

City of Roeland Park



Fiscal Year 2018 Adopted Budget

Adopted July 24, 2016

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City of Roeland Park

The primary purpose of the City's budget and budgeting process is to develop, adopt and implement a plan for accomplishing goals for the upcoming year within given resources. The 2018 Budget has been designed to look at a three-year forecast of the City while maintaining a responsive government, a stable financial position, and high quality service levels.

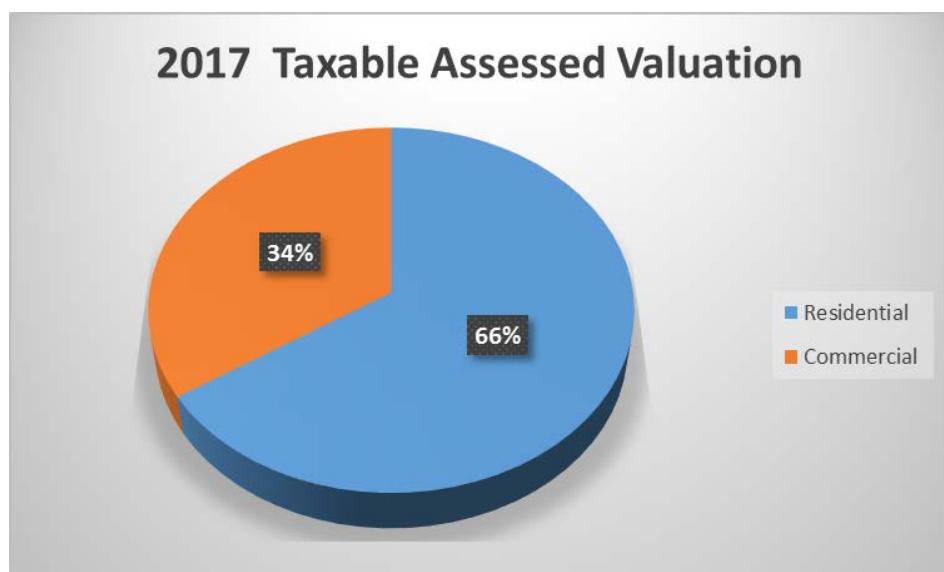
The 2018 Proposed Budget is being presented after four months of working meetings. This proposed budget includes allocation for operating, maintenance and capital expenditures and revenue projections for 2017-2020 as well as an updated 2017-2022 Capital Improvement Plan.

ROELAND PARK BUDGET AT A GLANCE

2018 budgeted revenues (excluding Cash Carry Forward) for all funds total \$13.337 million, expenditures total \$15.305 million. Ending fund balances are projected to total \$4.411 million.

The council has worked to develop a budget that reduces the property tax mill levy by 2.5, the mill reduction is driven by the fact that the City has built a reserve in anticipation of the loss of a major retailer of \$1.41 million as planned. In the short term a loss of a major retailer is not anticipated. In 2018 a decision concerning the continued year-round operation of the aquatic center will be made, this will impact the City's ability to further reduce the mill levy.

The county appraiser's office has provided the city's assessed valuation at \$75,186,159. This is a 6.9% increase from the prior year, an indicator of property value strength in our community. For Roeland Park growth in value depends upon redevelopment, renovations and, reassessment alone as the community is land locked and has no undeveloped area for future growth. The 2017 increase in assessment for residential properties averaged 9% while the average increase for commercial/industrial property was less than 1%. This is a sharp contrast to the increase experienced in the prior year where residential properties saw a 6.3% average increase while commercial/industrial properties saw 26%. 66% of the property taxes collected by the City come from residential properties and 34% are collected from commercial properties.



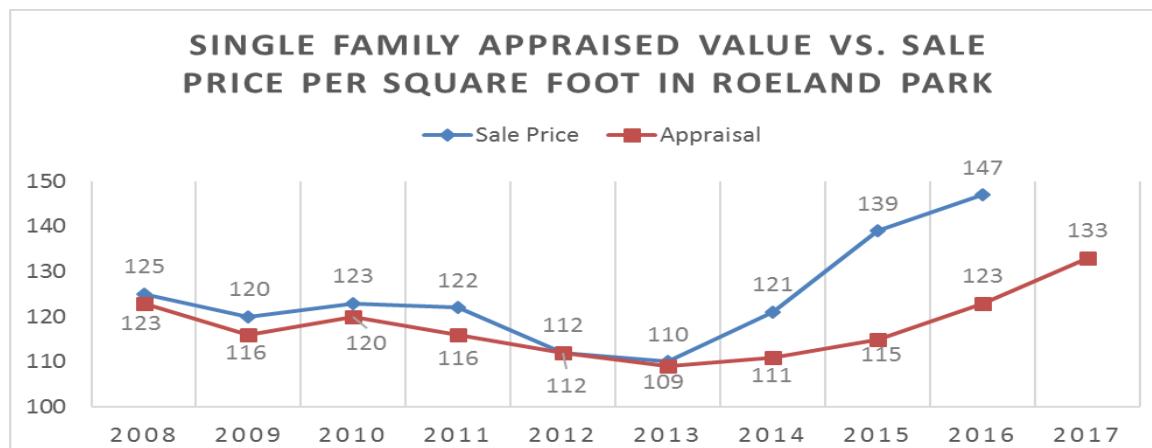
The 2018 Budget includes a mill levy of 30.963 (7.5% decrease from 2017). The operations portion of the budget funds the day-to-day operating costs of the City. Operations includes: public safety, road maintenance, solid waste, neighborhood services, administration, court, council and employee benefits.

	2017 Mill Levy	2017 Property Tax Levy	2018 Mill Levy	2018 Property Tax Levy	Change
Total Property Tax/ Mill Levy	33.385	\$2,353,352	30.963	\$2,327,984	(\$25,368)
General Fund	28.418	\$2,003,222	27.985	\$2,104,08021	\$100,858
Bond & Interest	4.967	\$350,130	2.978	\$223,904	(\$126,226)

2017 Total Assessed Valuation \$70,318,083, as of 11/2016

2018 Total Assessed Valuation \$75,186,159, as of 7/2017

Roeland Park's growth in residential assessments is tied to actual home sales prices. In 2008 (pre-recession) the average sale price per square foot for a single-family home was \$125. 2015 saw the average sale price per square foot (of \$139) finally climbing above the 2008 average. This trend continued in 2016 with the average rising to \$147 (a positive sign). This puts Roeland Park sale values on par with Overland Park, Mission, Lenexa, and Spring Hill. But remains well below neighboring communities (Westwood \$162, Prairie Village \$179, Fairway \$214, Mission Woods \$225, Mission Hills \$291) Roeland Park home owners will likely continue to see their home values appreciate at a greater rate than the average Johnson County resident due to our proximity to communities with higher per square foot values than Roeland Park.



WHERE YOUR PROPERTY TAX DOLLARS GO:



Public schools receive most of the property taxes collected from property owners at 40%, in addition the community college receives 7% for a total of 47% going toward education. Next is the City at 23% then the

County at 17%, followed by the Fire District at 9%, the Library at 3%, and finally the State at 1%

PROPERTY TAX CALCULATION EXAMPLE:

Home Value (2017 Average Appraised

Home Value): **\$166,287**

Total City Mill Rate: **30.963**

Assessed Valuation:

Determine by multiplying the appraised value by 11.5%. ($\$166,287 \times 11.5\%$)

\$19,123

Annual Tax Liability for City Services and Debt Service:

To calculate the annual tax bill, divide the assessed valuation by 1,000 and multiply by the mill rate. ($\$19,123 / 1,000 \times 30.963$)

\$592.10

Monthly Expense for City Services:

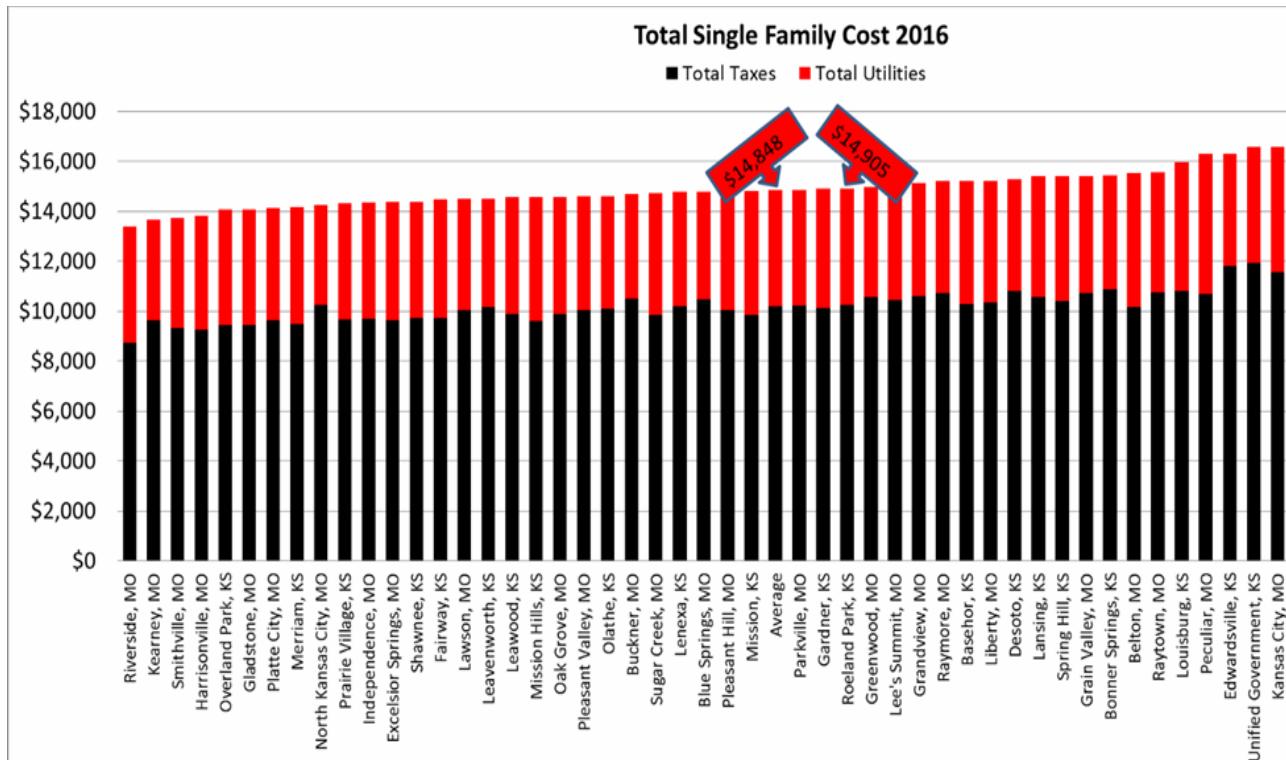
To determine the monthly tax expense for City services, divide the tax liability by 12 months.

\$49.34

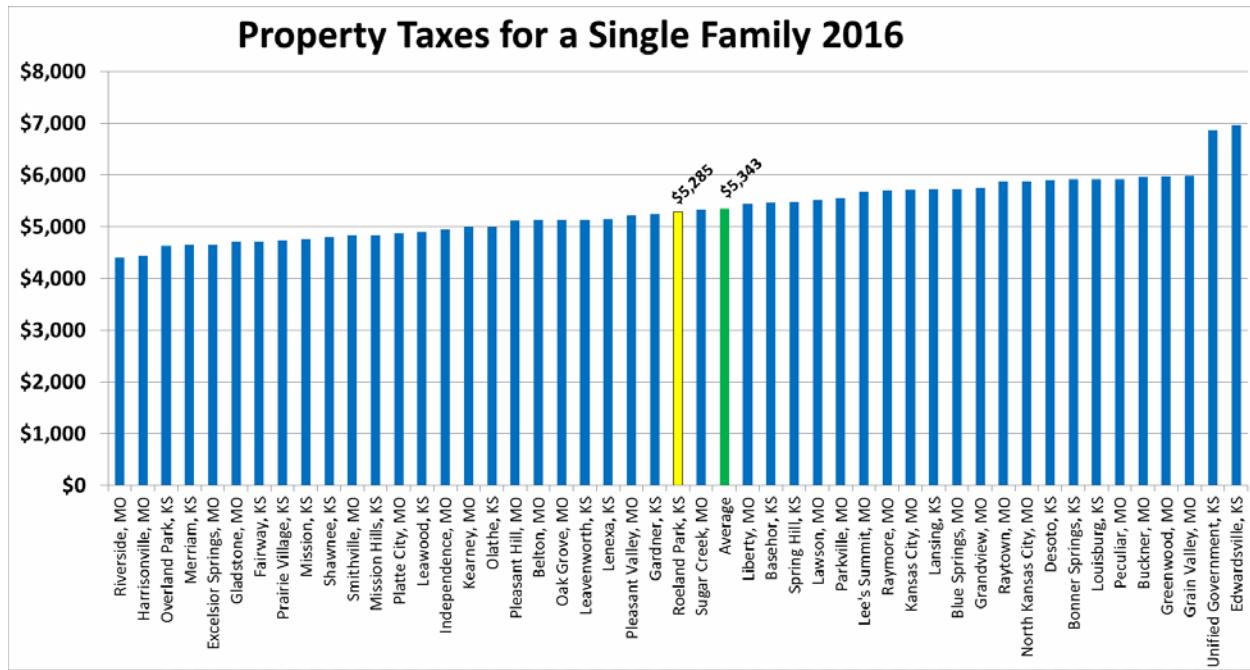
*Note: Assessed Value is the taxable value of property. It is derived by multiplying the fair market value, as determined by the County Assessor, by a percentage that is set by state statute. 11.5% of the fair market value of a home, 25% of the fair market value of commercial or industrial property, 30% of the fair market value of agricultural property and 20% of the fair market value of vehicles is taxable.

ROELAND PARK'S COST OF LIVING COMPARED TO OTHER KC COMMUNITIES

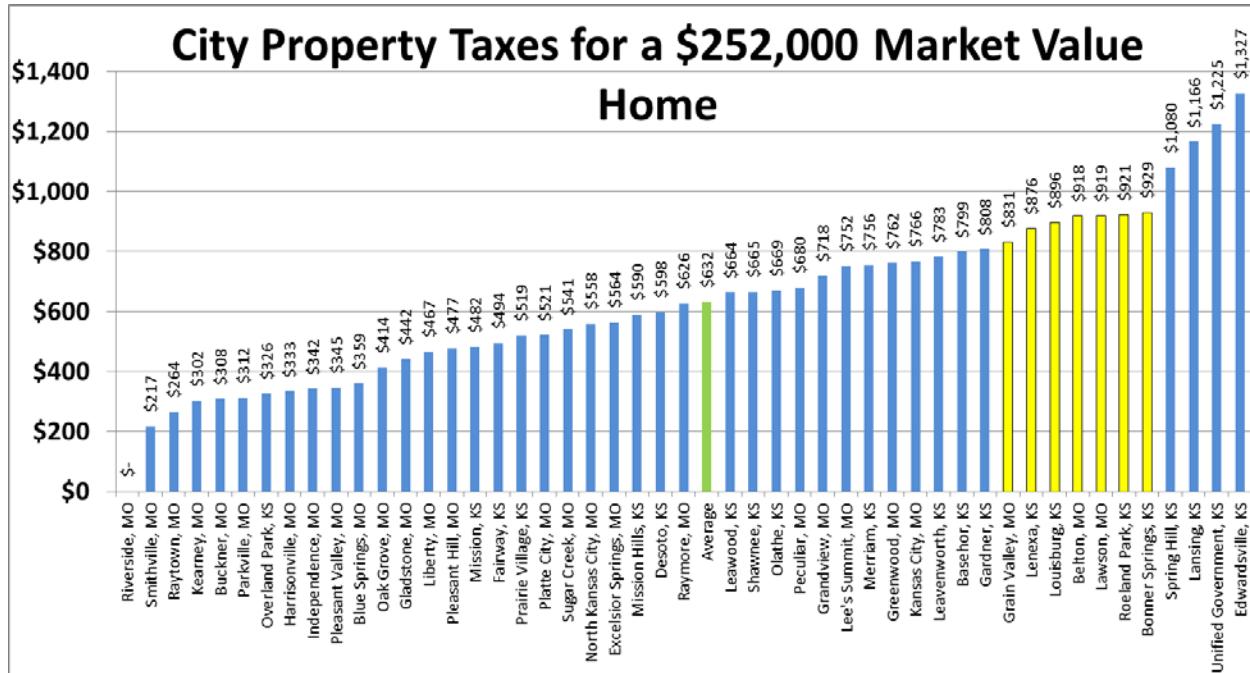
As of January 1, 2016, the utilities and taxes that a family of four would pay during the year was tallied assuming gross income of \$100,000, a home value of \$252,000, and taxable personal property valued at \$50,000. Roeland Park residents experience costs that are average within the Kansas City metro. This is noteworthy because Roeland Park has one of the highest mill levies in Johnson County.

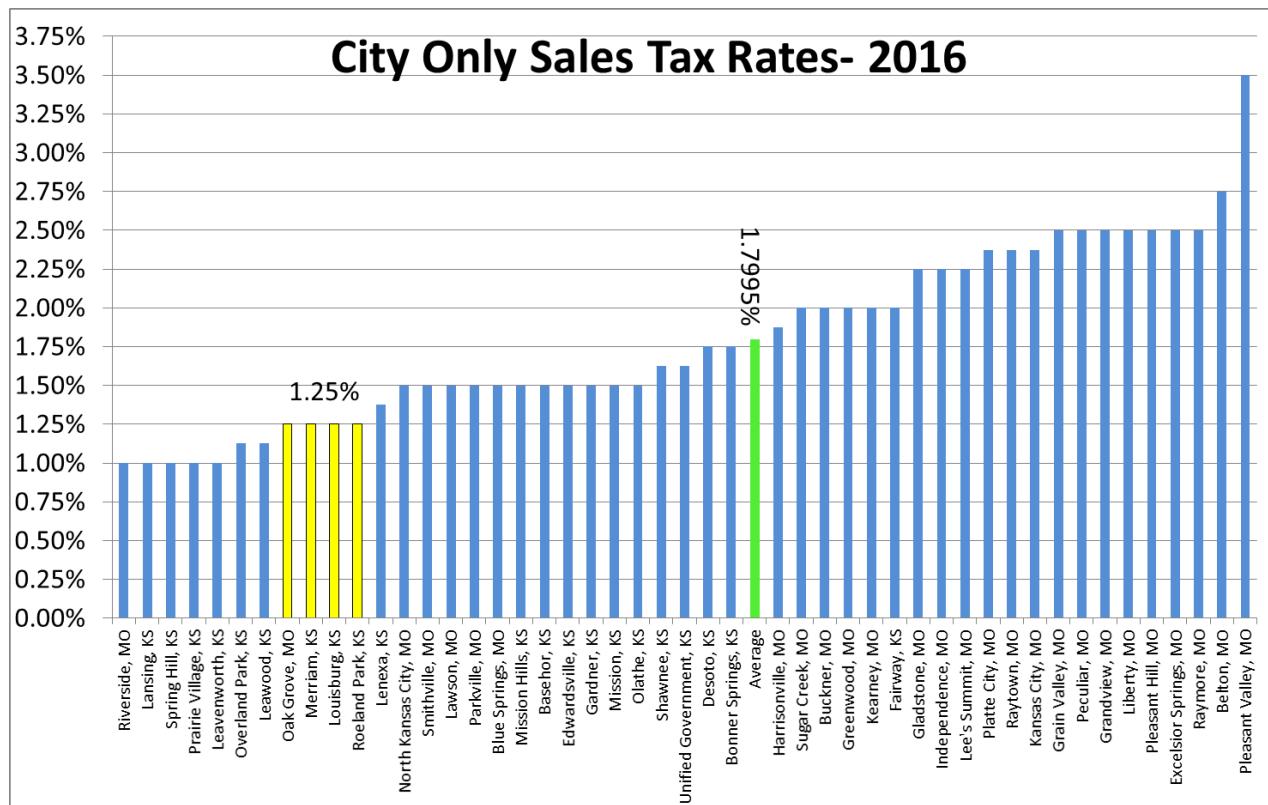


It is also worthy of note that Roeland Park residents experience average property tax costs when compared to communities in the Kansas City metro.



The city portion of these property taxes is however above average while the municipal sales tax is below average. See charts below.





HOW ROELAND PARK COMPARES IN SPENDING PER PERSON

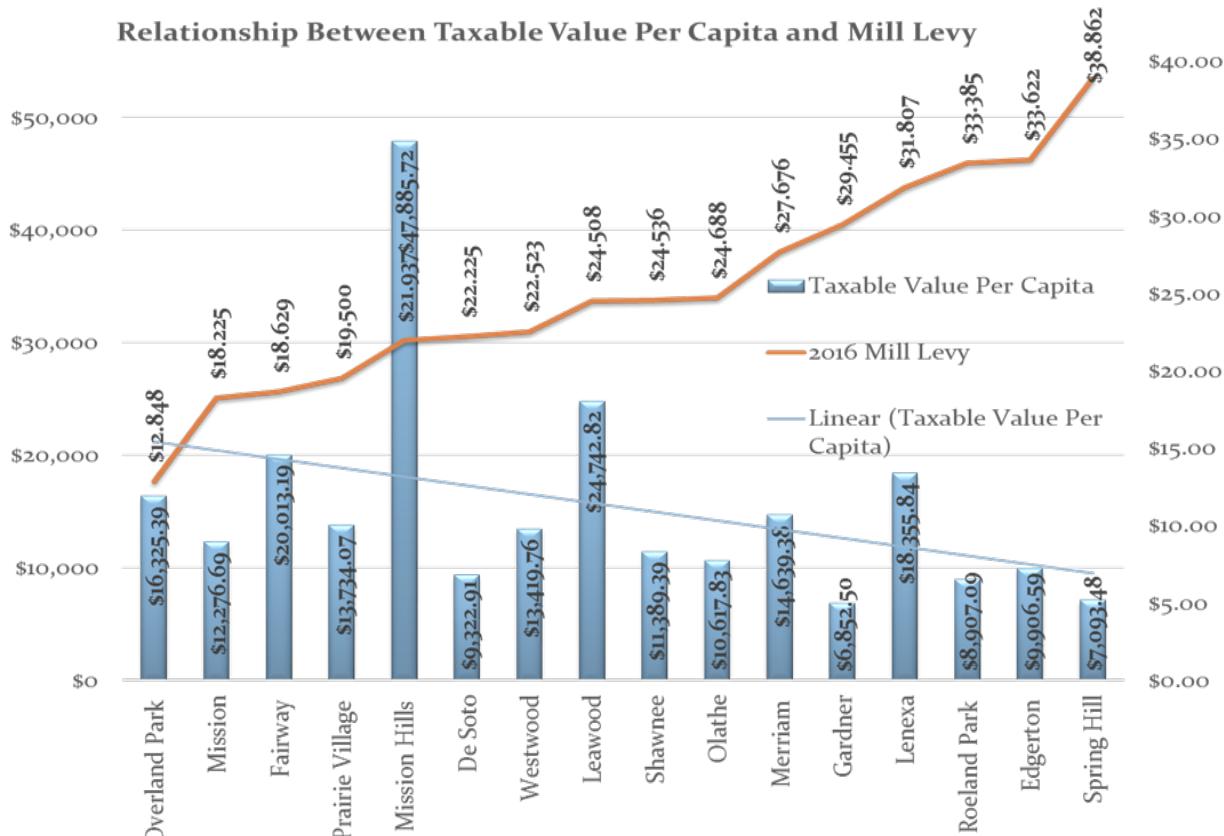
CITY	Population 2015	2017 General Fund	2017 General
			Fund Per Capita
De Soto	5,911	\$3,452,051	\$584
Gardner	20,473	\$12,748,200	\$623
Olathe	131,885	\$96,360,462	\$730
Prairie Village	21,892	\$16,172,853	\$739
Shawnee	64,323	\$50,121,450	\$779
Roeland Park	6,845	\$5,360,895	\$783
Overland Park	181,260	\$194,505,000	\$1,073
Fairway	3,963	\$4,326,666	\$1,092
Average	34,558	\$35,951,848	\$1,225
Mission	9,516	\$11,969,575	\$1,258
Leawood	32,991	\$46,986,560	\$1,424
Merriam	11,281	\$18,541,990	\$1,644
Westwood	1,528	\$2,685,629	\$1,758
Lenexa	50,344	\$96,249,348	\$1,912
Mission Hills	3,582	\$7,101,051	\$1,982
Edgerton	1,700	\$4,045,547	\$2,380

Roeland Parks general fund expenditure per capita is 36% lower than the average for Johnson County cities.

