is set to expire February 24, 2018.

*In 2016, the City hired a development consultant to help bring development to the caves property at 4800 Roe Parkway (commonly referred to the old pool site). The City anticipates using funds from this TIF to prepare the property for future development.

520 - ROELAND PARK PROP. OWNERS ASSOCIATION

Beginning Cash	10,722	12,694	12,651	14,623	16,595	18,567
-----------------------	--------	--------	--------	--------	--------	--------

Revenues

	2015 Actual	2016 Budget	2016 Projecte	2017 Budget	2018 Forecast	2019 Forecast
4795 MISCELLANEOUS	33,847	33,847	33,847	33,847	33,847	33,847
Grand Total	33,847	33,847	33,847	33,847	33,847	33,847

Expenditures

	2015 Actual	2016 Budget	2016 Projecte	2017 Budget	2018 Forecast	2019 Forecast
5214 OTHER CONTRACTUAL SERVICES	-	-	-	-	-	-
5408 MISC CHARGES	43	-	-	-	-	-
5524 RPPOA COMMON AREA EXPENSES	31,875	31,875	31,875	31,875	31,875	31,875
5750 CONTINGENCY	-	14,666				
Grand Total	31,918	46,541	31,875	31,875	31,875	31,875

Surplus/(Deficit)	1,929	(12,694)	1,972	1,972	1,972	1,972
Ending Cash	12,651	-	14,623	16,595	18,567	20,539
Ending Cash as a % of Expenses	40%	0%	46%	52%	58%	64%

Notes:

The Roeland Park Property Owners Associated provides funding for expenses associated with maintaining the common spaces in City Hall.

680 - STREETLIGHTS
Revenues

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
1010 Cash Carryforward	166,725	-	-	-	-	-
4435 BOND RECEIPTS	-	-	-	-	-	-
Grand Total	166,725	-	-	-	-	-

Expenditures

	2015 Actual	2016 Budget	2016 Projected	2017 Budget	2018 Forecast	2019 Forecast
5214 OTHER CONTRACTUAL SERVICES	141,910	-	-	-	-	-
5502 BUILDING AND STRUCTURES	-	-	-	-	-	-
5818 TRANSFER TO BOND & INTFUND	24,815	-	-	-	-	-
5827 COST OF ISSUANCE	-	-	-	-	-	-
Grand Total	166,725	-	-	-	-	-

Fiscal Year 2017

Organizational Goals & Current Objectives

A. Enhance Communication and Engagement with the Community – *by expanding opportunities to inform and engage citizens in an open and participatory manner.*

Objectives:

1. Deter and Reduce Crime Through the “Community Policing Philosophy”

Justification: Crime prevention and education is a priority for the Roeland Park Police Department. Our continued efforts will never waiver. In order to reduce crime in our community we will continue to be very proactive. We will increase foot patrols in residential neighborhoods while making personal contact with citizens to discuss crime prevention measures. We will offer training for employees and business owners to assist in creating a safer work environment and utilize more social media outlets to provide citizens with better home and personal safety techniques. We will maintain a zero-tolerance stance for all incidents involving crime specific to each shift or assignment by the strategic use of available intelligence, data, and deployment.

Cost Estimate: \$0.00 **Account**

Completion Date: September 1, 2017 & ongoing

Responsible Party: Police Chief

Submitted By: Chief Morris

2. Complete a Citizen Satisfaction Survey (Completing in 2016 with Branding Process)

Justification: Conducting a Citizen Satisfaction Survey on a regular basis provides feed back to the elected officials and staff on how well the City is meeting expectations. It also serves as an engagement and educational tool for residents. In order for the tool to be a valuable policy setting and resource allocating instrument it must be administered in a scientific and statistically valid manner. Using an instrument that provides comparisons to other communities is essential to understanding the results. Having the importance of a service area reflected along with the level of satisfaction provides both staff and the elected officials a simple unbiased tool for prioritizing how best to employ the finite resources available.

ETC Institute is the authority on citizen surveys, deploying their Direction Finder tool in the late 1990's. The Direction Finder survey is widely used throughout the US and has more than 30 agencies using it in the KC Metro alone. This allows them to provide graphic comparisons to national and regional results, an ability that makes the graphically displayed results more powerful in communicating trends in our community as well as trends occurring in the region and nationally.

The survey will have Branding specific questions to add insight and direction to the branding process. This is anticipated to be completed in July of 2016.

Cost Estimate: \$15,000 **Account- Strategic Plan Funds**

Completion Date: August 30, 2016

Responsible Party: City Administrator

Submitted By: City Administrator

3. Develop a Networking Opportunity for the Roeland Park Business Community

Justification: Great places are created through many avenues: everything from individual actions that together build a welcoming sense of place, all the way up to major physical changes that make a space usable and accessible, such as we are seeking to create at the Caves site.

Additionally, people attract people. If we want a strong diversified economy in Roeland Park, we must first build networks among our existing business. Strong economies can only exist when people choose to participate in creating them. Providing an opportunity for our business owners to get together once a month, will foster growth in our economy.

Cost Estimate: \$2,500 **Account 5407.101**

Completion Date: June 30, 2017

Responsible Party: Economic Development Committee

Submitted By: Erin Thompson

B. Improve Community Assets – *through timely maintenance and replacement as well as improving assets to modern standards.*

Objectives:

1. Invest in Street Maintenance

Justification: By adopting a strategic approach to ongoing street maintenance the city can help to ensure a safe and reliable roadway for city stakeholders while mitigating unnecessary costs resulting from neglected infrastructure. As outlined in a report made by city staff and SKW to the Governing Body on 2/15/16, approximately ¼ of city roads are “good”, ½ of city roads are rated “fair”, and ¼ are “poor”; and the approximate cost of the existing pavement reconstruction backlog is estimated at over \$4,000,000. This can be prevented in the future through routine annual maintenance, rehabilitation and reconstruction as identified by staff and SKW.

Estimated investment per year to keep streets from falling into poor condition and necessitating costlier reconstruction prematurely is \$325,000. These funds would be spent on sealing and repairing spot failures, with some of the funds being spent on materials used by the Public Works staff and the balance being spent on contracted work such as mill and overlays, chip seal, and slurry seal.

Cost Estimate: \$325,000/annually **Account 5221.106-contract work (\$210k) and 5221.300-in-house work (\$115k)**

Completion Date: On-going

Responsible Party: Director of Public Works

Submitted By: Councilor Poppa

2. Issue \$2 million in General Obligation Bonds Every Three Years

Justification: A debt analysis reflects the ability to issue \$2 million in general obligation debt every three years without the need to raise the debt service portion of the mill levy. In addition to a \$4 million estimated cost to reconstruct streets that have reached a “poor” condition, the city is faced with capital replacements of parks facilities and the public works facility. Bond dollars will be allocated to individual projects based on priority; this will be reflected in the Capital Improvement Plan adopted by the Council annually. General Obligation debt is the appropriate method of funding capital investments of these types as it matches the cost to those who benefit. A debt structure that is sustainable is anticipated, so that capital replacements can be scheduled with predictable funding, which also allows for the city to leverage general obligation dollars against grant dollars available which almost always requires a local match.

Cost Estimate: \$150,000/ Year average debt service **Account Bond and Interest Fund**

Completion Date: December 31, 2017

Responsible Party: Finance Officer, Director of Public Works and City Administrator

Submitted By: Director of Public Works and City Administrator

3. Find a new location for Public Works

Justification: To fully develop the Old Pool site, public works must be moved to a new location. The estimated cost below is anticipated to be covered primarily (\$1,000,000) by proceeds derived from the sale of the Old Pool site and/or the sale of the NE corner of Roe and Johnson Drive with the balance covered by TIF (if a building is purchased within the TIF boundary) or Bond proceeds.

Cost Estimate: \$1,000,000 **Account Fund 510 (TIF 3C) for 4800 Roe/Caves and 27D (Special Infrastructure Fund)**

Completion Date: July 31, 2017

Responsible Party: City Administrator

Submitted By: Councilor Thompson

4. Repair/Removal/Replacement of Public Art

Justification: Public Art in Roeland Park enhances the aesthetic appearance of public our spaces, increase the public's enjoyment of community areas and of the arts. Maintaining our public art assets is in line with our City Goals.