MILL RATES AND VALUE OF 1 MILL – VS. POPULATION

JOCO City	Population	2017 Assessed		2017 City Levy	Value of 1 mill	Property Tax Per Capita Per City	
		Value	2017 City Levy			Capita Per City	
Gardner	20,868	158,051,579		20.544	158,051.58	\$ 156	
Overland Park	186,515	3,273,659,014		13.8	3,273,659.01	\$ 242	
Mission	9,491	131,900,085		18.019	131,900.09	\$ 250	
Westwood	1,719	23,323,498		21.301	23,323.50	\$ 289	
Prairie Village	21,877	325,158,328		19.471	325,158.33	\$ 289	
Olathe	134,305	1,588,996,765		24.708	1,588,996.77	\$ 292	
DeSoto	6,074	66,471,876		27.062	66,471.88	\$ 296	
Shawnee	65,046	825,855,565		26.611	825,855.57	\$ 338	
Roeland Park	6,827	70,319,400		33.46	70,319.40	\$ 345	
Fairway	3,970	86,418,173		19.862	86,418.17	\$ 432	
Spring Hill	5,981	68,872,556		38.86	68,872.56	\$ 447	
Average	28,773	453,052,410		24	453,052.41	\$ 453	
Merriam	11,288	187,038,104		27.673	187,038.10	\$ 459	
Westwood Hills	364	7,198,237		25.497	7,198.24	\$ 504	
Lake Quivira	936	28,681,343		17.228	28,681.34	\$ 528	
Leawood	34,579	876,944,289		24.513	876,944.29	\$ 622	
Lenexa	52,490	1,040,237,529		31.828	1,040,237.53	\$ 631	
Mission Woods	182	8,620,243		15.528	8,620.24	\$ 735	
Edgerton	1,736	40,107,198		33.654	40,107.20	\$ 778	
Mission Hills	3,601	181,734,936		21.951	181,734.94	\$ 1,108	

Relationship Between Taxable Value Per Capita and Mill Levy



STAFFING Levels

Appendix C provides a history (2013-2018) of full time equivalents by position and department for the City of Roeland Park. 2018 staff levels are unchanged from 2017. The table below provides a comparison of staffing levels among local communities on a per 1,000 resident bases. Roeland Park operates with a very lean staff.

City	Population (LKM 2014)	FTE Staff 2017	Staff per 1,000 residents
Mission Hills	3,582	9	2.51
Roeland Park	6,845	32	4.70
De Soto	5,911	28	4.74
Overland Park	181,260	903	4.98
Shawnee	64,323	342	5.32
Fairway	3,963	22	5.55
Prairie Village	21,892	132	6.01
Olathe	131,885	903	6.85
Gardner	20,473	146	7.11
Average	34,577	198	7.28
Leawood	32,991	296	8.97
Lenexa	50,344	500	9.93
Merriam	11,281	112	9.95
Westwood	1,528	16	10.47
Mission	9,516	105	11.03
Edgerton	1,700	19	11.06

REVENUE ASSUMPTIONS:

Sales Tax Revenues

- Sales Tax Projections – A 1% increase in sales tax is projected for 2018 through 2020. No change in major retailers is anticipated in the 3-year budget outlook based upon Wal-Mart announcing it is no longer pursuing relocation to the Gateway development.
- Sales Tax Reserve- The Council approved Resolution 653 which established a \$1.41 million committed reserve (built up during the past 4 years) to be available in the event that sales taxes see a significant (25%) and sustained (at least 6 months) decline.
- As of mid-year, 2017, City sales taxes have increased compared to the same period in 2016.

Ad Valorem & Personal Property Tax

- The Council lowered the mill rate 2.5 to 30.963 for 2018.
- Ad Valorem tax for 2018 reflects a 7% growth in assessed value, however this number is reduced by \$318,000 due to taxes captured and diverted as TIF revenues for the three TIF projects within the city.
- Delinquent collections are based on prior year actuals.
- Personal property taxes for motor vehicles show an annual growth of 3%.

KEY CHANGES

The key changes of the 2018 -2020 Budget include:

Expenses	2018	2019	2020
<i>2018 Objectives with Financial Impacts</i>			
Holiday Decorations	\$ 2,000	\$ 2,000	\$ 2,000
Monthly Communication Report and Public Engagement Plan	\$ 10,000		\$ -
Electronic Voting Log System for Council	\$ 5,100	\$ 600	\$ 600
Public Art Maintenance/Removal	\$ 10,000	\$ -	\$ -
R Park Phased Development Plan - 1st Phase Design	\$ 26,000	\$ -	\$ -
Complete High Priority Sidewalk Project	\$ 130,000	\$ -	\$ -
Install shade structures in parks	\$ 56,000		
Business District Crime Prevention	\$ 7,500		\$ -
Increase Roeland Parker to 8 issues/year (pilot)	\$ 6,200	\$ -	\$ -
Add Automated Time/Attendance to Payroll Program	\$ 5,000	\$ 5,000	\$ 5,000
Update Comprehensive Plan	\$ -	\$ 50,000	\$ -
Join Local Governments for Sustainability	\$ 700	\$ 700	\$ 700
Implement Brand Launch	\$ 24,000		\$ -
Interface Modules between receipts, credit transactions, general ledger & court	\$ 3,000	\$ 1,000	\$ 1,000
Street Maintenance Equipment	\$ 21,000		\$ -
<i>Other Budget Items</i>			
3% Merit Increase + 2% Market Adjustment in FY 2018, then 3% in out years	\$ 98,000	\$ 59,000	\$ 60,000
Purchase of a Public Works Facility using proceeds from land sales		\$ 1,000,000	

Based on a three-year forecast, property tax rates should not increase in 2019 through 2020, assuming several estimates are maintained, including:

- No significant decline in sales tax.
- Property values increase by at least 1.5% annually.
- Franchise fees and court revenues remain in line with 3-year history.
- Personnel costs, supplies and contractual services grow at a rate consistent with inflation.
- Property tax supported debt service remains at current levels.

Tax Lid

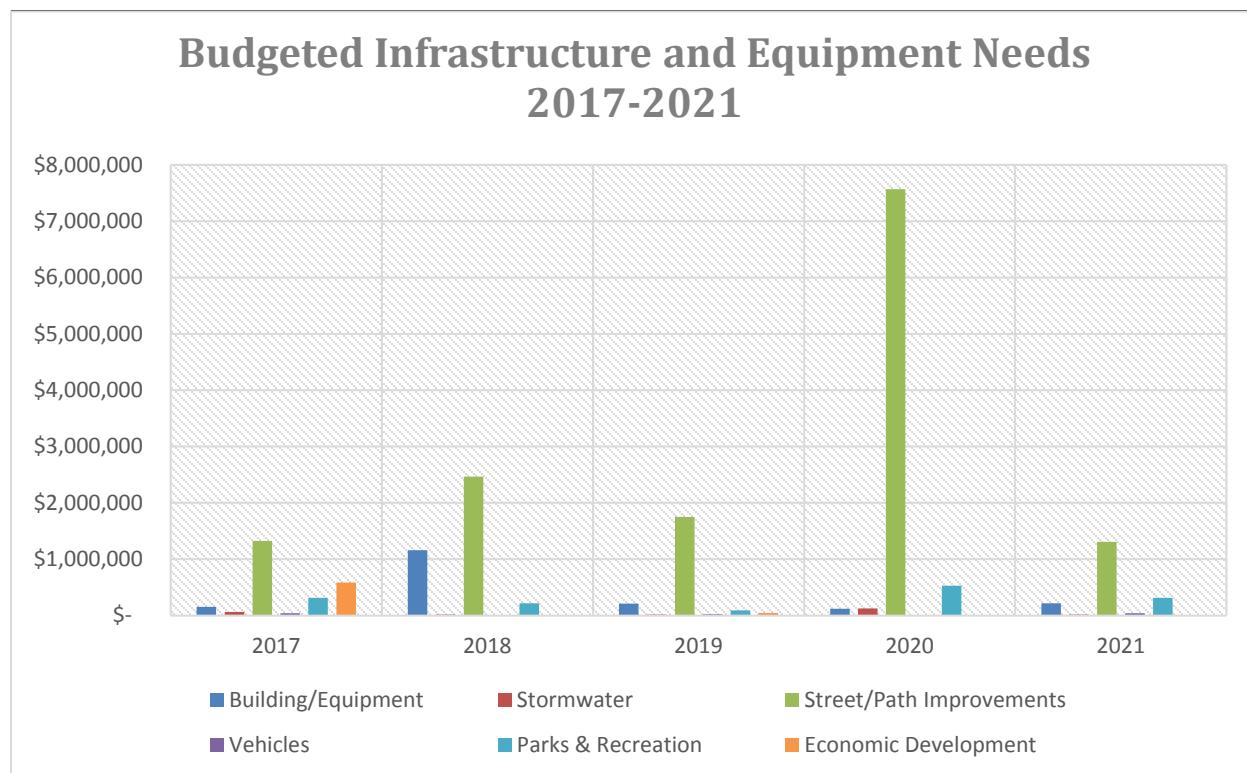
FY 2018 marks the implementation of the tax lid law, or HB 2088 as enacted by the Kansas Legislature. The law prevents Cities and Counties from obtaining more revenue from property taxes than the prior year budget beyond the consumer price index (CPI) with a few exceptions. If a City or County wants to increase property taxes beyond what exemptions allow plus the CPI, they are required to go to a public vote. This means any increase in taxes from higher real estate property values due to reassessment would not be captured by the City in 2018 or future years beyond the CPI. A full list of exemptions and the bill summary can be found as an appendix to this document.

GOALS AND OBJECTIVES OVERVIEW

Council began the 2018 budget process in February, starting with a goal setting session which included department directors. A set of broad goals were developed to assist in focusing attention and resources. Objectives to be carried out in 2018 designed to further those goals were subsequently developed by elected officials and staff. The financial impacts of the Objectives are reflected in the appropriate line item of the budget with the Goals and Objective document incorporated as Appendix A to this budget document.

CAPITAL INVESTMENT OVERVIEW

Reinvesting in the City's infrastructure, buildings, vehicles and equipment is important to maintaining the quality of life in our community. Further the City's investment promotes private investment which is key to the financial health of the community. Reinvesting in public buildings and equipment also assures that the operating costs for the City remain at optimal levels. Below is a graph reflecting the capital investment during the period of 2017 through 2021.



Five Year Capital Improvement Plan

Although capital planning is completed looking out ten plus years, a five-year outlook is incorporated into the budget document. The five-year CIP reflects the anticipated year of each project as well as the different funding sources per project. No borrowing is anticipated for any of the projects except for a couple of TIF funded projects that will receive loans from the General Fund until TIF proceeds are available for repayment. The no borrowing approach is a fiscally conservative approach and marks a change in project financing philosophy for the City. Presently it appears that this approach is sustainable if current property and sales tax revenue streams continue to grow at historical pace. As existing debt is retired, the resources currently allocated to retire that debt (property tax and sales tax) is anticipated to be used to fund capital projects. Should the City find itself in a situation where capital funding is necessary beyond the annual revenues available, the option of borrowing remains available.

A detailed list of all capital items anticipated in the 5 year CIP are included in Appendix B. The CIP has an exceptionally high investment anticipated during the next five years (\$18.75 million). This is driven by large street and storm sewer reconstruction projects as well as acquiring a new location for Public Works. For comparison, the ten-year outlook for the CIP reflects \$26 million in potential capital investment, only \$7.25 million in the second five-year period.

2018 Capital Improvement Plan

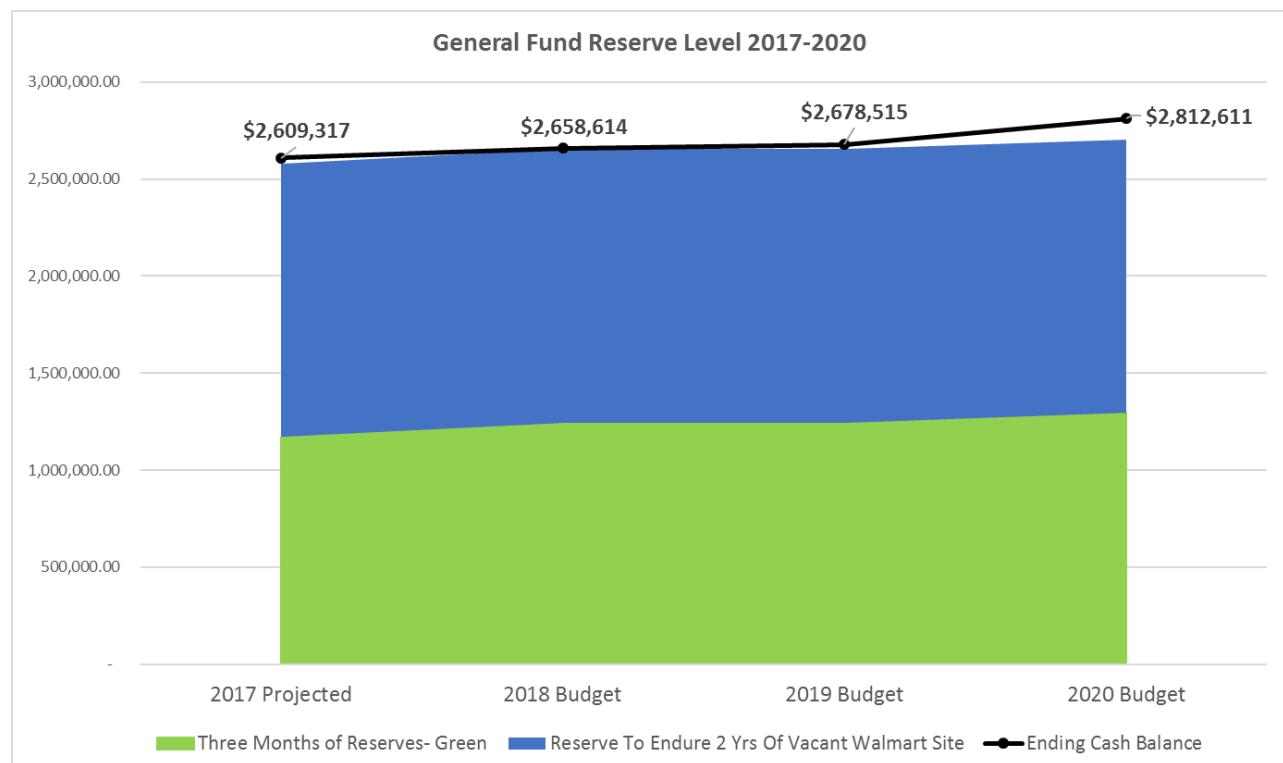
The 2018 Budget includes capital investment in city owned buildings, infrastructure, facilities, vehicles, and equipment. The plan is intended to achieve the lowest cost of ownership over the lifecycle of the asset while meeting service quality and reliability standards.

Project Description	Proposed Funding Source	Total Est. Project Cost	Other Funding	Proposed Budget
Aquatics Center Annual Maintenance	360	28,940		28,940
Aquatics Center - Light Pole Replacement	360	18,022	9,011	9,011
Pool Deck Caulking	360	15,000	7,500	7,500
Pool Sandblasting/Deck Painting	360	20,000	10,000	10,000
Pool Shade Structures	360	20,000		20,000
Diving Board Replacement	360	10,000	5,000	5,000
Repaint Vortex Pool and Slide	360	11,000	5,500	5,500
City Hall - Computer Servers and Firewall	360	17,000		17,000
Community Center HVAC Improvements	290	14,400		14,400
Community center T-12 Light Replacement	290	50,000		10,000
Park Maintenance/Improvements	300	20,000		20,000
Shade Structures for City Parks	300	56,000	28,000	56,000
R Park Development Plan	300	20,000		20,000
Police Equipment - computers, body cameras, weapons	360	24,000		24,000
Street Maintenance	101/300	325,000		325,000
Street Equipment Leases	360	57,971		57,971
Wayfinding Signs	360	37,500		12,500
Stormwater Network Inspection/Rating	300	80,000		20,000
2018 CARS- Roe Lane (Roe Blvd to N. City Limits	270	1,682,000		1,519,000
New Public Works Facility	360	1,000,000		950,000
2018 CDBG Mill & Overlay	300	330,000	200,000	330,000
High Priority Sidewalk Expansion	270	130,000		130,000
Public Works Equipment and Machinery	360	111,000		111,000
Residential Street Reconstruction Phase I	300	800,000		70,000
2019 CARS Street Reconstruction	250/270	583,000		91,000

Funding Sources: 250 = Sp. Hwy Fund, 270 = Sp. Street Fund (27A), 290 = Community Center Fund (27C), 300 = Sp. Infrastructure (27D), 360 = Equipment/Building Reserve Fund

RESERVES

During Governing Body discussions in 2013 there was a consensus to hold reserves at no less than the 16.7% minimum (City policy) for three years. Recently the Governing Body has updated the Reserve Policy to set new thresholds stating that in uncertain economic times where significant revenue fluctuations may exist, it is prudent to target reserves at three months operating expenses or higher. Uncertainty persists regarding the departure of a major retailer. The City has built reserves sufficient to endure a two-year period with the existing Walmart property being vacant (\$1.41 million). This is a real potential as large retailers will vacate space for a new location and continue to pay rent at two sites in order to tie up the old property and limit competition in the market. 25% of 2018 General Fund operating expenditures is \$1.24 million, adding \$1.41 million to cover a significant and sustained reduction in sales tax revenues brings the reserve goal to \$2.65 million. The estimated ending fund balance for 2018 is \$2.658 million, bringing us to our goal.



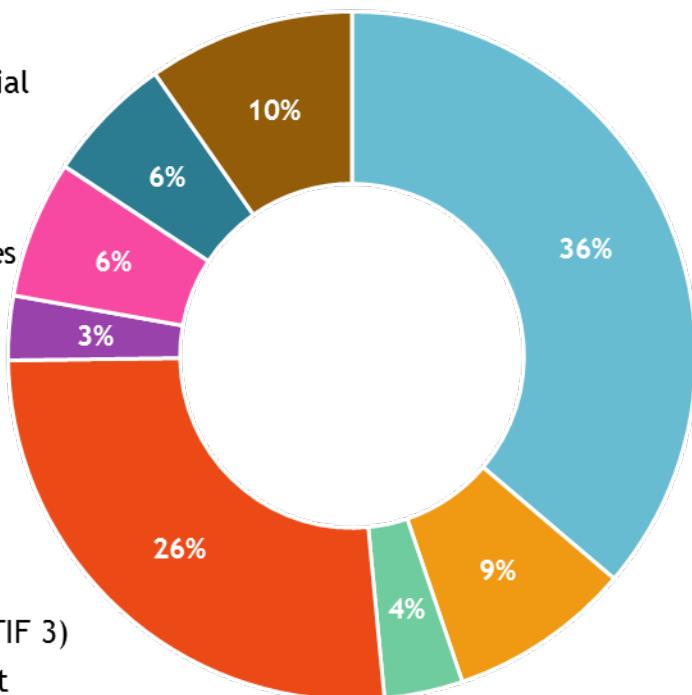
2018 GENERAL FUND REVENUES

Revenues generated in 2018 are projected to be \$5.84 million. With the inclusion of transfers between funds and the fund balance, total 2018 resources available are projected at \$8.44 million. Current revenues are collected from five primary sources: property tax (36%), sales tax (26%), solid waste fees (10%), franchise fees (9%), and court fees (6%). Property tax collections reflect only the general operations portion of the mill levy (27.985). Sales tax collections include City and County sales taxes. Franchise fees are 5% of gas, electric, telephone, cable and internet service charges. Miscellaneous revenue includes interest income and lease revenue. Property tax is revenue generated from ad valorem taxes on real estate and personal property, as well as motorvehicles.

2018 GENERAL FUND REVENUE:

\$5,839,082

- Property Taxes & Special Assessments
- Franchise Fees
- Personal Property Taxes
- Sales Taxes
- Licenses and Permits
- Court Fines
- Other Sources (leases, interest, reimb. from TIF 3)
- Solid Waste Assessment



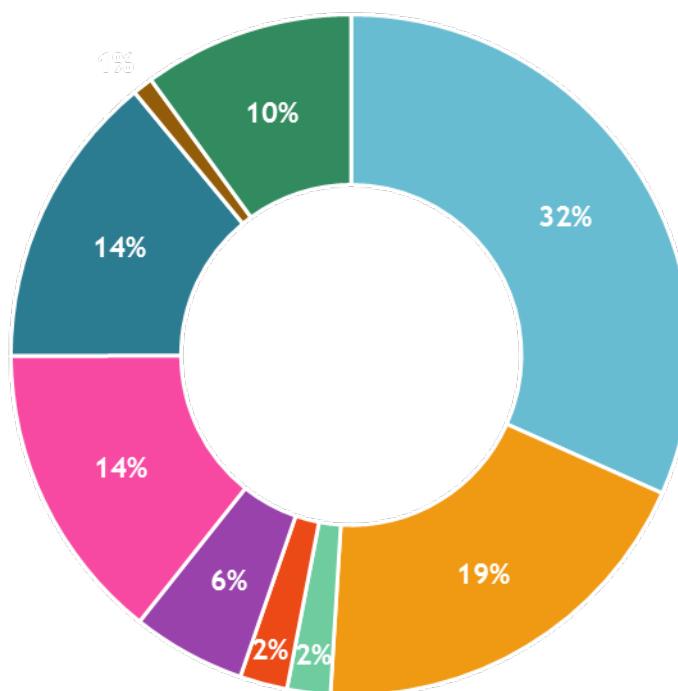
2018 GENERAL FUND EXPENDITURES

2018 budgeted expenditures in the General Fund are \$5.78 million. Operating expense make up \$4.974 million, which is a 6% increase over the 2017 Projected operating expenses. The increase is primarily due to the increase in the contract price for solid waste services (25% increase) and personnel cost increases (3.8%). These expenditures are allocated among major activities as illustrated in the graph below.