Currently there are numerous pieces from Granada Park to Roe Blvd that have deteriorated and should either be repaired or removed. In addition, streetscape enhancements along Roe Boulevard as well as the redevelopment of City owned land at the northeast corner of Roe and Johnson Drive and the Old Pool Site will necessitate an assessment and relocation plan for art currently located on these properties.

The Art's Committee has begun an evaluation of Roeland Park's Art Inventory. The budget for this objective would be used to begin maintenance and/or relocation/removal efforts of identified art.

Cost Estimate: \$5,000 for 2017, may be more in subsequent years **Account 5214.101 - Community Foundation and General Overhead (Fund 101)**

Completion Date: November 30, 2017

Responsible Party: Arts Committee and City Administrator

Submitted By: Councilor Fast

5. Replace Tennis Courts at R Park

Justification: Use funds freed up due to the decrease of \$105,000 in debt service expense which occurs in 2016 after the debt on the purchase of R Park is retired to pay for construction of new tennis courts at R Park.

Funding could also come from in part from a US Tennis Association grant (\$20,000 maximum).

Cost Estimate: \$150,000 **Account 5501.300 and potential grant funds**

Completion Date: November 30, 2017

Responsible Party: Public Works Director

Submitted By: Councilor Fast

6. Stormwater Network Inspection/Condition Rating

Justification: In 2013, due to a sink hole that appeared on Elledge Street and another on Roe Lane the City hired a company with to inspect the stormwater pipe under these two roads. There were several stormwater pipes that were found to be in poor condition and staff has worked to include all those lines in our CIP for removal and replacement. Since 2013 we have not had any of our stormwater infrastructure inspected or condition rating applied to our stormwater network. This objective is to have the entire storm water network inspected and a condition rating applied to the network. Much like our pavement analysis in 2015, staff can use this information to identify deficient infrastructure with in our right-of-ways and easements in the City. We can then begin to plan for removal and replacement of infrastructure in poor condition. Unlike our roads, stormwater infrastructure is below the surface and this proactive approach will identify an issue before it becomes a costly problem.

Cost Estimate: \$20,000/year for 5 years **Account 5469.300**

Completion Date: November 30, 2017

Responsible Party: Director of Public Works

Submitted By: Jose Leon

C. Keep Our Community Safe & Secure – *for all citizens, businesses, and visitors.*

Objectives:

1. Establish Participation in the JOCO Mental Health “Co-Responder” Program

Justification: The “Co-Responder” program is a specialized response unit of JOCO Mental Health who assist the Police Department in providing improved emergency services to those individuals who suffer from mental illness, threat of suicide, substance abuse disorders, or the danger of becoming alcoholics or drug abusers. These responders go to the scene of the mental health issue with officers in order to establish alternatives not always available to law enforcement. The goals are to reduce arrest and incarceration of individuals with mental health problems, provide faster medical evaluations, and establish treatment options. This pilot program will be utilized and funded if approved by the seven individual Cities of Roeland Park, Leawood, Prairie Village, Merriam, Mission, Fairway, and Westwood. Additional annual training of all Roeland Park Police Officers will be required to establish a continued better understanding of mental health issues in the community.

Cost Estimate: \$7,100/year **Account 5214.102**

Completion Date: January 31, 2017

Responsible Party: Police Chief

Submitted By: Chief Morris

2. Provide a Strategy for Reducing Traffic Accidents.

Justification: Traffic safety is a concern for any community. There is nothing more important than saving lives while making driving an enjoyable experience. The Roeland Park Police Department will utilize engineering, education, and enforcement strategies for targeted problem areas to address traffic concerns within the city. We will continue to participate in the S.T.E.P. traffic safety program, increase random “Traffic Blitz” operations, and work towards the AAA KDOT Gold Award for traffic safety.

Cost Estimate: \$0.00 **Account N/A**

Completion Date: December 31, 2017

Responsible Party: Police Chief

Submitted By: Chief Morris

D. Provide Great Customer Service – *with professional, timely and friendly staff.*

Objectives:

1. Update City Website

Justification: The current web page software makes it difficult for staff to make significant modifications to the web site. The feel and function of the site is also dated and not as user friendly as other municipal sites. Options to update the site need to be vetted but some of those that have been discussed include working with an experienced municipal web site designer, working with another government agency's web development staff and employing students to develop and install a new site. The objective would entail gathering cost data on these different options and identifying the pros and cons of each. This would be presented to council for direction before moving forward.

Cost Estimate: \$20,000 **Account 5214.101**

Completion Date: March 31, 2017

Responsible Party: City Clerk

Submitted By: City Clerk

2. Purchase Tablets for Neighborhood Services Field Work

Justification: Currently, the Neighborhood Services staff takes notes on their inspections while out in the field. They have to dedicate a certain amount of time to reenter this information into our databases for tracking purposes. With the introduction of the Citizen Serve software, staff will have the opportunity to enter observations and information directly into the cloud-based system while in the field. They can also look up historical information on the property and have it at their fingertips while in the field. The use of a mobile device will allow inspectors to take photos, enter reports and save time running back and forth between the office and job site. It will allow us to fully capture the efficiencies of the new system.

Cost Estimate: \$1,000 materials and \$80/month for mobile hotspot **Account: 5503.104 - \$1,000; 5202.104 - \$1,000**

Completion Date: January 31, 2017

Responsible Party: Asst. City Administrator

Submitted By: Jennifer Jones-Lacy

3. Purchase Budget Software

Justification: Staff uses Microsoft Excel to prepare the Budget document annually. This system has a high potential for mistakes due to manual data entry required to update the system. In addition, it's difficult to run reports in preparation for the budget and it lacks detail that is beneficial in communicating to the public what we are spending our resources on, this detail also serves as a resource for staff and the elected officials to remind us where particular items are budgeted. A new system will help us update and track changes, and provide a new level of detail and analysis not currently available.

Cost Estimate: \$3,000/year **Account 5814.105**

Completion Date: February 28, 2017

Responsible Party: Assistant City Administrator

Submitted By: Jennifer Jones-Lacy

E. **Cultivate a Rewarding Work Environment** – *where creativity, efficiency and productivity are continuous pursuits.*

Objectives:

1. **Employee Recognition Program: Outstanding Service Award**

Justification: City staff is our most valuable assets in Roeland Park. We should help to cultivate a work environment that rewards excellence in service to our residents and community as a whole. Recognition for outstanding service is vital to team morale, job satisfaction and team member retention.

The Outstanding Service Award (awarded quarterly) program is intended to: Recognize full- and part-time staff/officers of the City of Roeland Park who go above and beyond the call of duty to embody the City's standards for excellence; Reward city staff who exhibit remarkable individual performance and contribution in their positions and related duties; and, acknowledge efforts that have inspired and supported the performance and achievements of the team and community.

Any full- and/or part-time city staff are eligible to be nominated for the award, based on eligibility and selection criteria (to be determined). City stakeholders (residents, staff, business owners, elected/appointed officials, visitors, etc.) may nominate any eligible staff member via nomination form at "ballot box" located within city offices, or on city website. Recognition may include gift certificate, public announcement and/or proclamation at council meetings,

recognition on plaque at City Hall, and profile in Roeland Parker. An annual service recognition program may be included.

Cost Estimate: \$1,000/year **Account 5408.101**

Completion Date: In place by February 28, 2017

Responsible Party: City Administrator & Council Rep

Submitted By: Councilor Poppa

2. Consider Paid Time Off or Vacation Accrual Changes for Full Time Employees

Justification: The current vacation accrual structure reflects a dated methodology. The idea that an employee should see an increase in vacation accrual after 5, 10 and 15 years of service is arbitrary and does little to motivate younger employees. The workforce today looks for greater flexibility with their time. A vacation accrual method that rewards the employee with more vacation with each year of service is logical. Another approach to consider is the adoption of Paid Time Off instead of having vacation and sick time accruals, adding flexibility to the use of this time. The options should be considered and assessed by a committee made up of staff and council members to determine if a change in approach would be beneficial.