2018 GENERAL FUND EXPENDITURE:

\$5,782,784

- General Overhead
- Police
- Municipal Court
- Neighborhood Services
- Administration
- Public Works
- Employee Benefits
- City Council
- Solid Waste



The General Operating department has the largest budget but covers a broad range of service expenses such as: street lighting, traffic signals, audit fees, attorney fees, property and liability insurance, TIF reimbursements, pool operations, transfers to the debt service fund and the equipment/building replacement fund. The Police Department is the next largest followed by Employee Benefits, which is where insurance, retirement and social security expenses are budgeted for all employees. The Solid Waste department is the next largest, this department accounts for contractual expenses associated with trash, recycle and yard waste services as well as direct expenses associated with the leaf pick up service.

FUND DESCRIPTION

General Fund: This fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The functions accounted for in this fund account for most of the day-to-day operations of the City that are financed via sales tax, property tax, and other general revenues. Activities in the General Fund include general administration, economic development, public safety, development review, parks and public works.

Bond & Interest Fund: Used to pay for the general long-term infrastructure debt of the City.

Special Revenue Funds: Such funds are used to account for the proceeds of specific revenue sources that are legally or otherwise restricted to expenditures for specified purposes and which therefore cannot be diverted to other uses. The following funds are considered Special Revenue Funds:

Sales Tax Revenue Funds:

Special Street: Created for the purpose of paying for the repair, maintenance and improvement of streets, curbs and sidewalks located within the City. This fund receives 50% of the City's one cent general sales tax. The sales tax does not sunset. This fund is referred to as the "27A Fund.

Community Center: Established to pay the cost of the acquisition, maintenance and utilization of the Skyline School. 12.5% of the City's one cent sales tax revenues are allocated to this fund. This fund is referred to as the "27C Fund" of the City. Revenue raised and not required for the payment of the previously described costs shall be transferred to the General Fund of the City.

Special Infrastructure: Established to pay the cost of public infrastructure projects including buildings. A quarter cent sales tax was approved by Roeland Park residents on April 1, 2003, sun setting on March 31, 2013. The tax was renewed for an additional 10 years starting in April 1, 2013 and ending on March 31, 2023 is allocated to this fund. This fund is referred to as the "27D Fund" of the City.

Other Funds (Special Purpose):

Special Highway: Established to account for motor fuel tax monies sent quarterly from the Kansas State Treasurer's office, which are the Special City and County Highway Funds distributed and computed in compliance with K.S.A. 79-3425CC.

Equipment and Building Reserve: A fund created to account for the scheduled replacement of capital equipment, vehicles and building infrastructure; financing provided by transfers from other funding sources for the procurement of a capital asset.

City Hall TIF (TIF 2): Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall Remodel/Technology updates, Granada Park improvements, and storm water improvements.

Bella Roe/Wal-Mart TIF (TIF 1): A special revenue fund created to account for monies received which are restricted for the purpose of retiring tax increment bonds.

Valley State Bank TIF (TIF 2c): Created to account for monies received to retire special obligation tax increment revenue bonds.

Boulevard Apartments/ The Rocks TIF (TIF 3): Established to account for monies received to retire special obligation tax increment revenue bonds. The fund tracks and covers all costs associated with projects approved by the TIF project plan.

TDD #1 - Price Chopper: Created to establish transportation development district. The District covers all of Lots 1, 3, 4, 5 and 6 and Tract "A", Bella Roe Shopping Center and imposes a 1% sales tax on all businesses located at the Bella Roe Shopping Center with the exception of Lowe's.

TDD #2 - Lowe's: Created to establish transportation development district. The District covers all of Lot 2 (Lowe's), Bella Roe Shopping Center and imposes a .5% sales tax.

CID #1 – Roeland Park Shopping Center: Created to establish community improvement district that includes all of the Roeland Park Shopping Center, Wal-Mart, CVS and PAD site out parcels and imposes a 1% sales tax.

Detailed Budgets By Fund

City of Roeland Park

ADOPTED 2018 - 2020 BUDGET

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4000..4999	Revenues*								
000..115	General Fund	\$ 6,368,591	\$ 6,842,878	\$ 7,448,603	\$ 8,129,780	\$ 7,860,173	\$ 8,454,312	\$ 8,437,291	\$ 8,698,437
200	Bond & Interest Fund	\$ 1,546,760	\$ 1,509,052	\$ 1,543,115	\$ 1,550,720	\$ 1,370,536	\$ 1,154,668	\$ 947,370	\$ 869,864
250	Special Highway Fund	\$ 255,368	\$ 229,143	\$ 259,147	\$ 304,444	\$ 310,424	\$ 356,450	\$ 345,492	\$ 441,864
270	Special Street Fund 27 - A	\$ 1,072,850	\$ 1,135,836	\$ 1,423,240	\$ 1,156,466	\$ 1,270,566	\$ 1,907,053	\$ 1,180,555	\$ 6,993,828
290	Community Center Fund 27- C	\$ 275,445	\$ 421,902	\$ 451,525	\$ 536,570	\$ 536,583	\$ 586,820	\$ 639,737	\$ 702,771
300	Special Infrastructure 27 - D	\$ 539,617	\$ 464,197	\$ 587,788	\$ 584,656	\$ 809,722	\$ 1,150,836	\$ 895,512	\$ 468,902
360	Equipment & Bldg Reserve Fund	\$ 716,497	\$ 706,922	\$ 699,692	\$ 443,737	\$ 527,237	\$ 1,533,727	\$ 563,513	\$ 674,454
370	TIF 1A/B - Bella Roe / Walmart	\$ 1,923,291	\$ 2,027,273	\$ 1,415,900	\$ 1,783,776	\$ 2,048,484	\$ 1,823,878	\$ 1,966,036	\$ 3,011,966
400	TDD#1 - Price Chopper	\$ 439,633	\$ 328,216	\$ 246,467	\$ 163,028	\$ 162,682	\$ 168,082	\$ 173,590	\$ 179,208
410	TDD#2 - Lowes	\$ (1,191,992)	\$ (1,068,053)	\$ (934,444)	\$ (810,226)	\$ (805,727)	\$ (803,007)	\$ (800,233)	\$ (797,403)
420	CID #1 - RP Shopping Center	\$ 860,180	\$ 1,306,294	\$ 1,764,485	\$ 2,221,509	\$ 2,225,185	\$ 2,698,765	\$ 952,647	\$ 1,445,018
450	TIF 2A/D - McDonalds / City Hall	\$ 546,379	\$ 643,324	\$ 639,228	\$ 590,447	\$ 644,363	\$ 424,480	\$ 426,649	\$ 310,809
480	TIF 2C - Valley State Bank	\$ 49,707	\$ 48,237	\$ 58,203	\$ 49,499	\$ 70,543	\$ 70,629	\$ 36,594	\$ -
510	TIF 3C - Old Pool Area	\$ 599,349	\$ 825,318	\$ 987,475	\$ 531,791	\$ 649,779	\$ 140,505	\$ -	\$ -
520	Property Owners Association	\$ 42,640	\$ 44,569	\$ 46,498	\$ 48,427	\$ 48,427	\$ 50,399	\$ 52,371	\$ 54,343
	Total Revenues	\$ 14,044,316	\$ 15,465,108	\$ 16,636,921	\$ 17,284,624	\$ 17,728,976	\$ 19,717,595	\$ 15,817,125	\$ 23,054,061
5000..9999	Expenditures								
000..115	General Fund	\$ 4,452,568	\$ 4,546,948	\$ 4,744,037	\$ 5,360,895	\$ 5,245,943	\$ 5,792,784	\$ 5,754,863	\$ 5,880,912
200	Bond & Interest Fund	\$ 1,067,622	\$ 1,087,825	\$ 1,179,494	\$ 1,162,082	\$ 1,099,085	\$ 1,147,821	\$ 801,947	\$ 796,428
250	Special Highway Fund	\$ 206,491	\$ 152,422	\$ 131,702	\$ 159,349	\$ 136,164	\$ 194,970	\$ 89,480	\$ 92,059
270	Special Street Fund 27 - A	\$ 678,282	\$ 738,330	\$ 1,013,497	\$ 881,680	\$ 1,051,313	\$ 1,898,000	\$ 1,010,000	\$ 6,427,423
290	Community Center Fund 27- C	\$ 210,338	\$ 164,514	\$ 100,270	\$ 117,200	\$ 138,800	\$ 139,900	\$ 133,640	\$ 141,813
300	Special Infrastructure 27 - D	\$ 446,054	\$ 268,923	\$ 393,766	\$ 345,000	\$ 390,000	\$ 691,000	\$ 895,000	\$ 468,100
360	Equipment & Bldg Reserve Fund	\$ 352,269	\$ 334,551	\$ 389,385	\$ 305,860	\$ 281,931	\$ 1,258,422	\$ 288,208	\$ 399,149
370	TIF 1A/B - Bella Roe / Walmart	\$ 415,209	\$ 1,193,995	\$ 377,620	\$ 382,456	\$ 1,234,196	\$ 887,274	\$ 3,740	\$ 1,111,317
400	TDD#1 - Price Chopper	\$ 381,769	\$ 348,986	\$ 353,786	\$ 270,346	\$ 270,000	\$ 275,400	\$ 280,908	\$ 286,526
410	TDD#2 - Lowes	\$ 7,566	\$ 3,633	\$ 7,283	\$ 131,501	\$ 136,000	\$ 138,720	\$ 141,494	\$ 144,324
420	CID #1 - RP Shopping Center	\$ -	\$ -	\$ -	\$ 1,960,403	\$ -	\$ 2,229,000	\$ -	\$ -
450	TIF 2A/D - McDonalds / City Hall	\$ 182,053	\$ 314,834	\$ 354,782	\$ 175,510	\$ 643,510	\$ 424,365	\$ 425,890	\$ 295,940
480	TIF 2C - Valley State Bank	\$ 49,800	\$ 47,632	\$ 57,033	\$ 47,740	\$ 69,374	\$ 69,460	\$ 35,425	\$ -
510	TIF 3C - Old Pool Area	\$ 4,743	\$ 67,157	\$ 707,181	\$ 656,338	\$ 621,575	\$ 126,500	\$ -	\$ -
520	Property Owners Association	\$ 31,918	\$ 31,918	\$ 31,918	\$ 31,875	\$ 31,875	\$ 31,875	\$ 31,875	\$ 31,875
	Total Expenditures	\$ 8,486,681	\$ 9,301,666	\$ 9,841,754	\$ 11,988,235	\$ 11,349,766	\$ 15,305,491	\$ 9,892,470	\$ 16,075,867
	Ending Fund Balance	\$ 5,557,635	\$ 6,163,442	\$ 6,795,167	\$ 5,296,389	\$ 6,379,210	\$ 4,412,104	\$ 5,924,655	\$ 6,978,194

* Revenues include fund balances in all funds

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
Beginning Fund Balances by Fund

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
Beginning Fund Balances									
000..115	General Fund	\$ 1,314,949	\$ 1,922,771	\$ 2,287,717	\$ 2,696,653	\$ 2,696,653	\$ 2,609,317	\$ 2,658,614	\$ 2,678,515
200	Bond & Interest Fund	459,907	479,137	421,228	363,620	363,620	271,451	6,847	145,423
250	Special Highway Fund	78,034	48,877	76,721	127,444	127,444	174,260	161,480	256,012
270	Special Street Fund 27 - A	304,753	394,568	397,506	409,743	409,743	219,253	9,053	170,555
290	Community Center 27 - C	83,421	65,107	257,389	351,253	351,253	397,783	446,920	506,097
300	Special Infrastructure 27 - D	155,567	93,563	195,274	194,022	194,022	419,722	459,836	512
360	Equipment & Bldg Reserve Fund	267,923	364,228	372,371	310,307	310,307	245,306	275,305	275,305
370	TIF 1A/B - Bella Roe / Walmart	1,481,933	1,508,082	833,278	1,038,280	1,038,280	814,288	936,604	1,962,296
420	CID #1 - RP Shopping Center	404,630	860,180	1,306,294	1,764,485	1,764,485	2,225,185	469,765	952,647
450	TIF 2A/D - McDonalds / City Hall	170,570	364,326	328,490	284,447	284,447	853	115	759
480	TIF 2C - Valley State Bank	1,959	(93)	605	1,169	1,169	1,169	1,169	-
510	TIF 3C - Old Pool Area	441,512	594,606	758,162	280,293	280,293	28,204	-	-
520	Property Owners Association	8,793	10,722	12,651	14,580	14,580	16,552	18,524	20,496
Total Reserves January 1st		5,173,951	6,706,074	7,247,686	7,836,296	7,836,296	7,423,342	5,444,231	6,968,618

Transportation Development District Funds

Beginning Fund Balances								
400-410	Beginning Fund Balances							
400	TDD#1 - Price Chopper	159,936	57,865	(20,769)	(107,318)	(107,318)	(107,318)	(107,318)
410	TDD#2 - Lowes	(1,318,767)	(1,199,557)	(1,071,688)	(941,727)	(941,727)	(941,727)	(941,727)
Total Reserves January 1st		(1,158,831.00)	(1,141,692.00)	(1,092,457.24)	(1,049,045.00)	(1,049,045.00)	(1,049,045.00)	(1,049,045.00)

Notes:

* Transportation Development Districts are in default as revenues from the sales tax increment (1 cent for TDD #1 and 1/2 cent for TDD #2) have not kept pace with the established debt service payments. However, the City bears no liability for these bonds or their success. The table shows a negative fund balance because once the bonds are in default, the entire debt is called and so everything outstanding through bond maturity is due.

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund
Overview

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010 Beginning Fund Balance	1,314,949	1,922,771	2,287,717	2,696,653	2,696,653	2,609,317	2,658,614	2,678,515
REVENUE								
Taxes	\$ 1,487,233	\$ 1,480,906	\$ 1,562,717	\$ 2,017,201	\$ 1,650,603	\$ 2,111,030	\$ 2,142,591	\$ 2,174,626
Franchise Fees	517,297	485,823	487,924	491,186	498,335	501,517	504,838	508,818
Special Assessments	3,008	3,403	3,723	3,403	3,500	3,500	3,500	3,500
Intergovernmental Revenue	1,665,961	1,689,700	1,720,804	1,705,840	1,731,200	1,750,985	1,772,783	1,794,913
Licenses and Permits	171,320	171,629	155,400	165,108	176,500	176,500	176,500	176,500
Fines and Forfeitures	354,023	400,993	385,110	340,599	377,500	377,500	377,500	377,500
Other Sources	626,918	677,178	706,887	668,492	693,059	766,640	772,141	754,242
Other	204	209	5,107	33,385	24,910	24,910	24,910	24,910
Transfer-In	210,465	-	125,000	-	-	126,500	-	200,000
Total Revenue	\$ 5,036,429	\$ 4,909,840	\$ 5,152,673	\$ 5,425,214	\$ 5,155,607	\$ 5,839,082	\$ 5,774,764	\$ 6,015,008
EXPENDITURES								
101 General Overhead	\$ 1,258,774	\$ 1,314,130	\$ 1,302,691	\$ 1,697,747	\$ 1,696,857	\$ 1,837,682	\$ 1,627,948	\$ 1,812,266
102 Police Department	966,786	1,030,510	1,071,495	1,074,248	1,050,895	1,117,162	1,154,136	1,196,302
103 Municipal Court	110,348	110,957	103,456	133,130	117,155	118,690	121,509	124,442
104 Neighborhood Services	104,860	111,762	116,128	124,131	122,881	130,577	137,061	140,928
105 Administration Department	247,825	276,173	281,673	304,055	292,041	312,195	322,857	334,247
106 Public Works Department	618,872	418,146	633,340	725,065	688,368	825,126	899,508	738,932
107 Employee Benefits	671,558	764,420	721,250	787,254	759,482	813,200	853,052	893,298
108 City Council	49,814	51,620	49,863	56,020	56,020	56,020	56,020	56,020
115 Solid Waste Services	416,784	467,177	463,840	459,245	459,245	579,132	582,772	584,478
Total Expenditures	\$ 4,445,621	\$ 4,544,894	\$ 4,743,737	\$ 5,360,895	\$ 5,242,943	\$ 5,789,784	\$ 5,754,863	\$ 5,880,912
Ending Fund Balance	\$ 1,905,757	\$ 2,287,717	\$ 2,696,653	\$ 2,760,972	\$ 2,609,317	\$ 2,658,614	\$ 2,678,515	\$ 2,812,611

Notes:

* The overview excludes the Police Special Equipment Department (109) as it's a restricted use fund but technically a part of the General Fund.

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET

General Fund

Revenues

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010	Cash carryforward	1,314,949	1,922,771	2,287,717	2,696,653	2,696,653	2,609,317	2,658,614	2,678,515
Taxes									
4050	Ad Valorem Tax	1,474,883	1,473,218	1,536,170	2,002,790	1,643,653	2,104,080	2,135,641	2,167,676
4070	Personal Property Tax-delinquent	1,656	391	274	391	200	200	200	200
4080	Real Property Tax - Delinquent	10,693	7,298	26,272	14,020	6,750	6,750	6,750	6,750
	Total Taxes	1,487,233	1,480,906	1,562,717	2,017,201	1,650,603	2,111,030	2,142,591	2,174,626
Franchise Fees									
4310	Franchise Tax - Electric	265,234	271,508	296,526	282,477	296,000	304,880	314,026	323,447
4320	Franchise Tax - Gas	147,597	112,709	95,065	112,709	109,000	105,149	100,943	96,905
4330	Franchise Tax - Telephone	12,753	11,081	9,296	9,000	8,200	7,216	6,350	5,588
4340	Franchise Tax - Telecable	65,307	61,846	65,292	64,000	64,000	62,080	60,218	58,411
4350	Franchise Tax - DSL	26,406	28,679	21,744	23,000	21,135	22,192	23,301	24,466
	Total Franchise Fees	517,297	485,823	487,924	491,186	498,335	501,517	504,838	508,818
Special Assessments									
4610	Special Assessments	3,008	3,403	3,723	3,403	3,500	3,500	3,500	3,500
	Total Special Assessments	3,008	3,403	3,723	3,403	3,500	3,500	3,500	3,500
Intergovernmental Revenue									
4020	Recreational Vehicle Tax	434	553	764	680	600	585	600	600
4021	Commercial Vehicle Tax	-	-	-	835	-	500	500	500
4030	City/County Alcohol Tax Distrib	362	-	-	-	-	-	-	-
4040	Heavy Trucks Tax	292	869	543	173	600	330	330	330
4060	Motor Vehicle Tax	151,407	190,277	198,768	205,817	210,000	214,370	220,801	227,425
4110	City/county Sales & Use Tax	620,712	620,015	625,546	632,415	630,000	636,300	642,663	649,090
4115	Sales Tax 27B (280 Fund)	576,074	555,951	582,408	555,951	580,000	585,800	591,658	597,575
4120	County Jail Tax	155,176	154,964	156,387	154,965	155,000	156,550	158,116	159,697
4130	Safety Sales Tax	155,178	155,004	156,388	155,004	155,000	156,550	158,116	159,697
4180	Sunflower Foundation Grant	6,325	12,066	-	-	-	-	-	-
	Total Intergovernmental Revenue	1,665,961	1,689,700	1,720,804	1,705,840	1,731,200	1,750,985	1,772,783	1,794,913

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET

General Fund

Revenues

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
Licenses and Permits									
4210	Street Cutting Permit	6,630	5,610	3,655	4,910	7,500	7,500	7,500	7,500
4215	Building Permit	49,477	58,096	50,591	50,000	60,000	60,000	60,000	60,000
4220	Electrical Permit	3,396	3,193	3,070	3,470	3,000	3,000	3,000	3,000
4225	Mechanical Permit	9,864	6,930	5,006	7,728	7,400	7,400	7,400	7,400
4230	Plumbing Permit	1,076	1,433	1,728	1,450	1,700	1,700	1,700	1,700
4235	Garage Sale Permit	530	490	535	500	500	500	500	500
4240	Sign Permit	410	250	610	250	600	600	600	600
4245	Cereal Malt Beverage License	375	600	368	600	300	300	300	300
4250	Animal Licenses	8,181	8,626	7,493	8,913	8,000	8,000	8,000	8,000
4255	Home Occupational Licenses	1,370	1,760	400	1,693	1,500	1,500	1,500	1,500
4260	Rental Licenses	33,858	35,636	35,259	34,595	35,000	35,000	35,000	35,000
4265	Business Occupational Licenses	56,153	49,005	46,685	50,999	51,000	51,000	51,000	51,000
Total Licenses and Permits		171,320	171,629	155,400	165,108	176,500	176,500	176,500	176,500
Fines and Forfeitures									
4410	Fine	284,977	400,993	359,655	281,099	333,000	333,000	333,000	333,000
4415	Court Costs	34,536	-	6,748	17,500	17,500	17,500	17,500	17,500
4420	State Fees	34,510	-	18,507	42,000	27,000	27,000	27,000	27,000
4440	Alcohol/Drug State Reimbursement	-	-	201	-	-	-	-	-
Total Fines and Forfeitures		354,023	400,993	385,110	340,599	377,500	377,500	377,500	377,500
Other Sources									
4393	Bullet Proof Vest Grant	-	-	1,620	-	-	-	-	-
4530	Reimbursed Expense	-	3,197	16,348	14,000	14,000	14,000	14,000	14,000
4710	Apt Tower Lease Payment	21,061	19,441	19,684	19,441	22,357	22,357	22,357	22,357
4713	Voicestream Wireless Payment	21,061	19,441	19,684	19,441	22,357	22,357	22,357	22,357
4716	Clearwire Tower Lease Paymt	21,061	19,441	19,684	19,441	22,357	22,357	22,357	22,357
4720	Plans & Spec's	1,100	1,474	2,011	1,474	6,500	3,000	3,000	3,000
4725	Police Reports	4,250	5,488	5,423	5,488	5,500	5,500	5,500	5,500
4755	3rd Floor Lease Revenues	14,672	33,496	39,960	37,632	41,425	42,143	42,444	42,745
4760	Community Events Sponsorship	120	17,836	81	-	-	-	-	-
4766	Airp Sponsorship	200	-	-	-	-	-	-	-
4768	Service Line Agreement	2,791	2,607	2,441	2,607	2,400	2,400	2,400	2,400
4770	Solid Waste Agreement	485,838	498,950	507,213	506,588	506,588	566,951	566,951	566,951
4775	RPPOA Contract	31,875	31,875	31,875	31,875	31,875	31,875	31,875	31,875
4780	Sale of Assets	3,085	505	20,931	-	-	20,000	25,200	7,000

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET

General Fund

Revenues

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4785	Administrative Fee Reimbsmnt	8,264	-	-	505	-	-	-	-
4787	RP Community Foundation Donations	(1,160)	9,605	7,238	-	5,000	1,000	1,000	1,000
4790	Reimbursed Expenses	-	1,637	-	-	-	-	-	-
4795	Miscellaneous	12,701	12,187	12,695	10,000	12,700	12,700	12,700	12,700
Total Other Sources		626,918	677,178	706,887	668,492	693,059	766,640	772,141	754,242
Other									
4510..4512	Interest on Investment	204	209	5,107	33,385	24,910	24,910	24,910	24,910
Total Other		204	209	5,107	33,385	24,910	24,910	24,910	24,910
Transfer-In									
4850	Transfer from 27D Fund	210,465	-	125,000	-	-	-	-	-
4865	Transfer in from TIF Funds	-	-	-	-	-	126,500	-	200,000
Total Transfer-In		210,465	-	125,000	-	-	126,500	-	200,000
Total		6,351,378	6,832,611	7,440,390	8,121,867	7,852,260	8,448,399	8,433,378	8,693,524
(Total Revenues excl. Cash carryforward)									
		5,036,429	4,909,840	5,152,673	5,425,214	5,155,607	5,839,082	5,774,764	6,015,008

Notes:

* The property tax levy in the General Fund reflects 27.985 mills in the General Fund. The property tax revenue reflected in 2018 and out years includes revenue diverted to TIF districts. The City accounts for the difference as a budgetary expenditures to ensure proper collections with Johnson County.

* The special assessment levied for the collection of solid waste reflects a 25% increase in solid waste assessment fees due to the increases in cost for the collection contract in the same amount. The leaf and brush collection portion of the assessment excludes the allocation for staff salaries as part of that assessment. This is equivalent to a 0.6 mill decrease in the General Fund.

* Transfers from TIF funds reflect repayments from loans to TIF 3 (2018) and TIF 2 (2020).

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
General Overhead

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
A	Salaries & Benefits								
5101..5102	Salaries - Regular	(2,132)	-	-	-	-	-	-	-
A	Salaries & Benefits Total	(2,132)	-	-	-	-	-	-	-
B	Contracted Services								
5201	Electric	24,737	25,153	25,158	22,191	25,913	26,691	27,491	28,316
5202	Telephone	6,342	16,086	10,632	7,086	2,300	1,000	1,000	1,000
5203	Printing & Advertising	1,034	1,751	869	1,800	1,800	1,800	1,800	1,800
5204	Legal Printing	2,296	2,980	3,647	3,200	2,000	3,000	3,000	3,000
5205	Postage & Mailing Permits	9,939	7,213	10,295	8,000	6,000	6,000	6,000	6,000
5206	Travel Expense & Training	65	1,668	-	-	-	-	-	-
5208	Newsletter	5,633	4,865	2,474	7,000	14,200	13,200	13,200	13,200
5209	Professional Services	(194)	3,437	17,804	20,000	22,600	22,600	72,600	22,600
5210	Maintenance & Repair Building	9,573	11,011	16,137	6,000	10,000	10,000	10,000	10,000
5211	Maintenance & Repair Equipment	3,390	290	106	3,000	1,000	-	-	-
5212	Utility Asst	15,000	7,884	15,000	15,000	15,000	15,000	15,000	15,000
5213	Audit Fees	33,800	35,250	38,850	38,020	38,325	39,300	37,384	40,384
5214	Other Contracted Services	77,130	94,167	66,393	55,887	66,000	72,000	56,300	56,300
5215	City Attorney	56,485	73,095	96,643	75,000	93,000	93,000	93,000	93,000
5216	Special Prosecutor Fees	12,103	5,539	-	2,500	-	-	-	-
5218	IT & Communication	-	-	23,096	19,030	25,000	29,000	32,000	32,000
5219	Meeting Expense	-	-	282	-	1,000	2,000	2,000	2,000
5220	Street Light Repair & Maintenance	617	64,128	38,166	66,200	38,000	45,000	45,000	45,000
5222	Traffic Signal Expense	337,742	161,521	184,576	166,000	170,000	175,100	180,353	185,764
5230	Art Commissioner	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
5232	United Community Services	3,530	3,530	3,930	3,930	3,930	4,285	4,371	4,458
5233	JoCo Home Repair - Minor	-	-	-	4,500	4,500	4,500	4,500	4,500
5234	JoCo Home Repair - Major	5,000	10,500	12,000	8,000	8,000	8,000	8,000	8,000
5237	Community Events	75	27,698	481	4,000	2,000	4,000	4,000	4,000
5239	STF / BMP Grant Expense	659	-	-	-	-	-	-	-
5248	Strategic Planning	277	9,900	17,925	1,500	1,500	3,000	3,000	3,000
5249	Branding Implementation						24,000		
5250	Insurance & Surety Bonds	32,663	33,689	37,162	41,402	42,402	47,066	52,244	57,990
5252	Elections - City	9,633	5,603	-	18,000	10,000	18,000	15,000	5,500
5253	Public Relations	699	1,292	1,072	3,500	3,500	3,500	3,500	3,500

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
General Overhead

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
5254	Miscellaneous Charges	5,529	11,846	4,940	8,000	1,000	1,000	1,000	1,000
5256	Committee Funds	-	-	2,901	4,000	4,000	4,000	4,000	4,000
5257	Property Tax Payments	(5,750)	11,467	7,621	7,800	7,800	8,002	8,160	8,323
5258	RPPOA Common Area Expenses	33,847	33,847	33,847	33,847	33,847	33,847	33,847	33,847
5265	Computer System R&M	5,349	6,584	260	5,000	5,000	5,000	5,000	5,000
5266	Computer Software	223	-	17,879	19,480	22,500	27,800	27,800	27,800
5267	Employee Related Expenses	-	-	-	-	7,000	7,000	7,000	7,000
5283	RP Community Foundation Grant Expe	(500)	-	7,554	-	1,000	1,000	1,000	1,000
5285	Pool Operations	163,158	161,258	159,477	205,000	210,000	208,000	283,750	416,000
5287	Water	-	-	1,382	1,200	1,465	1,500	1,500	1,500
5288	Waste Water	-	-	1,537	1,000	1,629	1,700	1,700	1,700
5289	Natural Gas	-	-	1,639	1,700	2,626	3,000	3,000	3,000
5292	Fireworks	2,000	2,000	2,000	2,500	2,000	2,500	2,500	2,500
B	Contracted Services Total	853,281	836,454	864,933	891,473	909,037	976,591	1,072,200	1,160,182
C	Commodities								
5301	Office Supplies	5,516	12,123	8,120	13,700	9,000	15,500	11,000	11,000
5304	Janitorial Supplies	2,428	1,683	1,431	3,121	3,000	3,000	3,000	3,000
5305	Dues, Subscriptions, & Books	8,090	19,182	14,159	13,100	16,500	17,700	17,700	17,700
5306	Materials	-	-	48	-	-	-	-	-
5307	Other Commodities	-	-	-	-	-	-	-	-
5311	Pool Equipment	51,376	25,253	18,772	27,563	-	20,000	-	-
C	Commodities Total	67,409	58,241	42,529	57,484	28,500	56,200	31,700	31,700
E	Debt Service								
5600	Lease/purchase-pool	180,000	184,500	189,000	198,000	198,000	148,500	-	-
5605	Lease/purchase Pool Interest	30,465	25,065	19,530	13,860	13,860	5,940	-	-
5614	Bond Principal 2014-1	-	102,001	-	-	-	-	-	-
5615	Bond Interest 2014-1	-	14,869	-	-	-	-	-	-
E	Debt Service Total	210,465	326,435	208,530	211,860	211,860	154,440	-	-
N	Non-Appropriation Expenditures								
5751	TIF Fund Expenditure	750	-	-	358,000	-	318,000	302,160	263,477
N	Non-Appropriations Expenditures	750	-	-	358,000	-	318,000	302,160	263,477

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
General Overhead

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
T	Transfers								
5801..5809	Transfer of Funds	129,000	-	-	-	-	-	-	-
5818	Transfer To Bond & Intfund	-	-	117,228	116,970	-	-	-	-
	Transfer to TIF 2					53,000	124,500	122,000	-
	Transfer to TIF 3					126,500			
	Transfer to Special Infrastructure Fund 300					225,000	125,000	50,000	25,000
5825	Transfer to Equip Reserve Fund	-	93,000	69,471	61,960	142,960	82,951	49,888	331,907
T	Transfers Total	129,000	93,000	186,699	178,930	547,460	332,451	221,888	356,907
	Total General Overhead	1,258,774	1,314,130	1,302,691	1,697,747	1,696,857	1,837,682	1,627,948	1,812,266

Notes:

- * The 2019 budget reflects \$50,000 to hire a consultant to update the comprehensive plan.
- * Other Contractual Services reflects the implementation of two budget objectives in 2018 - hiring a social media/communications consultant (\$10,000) and public art installation/maintenance (\$10,000).
- * The 2018 Budget includes \$24,000 for brand implementation resulting from the rebranding efforts that took place in 2017.
- * Commodities reflects the purchase of voting equipment for council as well as an additional software feature for Novus.
- * The agreement with JCPRD to share the annual operating loss for the Aquatics Center ends in May 2019. At that time, the City will be fully responsible for the annual loss and 100% of any capital expenses which is reflected in the budget.
- * Debt service for the pool retires in 2018.
- * The TIF Fund Expenditure reflects the amount of property taxes that are expected to be diverted to TIF funds.
- * The General Fund is loaning \$299,500 to TIF 2 to help cover expenses associated with Roe Boulevard and Roe Lane improvement projects. The loan is anticipated to be fully repaid by 2021.
- * The General Fund is also loaning TIF 3 \$126,500 in 2017 to help cover the cost associated with sanitary sewer realignment and final grading. This loan will be repaid once the final property tax payment is made on the TIF in January 2019.
- * Beginning in 2017, the City will transfer any excess reserves above the \$1.41 million for the sales tax reserve and the 25% of operating reserves to the Special Infrastructure Fund.
- * The transfers to equipment reserve fund are for capital equipment and improvements associated with the Aquatics Center. See the CIP for more details.

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
Police Department

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
A	Salaries & Benefits								
5101	Salaries - Regular	745,652	793,984	814,365	830,000	830,000	860,165	894,572	930,354
5102	Salaries-Overtime	45,732	36,635	35,683	49,058	49,058	48,008	49,448	50,932
5104	Salaries - Part-time	9,323	6,103	10,504	19,200	19,200	23,122	23,816	24,530
A	Salaries & Benefits Total	800,706	836,722	860,552	898,258	898,258	931,295	967,836	1,005,817
B	Contracted Services								
5202	Telephone	6,072	7,718	6,067	8,000	8,000	8,000	8,000	8,000
5203	Printing & Advertising	53	-	-	1,500	500	1,500	1,500	1,500
5205	Postage & Mailing Permits	220	24	53	1,000	1,000	800	800	800
5206	Travel Expense & Training	3,071	4,305	3,134	8,000	7,000	7,000	7,000	7,000
5207	Medical Expense & Drug Testing	827	306	587	1,000	1,000	1,000	1,000	1,000
5210	Maintenace & Repair Building	-	12	-	100	100	200	200	200
5211	Maintenace & Repair Equipment	5,595	4,272	2,074	8,000	5,000	8,000	8,000	8,000
5214	Other Contracted Services	10,559	6,688	12,708	20,000	16,000	17,500	17,500	17,500
5219	Meeting Expense	-	-	-	-	-	100	100	100
5224	Laundry Service	2,734	2,978	2,373	3,000	3,000	3,100	3,100	3,100
5236	Community Policing	970	(389)	337	500	500	500	500	500
5238	Animal Control	53,028	53,254	55,883	57,680	55,777	56,892	58,030	59,191
5240	Equipment Rental	216	-	-	-	-	-	-	-
5250	Insurance & Surety Bonds	-	75	25	-	50	75	-	-
5254	Miscellaneous Charges	306	92	186	1,000	1,000	1,000	1,000	1,000
5260	Vehicle Maintenance	12,182	7,704	8,794	15,000	15,000	15,000	15,000	15,000
5266	Computer Software	341	-	-	-	-	-	-	-
B	Contracted Services Total	96,175	87,039	92,219	124,780	113,927	120,667	121,730	122,891
C	Commodities								
5301	Office Supplies	1,981	0	113	-	-	-	-	-
5302	Motor Fuels & Lubricants	32,289	22,043	17,974	35,000	20,000	21,000	22,050	23,153
5305	Dues, Subscriptions, & Books	1,125	1,026	1,069	1,010	1,010	1,200	1,200	1,200
5306	Materials	-	53	-	2,000	2,000	2,000	2,000	2,000
5307	Other Commodities	744	2,342	1,030	4,000	4,000	4,000	4,000	4,000
5308	Clothing & Uniforms	3,070	3,965	10,955	5,000	5,000	10,000	10,000	10,000
5309	Ammunition	640	2,020	-	2,700	2,700	2,500	2,500	2,500
5310	Training Supplies	56	-	203	500	500	500	500	500

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
Police Department

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
C	Commodities Total	39,905	31,450	31,344	50,210	35,210	41,200	42,250	43,353
T	Transfers								
5825	Transfer to Equip Reserve Fund	30,000	75,300	87,380	1,000	3,500	24,000	22,320	24,242
T	Transfers Total	30,000	75,300	87,380	1,000	3,500	24,000	22,320	24,242
	Total Police	966,786	1,030,510	1,071,495	1,074,248	1,050,895	1,117,162	1,154,136	1,196,302

Notes:

* Police overtime and part-time figures in 2018 reflect \$7,500 for the business district crime prevention efforts, an objective for 2018.

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
Municipal Court

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
A	Salaries & Benefits								
5101	Salaries - Regular	39,618	40,894	40,398	43,170	43,170	44,555	46,337	48,191
5102	Salaries-Overtime	684	866	335	1,000	1,000	1,000	1,000	1,000
5108	Salaries - Judge	12,240	12,240	14,762	14,200	14,200	14,200	14,768	15,359
5109	Salaries - Prosecutor	10,200	10,200	12,266	11,730	11,730	11,730	12,199	12,687
A	Salaries & Benefits Total	62,742	64,200	67,760	70,100	70,100	71,485	74,304	77,237
B	Contracted Services								
5202	Telephone	180	180	135	180	180	180	180	180
5203	Printing & Advertising	51	180	180	400	400	400	400	400
5206	Travel Expense & Training	-	-	-	200	200	200	200	200
5209	Professional Services	5,359	4,405	3,896	7,000	7,000	7,000	7,000	7,000
5211	Maintenace & Repair Equipment	-	-	-	200	200	200	200	200
5214	Other Contracted Services	152	-	20	-	-	-	-	-
5219	Meeting Expense	-	-	-	-	-	100	100	100
5227	Prisoner Care	3,290	4,270	5,005	8,000	6,000	6,000	6,000	6,000
5228	Fees Due State of Kansas	27,220	17,601	25,839	42,000	27,000	27,000	27,000	27,000
5250	Insurance & Surety Bonds	-	-	-	-	25	25	25	25
5254	Miscellaneous Charges	71	180	16	200	200	200	200	200
5266	Computer Software	9,779	950	-	4,400	5,400	5,400	5,400	5,400
5269	Alcohol / Drug State Fees	-	-	150	-	-	-	-	-
B	Contracted Services Total	46,101	27,765	35,242	62,580	46,605	46,705	46,705	46,705
C	Commodities								
5301	Office Supplies	894	-	-	-	-	-	-	-
5305	Dues, Subscriptions, & Books	611	280	255	250	250	250	250	250
5308	Clothing & Uniforms	-	-	200	200	200	250	250	250
C	Commodities Total	1,505	280	455	450	450	500	500	500
E	Capital Outlay								
5410	Technology Upgrades	-	18,711	-	-	-	-	-	-
E	Capital Outlay Total	-	18,711	-	-	-	-	-	-
Total Court		110,348	110,957	103,456	133,130	117,155	118,690	121,509	124,442

Notes:

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
Neighborhood Services

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
A	Salaries & Benefits								
5101	Salaries - Regular	99,979	104,860	100,274	108,611	108,611	114,597	119,181	123,948
5102	Salaries-Overtime	-	370	933	500	-	1,000	1,000	1,000
A	Salaries & Benefits Total	99,979	105,230	101,206	109,111	108,611	115,597	120,181	124,948
B	Contracted Services								
5202	Telephone	360	360	315	960	1,320	1,320	1,320	1,320
5203	Printing & Advertising	135	-	125	1,000	1,000	1,000	1,000	1,000
5206	Travel Expense & Training	1,780	3,428	1,867	3,060	1,000	3,060	3,060	3,060
5214	Other Contracted Services	-	1,260	9,925	5,500	5,500	5,500	5,500	5,500
5219	Meeting Expense	-	-	-	-	200	200	200	200
5260	Vehicle Maintenance	252	479	326	1,000	1,300	1,100	1,100	1,100
B	Contracted Services Total	2,527	5,527	12,558	11,520	10,320	12,180	12,180	12,180
C	Commodities								
5301	Office Supplies	8	-	-	-	-	-	-	-
5302	Motor Fuels & Lubricants	1,616	815	1,480	2,000	1,650	2,000	2,000	2,000
5305	Dues, Subscriptions, & Books	728	190	712	500	500	500	500	500
5308	Clothing & Uniforms	-	-	172	-	300	300	-	300
C	Commodities Total	2,353	1,005	2,363	2,500	2,450	2,800	2,500	2,800
E	Capital Outlay								
5403	Office Equipment	-	-	-	1,000	1,500	-	2,200	1,000
E	Capital Outlay Total	-	-	-	1,000	1,500	-	2,200	1,000
T	Transfers								
5825	Transfer to Equip Reserve Fund	-	-	-	-	-	-	-	-
T	Transfers Total	-							
Total Neighborhood Services		104,860	111,762	116,128	124,131	122,881	130,577	137,061	140,928

Notes:

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
Administration Department

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
A	Salaries & Benefits								
5101	Salaries - Regular	220,863	251,035	232,998	230,411	230,411	247,645	257,551	267,853
5102	Salaries-Overtime	963	68	-	-	-	-	-	-
5104	Salaries - Part-time	1,938	(280)	25,868	33,850	33,850	35,210	36,266	37,354
5105	Employer Funded 401a	-	1,201	-	-	-	-	-	-
5107	Salaries - Intern	-	2,636	5,123	5,805	5,805	8,065	8,065	8,065
A	Salaries & Benefits Total	223,764	254,659	263,989	270,066	270,066	290,920	301,882	313,272
B	Contracted Services								
5202	Telephone	1,410	1,400	1,920	1,410	1,920	1,920	1,920	1,920
5203	Printing & Advertising	49	-	-	-	-	-	-	-
5205	Postage & Mailing Permits	-	-	293	-	-	-	-	-
5206	Travel Expense & Training	8,372	3,620	4,905	8,500	6,850	7,000	7,000	7,000
5207	Medical Expense & Drug Testing	64	-	128	50	-	-	-	-
5214	Other Contracted Services	4,213	10,469	3,113	10,500	3,000	3,000	3,000	3,000
5219	Meeting Expense	-	-	-	-	-	-	-	-
5226	Car Allowance	5,400	3,600	5,400	5,400	5,400	5,400	5,400	5,400
5250	Insurance & Surety Bonds	50	-	-	75	75	75	75	75
5254	Miscellaneous Charges	258	-	462	-	400	500	500	500
5260	Vehicle Maintenance	-	197	-	-	-	-	-	-
5265	Computer System R&M	-	-	-	1,500	-	-	-	-
5266	Computer Software	310	-	-	3,000	-	-	-	-
B	Contracted Services Total	20,126	19,286	16,221	30,435	17,645	17,895	17,895	17,895
C	Commodities								
5301	Office Supplies	1,511	(0)	-	-	-	-	-	-
5302	Motor Fuels & Lubricants	270	-	-	454	500	-	-	-
5305	Dues, Subscriptions, & Books	1,199	1,462	1,463	1,350	2,080	2,080	2,080	2,080
5308	Clothing & Uniforms	955	-	-	250	250	300	-	-
C	Commodities Total	3,935	1,462	1,463	2,054	2,830	2,380	2,080	2,080
E	Capital Outlay								
5403	Office Equipment	-	767	-	1,500	1,500	1,000	1,000	1,000
E	Capital Outlay Total	-	767	-	1,500	1,500	1,000	1,000	1,000
Total Administration		247,825	276,173	281,673	304,055	292,041	312,195	322,857	334,247

Notes:

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
Public Works Department

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
Public Works									
A	Salaries & Benefits								
5101	Salaries - Regular	242,058	251,306	252,758	273,856	273,856	254,740	264,930	275,527
5102	Salaries-Overtime	8,530	7,845	8,447	8,500	8,500	8,916	9,183	9,459
5104	Salaries - Part-time	-	11,802	-	-	-	-	-	-
A	Salaries & Benefits Total	250,587	270,953	261,205	282,356	282,356	263,656	274,113	284,986
B	Contracted Services								
5201	Electric	22,094	40,307	27,067	21,420	21,420	21,420	21,420	21,420
5202	Telephone	1,651	1,420	1,435	2,500	2,000	2,000	2,000	2,000
5203	Printing & Advertising	25	-	-	-	-	300	300	300
5206	Travel Expense & Training	2,873	6,953	7,773	6,100	6,100	11,100	7,000	7,000
5207	Medical Expense & Drug Testing	798	1,195	780	800	800	800	800	800
5210	Maintenace & Repair Building	3,850	1,722	5,336	10,000	5,000	3,500	3,500	3,500
5211	Maintenace & Repair Equipment	16,911	19,027	13,323	25,000	18,000	22,000	22,000	22,000
5214	Other Contracted Services	5,393	3,588	32,232	31,150	31,150	33,000	33,000	34,000
5219	Meeting Expense	-	-	-	-	100	-	-	-
5221	Maintenance Streets-contract	158,643	(94,961)	94,961	210,000	210,000	210,000	210,000	210,000
5250	Insurance & Surety Bonds	-	-	25	-	-	-	-	-
5254	Miscellaneous Charges	-	128	66	-	-	-	-	-
5259	Traffic Control Signs	2,100	2,047	4,308	7,500	7,500	4,500	4,500	4,500
5260	Vehicle Maintenance	12,945	9,051	4,854	15,759	9,000	12,000	12,000	12,000
5262	Grounds Maintenance	16,504	15,705	18,633	23,000	23,000	23,000	24,000	24,000
5263	Tree Maintenance	12,450	30,566	12,977	15,000	15,000	46,000	25,000	25,000
5266	Computer Software	-	1,350	1,959	3,300	3,300	3,300	3,300	3,300
5287	Water	-	-	6,934	6,060	6,060	6,500	6,500	6,500
5288	Waste Water	-	-	2,989	3,000	3,000	3,200	3,200	3,200
5289	Natural Gas	-	-	2,793	3,100	5,632	3,100	3,100	3,100
B	Contracted Services Total	256,235	38,099	238,445	383,689	367,062	405,720	381,620	382,620

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
Public Works Department

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
C	Commodities								
5301	Office Supplies	2,857	-	65	-	-	-	-	-
5302	Motor Fuels & Lubricants	24,454	13,782	6,961	27,469	10,000	10,500	11,025	11,576
5304	Janitorial Supplies	942	465	450	2,101	1,000	1,000	1,000	1,000
5305	Dues, Subscriptions, & Books	135	427	1,168	450	450	750	750	750
5306	Materials	83	4,024	5,567	4,000	4,000	4,000	4,000	4,000
5308	Clothing & Uniforms	3,214	5,999	3,912	4,000	4,000	4,000	4,000	4,000
5318	Tools	1,665	3,813	1,172	4,000	2,500	2,500	2,500	2,500
C	Commodities Total	33,348	28,509	19,294	42,020	21,950	22,750	23,275	23,826
E	Capital Outlay								
5403	Office Equipment	-	67	430	1,500	1,500	6,500	1,500	1,500
5425	Other Capital Outlay	11,051	237	1,466	3,000	3,000	3,000	3,000	3,000
5455	Roeland Park Trail Project	12,650	12,866	-	-	-	-	-	-
E	Capital Outlay Total	23,701	13,170	1,896	4,500	4,500	9,500	4,500	4,500
T	Transfers								
5825	Transfer to Equip Reserve Fund	55,000	67,415	112,500	12,500	12,500	123,500	216,000	43,000
T	Transfers Total	55,000	67,415	112,500	12,500	12,500	123,500	216,000	43,000
Total Public Works		618,872	418,146	633,340	725,065	688,368	825,126	899,508	738,932

Notes:

- * A portion of Public Works salaries are charged to Solid Waste within the General Fund and the Special Highway Fund for work associated with those projects.
- * 2018 anticipates Public Works moving into a new building. The budget reflects \$5,000 for new furnishings for the office.