Cost Estimate: \$0 **Account**

Completion Date: March 31, 2017

Responsible Party: Department Directors, Department Representatives, Council Representatives

Submitted By: City Administrator

F. Encourage Investment in Our Community – *whether it be redevelopment, new development or maintenance.*

Objectives:

1. Install a Biking/Walking Trail in Nall Park

Justification: The Urban Trails Company through volunteer help has estimated \$12,000 to construct a natural surface single track trail. This trail would connect to the Boulevard Apartments to green space and to Nall Park. The Boulevard Apartments tenants help generate around \$125,000 to the TIF each year. The TIF was created to benefit the residents of the Boulevard Apartments. Research has proven that recreational amenities connected to apartment complex decreases crime and improve the overall vitality and well-being of the community as a whole.

Tenants contribute to the TIF fund through higher rents and thus should benefit from green space and recreational amenities such as access to Nall Park as well as a natural surface walk and bike path. Currently - it is very difficult to access Nall Park from the Boulevard Apartments. The trail would connect the Apartments to Nall Park and provide additional recreational opportunities for the Boulevard Apartments and residents of Roeland Park to mountain bike and walk in a natural wooden green space.

Cost Estimate: \$15,000 **Account Fund 510 (TIF 3A)**

Completion Date: December 31, 2017

Responsible Party: Parks Committee and Public Works Director

Submitted By: Councilor Fast

G. Work to Implement Strategic Plan Goals – *in concert with the Strategic Plan Advocate Group.*

Objectives:

1. Increase Funding for Community Sponsored Events

Justification: In addition to making informed recommendations to the Governing Body, the Citizens Advisory Committees serve as Ambassadors to the community. They support our community by presenting and promoting diverse educational and cultural programs for all citizens, including but not limited to Art in R Park, citywide social events, Community for All Ages, and public gathering/green space enhancements.

To further support their efforts, the city can invest an additional \$2,000 per year (total annual Community Events budget of \$4,000).

Cost Estimate: \$2,000 increase **Account 5510.101**

Completion Date: January 1, 2017

Responsible Party: City Administrator/Director of Public Works/Citizens Advisory Committee Chairs/Liaisons

Submitted By: Councilor Poppa

2. Research Trail Connection Opportunities to Existing Johnson County Trail System

Justification: One of the things the most recent Strategic Plan reflected was the desire to promote recreational activities. There are more than 35 miles of trails in Northeast Johnson County but less than a mile in

Roeland Park. An enhanced trail system adds to the quality of living and makes Roeland Park a more attractive place to live.

Cost Estimate: \$0 **Account**
Completion Date: June 30, 2017
Responsible Party: Ad Hoc Bike and Walk Committee
Submitted By: Councilor Thompson

3. Begin a Wayfinding Sign Program

Justification: This objective is both a continuation of the branding efforts recommended by the strategic planning committee as well as a way to enhance communication with the public. Wayfinding signage is a method of identifying common destinations within a community in a manner suited to pedestrians and motorists. Commonly the signs are more colorful, ornate and incorporate branding (logo) elements. They can also serve to identify what community you are in when applied in an urban setting such as Roeland Park. Signs are generally installed in the right of way and direct people to schools, government buildings, parks and recreation facilities, downtown etc. A plan for the location and number of signs as well as what is identified on each sign would be developed along with the standard design of the signs. Installation would be completed by the public works department. Most signs use an aluminum blank with vinyl lettering which makes changes less costly and maintenance affordable. Each sign costs roughly \$2,500; a three-year implementation is anticipated with a total of 15 signs.

Cost Estimate: \$12,500/year for 3 years **Account 5504.360**
Completion Date: September 30, 2017
Responsible Party: Public Works Director and Ad Hoc Bike and Walk Committee
Submitted By: City Administrator