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
Employee Benefits

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
Employee Benefits									
A Salaries & Benefits									
5122	Fica City Contribution	124,234	131,121	128,278	139,050	131,172	137,000	142,480	148,179
5123	KPERS City Contribution	66,220	79,533	73,984	73,500	73,500	81,500	84,760	88,150
5124	Ks Unemployment Insurance	3,635	9,674	1,155	3,000	1,600	1,800	1,872	1,947
5125	Worker's Compensation	33,667	39,155	36,527	50,000	46,910	45,000	46,800	46,800
5126	Health/Dental/Vision Insurance	276,323	288,336	277,245	335,060	300,000	320,000	342,400	366,368
5127	Health Savings Account	22,200	22,556	26,178	21,800	35,000	45,000	45,000	45,000
5128	401A City Contribution	-	-	4,800	-	5,400	5,500	5,720	5,949
5130	City Paid Life/ST Disability	(371)	8,738	9,217	9,900	9,900	9,900	9,900	9,900
5131	KP&F City Contribution	145,651	184,671	163,115	150,000	154,000	165,500	172,120	179,005
5132	403A City Contribution	-	-	-	4,944				
5133	Wellness Incentive	-	635	750	-	2,000	2,000	2,000	2,000
A	Salaries & Benefits Total	671,558	764,420	721,250	787,254	759,482	813,200	853,052	893,298
Total Employee Benefits									
		671,558	764,420	721,250	787,254	759,482	813,200	853,052	893,298

Notes:

- * The City is a member of the insurance pool Midwest Public Risk for health insurance coverage. Rates have been stable over the past couple years. However, due to the volatility of the market, the City assumes a 7% increase each year for health insurance.

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
City Council

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
A	Salaries & Benefits								
5103	Salaries - Elected Officials	46,240	47,551	45,356	46,920	46,920	46,920	46,920	46,920
A	Salaries & Benefits Total	46,240	47,551	45,356	46,920	46,920	46,920	46,920	46,920
B	Contracted Services								
5203	Printing & Advertising	28	-	-	-	-	-	-	-
5206	Travel Expense & Training	2,154	3,058	3,620	7,700	7,700	7,700	7,700	7,700
5251	Mayor Expenses	1,000	621	498	1,000	990	1,000	1,000	1,000
5276	Conference & Seminars	-	-	-	-	-	-	-	-
B	Contracted Services Total	3,182	3,679	4,117	8,700	8,690	8,700	8,700	8,700
C	Commodities								
5305	Dues, Subscriptions, & Books	393	390	390	400	410	400	400	400
C	Commodities Total	393	390	390	400	410	400	400	400
Total City Council		49,814	51,620	49,863	56,020	56,020	56,020	56,020	56,020

Notes:

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
General Fund Expenditures
Solid Waste

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
A	Salaries & Benefits								
5101	Salaries - Regular	-	11,161	25,091	10,270	10,270	41,000	42,640	44,346
A	Salaries & Benefits Total	-	11,161	25,091	10,270	10,270	41,000	42,640	44,346
B	Contracted Services								
5211	Maintenace & Repair Equipment	-	3,599	73	4,000	4,000	6,000	8,000	8,000
5235	Leaf Program Disposal Fees	8,619	4,529	20,849	13,658	13,658	10,000	10,000	10,000
5240	Equipment Rental	-	150	-	-	-	500	500	500
5272	Solid Waste Contract	408,164	414,104	414,502	426,217	426,217	518,632	518,632	518,632
B	Contracted Services Total	416,784	422,382	435,424	443,875	443,875	535,132	537,132	537,132
C	Commodities								
5302	Motor Fuels & Lubricants	-	1,482	3,325	5,100	5,100	3,000	3,000	3,000
5825	Transfer to Equip Reserve Fund	-	32,152	-	-	-	-	-	-
C	Commodities Total	-	33,634	3,325	5,100	5,100	3,000	3,000	3,000
Total Solid Waste		416,784	467,177	463,840	459,245	459,245	579,132	582,772	584,478

Notes:

- * All salaries and expenses reflect the expense associated with the leaf and brush collection program operated by the City's Public Works Department.
- * The 2018 Budget reflects a 25% increase in the cost of solid waste collection through the contracted hauler WCA.

City of Roeland Park
ADOPTED 2018 - 2020 BUDGET
Restricted for Special Law Enforcement Fund

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
Revenues									
4010	Cash Carryforward	\$ 367.00	\$ 10,266.97	\$ 8,213.00	\$ 7,913.00	\$ 7,913.00	\$ 4,913.00	\$ 2,913.00	\$ 3,913.00
4432	Spec. Law Enforcement Revenues	16,846.44	-	-	-	-	1,000.00	1,000.00	1,000.00
	Total Revenues	17,213.44	10,266.97	8,213.00	7,913.00	7,913.00	5,913.00	3,913.00	4,913.00
Expenditures									
C	Commodities								
5317	Special Law Enforcement Expenses	6,946.47	2,054.17	300.00	-	3,000.00	3,000.00	-	-
	Total Expenditures	6,946.47	2,054.17	300.00	-	3,000.00	3,000.00	-	-
	Change in Fund Balance	\$ 10,266.97	\$ 8,212.80	\$ 7,913.00	\$ 7,913.00	\$ 4,913.00	\$ 2,913.00	\$ 3,913.00	\$ 4,913.00

Notes:

* The Special Law Enforcement Fund is a part of the General Fund. However, the uses are restricted for law enforcement equipment purchases. Revenues come from police seizures of contraband items.

City of Roeland Park
Bond & Interest Fund

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010	Cash Carryforward	\$ 459,907	\$ 479,137	\$ 421,228	\$ 363,620	\$ 363,620	\$ 271,451	\$ 6,847	\$ 145,423
4020	Recreational Vehicle Tax	\$ 95	\$ 93	\$ 132	\$ 119	\$ 119	\$ 102	\$ 102	\$ 102
4021	Commercial Vehicle Tax	\$ -	\$ -	\$ -	\$ 146	\$ -	\$ 79	\$ 79	\$ 79
4040	Heavy Trucks Tax	\$ 75	\$ 142	\$ 94	\$ 142	\$ 142	\$ 58	\$ 58	\$ 58
4050	Ad Valorem Tax	\$ 238,780	\$ 257,492	\$ 267,902	\$ 350,058	\$ 287,296	\$ 223,904	\$ 227,262	\$ 230,671
4060	Motor Vehicle Tax	\$ 33,480	\$ 32,315	\$ 34,276	\$ 35,973	\$ 35,973	\$ 37,450	\$ 24,560	\$ 25,543
4070	Personal Property Tax-deliquent	\$ 299	\$ 81	\$ 46	\$ 81	\$ 50	\$ 50	\$ 50	\$ 50
4080	Real Property Tax - Delinquent	\$ 2,323	\$ 1,285	\$ 4,797	\$ 1,285	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
4510..4512	Interest on Investment	\$ -	\$ -	\$ 1,151	\$ 5,455	\$ 4,465	\$ 4,465	\$ 4,465	\$ 4,465
4610	Special Assessments	\$ -	\$ -	\$ 29	\$ -	\$ -	\$ -	\$ -	\$ -
4620	Special Assmnt Tax - Delinquent	\$ 341	\$ 364	\$ 951	\$ 364	\$ 364	\$ 364	\$ 364	\$ 364
4630	Storm Drainage RC12-013	\$ 60,837	\$ 58,868	\$ 62,570	\$ 62,750	\$ 62,750	\$ 60,500	\$ 63,250	\$ 60,750
4640	Storm Drainage RC12-012	\$ 90,730	\$ 93,060	\$ 94,647	\$ 91,206	\$ 91,206	\$ 93,694	\$ 91,782	\$ 93,808
4650	Storm Drainage RC12-014	\$ 104,892	\$ 106,399	\$ 109,224	\$ 106,551	\$ 106,551	\$ 106,551	\$ 106,551	\$ 106,551
4830	Transfer from 27A Fund	\$ 555,000	\$ 455,000	\$ 428,841	\$ 416,000	\$ 416,000	\$ 354,000	\$ 420,000	\$ 200,000
4840	Transfer from General Fund	\$ -	\$ -	\$ 117,228	\$ 116,970	\$ -	\$ -	\$ -	\$ -
4880	Transfer from Streetlights Fund	\$ -	\$ 24,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues		\$ 1,546,760	\$ 1,509,052	\$ 1,543,115	\$ 1,550,720	\$ 1,370,536	\$ 1,154,668	\$ 947,370	\$ 869,864

B Contracted Services

5209	Professional Services	\$ -	\$ -	\$ 1,375	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500
5214	Other Contracted Services	\$ -	\$ 725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B	Contracted Services Total	\$ -	\$ 725	\$ 1,375	\$ 5,500				

E Debt Service

5607	Principal Bonds (2008-A Issue)	\$ 330,000	\$ 345,000	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ -
5608	Principal Bonds - 2010-1	\$ 375,000	\$ 385,000	\$ 260,000	\$ 265,000	\$ 265,000	\$ 275,000	\$ 280,000	\$ 290,000
5609	Interest Bonds - 2010-1	\$ 63,645	\$ 58,020	\$ 51,860	\$ 46,660	\$ 46,660	\$ 40,565	\$ 33,415	\$ 25,575
5610	Interest Bonds (2008-A Issue)	\$ 36,773	\$ 25,388	\$ 13,140	\$ -	\$ -	\$ -	\$ -	\$ -
5614	Bond Principal 2014-1	\$ -	\$ -	\$ 105,000	\$ 107,000	\$ 107,000	\$ 110,000	\$ 112,000	\$ 114,000
5615	Bond Interest 2014-1	\$ -	\$ -	\$ 12,331	\$ 9,971	\$ 9,974	\$ 7,563	\$ 5,088	\$ 2,568
5628	Principal Bonds - 2011-2	\$ 70,000	\$ 70,000	\$ 165,000	\$ 180,000	\$ 180,000	\$ 190,000	\$ 85,000	\$ 85,000
5629	Interest Bonds - 2011-2	\$ 37,497	\$ 36,098	\$ 34,698	\$ 31,398	\$ 31,398	\$ 27,798	\$ 23,808	\$ 21,640
5630	Bond Principal - 2011-1	\$ 105,000	\$ 105,000	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ -
5631	Bond Interest - 2011-1	\$ 5,408	\$ 3,990	\$ 2,153	\$ -	\$ -	\$ -	\$ -	\$ -
5644	Principal Bonds - 2012-1	\$ 10,000	\$ 35,000	\$ 35,000	\$ 420,000	\$ 420,000	\$ 425,000	\$ 200,000	\$ 205,000

City of Roeland Park
Bond & Interest Fund

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
5645	Interest Bonds - 2012-1	\$ 34,300	\$ 23,605	\$ 33,938	\$ 33,553	\$ 33,553	\$ 28,093	\$ 21,718	\$ 18,318
E	Debt Service Total	\$ 1,067,622	\$ 1,087,100	\$ 1,178,119	\$ 1,093,582	\$ 1,093,585	\$ 1,104,019	\$ 761,029	\$ 762,101
N	Non-Appropriation Expenditures								
5751	TIF Fund Expenditure	\$ -	\$ -	\$ -	\$ 63,000	\$ -	\$ 38,302	\$ 35,418	\$ 28,827
N	Non-Appropriation Expenditures Total	\$ -	\$ -	\$ -	\$ 63,000	\$ -	\$ 38,302	\$ 35,418	\$ 28,827
	Total Expenditures	\$ 1,067,622	\$ 1,087,825	\$ 1,179,494	\$ 1,162,082	\$ 1,099,085	\$ 1,147,821	\$ 801,947	\$ 796,428
	Ending Fund Balance	\$ 479,137	\$ 421,227	\$ 363,621	\$ 388,638	\$ 271,451	\$ 6,847	\$ 145,423	\$ 73,437

Notes:

- * The 2018 Budget reflects a reduction of 2 mills in the Bond & Interest Fund. The Governing Body made a decision to fund the capital improvements program with existing resources rather than issuing debt which reduces the need for these resources.
- * The TIF Fund expenditure reflects the amount of property tax revenues anticipated to be diverted to TIF districts.
- * The 2018 ending fund balance dips below set fund balance guidelines to cover the cost of pay-as-you-go capital improvements. The fund balance returns to policy levels of between 5% and 10% of annual principal and interest payments in 2019.

City of Roeland Park
Special Highway Fund

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010	Cash Carryforward	\$ 78,034	\$ 48,877	\$ 76,721	\$ 127,444	\$ 127,444	\$ 174,260	\$ 161,480	\$ 256,012
4140	Spec City/county Highway Fund	\$ 177,334	\$ 180,266	\$ 182,426	\$ 177,000	\$ 182,980	\$ 182,190	\$ 184,012	\$ 185,852
	Total Revenues	\$ 255,368	\$ 229,143	\$ 259,147	\$ 304,444	\$ 310,424	\$ 356,450	\$ 345,492	\$ 441,864
A	Salaries & Benefits								
5101	Salaries - Regular	\$ 60,600	\$ 55,917	\$ 56,323	\$ 58,194	\$ 58,194	\$ 62,000	\$ 64,480	\$ 67,059
	A Salaries & Benefits Total	\$ 60,600	\$ 55,917	\$ 56,323	\$ 58,194	\$ 58,194	\$ 62,000	\$ 64,480	\$ 67,059
B	Contracted Services								
5211	Maintenace & Repair Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5260	Vehicle Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	B Contracted Services Total	\$ -	\$ -	\$ -	\$ -				
C	Commodities								
5303	Sand and Salt	\$ 25,267	\$ 23,917	\$ 17,409	\$ 43,185	\$ 20,000	\$ 25,000	\$ 25,000	\$ 25,000
5315	Machinery & Auto Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	C Commodities Total	\$ 25,267	\$ 23,917	\$ 17,409	\$ 43,185	\$ 20,000	\$ 25,000	\$ 25,000	\$ 25,000
E	Capital Outlay								
5456	CARS Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -
	E Capital Outlay Total	\$ -	\$ 50,000	\$ -	\$ -				
T	Transfers								
5809..5825	Transfer to Equipment Reserve Fund	\$ 120,624	\$ 72,588	\$ 57,970	\$ 57,970	\$ 57,970	\$ 57,970	\$ -	\$ -
	T Transfers Total	\$ 120,624	\$ 72,588	\$ 57,970	\$ 57,970	\$ 57,970	\$ 57,970	\$ -	\$ -
	Total Expenditures	\$ 206,491	\$ 152,422	\$ 131,702	\$ 159,349	\$ 136,164	\$ 194,970	\$ 89,480	\$ 92,059
	Ending Fund Balance	\$ 48,877	\$ 76,721	\$ 127,445	\$ 145,095	\$ 174,260	\$ 161,480	\$ 256,012	\$ 349,805

Notes:

* The transfer to the Equipment Reserve Fund is for lease payments for two dump trucks and a street sweeper. Those leases retire in 2018.

* The Special Highway Fund is contributing \$50,000 toward the 2019 CARS project - 51st St. Nall to Cedar to Roe.

City of Roeland Park
Special Street Fund 27A

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010	Cash Carryforward	\$ 304,753	\$ 394,568	\$ 397,506	\$ 409,743	\$ 409,743	\$ 219,253	\$ 9,053	\$ 170,555
4110	City/county Sales & Use Tax	\$ 768,097	\$ 741,268	\$ 776,544	\$ 741,268	\$ 742,000	\$ 756,840	\$ 771,977	\$ 787,416
4135	County Courthouse Sales Tax	\$ -	\$ -	\$ -	\$ -	\$ 117,413	\$ 156,550	\$ 158,116	\$ 159,697
4150	CARS Funding	\$ -	\$ -	\$ 196,213	\$ -	\$ -	\$ 773,000	\$ 240,000	\$ 1,212,250
4154	STP Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,662,500
4435	Bond Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4510..4512	Interest on Investment	\$ -	\$ -	\$ 1,404	\$ 5,455	\$ 1,410	\$ 1,410	\$ 1,410	\$ 1,410
4520	Other Sources	\$ -	\$ -	\$ 51,220	\$ -	\$ -	\$ -	\$ -	\$ -
4530	Reimbursed Expense	\$ -	\$ -	\$ 353	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues		\$ 1,072,850	\$ 1,135,836	\$ 1,423,240	\$ 1,156,466	\$ 1,270,566	\$ 1,907,053	\$ 1,180,555	\$ 6,993,828
B Contracted Services									
5209	Professional Services	\$ 77,388	\$ 156,170	\$ 115,752	\$ 100,000	\$ 100,000	\$ 100,000	\$ 110,000	\$ 110,000
5214	Other Contracted Services	\$ 9,268	\$ 52,928	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5245	In-house Street Maintenance	\$ 36,626	\$ 46,172	\$ 56,579	\$ -	\$ -	\$ -	\$ -	\$ -
B Contracted Services Total		\$ 123,282	\$ 255,270	\$ 172,332	\$ 100,000	\$ 100,000	\$ 100,000	\$ 110,000	\$ 110,000
E Capital Outlay									
5426	Other Improvements	\$ -	\$ 1,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5454	Sidewalk Project	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,000	\$ -	\$ -
5430	Residential Street Reconstruction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
5456	CARS Projects	\$ -	\$ 26,962	\$ 412,324	\$ 365,680	\$ 535,313	\$ 1,314,000	\$ 480,000	\$ 6,017,423
E Capital Outlay Total		\$ -	\$ 28,059	\$ 412,324	\$ 365,680	\$ 535,313	\$ 1,444,000	\$ 480,000	\$ 6,117,423
T Transfers									
5818	Transfer To Bond & Intfund	\$ 555,000	\$ 455,000	\$ 428,841	\$ 416,000	\$ 416,000	\$ 354,000	\$ 420,000	\$ 200,000
T Transfers Total		\$ 555,000	\$ 455,000	\$ 428,841	\$ 416,000	\$ 416,000	\$ 354,000	\$ 420,000	\$ 200,000
Total Expenditures		\$ 678,282	\$ 738,330	\$ 1,013,497	\$ 881,680	\$ 1,051,313	\$ 1,898,000	\$ 1,010,000	\$ 6,427,423
Ending Fund Balance		\$ 394,568	\$ 397,506	\$ 409,743	\$ 274,786	\$ 219,253	\$ 9,053	\$ 170,555	\$ 566,405

Notes:

* The 2018 budget reflects the Objective to install a high priority sidewalk in Roeland Park.

* The Special Street Fund includes funding for the following CARS projects 2018 CARS - Roe Ln, 2019 CARS - 51st St, 2020 CARS - Roe Blvd. See CIP for more details.

City of Roeland Park
Community Center Fund 27C

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010	Cash Carryforward	\$ 83,421	\$ 65,107	\$ 257,389	\$ 351,253	\$ 351,253	\$ 397,783	\$ 446,920	\$ 506,097
4110	City/County Sales & Use Tax	\$ 192,024	\$ 185,317	\$ 194,136	\$ 185,317	\$ 185,330	\$ 189,037	\$ 192,817	\$ 196,674
4511	Interest on Invested Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4850	Transfer from Equipment Reserve	\$ -	\$ 171,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues		\$ 275,445	\$ 421,902	\$ 451,525	\$ 536,570	\$ 536,583	\$ 586,820	\$ 639,737	\$ 702,771
B Contracted Services									
5210	Maintenace And Repair Building	\$ 12,724	\$ 31,833	\$ 14,635	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
5211	Maintenace & Repair Equipment	\$ 2,259	\$ 8,104	\$ 5,956	\$ 7,500	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
5214	Other Contracted Services	\$ 261	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5250	Insurance & Surety Bonds	\$ 3,877	\$ 3,877	\$ 3,914	\$ 5,000	\$ 5,800	\$ 5,000	\$ 5,000	\$ 5,000
5255	JoCo HR	\$ 75,030	\$ 75,000	\$ 75,000	\$ 80,000	\$ 80,000	\$ 82,000	\$ 83,640	\$ 85,313
5257	Property Tax Payments	\$ 141	\$ 149	\$ 156	\$ -	\$ -	\$ -	\$ -	\$ -
5262	Grounds Maintenance	\$ -	\$ 540	\$ -	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
5264	Grounds Improvements	\$ 4,048	\$ -	\$ 608	\$ 4,000	\$ 4,000	\$ 4,000	\$ 1,500	\$ 1,500
B Contracted Services Total		\$ 98,340	\$ 119,503	\$ 100,270	\$ 114,000	\$ 114,300	\$ 115,500	\$ 114,640	\$ 116,313
C Commodities									
5307	Other Commodities	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ -	\$ -	\$ -
C Commodities Total		\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ -	\$ -	\$ -
E Capital Outlay									
5425	Other Capital Outlay	\$ -	\$ 45,012	\$ -	\$ 3,200	\$ 18,500	\$ 24,400	\$ 19,000	\$ 25,500
E Capital Outlay Total		\$ -	\$ 45,012	\$ -	\$ 3,200	\$ 18,500	\$ 24,400	\$ 19,000	\$ 25,500
T Transfers									
5825	Transfer to Equip Reserve Fund	\$ 111,998	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
T Transfers Total		\$ 111,998	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditures									
Ending Fund Balance		\$ 65,107	\$ 257,388	\$ 351,255	\$ 419,370	\$ 397,783	\$ 446,920	\$ 506,097	\$ 560,958

Notes:

- * Management for the Community Center is outsourced to Johnson County Parks and Recreation. All capital improvements and maintenance items are paid for using the sales tax resources in this fund.