Roeland Park: Capital Improvement Plan- 4 Year

LOCATION/ DEPARTMENT	Project Type	PROJECT DESCRIPTION	Total Project Score (Condition Score + Importance Score)	Purchase or Constructi on Year	Total Est. Project Cost	City Portion	Anticipated Bond Proceeds Used on Project	2016- For Reference	2017	*2018	2019	2020	Four Year Total (2017-2020)
Aquatic Center	Parks & Recreation	Light Pole Replacement	9.00	2016	\$ 18,022	9,011		9,011	-	-	-	-	-
Aquatic Center	Parks & Recreation	Repaint Pool	8.00	2016	\$ 40,000	20,000		20,000	-	-	-	-	-
Aquatic Center	Public Buildings & Equipment	Building Reserve Fund	7.00	2016	\$ 70,000	-		27,534	-	-	-	-	-
City Hall	Public Buildings & Equipment	Ada Parking Drop Off	8.00	2016	\$ 15,000	-		15,000	-	-	-	-	-
Community Center	Parks & Recreation	Daycare Air Handler / Furnace	7.00	2016	\$ 3,000	-		3,000	-	-	-	-	-
Community Center	Parks & Recreation	Daycare Condenser Unit - 5 Ton	7.00	2016	\$ 5,500	-		5,500	-	-	-	-	-
Nall Park	Parks & Recreation	Fountain Replacement	8.00	2016	\$ 93,000	93,000		83,000	-	-	-	-	-
Public Works	Storm Sewer Repair/Replacement	Section Into Nall Park	7.00	2016	\$ 40,000	40,000		40,000	-	-	-	-	-
Public Works	Full Access Intersection	2016 Cars New Commerce Bank Intersection.	5.00	2016	\$ 114,000	11,400		114,000	-	-	-	-	-
Public Works	Public Buildings & Equipment	#204 1993 Case 1845 C Skidsteer	-	2016	\$ 70,000	-		65,000					-
Public Works	Public Buildings & Equipment	#205 Trackless	-	2016	\$ 150,000	-		72,500					-
Public Works	Public Buildings & Equipment	Trackless Leaf Attachment	-	2016	\$ 50,000	-		20,000					-
Aquatic Center	Parks & Recreation	Deck Caulking	8.00	2017	\$ 15,000	7,500		-	7,500	-	-	-	7,500
Aquatic Center	Parks & Recreation	Pump Strainer Replacement	8.00	2017	\$ 11,000	5,500		-	5,500				5,500
City Hall	Public Buildings & Equipment	Building Reserve Fund	7.00	2017	\$ 127,520	-		40,460	40,460	-	-	-	40,460
City Hall	Public Buildings & Equipment	Computer Monitors-Council Chambers	-	2017	\$ 500			500					500
Community Center	Parks & Recreation	Room 3 Condenser Unit - 3 Ton	6.00	2017	\$ 3,200	-		-	3,200		-	-	3,200
Nall Park	Parks & Recreation	Multiuse walking/biking path (not paved)	4.00	2017	\$ 15,000	15,000		-	15,000				15,000
Parks	Public Buildings & Equipment	Building Reserve Fund	6.00	2017	\$ 8,000	-		-	8,000	-	-	-	8,000
Public Works	Public Buildings & Equipment	Wayfinding Signs for Roeland Park (3yr program)		2017	\$ 37,500	37,500			12,500	12,500	12,500		37,500
Public Works	Storm Sewer Repair/Replacement	Storm Water Network Inspection/Condition Rating - 2017 Priority- (5 yr program)		2017	\$ 100,000	\$ 100,000			20,000	20,000	20,000	20,000	80,000
Public Works	Public Buildings & Equipment	#101 102 F750 Dump Truck W/Leaf & Winter Equipment (2)	-	2017	\$ 162,800	-		26,719	26,719	26,719	-	-	53,438
R Park	Parks & Recreation	Replace Tennis Courts (multi use design)	8.00	2017	\$ 150,000	130,000		-	150,000		-	-	150,000
Aquatic Center	Parks & Recreation	Dive	7.00	2018	\$ 20,000	10,000		-	-	10,000	-	-	10,000
City Hall	Public Buildings & Equipment	Hot Water Heater	5.00	2018	\$ 1,000	-		-	-	1,000	-	-	1,000
Community Center	Parks & Recreation	Room 3 Air Handler Unit / Furnace	7.00	2018	\$ 3,000	-		-	-	3,000	-	-	3,000
Community Center	Parks & Recreation	West Hallway Air Handler / Furnace	7.00	2018	\$ 5,000	-		-	-	5,000	-	-	5,000
Community Center	Parks & Recreation	Room 4 Condenser Unit - 3 Ton	6.00	2018	\$ 3,000	-		-	-	3,000	-	-	3,000
Community Center	Parks & Recreation	Replace All T-12 Light Fixtures	5.00	2018	\$ 60,000	30,000		-	-	5,000	5,000	5,000	15,000
Police	Public Safety Vehicles & Equipment	Radar (5 units, replace 1 each year)	-	2018	\$ 15,000	-		5,000	-	3,000	3,000	3,000	9,000
Public Works	Public Buildings & Equipment	#202 1994 Caterpillar Loader (replace with used)	-	2018	\$ 90,000	-			-	90,000			90,000
Public Works	New Public Works Building	Purchase An Existing Industrial Building	9.00	2018	\$ 1,000,000	-		8,536	-	1,000,000	-	-	1,000,000
Public Works	Street Reconstruction	2018 CARS - 51St Street (W City Limit - Cedar), North On Cedar To 50Th Terrace, And 50Th Ter (Cedar - Roe Blvd).	7.00	2018	\$ 500,000	300,000			100,000	400,000			500,000
Public Works	CARS - ROE LANE	2018 CARS- Roe Ln: Roe Blvd To City Limits	7.00	2018	\$ 1,328,400	138,830	138,830	-	265,680	923,890	-	-	1,189,570
Public Works	Storm Sewer Repair/Replacement	Between Roe Lane And Fontana Street	6.00	2018	\$ 101,000	\$ 101,000		-	-	101,000	-	-	101,000
Aquatic Center	Parks & Recreation	Pool Acid Room Ventilation	8.00	2019	\$ 5,000	2,500		-	-	-	2,500	-	2,500
Community Center	Parks & Recreation	Repair Floor In Neighbors Place Room	8.00	2019	\$ 2,000	-		-	-	-	2,000	-	2,000
Community Center	Parks & Recreation	Repair Floor Main Hallway	8.00	2019	\$ 2,000	-		-	-	-	2,000	-	2,000
Community Center	Parks & Recreation	Room 6 Condenser Unit - 4 Ton	6.00	2019	\$ 4,500	-		-	-	-	4,500	-	4,500
Police	Public Safety Equipment	In Car Computers (5 units, replace 1 a year)	-	2019	\$ 12,500	-		-	-	-	2,500	2,500	5,000
Police	Public Safety Equipment	Tasers	-	2019	\$ 7,000	-		-	-	-	7,000	-	7,000
Public Works	Street Reconstruction	Residential Streets In Poor Condition- Ph 1	7.00	2019	\$ 800,000	800,000	800,000				800,000		800,000
Public Works	CARS - Nall Avenue Project	2019 CARS - Nall Ave: 58Th Street to 51St Street	6.00	2019	\$ 950,000	\$ 522,500	522,500	-	-	190,000	760,000	-	950,000
City Hall	Public Buildings & Equipment	Computer Servers	-	2020	\$ 20,000	-			-			20,000	20,000
City Hall	Public Buildings & Equipment	Ada 1St Floor Police Area	7.00	2020	\$ 8,800	-						\$ 8,800	8,800
City Hall	Public Buildings & Equipment	Ada 1St Floor Public Toilet Urinal	7.00	2020	\$ 4,900	-						\$ 4,900	4,900
City Hall	Public Buildings & Equipment	Ada 1St Police Toilet	7.00	2020	\$ 23,400	-						\$ 23,400	23,400
City Hall	Public Buildings & Equipment	Ada 2Nd Floor Toilets	7.00	2020	\$ 200	-						\$ 200	200
City Hall	Public Buildings & Equipment	Ada 3Rd Floor Toilets	7.00	2020	\$ 36,600	-						\$ 36,600	36,600