City of Roeland Park
Special Infrastructure 27D

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010	Cash Carryforward	\$ 155,567	\$ 93,563	\$ 195,274	\$ 194,022	\$ 194,022	\$ 419,722	\$ 459,836	\$ 512
4110	City/county Sales & Use Tax	\$ 384,050	\$ 370,634	\$ 388,272	\$ 370,634	\$ 370,700	\$ 378,114	\$ 385,676	\$ 393,390
4155	CDBG Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -
4161	Grants/Donations - Private	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ 28,000	\$ -	\$ 50,000
4790	Reimbursed Expenses	\$ -	\$ -	\$ 4,242	\$ -	\$ -	\$ -	\$ -	\$ -
4840	Transfer From General Fund	\$ -	\$ -	\$ -	\$ -	\$ 225,000	\$ 125,000	\$ 50,000	\$ 25,000
Total Revenues		\$ 539,617	\$ 464,197	\$ 587,788	\$ 584,656	\$ 809,722	\$ 1,150,836	\$ 895,512	\$ 468,902
B	Contracted Services								
5209	Professional Services	\$ -	\$ 11,847	\$ 27,383	\$ 40,000	\$ 40,000	\$ 60,000	\$ 40,000	\$ 40,000
5211	Maintenace & Repair Equipment	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5221	Maintenance Streets-contract	\$ -	\$ 249,982	\$ 138,050	\$ -	\$ -	\$ 400,000	\$ -	\$ 15,000
5246	In-House Street Maintenance	\$ 5,176	\$ 2,340	\$ -	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000
B	Contracted Services Total	\$ 7,676	\$ 264,169	\$ 165,433	\$ 155,000	\$ 155,000	\$ 575,000	\$ 155,000	\$ 170,000
D	Capital Outlay								
5430	Residential Street Reconstruction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000	\$ -	\$ -
5469	Stormwater Maintenance	\$ 204,770	\$ -	\$ 188	\$ 20,000	\$ 65,000	\$ 20,000	\$ 20,000	\$ 127,100
5470	Park Maint/Infrastructure	\$ -	\$ 4,754	\$ 103,146	\$ 170,000	\$ 170,000	\$ 96,000	\$ 20,000	\$ 171,000
D	Capital Outlay Total	\$ 204,770	\$ 4,754	\$ 103,333	\$ 190,000	\$ 235,000	\$ 116,000	\$ 740,000	\$ 298,100
N	Non-Appropriation Expenditures								
5750	Contingency	\$ 23,143	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
N	Non-Appropriation Expenditures	\$ 23,143	\$ -	\$ -	\$ -				
T	Transfers								
5802	Transfer to General Fund	\$ 210,465	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -
5826	Transfer to Capital Projects Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
T	Transfers Total	\$ 210,465	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditures		\$ 446,054	\$ 268,923	\$ 393,766	\$ 345,000	\$ 390,000	\$ 691,000	\$ 895,000	\$ 468,100
EndingFund Balance		\$ 93,563	\$ 195,274	\$ 194,022	\$ 239,656	\$ 419,722	\$ 459,836	\$ 512	\$ 802

Notes:

* 2018 reflects a mill and overlay projects with 60% funding from the Community Development Block Grant (CDBG) program. These projects will occur within areas that meet the income levels established by the federal program.

* 2019 reflects the first year of the Residential Street Constrction program will completely remove base and surface of streets in poor condition.

* 2018-2020 anticipates park improvements including new shade structures and a new shelter in R Park. Both programs anticipate additional outside funding.

City of Roeland Park
Equipment & Bldg Reserve Fund

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010	Cash Carryforward	\$ 267,923	\$ 364,228	\$ 372,371	\$ 310,307	\$ 310,307	\$ 245,306	\$ 275,305	\$ 275,305
4772	Leaf Program Reimbursement	\$ 1,952	\$ 2,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4780	Sale of Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -
4840	Transfer from General Fund	\$ 214,000	\$ 235,715	\$ 269,351	\$ 75,460	\$ 142,960	\$ 82,951	\$ 49,888	\$ 331,907
4841	Transfer from PD/GF	\$ -	\$ -	\$ -	\$ -	\$ 3,500	\$ 24,000	\$ 22,320	\$ 24,242
4842	Transfer from PW / GF	\$ -	\$ 32,152	\$ -	\$ -	\$ 12,500	\$ 123,500	\$ 216,000	\$ 43,000
4860	Transfer from Special Highway	\$ 120,624	\$ 72,588	\$ 57,970	\$ 57,970	\$ 57,970	\$ 57,970	\$ -	\$ -
4870	Transfer from Community Center	\$ 111,998	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues		\$ 716,497	\$ 706,922	\$ 699,692	\$ 443,737	\$ 527,237	\$ 1,533,727	\$ 563,513	\$ 674,454
C	Commodities								
5315	Machinery & Auto Equipment	\$ 91,765	\$ 71,496	\$ 231,778	\$ 14,001	\$ 31,002	\$ 117,502	\$ 238,320	\$ 67,242
C	Commodities Total	\$ 91,765	\$ 71,496	\$ 231,778	\$ 14,001	\$ 31,002	\$ 117,502	\$ 238,320	\$ 67,242
D	Capital Outlay								
5442	Building Expense	\$ 202,535	\$ 33,608	\$ 99,637	\$ 13,000	\$ 144,500	\$ 1,054,011	\$ 19,500	\$ 300,000
D	Capital Outlay Total	\$ 202,535	\$ 33,608	\$ 99,637	\$ 13,000	\$ 144,500	\$ 1,054,011	\$ 19,500	\$ 300,000
E	Debt Service								
5619	L/P - Principal	\$ 49,102	\$ 6,936	\$ 52,744	\$ 54,532	\$ 54,532	\$ 56,369	\$ -	\$ -
5620	L/P - Interest	\$ 8,867	\$ 51,033	\$ 5,226	\$ 3,437	\$ 3,437	\$ 1,600	\$ -	\$ -
E	Debt Service Total	\$ 57,969	\$ 57,969	\$ -	\$ -				
N	Non-Appropriation Expenditures								
5704	Future CIP - Police	\$ -	\$ -	\$ -	\$ 22,394	\$ -	\$ -	\$ -	\$ -
5707	Future CIP - Building Reserve	\$ -	\$ -	\$ -	\$ 183,147	\$ -	\$ -	\$ -	\$ -
5705	Future CIP - PW	\$ -	\$ -	\$ -	\$ 15,349	\$ 48,460	\$ 28,940	\$ 30,388	\$ 31,907
N	Non-Appropriation Expenditures Total	\$ -	\$ -	\$ -	\$ 220,890	\$ 48,460	\$ 28,940	\$ 30,388	\$ 31,907
T	Transfers								
5801	Transfer of Funds	\$ -	\$ 171,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
T	Transfers Total	\$ -	\$ 171,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditures		\$ 352,269	\$ 334,551	\$ 389,385	\$ 305,860	\$ 281,931	\$ 1,258,422	\$ 288,208	\$ 399,149
Ending Fund Balance		\$ 364,228	\$ 372,371	\$ 310,307	\$ 137,877	\$ 245,306	\$ 275,305	\$ 275,305	\$ 275,305

Notes:

* See CIP for details on equipment and vehicles to be purchased using funds transferred to the Equipment and Building Reserve Funds.

City of Roeland Park
TIF 1A/B - Bella Roe/Walmart

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
Revenues									
4010	Cash Carryforward	\$ 1,481,933	\$ 1,508,082	\$ 833,278	\$ 1,038,280	\$ 1,038,280	\$ 814,288	\$ 936,604	\$ 1,962,296
4510	Interest on Investment	\$ 17,675	\$ 17,496	\$ 16,794	\$ 17,496	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500
4730	Tax Increment Income	\$ 111,264	\$ 257,257	\$ 274,747	\$ 300,000	\$ 404,123	\$ 404,640	\$ 412,733	\$ 420,987
4735	Tax Increment Income IB	\$ 312,419	\$ 244,438	\$ 291,081	\$ 428,000	\$ 588,581	\$ 587,450	\$ 599,199	\$ 611,183
4786	TIF-Bella Roe/Walmart	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues		\$ 1,923,291	\$ 2,027,273	\$ 1,415,900	\$ 1,783,776	\$ 2,048,484	\$ 1,823,878	\$ 1,966,036	\$ 3,011,966
Expenditures									
B Contracted Services									
5209	Professional Services	\$ 2,640	\$ 1,420	\$ 2,070	\$ -	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100
5214	Other Contracted Services	\$ 1,400	\$ 2,406	\$ 1,656	\$ 2,000	\$ 2,640	\$ 2,640	\$ 2,640	\$ 2,640
B	Contracted Services Total	\$ 4,040	\$ 3,826	\$ 3,726	\$ 2,000	\$ 3,740	\$ 3,740	\$ 3,740	\$ 3,740
D Capital Outlay									
5454	CARS Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,107,577
D	Capital Outlay	\$ -	\$ 1,107,577						
E Debt Service									
5601	Bond Principal	\$ 220,000	\$ 1,010,000	\$ 250,000	\$ 270,000	\$ 1,120,000	\$ 860,000	\$ -	\$ -
5602	Bond Interest	\$ 191,169	\$ 180,169	\$ 123,894	\$ 110,456	\$ 110,456	\$ 23,534		
5612	Debt Service - Bond Issue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E	Debt Service Total	\$ 411,169	\$ 1,190,169	\$ 373,894	\$ 380,456	\$ 1,230,456	\$ 883,534	\$ -	\$ -
Total Expenditures		\$ 415,209	\$ 1,193,995	\$ 377,620	\$ 382,456	\$ 1,234,196	\$ 887,274	\$ 3,740	\$ 1,111,317
Ending Fund Balance									
		\$ 1,508,082	\$ 833,278	\$ 1,038,280	\$ 1,401,320	\$ 814,288	\$ 936,604	\$ 1,962,296	\$ 1,900,649

Notes:

- * TIF 1 A/B Expires March 2, 2024.
- * The 2020 budget anticipates the adoption of a new TIF project plan which combines the two project areas and allows for the use of TIF funds for public infrastructure improvements impacting the district.
- * The bonds are anticipated to be fully paid in 2018, which is six years sooner than originally estimated.
- * FY 2020 reflects partial funding of the 2020 Roe Blvd CARS program. TIF funding will only be used for the section of road that is within this district.

City of Roeland Park
TDD#1 - Price Chopper

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010	Cash Carryforward	\$ 159,936	\$ 57,865	\$ (20,769)	\$ (107,318)	\$ (107,318)	\$ (107,318)	\$ (107,318)	\$ (107,318)
4110	City/county Sales & Use Tax	\$ 279,681	\$ 270,346	\$ 267,227	\$ 270,346	\$ 270,000	\$ 275,400	\$ 280,908	\$ 286,526
4510	Interest on Investment	\$ 16	\$ 5	\$ 10	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Revenues	\$ 439,633	\$ 328,216	\$ 246,467	\$ 163,028	\$ 162,682	\$ 168,082	\$ 173,590	\$ 179,208
B	Contracted Services								
5209	Professional Services	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5214	Other Contracted Services	\$ 6,500	\$ 3,379	\$ 6,427	\$ 5,800	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500
5281	Project Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B	Contracted Services Total	\$ 6,900	\$ 3,379	\$ 6,427	\$ 5,800	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500
E	Debt Service								
5601	Bond Principal	\$ 180,000	\$ 160,000	\$ 215,000	\$ -	\$ -	\$ -	\$ -	\$ -
5602	Bond Interest	\$ 194,869	\$ 185,606	\$ 132,359	\$ 264,546	\$ 263,500	\$ 268,900	\$ 274,408	\$ 280,026
E	Debt Service Total	\$ 374,869	\$ 345,606	\$ 347,359	\$ 264,546	\$ 263,500	\$ 268,900	\$ 274,408	\$ 280,026
	Total Expenditures	\$ 381,769	\$ 348,986	\$ 353,786	\$ 270,346	\$ 270,000	\$ 275,400	\$ 280,908	\$ 286,526
	Ending Fund Balance	\$ 57,864	\$ (20,769)	\$ (107,319)	\$ (107,318)				

Notes:

* TDD #1 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default.

* All revenues generated in the fund are turned over to the trustee. The negative ending fund balance indicates that the entire balance is due upon receipt.

City of Roeland Park

TDD#2 - Lowes

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010	Cash Carryforward	\$ (1,318,767)	\$ (1,199,557)	\$ (1,071,688)	\$ (941,727)	\$ (941,727)	\$ (941,727)	\$ (941,727)	\$ (941,727)
4110	City/county Sales & Use Tax	\$ 126,773	\$ 131,502	\$ 137,239	\$ 131,501	\$ 136,000	\$ 138,720	\$ 141,494	\$ 144,324
4510	Interest on Investment	\$ 3	\$ 3	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Revenues	\$ (1,191,992)	\$ (1,068,053)	\$ (934,444)	\$ (810,226)	\$ (805,727)	\$ (803,007)	\$ (800,233)	\$ (797,403)
B	Contracted Services								
5209	Professional Services	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5214	Other Contracted Services	\$ 3,458	\$ 1,263	\$ 3,380	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
5254	Miscellaneous Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B	Contracted Services Total	\$ 3,858	\$ 1,263	\$ 3,380	\$ 5,000				
E	Debt Service								
5601	Bond Principal	\$ 0	\$ -	\$ 0	\$ 126,501	\$ 131,000	\$ 133,720	\$ 136,494	\$ 139,324
5602	Bond Interest	\$ 3,708	\$ 2,370	\$ 3,903	\$ -	\$ -	\$ -	\$ -	\$ -
E	Debt Service Total	\$ 3,708	\$ 2,370	\$ 3,903	\$ 126,501	\$ 131,000	\$ 133,720	\$ 136,494	\$ 139,324
	Total Expenditures	\$ 7,566	\$ 3,633	\$ 7,283	\$ 131,501	\$ 136,000	\$ 138,720	\$ 141,494	\$ 144,324
	Ending Fund Balance	\$ (1,199,557)	\$ (1,071,686)	\$ (941,728)	\$ (941,727)				

Notes:

* TDD #2 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default.

* All revenues generated in the fund are turned over to the trustee. The negative ending fund balance indicates that the entire balance is due upon receipt.

City of Roeland Park
CID #1 - Roeland Park Shopping Center

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010	Cash Carryforward	\$ 404,630	\$ 860,180	\$ 1,306,294	\$ 1,764,485	\$ 1,764,485	\$ 2,225,185	\$ 469,765	\$ 952,647
4110	City/county Sales & Use Tax	\$ 455,550	\$ 446,114	\$ 457,380	\$ 446,114	\$ 456,000	\$ 465,120	\$ 474,422	\$ 483,911
4510..4512	Interest on Investment	\$ -	\$ -	\$ 812	\$ 10,910	\$ 4,700	\$ 8,460	\$ 8,460	\$ 8,460
	Total Revenues	\$ 860,180	\$ 1,306,294	\$ 1,764,485	\$ 2,221,509	\$ 2,225,185	\$ 2,698,765	\$ 952,647	\$ 1,445,018
B Contracted Services									
5209	Professional Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5215	City Attorney	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	B Contracted Services Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
N Non-Appropriation Expenditures									
5721	CID #1 Expenses	\$ -	\$ -	\$ -	\$ 1,960,403	\$ -	\$ 2,229,000	\$ -	\$ -
	N Non-Appropriation Expenditures	\$ -	\$ -	\$ -	\$ 1,960,403	\$ -	\$ 2,229,000	\$ -	\$ -
	Total Expenditures	\$ -	\$ -	\$ -	\$ 1,960,403	\$ -	\$ 2,229,000	\$ -	\$ -
	Ending in Fund Balance	\$ 860,180	\$ 1,306,294	\$ 1,764,485	\$ 261,106	\$ 2,225,185	\$ 469,765	\$ 952,647	\$ 1,445,018

Notes:

- * Funding in the CID comes from an additional 1 cent sales tax on retail within the Roeland Park Shopping Center.
- * Each year the City budgets all available funds so that they could be used if there was a valid application for improvements. However, to date the funds have not been spent. The City would reimburse the developer on a \$3-\$1 basis, meaning for every \$3 spent on qualifying improvements by the developer, the City would reimburse \$1.

City of Roeland Park
TIF 2D - City Hall/QT/Walgreens/Aldi

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010	Cash Carryforward	\$ 170,570	\$ 364,326	\$ 328,490	\$ 284,447	\$ 284,447	\$ 853	\$ 115	\$ 759
4510..4512	Interest on Investment	\$ -	\$ -	\$ 505	\$ -	\$ 940	\$ 1,000	\$ 1,000	\$ 1,000
4730	Tax Increment Income	\$ 375,809	\$ 278,998	\$ 310,233	\$ 306,000	\$ 305,976	\$ 298,127	\$ 303,534	\$ 309,049
4789	Loan from General Fund	\$ -	\$ -	\$ -	\$ -	\$ 53,000	\$ 124,500	\$ 122,000	\$ -
Total Revenues		\$ 546,379	\$ 643,324	\$ 639,228	\$ 590,447	\$ 644,363	\$ 424,480	\$ 426,649	\$ 310,809
B	Contracted Services								
5209	Professional Services	\$ -	\$ 485	\$ 20,555	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
5214	Other Contracted Services	\$ 1,000	\$ 1,565	\$ 3,396	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
5257	Property Tax Payments	\$ 9,383	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B	Contracted Services	\$ 10,383	\$ 2,050	\$ 23,950	\$ 3,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
D	Capital Outlay								
5439	Stormwater Maintenance	\$ -	\$ -	\$ 161,561	\$ -	\$ -	\$ -	\$ -	\$ -
5443	Skateboard Park Maintenance	\$ -	\$ 131,525	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5444	ADA Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,940
5456	CARS Projects	\$ -	\$ -	\$ -	\$ -	\$ 463,000	\$ 246,000	\$ 245,000	\$ -
D	Capital Outlay Total	\$ -	\$ 131,525	\$ 161,561	\$ -	\$ 463,000	\$ 246,000	\$ 245,000	\$ 87,940
E	Debt Service								
5601	Bond Principal	\$ 160,000	\$ 160,000	\$ 160,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 170,000	\$ -
5602	Bond Interest	\$ 5,835	\$ 21,260	\$ 9,270	\$ 7,510	\$ 7,510	\$ 5,365	\$ 2,890	\$ -
5645	Interest Bonds - 2012-1	\$ 5,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E	Debt Service Total	\$ 171,670	\$ 181,260	\$ 169,270	\$ 172,510	\$ 172,510	\$ 170,365	\$ 172,890	\$ -
Total Expenditures		\$ 182,053	\$ 314,834	\$ 354,782	\$ 175,510	\$ 643,510	\$ 424,365	\$ 425,890	\$ 295,940
Ending Fund Balance		\$ 364,326	\$ 328,490	\$ 284,447	\$ 414,937	\$ 853	\$ 115	\$ 759	\$ 14,869

Notes:

- * TIF 2D expires in Dec. 2021
- * The TIF project plan was amended in 2015 which combined TIF areas B and D into one and allowed for the addition of infrastructure improvements that benefited the district.
- * TIF 2D includes funding for 2018 Roe Lane and 2020 Roe Boulevard CARS projects. Funds will only be used on areas that serve the district.

City of Roeland Park
TIF 2C - Valley State Bank

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected
4010	Cash Carryforward	\$ 1,959	\$ (93)	\$ 605	\$ 1,169	\$ 1,169	\$ 1,169	\$ 1,169
4510	Interest on Investment	\$ 0	\$ 0	\$ 0	\$ -	\$ -	\$ -	\$ -
4730	Tax Increment Income	\$ 47,748	\$ 48,330	\$ 57,597	\$ 48,330	\$ 69,374	\$ 69,460	\$ 35,425
	Total Revenues	\$ 49,707	\$ 48,237	\$ 58,203	\$ 49,499	\$ 70,543	\$ 70,629	\$ 36,594
B	Contracted Services							
5209	Professional Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5214	Other Contracted Services	\$ 1,950	\$ 1,682	\$ 1,683	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
B	Contracted Services Total	\$ 1,950	\$ 1,682	\$ 1,683	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
E	Debt Service							
5601	Bond Principal	\$ 14,079	\$ 19,490	\$ -	\$ 66,874	\$ 66,960	\$ 32,925	
5602	Bond Interest	\$ 33,771	\$ 26,460	\$ 26,896	\$ -	\$ -	\$ -	
5612	Debt Service - Bond Issue	\$ -	\$ -	\$ 28,454	\$ 45,240	\$ -	\$ -	
E	Debt Service Total	\$ 47,850	\$ 45,950	\$ 55,350	\$ 45,240	\$ 66,874	\$ 66,960	\$ 32,925
	Total Expenditures	\$ 49,800	\$ 47,632	\$ 57,033	\$ 47,740	\$ 69,374	\$ 69,460	\$ 35,425
	Ending Fund Balance	\$ (93)	\$ 605	\$ 1,169	\$ 1,759	\$ 1,169	\$ 1,169	\$ 1,169

Notes:

* TIF 2C expires May 1, 2019.

City of Roeland Park
TIF 3C - The Rocks

		2017 YTD							2018 Budget
		2014 Actual	2015 Actual	2016 Actual	2017 Budget	ACTUAL	2017 Projected	2018 Budget	
4010	Cash Carryforward	\$ 441,512	\$ 594,606	\$ 758,162	\$ 280,293	\$ -	\$ 280,293	\$ 28,204	
4161	Grants/Donations - Private	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -
4510..4512	Interest on Investment	\$ -	\$ -	\$ 985	\$ -	\$ 443	\$ 500	\$ -	\$ -
4730	Tax Increment Income	\$ 44,823	\$ 43,926	\$ 29,683	\$ 43,926	\$ 26,422	\$ 31,005	\$ 6,765	
4731	Tax Increment Income 3A	\$ 113,014	\$ 186,787	\$ 198,644	\$ 202,572	\$ 211,481	\$ 211,481	\$ 105,536	
4789	Loan from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 126,500	\$ -	
Total Revenues		\$ 599,349	\$ 825,318	\$ 987,475	\$ 531,791	\$ 238,346	\$ 649,779	\$ 140,505	
B Contracted Services									
5204	Legal Printing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5205	Postage & Mailing Permits	\$ 2,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5209	Professional Services	\$ 1,775	\$ 66,424	\$ 106,581	\$ 141,338	\$ 51,529	\$ 58,935	\$ -	
5214	Other Contracted Services	\$ -	\$ 733	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5244	General Contractor	\$ -	\$ -	\$ 600,600	\$ 515,000	\$ 147,600	\$ 562,640	\$ -	
5802	Transfer to General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 126,500	
B Contracted Services Total		\$ 4,743	\$ 67,157	\$ 707,181	\$ 656,338	\$ 199,129	\$ 621,575	\$ 126,500	
Total Expenditures									
Ending Fund Balance		\$ 594,606	\$ 758,162	\$ 280,294	\$ (124,547)	\$ 39,218	\$ 28,204	\$ 14,005	

Notes:

- * TIF 3 expires in February 2018.
- * The 2017 Budget reflects a negative fund balance because the 2016 ending fund balance was less than originally anticipated due to additional planned work completed by the contractor on filling the caves on the site.
- * 2017 reflects a loan from the General Fund to complete work associated with preparing The Rocks (old City pool site) for new development. This loan will be repaid with TIF revenues deposited in January 2018.

City of Roeland Park
Property Owners Association

		2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Budget	2019 Projected	2020 Projected
4010	Cash Carryforward	\$ 8,793	\$ 10,722	\$ 12,651	\$ 14,580	\$ 14,580	\$ 16,552	\$ 18,524	\$ 20,496
4510	Interest on Investment	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4795	Miscellaneous	\$ 33,847	\$ 33,847	\$ 33,847	\$ 33,847	\$ 33,847	\$ 33,847	\$ 33,847	\$ 33,847
	Total Revenues	\$ 42,640	\$ 44,569	\$ 46,498	\$ 48,427	\$ 48,427	\$ 50,399	\$ 52,371	\$ 54,343
B	Contracted Services								
5254	Miscellaneous Charges	\$ 43	\$ 43	\$ 43	\$ -	\$ -	\$ -	\$ -	\$ -
5258	RPPOA Common Area Expenses	\$ 31,875	\$ 31,875	\$ 31,875	\$ 31,875	\$ 31,875	\$ 31,875	\$ 31,875	\$ 31,875
B	Contracted Services Total	\$ 31,918	\$ 31,918	\$ 31,918	\$ 31,875	\$ 31,875	\$ 31,875	\$ 31,875	\$ 31,875
N	Non-Appropriation Expenditures								
5750	Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
N	Non-Appropriation Expenditures Total	\$ -	\$ -	\$ -	\$ -				
	Total Expenditures	\$ 31,918	\$ 31,918	\$ 31,918	\$ 31,875	\$ 31,875	\$ 31,875	\$ 31,875	\$ 31,875
	Ending Fund Balance	\$ 10,722	\$ 12,651	\$ 14,580	\$ 16,552	\$ 16,552	\$ 18,524	\$ 20,496	\$ 22,468

Notes:

* Funds for the Roeland Park Property Association fund maintenance of the common areas in City Hall.

Appendix A: 2018 Organizational Goals and Current Objectives

Fiscal Year 2018

Organizational Goals & Current Objectives

A. Enhance Communication and Engagement with the Community

– by expanding opportunities to inform and engage citizens in an open and participatory manner.

Objectives:

1. Creating Connection through Celebrating and Recognizing the Community with Holiday Spirit

Justification:

Many cities in the greater metro area celebrate community pride and create a sense of connection through holiday lights on trees, light pole banners for downtown avenues or flags for holidays. Many residents remark that Roeland Park lacks a sense of community connection because Roe Blvd is divider versus uniting the community due to being a major thoroughfare into Johnson County.

The first step is to place holiday lights on key gateway trees on Roe Blvd. to create a downtown feeling, beauty, visual interest, and a sense of belonging to Roeland Park. Currently Roeland Park has a holiday tree lighting at Sweeny Park. Most residents or visitors who travel through Roeland Park never see or know about the event due to its neighborhood location. Holiday lights would be placed prior to the Roe Blvd development and each budget year additional lights will be purchased with the end goal of having the north and south gateway of Roe Blvd with tree lights.

The second phase of this goal would be to research and develop a plan for holiday decorations for Roe Blvd. for budgeting purposes in the 2019 and 2020 budget. The research would pursue options like holiday banners or garland on light poles and other possible decorations such as flags for Memorial Day to facilitate community connection.

Cost Estimate: \$2,000 **Account 5237.101 – Community Events**

Completion Date: December 1, 2018

Responsible Party: Administrative Staff and Public Works

Submitted By: Becky Fast

2. Monthly Communications Report and Public Engagement Plan

Justification: Communication is an essential function of government. Communications and public engagement strategies should be reviewed and analyzed monthly to understand the effectiveness of communication tools and their effectiveness in reaching residents. Social media is an ever-increasing tool to reach residents and stakeholders. The City of Roeland Park currently has numerous options available for communication but it is currently unknown how these tools are being utilized by the public and how we can increase that utilization in the future.

1. Data Gathering and Monthly Communications Reports

This first goal is to gather data on the current engagement with our social media tools and our website traffic to provide a baseline to help the city target resources for further attracting and engaging online users.

The monthly report would provide useful data on current online users and tracking engagement through using social media management and analytics tools like google and twitter analytics and Facebook insights and current website traffic.

Provide monthly reporting of Google analytics and trends for the city website prior to building a new website. Reporting will include insights into use of the site as well as key topics and searches. In addition, data would also be provided on resident engagement with the city's email newsletters and Novus agenda.

2. Develop a Public and Communications Plan

After data gathering and reporting the following communication areas would be discussed in the plan and goals developed for each of the following communication areas:

- **News Releases and Email Subscriptions**

- The use of news releases for communication purposes for the city.
- How many email addresses is it declining or increasing and why? How many residents open the email? What would increase subscriptions and create a more powerful tool to provide information on city services and department news. Is a new email subscription system like MailChimp needed? Does the city need to provide more news related content like the City of Mission?

- **City Website**

- The City has committed to rebuild its website but further research and analysis is needed on options for this website to ensure a web-based system that provide a better end-user

- access to city government (searchable/indexable files, agenda keywords, a searchable staff contact database, etc.)
- What is user feedback with the agenda and meeting notification system currently used by the current website and what should be used?
- The plan would outline the goals for the city website with communication and the engagement with residents and how it differs from the current website.
- **Social Media**
 - The plan will develop strategies to increase engagement metrics and ensure city accounts are comparable to efforts in peer cities. The monthly reporting of social media activities, analytics and trends will provide direction on strategies and resources needed to build a robust operation such as training, equipment needed, video production, etc.
 - Facebook's video, advertising and event promotion tools have been particularly successful for city communications. The plan will review use of Facebook events manager and sponsored advertising in Facebook to grow the follower base of city accounts overall each year.

Cost Estimate: \$10,000 currently in staff training budget that can be accessed for consultation and staff training and Admin General Fund, **Account 5214.105 Other Contractual Services**

Completion Date: Begin in 2017 and end in June 30, 2018

Responsible Party: Administrative Staff

Submitted By: Becky Fast

3. Evaluation of NOVUS and Potential Meeting Management Software

Justification: In March 2018 – City of Roeland Park will have Novus software for three years for meeting management. As the City develops a new website the need for Novus should be evaluated and if such software is still needed with the new website development.

The city pays for renewal on an annual basis of \$5,000 and new software applications for meeting management are now available for civic engagement that provide more options with mobile access and easier interface with social media communications.

This goal requires evaluating other platforms that are available and their costs for providing meeting management.

In addition, as a part of this goal to evaluate other city's website agenda and meeting management such as the City of Lawrence

that have easy access to agenda, minutes, video and audio and easy access to multiple meetings with one click.
<https://lawrenceks.org/agendas/>

As stated above this goal requires research and evaluation of other providers of civic engagement solutions for government like www.accela.com which:

- Provides quicker, searchable access to past meeting agendas and minutes and even live video
- Provides low-cost video streaming of meetings for live viewing or later playback.
- Gives full smartphone and tablet agenda access.

Cost Estimate: \$5,000 (current cost for NOVUS annual renewal) **Account 5305.101**

Completion Date: March 31, 2018 prior to the next renewal of Novus to determine if Novus should be renewed or another software purchased or if new website can provide such functions.

Responsible Party: Administrative Staff

Submitted By: Becky Fast

4. Electronic Voting Log System for Council Chambers

Justification: Deploying an electronic method of voting will ensure votes are impartial and accurate. Electronic voting can ensure each council member has entered a vote and that vote is not displayed until the conclusion of voting. A system could be implemented to record votes as part of the computer system in the Council Chambers. Novus offers this capability currently (additional \$600 per year fee), to use this system the Governing Body would need to have access to tablets or lap tops at the dais.

Cost Estimate: \$4,500 **Account 5211.101 Equipment**
\$600 **Account 5305.101 Dues/Subscriptions**

Completion Date: February 28, 2018

Responsible Party: Administrative Staff

Submitted By: Michael Rhoades

B. Improve Community Assets – through timely maintenance and replacement as well as improving assets to modern standards.

Objectives:

1. Provide Maintenance, Removal or Add Public Art in Roeland Park.

Justification: The city is undergoing a rejuvenation. Impending projects will impact the appearance of our primary north/south entryway including aesthetic improvement to the Walmart site, new development at the northeast gateway (old pool site), and new development on the southern gateway. Planning for the 2020 Roe Boulevard construction project is also taking place; this objective could serve repair or relocated art along this corridor in anticipation of the 2020 project. Roeland Park was once the forerunner in the realm of public art. With budget cuts and other constraints many art installations have aged past their prime and life expectancy. The objective would continue working to remove and repair our public art based upon the inventory and condition assessment completed in 2017.

Community for All Ages Impact: Checklist Item 1, encouraging a sense of community and pride for residents. From the Toolkit: Strategy 2- Support existence of “third places” in first suburbs and Strategy 3- Maintaining existing visual and physical character of the first Suburbs, especially those neighborhoods that can be considered historic.

Cost Estimate: \$10,000 **Account 5214.101 – Other Contractual Services**

Completion Date: November 30, 2018

Responsible Party: Public Works Director

Submitted By: Teresa Kelly and Becky Fast

2. R Park Phased Development Plan & Design of 1st Phase

Justification: The Parks and Trees Committee is spending 2017 prioritizing and researching the amenities outlined in the 2017 approved R Park Master Plan. Incorporating the priorities into a phased development plan will be necessary to ensure the site is developed in a cohesive approach. Hiring a professional services firm to design the phased plan as well as the construction plans for the 1st phase are steps that must be completed prior to construction. The professional services firm will also develop refined costs estimates for each phase, this will be beneficial as we incorporate the phases into the Capital Improvement Plan. The work included in this objective includes:

- Review of existing survey (SKW 2015)
- Utility Coordination

- Coordinate with existing utility owners to determine if existing utilities will be required to be relocated or replaced, and will coordinate public and private utility services to the site.
- Site Development Plan
 - Prepare plans showing the proposed improvement at R Park shall include:
 - Cover Sheet
 - Site Horizontal Layout
 - Grading Plan
 - Utility Plan
 - Phasing Plan
- Cost Estimating
 - Prepare opinions of probable construction costs, and project costs for individual phases of the site development. Assume 3 major phases of development.
- Progress Meetings
 - Attend all necessary progress meetings with City and representatives. Assume 2 meetings.
- Report
 - Prepare a brief report describing the project, phases, costs, and any specific challenges or issues to be addressed in further site development phases.
- Phase 1 – Shelter/Pavilion Construction Plans
 - Prepare site plans for constructions. Coordinate inclusion of pavilion design to be provided by others.
 - Bore 3 locations to confirm subsurface suitability, and provide foundation recommendations.
 - Prepare manual for project bidding. Coordinate inclusion of pavilion specifications.
 - Aid City in bidding and recommendation of contractor.

Community for All Ages Impact: Community and Neighborhood Environment, planning with universal design elements and enhancing public gathering spaces that encourage intergenerational exchange, physical activity and time in nature.

Cost Estimate: \$26,000 **Account 5209.300 – Professional Services**

Completion Date: November 30, 2018

Responsible Party: Staff, Parks Committee

Submitted By: Teresa Kelly

3. Identify and Complete a High Priority Sidewalk Extension Project

Justification: The extension of sidewalks identified as “High Priority” in the 2010 Sidewalk Master Plan should be pursued to further implementation of the plan. Public Works is reviewing the document and providing updates to reflect where sidewalk has been completed since 2010, in

addition sidewalks anticipated being completed with street resurfacing and reconstruction reflected in the Capital Improvement Plan.

Cost Estimate: \$130,000 **Account 5454.270 Sidewalk Project**

Completion Date: June 30, 2018

Responsible Party: Public Works

Submitted By: Governing Body

C. Keep Our Community Safe & Secure – for all citizens, businesses, and visitors.

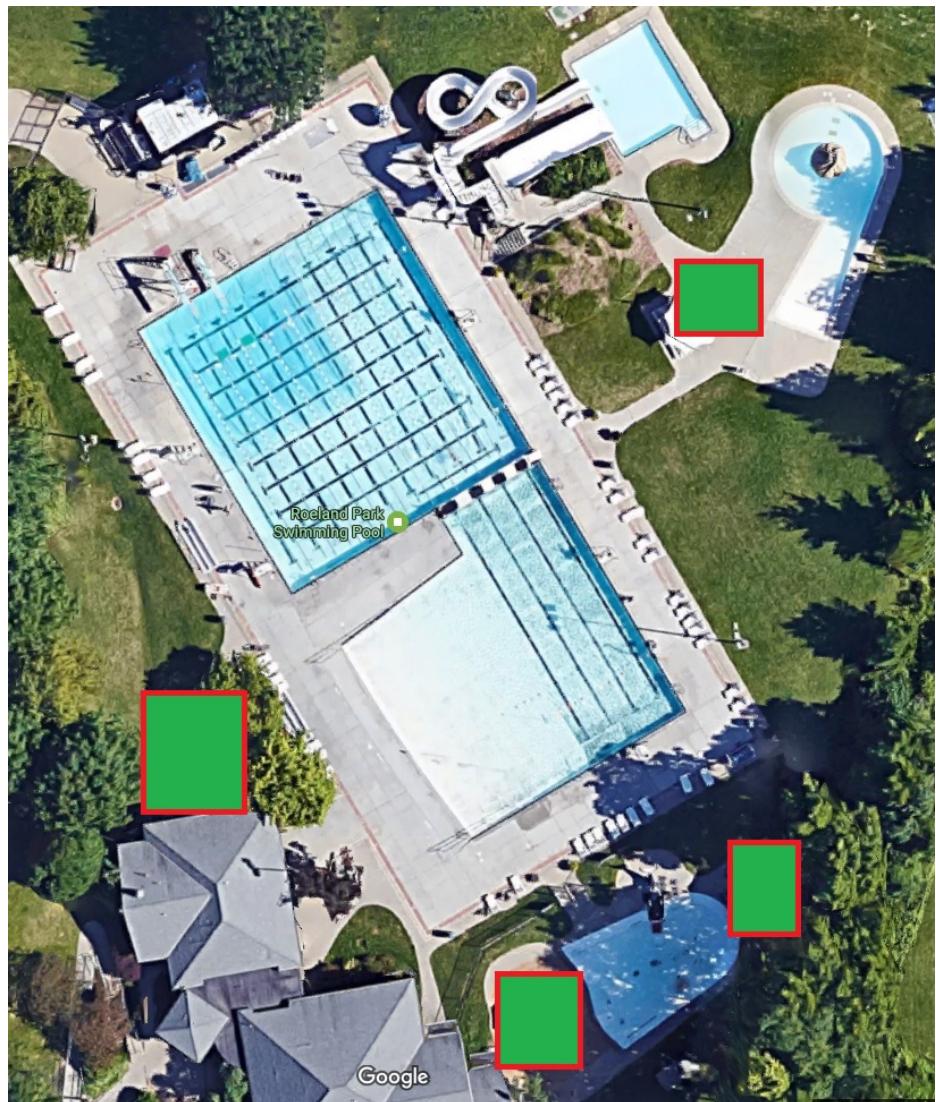
Objectives:

1. Install Shade Structures at R Park, Granada Park, and Aquatic Center

Justification: In our 2016 Citizen Survey 53% of residents stated they would like to the City to invest in Shade structures in R Park. 67% of residents stated adding shade was the most important improvement for the City at the Aquatic Center. With this information, the Parks Committee has researched potential grants the City could apply for and two grants were found. American Academy of Dermatology Shade Structure Program for up to \$8,000 and First National Bank Community Grant for up to \$20,000. The Parks Committee co-chair Jennifer Provyn has agreed to write the grants for the City in 2018. These grants ask if there is a match the organization is going to make for the money. As the Parks Committee and Staff have agreed shade structures are an important element based on the response we received from our citizens and staff is asking the City to match this grant 135%. \$28,000 + \$38,000 (135%) equates to \$66,000.00 for the City to construct shade structures at R Park, Granada Park, and the Aquatic Center in 2018 and address the residents #1 priority for the City to make improvements. Images below shown for concept purposes. Locations and quantity are as follows:

- 1 at Granada Park over large picnic table area
- 3 at R Park over both picnic table areas and one bench near playground equipment
- 4 at Aquatic Center
 - 1 outside concession stand
 - 2 in Baby Pool Area
 - 1 near the slide area

The locations at the Aquatic Center are where existing shade structures are located. The condition of the existing shade structures is poor and these shade structures would serve as replacement and provide for more shade in those areas.





Community for All Ages Impact: Shade structures will protect parks and aquatic users from the impacts of the sun during the summer days.

Cost Estimate: \$38,000 **Account 5470.300 – Park Maint/Infrastructure and 5311.101 – Pool Equipment**

Completion Date: October 31, 2018

Responsible Party: Parks Committee

Submitted By: Jose Leon, Director of Public Works

2. Dead Tree Removal at Nall Park

Justification: With the revitalization of Nall Park and the invested dollars for the bathroom, shelter, and bike trail PW staff believes there is concern with the dead tree's remaining in the Park area that need to be removed. Most of the trees are still standing in the current "un-used" portion of Nall Park, but over the last couple of years they have begun falling over. PW Staff views this as a safety concern with more walkers and bikers using the park. The City Forester has estimated the cost to remove the dead trees at \$30,000. The cost is higher because of the location of the dead trees in hard to get to locations.

Community for All Ages Impact: Removal of dead tree's from Nall Park makes our community and parks safer for all to enjoy.

Cost Estimate: \$30,000 **Account 5262.106 – Tree Maintenance**

Completion Date: March 31, 2018

Responsible Party: Public Works

Submitted By: Director of Public Works

3. Business District Crime Prevention Initiative

Justification: The City of Roeland Park number one criminal offense is theft from our business district that usually involves shoplifting or items taken from unattended vehicles. To decrease the crime rate for these offenses, a proactive deterrent is the detection and apprehension of criminals. The use of officers working in uniform and in plain clothes in the parking lots and inside the stores increases the opportunity to detect and deter criminal activity thus reducing the crime rate. By creating this type of special enforcement, it will limit the number of hours officers are working on theft reports and follow-ups and will create more valuable time to general patrol and traffic enforcement. The program would be implemented at the major box store locations as our primary targets. To achieve this objective, it would require officers to work

out of their normal patrol duty assignments at an overtime rate or the use of part time officers. We assume half of the hours will occur at an overtime rate and half covered by part time staff. The initiative would entail officers working 5 days per week at 2 hours per day for six months. Crime activity during this period will be compared to prior year activity to assess the effectiveness of the initiative.

Community for All Ages Impact: Reduction of Crime enhances the quality of life for all ages.

Cost Estimate: \$5,000 **Account 5102.102 Overtime**
\$2,500 **Account 5104.102 and Part Time**

Completion Date: July 1st, 2018

Responsible Party: Chief Morris / Police Department

Submitted By: Chief Morris

4. Increase Police Visibility in Neighborhoods

Justification: A recent citizen survey suggested the increase of visibility of police officers in the neighborhoods. A key aspect of police patrol is providing a high visibility for a police force in the neighborhoods. Patrolling officers provide residents and visitors in an area a strengthened sense of safety and security. Officers will increase neighborhood patrol, provide home safety inspections, and will visit both prominent locations and locations where past crimes have occurred to improve a sense of safety in those areas.

Community for All Ages Impact: Greater sense of security enhances the quality of life for all ages.

Cost Estimate: \$0 **Account**

Completion Date: December 31, 2018

Responsible Party: Chief Morris / Police Department

Submitted By: Chief Morris

D. Provide Great Customer Service – with professional, timely and friendly staff.

Objectives:

1. Pilot Program- Increase Roeland Parker to 8 Issues Per Year

Justification: Residents frequently have provided negative feedback regarding Roeland Park's communications. The hard copy

publication of the quarterly newsletter is not seen as adequately keeping residents informed of current events and city business. The Strategic Plan Goals includes a recommendation increasing publication of the newsletter to six per year. This objective would give an opportunity to test sending a pared down version of the Roeland Parker with Council actions and seasonal announcements and reminders delivered between the more robust quarterly newsletters.

Community for All Ages Impact: Community Services and Activities- creates an opportunity for engagement and increases the feeling of inclusiveness among residents.

Cost Estimate: 6 issues 6 pages color outside \$1,483 per issue, 2 issues 4 pages full color \$1,273 per issue, design template \$2,000 full year cost estimate \$13,200 **Account 5208.101**

Postage: \$764 per issue regardless of number of pages

Completion Date: December 15, 2018

Responsible Party: Administrative Staff

Submitted By: Teresa Kelly

2. Apply and Achieve the GFOA Distinguished Budget Presentation Award for the FY 2019 Budget

Justification: The GFOA Distinguished Budget Award is designed to encourage and assist state and local governments to prepare budget documents of the very highest quality that reflect GFOA best practices on budgeting and the National Advisory Council on State and Local Budgeting. Those achieving that goal are judged by three independent reviewers on 27 criteria designed to ensure the highest standards in municipal budgeting are achieved. In the most recent budget year, only 24 cities and Counties in the state of Kansas have received the award. Nine of those recipients are in the metro area. Preparing a budget document which meets these standards ensures the City is operating with complete, insightful, and responsible fiscal policy and delivering that policy in a manner that is easy to comprehend. This award acknowledges that Roeland Park is on par with its esteemed colleagues in the metro in terms of professional management.