Roeland Park: Capital Improvement Plan- 4 Year

LOCATION/ DEPARTMENT	Project Type	PROJECT DESCRIPTION	Total Project Score (Condition Score + Importance Score)	Purchase or Constructi on Year	Total Est. Project Cost	City Portion	Anticipated Bond Proceeds Used on Project	2016- For Reference	2017	*2018	2019	2020	Four Year Total (2017-2020)
City Hall	Public Buildings & Equipment	Ada 3Rd Floor Lever Door Handles And Pd Signs, Ld	6.00	2020	\$ 2,540	-						\$ 2,540	2,540
City Hall	Public Buildings & Equipment	Ada Drinking Fountains	6.00	2020	\$ 10,500	-						\$ 10,500	10,500
City Hall	Public Buildings & Equipment	Ada Entry Signs	6.00	2020	\$ 1,000	-						\$ 1,000	1,000
Community Center	Parks & Recreation	East Hallway Air Handler / Furnace	7.00	2020	\$ 5,000	-		-	-	-	-	5,000	5,000
Community Center	Parks & Recreation	Neighbors Place Air Handler / Furnace	7.00	2020	\$ 3,000	-		-	-	-	-	3,000	3,000
Community Center	Parks & Recreation	Gazebo Roof	5.00	2020	\$ 3,000	-		-	-	-	-	3,000	3,000
Public Works	CARS - ROE BLVD. PROJECT	2020 CARS/STP- Roe Blvd: Cnty Line To Johnson Dr	7.00	2020	\$ 9,000,000	1,000,000	500,000	-	-	450,000	450,000	8,100,000	9,000,000
Public Works	Storm Sewer Repair/Replaceme	Sky Line Drive, West Of Roe Blvd	6.00	2020	\$ 107,100	\$ 79,311		-	-	-	-	107,100	107,100
Public Works	Public Buildings & Equipment	Flatbed with sander and plow	-	2020	\$ 70,000	-		-	-	-	-	70,000	70,000
Aquatic Center	Parks & Recreation	Aquatic Center - Undesignated Annual Maint.	8.00	Annual	\$ 26,250	-		26,250	27,563	28,941	30,388	31,907	118,798
Parks	Parks & Recreation	Park Maintenance & Replacements (annual)	6.00	Annual	Varies	-		12,000	20,000	20,000	20,000	15,000	75,000
Public Works	Sealing and Resurfacing	Street Maintenance (In House And Contracted)	6.00	Annual	\$ 325,000	325,000		330,000	325,000	325,000	325,000	325,000	1,300,000
Totals						8,292,341	1,961,330	923,510	1,027,622	3,618,050	2,446,388	8,798,447	15,890,506

Roeland Park Personnel Schedule – Full Time Equivalents

Police Department

POSITION	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 ADOPTED	2017 ADOPTED
Chief	1	1	1	1	1
Deputy Chief	1	0	0	1	0
Sergeant	3	3	3	3	3
Master Patrol Officer	2	2	2	1	1
Detective	1	1	1	1	1
Corporal	2	2	2	2	2
Officer	6.4	6.4	6.4	6.4	6.7
Police Clerk	1	1	1	1	1
Total	17.4	16.4	16.4	16.4	15.7

Public Works

POSITION	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 ADOPTED	2017 ADOPTED
Director	1	1	1	1	1
Superintendent	0	0	0	1	1
Shop Foreman	1	1	1	0	0
Equipment Operator	4	5	5	5	5
Summer Laborer	0.4	0.4	0.4	0.6	0
Total	6.4	7.4	7.4	7.6	7

Administration

POSITION	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 ADOPTED	2017 ADOPTED
City Administrator	1	1	1	1	1
Asst. City Administrator/Finance Director	0	0	0	1	1
Clerk	1	1	1	1	1
Deputy Clerk	1	1	1	0	0
Administrative Assistant	1	1	1	1	1
City Treasurer	0	0	0.05	0	0
Intern	0	0	0.4	0.4	0.4
Total	4	4	4.45	4.4	4.4

Municipal Court

POSITION	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 ADOPTED	2017 ADOPTED
Court Clerk	1	1	1	1	1
Judge	0.1	0.1	0.1	0.1	0.1
Prosecutor	0.1	0.1	0.1	0.1	0.1
Total	1.2	1.2	1.2	1.2	1.2

Neighborhood Services

POSITION	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 ADOPTED	2017 ADOPTED
Building Inspector	1	1	1	1	1
Code Enforcement Officer	1	1	1	1	1
Total	2	2	2	2	2

Governing Body

POSITION	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 ADOPTED	2017 ADOPTED
Mayor	0.3	0.3	0.3	0.3	0.3
Council	1.6	1.6	1.6	1.6	1.6
Total	1.9	1.9	1.9	1.9	1.9

POSITION	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 ADOPTED	2017 ADOPTED
Grand Total	32.9	32.9	33.35	33.5	32.2