Community for All Ages Impact: N/A

Cost Estimate: \$280 application fee **Account 5305.101**

Completion Date: Application will be submitted by December 1, 2018

Responsible Party: Assistant City Administrator/Finance Director
Submitted By: Jennifer Jones-Lacy

E. Cultivate a Rewarding Work Environment – where creativity, efficiency and productivity are continuous pursuits.

Objectives:

1. Add Automated Time and Attendance to Payroll Program

Justification: Currently time sheets are completed in paper form and submitted to supervisors for review and approval. This process is subject to human error. In addition, use of time off is accounted for manually through a standalone Access database, also prone to error. Utilizing an automated time and attendance system which is integrated with a payroll software would reduce staff time associated with time keeping and payroll processing. The system also provides easy access for employees to check leave balances, submit leave requests, and provides supervisors with a simple on-line method of setting up work schedules, approving time off requests and monitoring productivity and expenses (overtime, sick leave use, tardiness). Employees are also able to adjust voluntary deductions on-line and run hypothetical scenarios to see the impacts on take home pay. The advantage is that the system reduces man hours dedicated to the payroll and time keeping process, it improves employee access to their wage and benefit information and it significantly reduces opportunity for human error in our largest accounting area (personnel).

Community for All Ages Impact: N/A

Cost Estimate: \$5,000 **Account 5214.101 – Other Contractual Services**
Completion Date: January 1, 2018
Responsible Party: City Clerk
Submitted By: Kelley Bohon

2. Provide Emergency Response Benefit for Staff

Justification: Currently, each Public Works non-exempt staff member is required to rotate through weekly On-Call responsibility. This rotation requires a non-exempt employee to be On-Call up to 9 weeks of the year. Per departmental policy the staff member is required to respond to any after-hours emergency situations Monday thru Friday, including the weekend. Employees give up the ability to travel on week days and more importantly weekends. On the weekends, we ask employees to respond immediately and

safely as possible with being onsite with equipment and proper uniform. If an employee had a child that is active in any traveling sports or activities, it makes it very difficult to attend events outside a 30-mile radius. These restrictions and encumbrances on our employee's lead to continued work stress after 5PM and degrade morale of the employees. Providing benefits through the form of a minimum of two hours of overtime pay (or equivalent comp time) to staff who return to work to address an emergency would improve moral. This is a common approach by local governments. Many family events, sporting events, and other activities can only be done on the weekends, and by limiting the employee's ability to travel from the City, this creates conflicts at home and in the families.

Estimating 20 instances where a non-exempt employee would be called in to work an emergency (PD, PW, Admin), under this policy the additional cost to the City would be the half time by 2 hours for 20 occurrences. Assuming an average hourly rate of \$25, this equates to \$500.

Community for All Ages Impact: N/A

Cost Estimate: \$500.00 Account

Completion Date: January 1, 2018

Responsible Party: Jose Leon, Kelley Bohon

Submitted By: Jose Leon, Director of Public Works

F. Encourage Investment in Our Community – whether it be redevelopment, new development or maintenance.

Objectives:

1. Become a Member of ICLEI (Local Governments for Sustainability)

Justification: The Sustainability Committee invested committee budget funds in the ICLEI membership in 2017 to support Roeland Park's commitment to fostering sustainability. Utilizing the ICLEI tools and programming available to member municipalities, the Committee will lead the initiatives partnering with staff, collaborating with other communities when appropriate and tracking and reporting progress in cost savings and added value of creating a sustainable place for the residents and visitors of all ages and abilities in Roeland Park.

The Sustainability Committee has set the following goals:

- Set a goal to be 100% carbon neutral within 5 years. Reduce gas emissions by 10-20 % each year until this is achieved.
- Have the most installed solar panels per-capita in Kansas City metro area
- Through the City's waste management partner, have the highest recycling rate in Kansas City metro area
- Continue development of Bicycle/Pedestrian corridors and public transportation connectivity and expand electronic vehicle infrastructure
- Support an annual tree planting plan for parks and other public spaces
- Develop a sustainable municipal water plan for the City.

Community for All Ages Impact: Tool Kit: Community and Neighborhood Environment-2.1building a sense of community, 2.2 Strategy 8; Transportation-4.1 planning and design, 4.2 Walkability

Cost Estimate: \$ 700 annually **Account 5305.101 – Dues & Subscriptions**

Completion Date: January 31, 2018

Responsible Party: Staff, Sustainability Committee

Submitted By: Teresa Kelly

2. Reflect Update to Comprehensive Plan for 2019 in CIP

Justification: The Roeland Park Comprehensive Plan is the City's official plan and guideline for all development. It must clearly indicate the community's vision for our future with specific goals, direction and implementation strategy. Currently, the Roeland Park Comprehensive Plan needs critical updates that definitively guide necessary economic development and support community identity.

Updates and additions to include:

- Site-specific & citywide development/design guidelines
 - Zoning, Subdivision regulations, Impact review, Landscape/buffering, Aesthetics, Sustainable development standards
- Parks/green space Master Plans:
 - Layouts, Amenities, Tree planting program
- City Initiatives
 - Strategic Plan information
 - Community for All Ages
 - Bike-Walk
 - Complete Streets

Cost Estimate: \$50,000 **Account 5209.101**

Completion Date: With Adoption of 2018 Budget

Responsible Party: City Admin/Governing Body/Planning Commission

Submitted By: Michael Poppa

G. Work to Implement Strategic Plan Goals – in concert with the Strategic Plan Advocate Group.

Objectives:

1. Implement Branding Launch Plan

Justification: The branding initiative is a goal of the Strategic Plan. The branding process completed in 2017 includes a launch plan with timeline and related budget. This objective would follow that timeline and is based upon the budget for the implementation tasks contained therein. \$7,500 is also included for outside marketing services. It is anticipated that the City will complete final logo development in 2017, and that final logo would be incorporated into the artwork that would be included with many of the implementation steps of the launch.

Cost Estimate: \$24,000 **Account 5249.101 – Branding Implementation**

Completion Date: December 31, 2018

Responsible Party: City Administrator

Submitted By: Keith Moody

2. Interface Modules Between Receipts, Credit Transactions, General Ledger & Court

Justification: This objective is intended to improve operating efficiencies, a basic theme within the Strategic Plan. Currently staff enters receipts into the receipts system. This information is then given to Miller Accounting to code to the appropriate General Ledger account. This process should be automated, eliminating the opportunity for human error. When receipts are accepted for Court activities at City Hall a manual entry must also be made to the Court software. There should be an interface between the two programs to eliminate dual manual entries. Finally, because the credit card payment system does not interface with our receipts module a manual process of reconciling must take place each time a bank deposit occurs. Again, this creates opportunity for human error, the credit card payments should interface with the receipts program.

Community for All Ages Impact: N/A

Cost Estimate: \$3,000 **Account 5266.101 – Computer Software**
Completion Date: January 1, 2018
Responsible Party: Assistant City Administrator, City Clerk and Court Clerk
Submitted By: Keith Moody

3. Purchase Equipment to Make Street Maintenance Operations More Efficient

Justification: This objective is intended to improve operating efficiencies, a theme within the Strategic Plan. Over the last 3 years, Public Works has transitioned into a skilled street maintenance department. Staff turnover has provided the opportunity to hire experienced staff with skills to operate street maintenance equipment which has made Public Works more efficient with regards to street maintenance operations. In 2015 and 2016, the Public Works department prepared nearly 15% of our street network for surface treatment with the existing equipment in public works. However, to be even more effective and make our staff more efficient the purchase of a large equipment trailer and asphalt float attachment would provide time savings which would lead to cost savings. Currently, PW staff must make multiple daily trips when transporting equipment for street maintenance operations. A larger trailer would minimize the number of trips and allow staff to place more pieces on equipment on a larger trailer. Further, with the inevitable relocation of PW facility which could place PW outside City limits, the multiple trips could take much longer and reduce the amount of time spent performing the work. The larger trailer cost is \$6,000.



In 2016, Public Works staff researched attachments we could use to place on our skid steer to make the placing of the asphalt less physical and more efficient. We could use an asphalt float attachment for one week to see how much it would help in these two areas. Currently, Public Works takes one-hour with current tools and equipment to place 8 tons of asphalt. 8 Tons is a dump truck load of asphalt. With the asphalt float, we could cut down the time spent placing the asphalt to approximately 30 minutes.

Making the placement of asphalt more efficient is an important part of our operations because it minimizes the amount of physical labor on our staff and minimizes the amount of time in the sun standing around 360-degree asphalt most of their day. These are two key elements to think about when discussing the health of our staff members. The quicker we place the asphalt, the more we can accomplish in street work and our other responsibilities around the City. The asphalt float attachment costs \$15,000.



Community for All Ages Impact: Street Maintenance Operations keeps the City streets in good condition for safe travel in and around the City for all.

Cost Estimate: **\$21,000 Account 5504.360 – Equipment Reserve, funded from Public Works Department, General Fund (5825.106)**

Completion Date: March 31, 2018

Responsible Party: Public Works

Submitted By: Jose Leon, Director of Public Works

Appendix B: Staffing Detail with History

Roeland Park Personnel Schedule – Full Time Equivalents

Police Department

POSITION	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 ADOPTED	2018 ADOPTED
Chief	1	1	1	1	1
Deputy Chief	0	0	1	0	0
Sergeant	3	3	3	3	3
Master Patrol Officer	2	2	1	1	1
Detective	1	1	1	1	1
Corporal	2	2	2	2	2
Officer	6.4	6.4	6.4	6.7	6.7
Police Clerk	1	1	1	1	1
Total	16.4	16.4	16.4	15.7	15.7

Public Works

POSITION	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 ADOPTED	2018 ADOPTED
Director	1	1	1	1	1
Superintendent	0	0	1	1	1
Shop Foreman	1	1	0	0	0
Equipment Operator	5	5	5	5	5
Summer Laborer	0.4	0.4	0.6	0	0
Total	7.4	7.4	7.6	7	7

Administration

POSITION	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 ADOPTED	2018 ADOPTED
City Administrator	1	1	1	1	1
Asst. City Administrator/Finance Director	0	0	1	1	1
Clerk	1	1	1	1	1
Deputy Clerk	1	1	0	0	0
Administrative Assistant	1	1	1	1	1
City Treasurer	0	0.05	0	0	0
Intern	0	0.4	0.4	0.4	0.4
Total	4	4.45	4.4	4.4	4.4

Municipal Court

POSITION	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 ADOPTED	2018 ADOPTED
Court Clerk	1	1	1	1	1
Judge	0.1	0.1	0.1	0.1	0.1
Prosecutor	0.1	0.1	0.1	0.1	0.1
Total	1.2	1.2	1.2	1.2	1.2

Neighborhood Services

POSITION	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 ADOPTED	2018 ADOPTED
Building Inspector	1	1	1	1	1
Code Enforcement Officer	1	1	1	1	1
Total	2	2	2	2	2

Governing Body

POSITION	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 ADOPTED	2018 ADOPTED
Mayor	0.3	0.3	0.3	0.3	0.3
Council	1.6	1.6	1.6	1.6	1.6
Total	1.9	1.9	1.9	1.9	1.9

POSITION	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 ADOPTED	2018 ADOPTED
Grand Total	32.9	33.35	33.5	32.2	32.2

Appendix C: Capital Improvement Plan 2017 to 2021

City of Roeland Park, Kansas

Capital Improvement Plan

2017 thru 2021

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project#	Priority	2017	2018	2019	2020	2021	Total
Aquatic Center								
Aquatics Center - Undesignated Annual Maintenance	16-Aqua-002	n/a	0	28,940	30,388	31,907	33,502	124,737
Repaint Pool	16-Aqua-004	8					80,800	80,800
Aquatics Center - Light Pole Replacement	17-Aqua-001	9		9,011				9,011
Pool Deck Caulking	17-Aqua-002	8		7,500				7,500
Bulkhead Repair	17-Aqua-004	8	15,000					15,000
Pool Facility Roof Replacements	17-Aqua-005	8	13,000					13,000
Aquatics Center Heater/Blower Replacement	17-Aqua-006	n/a	55,000					55,000
Repaint Youth Pool	17-Aqua-007	8	5,500					5,500
Pool Sandblasting/Painting of Deck	18-Aqua-001	7		10,000				10,000
Pool Shade Structures	18-Aqua-002	8		20,000				20,000
Diving Board Replacement	18-Aqua-003	n/a		5,000				5,000
Repaint vortex and slide pools	18-Aqua-005	8		5,500				5,500
Pool Acid Room Ventilation	19-Aqua-001	8			2,500			2,500
RPAC Lobby Floor Epoxy	19-Aqua-002	n/a			8,000			8,000
RPAC Sand Filter Replacement	20-Aqua-001	n/a				0		0
RPAC Dome Replacement	20-Aqua-002	n/a			300,000			300,000
Aquatic Center Total			88,500	85,951	40,888	331,907	114,302	661,548
101 General Overhead								
360 Equipment Reserve								
Aquatic Center Total			88,500	85,951	40,888	331,907	114,302	661,548
City Hall								
City Hall - Building Reserve Fund	16-CH-002	7	40,460					40,460
Computer Monitors - Council Chambers	17-CH-001	n/a	500					500
Server Backup	17-CH-002	n/a	6,000					6,000
City Hall - Computer Servers	18-CH-002	n/a		12,000				12,000
City Hall Server Firewall	18-CH-003	n/a		5,000				5,000
City Hall Hot Water Heater	19-CH-001	5			1,000			1,000
Comprehensive Plan Update	19-CH-002	7			50,000			50,000
City Hall Computer Networking (routers)	19-CH-003	n/a			8,000			8,000
City Hall - ADA Restroom Improvements	20-CH-002	7				65,100		65,100
City Hall - ADA Improvements	20-CH-003	6				14,040		14,040
City Hall - ADA First Floor Police Improvements	20-CH-004	7				8,800		8,800
City Hall - Roof Replacement	21-CH-001	6					100,000	100,000
City Hall Total			46,960	17,000	59,000	87,940	100,000	310,900

Department	Project#	Priority	2017	2018	2019	2020	2021	Total
101 General Overhead					50,000			50,000
360 Equipment Reserve			46,960	17,000	9,000			72,960
450 TIF 2						87,940	100,000	187,940
	City Hall Total		46,960	17,000	59,000	87,940	100,000	310,900

Community Center

Daycare Condenser Unit - 5 Ton	17-CCtr-001	7	5,500					5,500
Daycare Air Handler/Furnace	17-CCtr-002	7	3,000					3,000
Replace all T-12 Light Fixtures	17-CCtr-003	6	10,000	10,000	10,000	10,000	10,000	50,000
Room 3 Air Handler/Furnace - 3 ton	18-CCtr-002	7		3,000				3,000
Room 3 Air Condenser Unit	18-CCtr-003	7		3,200				3,200
West Hallway Air Handler	18-CCtr-004	7		5,000				5,000
Room 4 Condenser Unit - 3 Ton	18-CCtr-005	6		3,200				3,200
Repair Floor in Neighbors Place Room	19-CCtr-001	8			2,000			2,000
Repair Floor - Main Hallway	19-CCtr-002	8			2,000			2,000
Room 6 Condenser Unit - 4 Ton	19-CCtr-003	6				4,500		4,500
Room 6 - Flooring replacement	19-CCtr-004	7			3,000			3,000
Admin. offices - Flooring replacement	19-CCtr-005	7			2,000			2,000
Gazebo Roof	20-CCtr-001	5				3,000		3,000
Neighbors Place Air Handler/Furnace	20-CCtr-002	7				3,000		3,000
East Hallway Air Handler	20-CCtr-003	7				5,000		5,000
Drinking Fountain Waste Vent Line Repair	21-CCtr-001	7					2,000	2,000
Neighbors Place Condenser Unit - 6 Ton	21-CCtr-002	5					5,500	5,500
	Community Center Total		18,500	24,400	19,000	25,500	17,500	104,900

290 Community Center

	Community Center Total	18,500	24,400	19,000	25,500	17,500	104,900
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Parks and Recreation

Park Maintenance/Improvements	16-Park-001	6	20,000	20,000	20,000	21,000	22,000	103,000
Park Building Reserve Fund	16-Park-002	6	8,000					8,000
Multiuse Walking/Biking Path (not paved)	17-Park-001	4	15,000					15,000
Replace Tennis Courts	17-Park-002	8	150,000					150,000
Shade Structures for City Parks	18-Park-001	7		56,000				56,000
R Park Development Plan	18-Park-003	7		20,000				20,000
Shelter House & Performance Pavilion-R Park	20-Park-003	5				150,000		150,000
Disc Golf Course (short 9 basket course)	21-Park-001	4					13,500	13,500
Permanent Restroom - R Park	21-Park-002	4					150,000	150,000
	Parks and Recreation Total		193,000	96,000	20,000	171,000	185,500	665,500

300 Special Infrastructure

360 Equipment Reserve		150,000	68,000	20,000	121,000	165,500	524,500
510 TIF 3 - caves		8,000					8,000
Other Grants		15,000					15,000
Other Sources		20,000	28,000				48,000
					50,000	20,000	70,000

Department	Project#	Priority	2017	2018	2019	2020	2021	Total
	Parks and Recreation Total		193,000	96,000	20,000	171,000	185,500	665,500
Police Department								
Body Cameras	16-Pol-004	n/a	1,000	1,000	1,000	1,000	1,000	5,000
Weapons	16-Pol-006	n/a	2,500					2,500
Radar	16-Pol-007	n/a		5,000		5,000		10,000
AED Replacement	18-Pol-001	n/a		8,000				8,000
Police IT Equipment/Computers	18-Pol-003	n/a		6,000	6,120	6,242	6,367	24,729
Radio Replacement	18-Pol-004	n/a					96,000	96,000
Police In-Car Computers	19-Pol-001	n/a		4,000	8,000	12,000		24,000
Tasers	19-Pol-002	n/a			7,200			7,200
	Police Department Total		3,500	24,000	22,320	24,242	103,367	177,429
360 Equipment Reserve								
	Police Department Total		3,500	24,000	22,320	24,242	103,367	177,429
Public Works								
In-House and Contract Street Maintenance	16-PW-013	6	115,000	115,000	115,000	115,000	118,000	578,000
Contracted Street Maintenance	16-PW-014	6	210,000	210,000	210,000	210,000	210,000	1,050,000
#201 - 2010 Elgin Street Sweeper	16-PW-022	n/a	31,251	31,251				62,502
#102 - F750 Dump Trucks W/ Equip - Lease Payment	16-PW-027	n/a	13,360	13,360				26,720
#206 - 2004 Leaf Attachment for Trackless MT5	16-PW-030	n/a			47,000			47,000
#205 - 2004 Trackless MT5 - Replacement	16-PW-031	n/a			125,000			125,000
Wayfinding Signs for RP (3 yr program)	17-PW-001	n/a	12,500	12,500	12,500			37,500
Stormwater: Network Inspection/Condition Rating	17-PW-002	6		20,000	20,000	20,000	20,000	80,000
#101 - F750 Dump Truck w/ Equip - Lease Payment	17-PW-003	n/a	13,360	13,360				26,720
The Rocks Redevelopment	17-PW-004	n/a	590,000					590,000
2016 Stormwater Maintenance Project - 4800 Birch	17-PW-005	8	65,000					65,000
2018 CARS - Roe Lane (Roe Blvd. to N. City Limits)	17-PW-010	7	163,000	1,519,000				1,682,000
#105 - 2008 Chevy HD 2500 - Replacement	17-PW-019	n/a	40,000					40,000
New Public Works Facility	18-PW-001	9	50,000	950,000				1,000,000
Asphalt Float Attachment	18-PW-002	n/a		15,000				15,000
2018 Stormwater: Between Roe Lane and Fontana St.	18-PW-004	6		0				0
Public Works Equipment Trailer	18-PW-005	n/a		6,000				6,000
2018 CDBG Mill and Overlay	18-PW-006	7		330,000				330,000
New High Priority Sidewalk	18-PW-011	7		130,000				130,000
#202 - 1994 Caterpillar Loader Replacement	18-PW-018	n/a		90,000				90,000
Residential Streets Reconstruction	19-PW-001	7		70,000	700,000	100,000	700,000	1,570,000
#108 - 2000 GMC Senoma - Replacement	19-PW-002	n/a			25,000			25,000
2019 CARS Project 51st street Nall to Cedar to Roe	19-PW-008	7	12,000	91,000	480,000			583,000
2020 Stormwater: Skyline Drive (W. of Roe Blvd.)	20-PW-006	6				107,100		107,100
2020 Roe Blvd (County Line to Johnson Drive)	20-PW-011	7	823,313		245,000	7,125,000		8,193,313
Pavement Evaluation of Street Network	20-PW-020	7				15,000		15,000
#412 - 2008 Boss Plow Replacement	20-PW-21	n/a				8,000		8,000
Annual Sidewalk Repair & Replacement Ph. 1-3	21-PW-001	7					25,000	25,000
Annual Sidewalk Extension Project Ph 1-3	21-PW-002	6					50,000	50,000

Department	Project#	Priority	2017	2018	2019	2020	2021	Total
#106 - 2007 F350 OneTon Flatbed Truck Replacement	21-PW-003	n/a				45,000	45,000	
#413 - 2007 Western Snow Plow	21-PW-004	n/a				8,000	8,000	
#409 - Vbox Spreader Replacement	21-PW-005	n/a				8,000	8,000	
2022 CARS - 53rd: Mission to Reinhardt	22-PW-003	7				15,000	15,000	
2022 CARS - Nall Ave. (51st to 58th)	22-PW-009	6				190,000	190,000	
#419 - 2007 Water Buffalo On Trailer	23-PW-011	n/a		6,500				6,500
Public Works Total			2,138,784	3,616,471	1,986,000	7,700,100	1,389,000	16,830,355
106 Public Works			210,000	210,000	210,000	210,000	210,000	1,050,000
250 Special Highway				50,000				50,000
270 Sp. Streets			535,313	671,000	240,000	242,673	955,000	2,643,986
300 Special Infrastructure			180,000	335,000	835,000	257,100	163,000	1,770,100
360 Equipment Reserve			160,471	1,131,471	216,000	8,000	61,000	1,576,942
370 TIF 1						1,107,577		1,107,577
450 TIF 2			463,000	246,000	245,000			954,000
510 TIF 3 - caves			590,000					590,000
CARS				773,000	240,000	1,212,250		2,225,250
CDBG				200,000				200,000
STP						4,662,500		4,662,500
Public Works Total			2,138,784	3,616,471	1,986,000	7,700,100	1,389,000	16,830,355
Grand Total			2,489,244	3,863,822	2,147,208	8,340,689	1,909,669	18,750,632