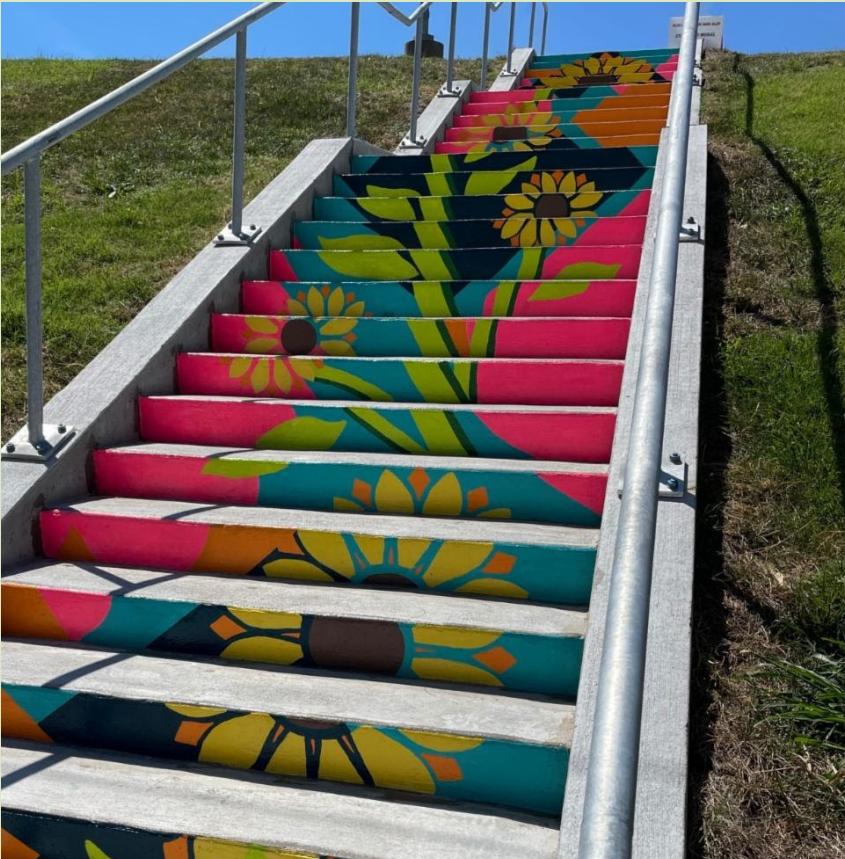




# CITY OF ROELAND PARK, KANSAS

# 2023 ADOPTED BUDGET



2024-2025 PROJECTED BUDGET

2021-2026 CAPITAL IMPROVEMENT PROGRAM

# TABLE OF CONTENTS

<b>INTRODUCTION .....</b>	<b>1</b>
<i>GFOA Distinguished Budget Award .....</i>	1
<i>Roeland Park Governing Body .....</i>	2
<i>Department Heads and Appointed Officials .....</i>	3
<i>Organizational Chart .....</i>	4
<b>EXECUTIVE SUMMARY .....</b>	<b>5</b>
<i>Purpose and Approach.....</i>	5
<i>2023 Budget Considerations.....</i>	5
<i>Goals and Objectives Overview .....</i>	6
<i>Key Budget Changes .....</i>	7
<i>About Roeland Park/Demographics .....</i>	7
<i>Mill Levy and Assessed Value.....</i>	8
Where your property tax dollars go.....	11
Property Tax Calculation Example .....	11
<i>Cost of Living and City Comparisons.....</i>	12
Total Single Family Cost of Living Comparison.....	12
Property Tax Comparison .....	12
Sales Tax Comparison .....	13
Spending per Capita Comparison.....	14
Mill Rate and Value Comparison.....	15
Staffing Level Comparison .....	16
<b>BUDGET OVERVIEW .....</b>	<b>17</b>
<i>Budget Overview By Source .....</i>	18
<i>Fund Overview By Source 2023.....</i>	19
<i>2023 Revenue Highlights .....</i>	21
<i>2023 Expenditure Highlights.....</i>	22
<i>General Fund Overview.....</i>	24
2023 General Fund Revenues .....	25

2023 General Fund Expenditures.....	26
2019-25 General Fund Summary by Source.....	27
<i>Summary of Financial Policies</i> .....	28
<i>Fund Description</i> .....	30
<i>Fund Balance Major Changes</i> .....	32
<i>Use of Funds By City Department</i> .....	33
<i>2023 Budget Process and Calendar</i> .....	33
<b>DEBT</b> .....	<b>37</b>
<i>Legal Debt Limit</i> .....	37
<i>Current Outstanding Debt</i> .....	38
<i>Debt Service Schedule for 2023</i> .....	38
<b>REVENUES – ALL FUNDS</b> .....	<b>39</b>
<i>Sales and Use Taxes</i> .....	39
<i>Ad Valorem Property Taxes</i> .....	43
<i>Grants</i> .....	44
<i>Tax Increment Financing Districts</i> .....	44
<i>Special Assessments</i> .....	45
<i>Franchise Fees</i> .....	45
<i>Fines and Forfeitures</i> .....	46
<i>Other Sources</i> .....	46
<b>BUDGET BY DEPARTMENT</b> .....	<b>48</b>
ADMINISTRATION.....	49
<i>Summary of Resources and Appropriations</i> .....	52
<i>Line Item Budget Schedule: General Fund Revenue</i> .....	53
<i>Line Item Budget Schedule: General Overhead</i> .....	55
<i>Line Item Budget Schedule: Municipal Court</i> .....	57
<i>Line Item Budget Schedule: Neighborhood Services</i> .....	58
<i>Line Item Budget Schedule: Administration</i> .....	59

<i>Line Item Budget Schedule: Employee Benefits</i> .....	60
<i>Line Item Budget Schedule: Debt Service Fund</i> .....	61
<i>Line Item Budget Schedule: Roeland Park Property Owners Assoc.</i> .....	63
<i>Line Item Budget Schedule: American Rescue Plan Act Fund</i> .....	64
<b>POLICE</b> .....	65
<i>Summary of Resources and Appropriations</i> .....	66
<i>Line Item Budget Schedule: Police Department</i> .....	68
<i>Line Item Budget Schedule: Special Law Enforcement Fund</i> .....	69
<b>PUBLIC WORKS</b> .....	70
<i>Summary of Resources and Appropriations</i> .....	73
<i>Line Item Budget Schedule: Public Works Department</i> .....	75
<i>Line Item Budget Schedule: Parks and Recreation Department</i> .....	76
<i>Line Item Budget Schedule: Solid Waste Department</i> .....	77
<i>Line Item Budget Schedule: Aquatics Center Fund</i> .....	78
<i>Line Item Budget Schedule: Combined Special Highway and Street Fund 27A</i> .....	80
<i>Line Item Budget Schedule: Community Center Fund 27C</i> .....	81
<i>Line Item Budget Schedule: Special Infrastructure Fund 27D</i> .....	82
<b>GOVERNING BODY</b> .....	83
<i>Summary of Resources and Appropriations</i> .....	84
<i>Line Item Budget Schedule: Governing Body Department</i> .....	85
<b>CAPITAL PROJECTS</b> .....	86
<i>Summary of Resources and Appropriations</i> .....	87
<i>Line Item Budget Schedule: Equipment and Building Reserve Fund</i> .....	88
<b>ECONOMIC DEVELOPMENT</b> .....	89
<i>Summary of Resources and Appropriations</i> .....	91
<i>Line Item Budget Schedule: TIF 1</i> .....	92
<i>Line Item Budget Schedule: TDD 1</i> .....	93
<i>Line Item Budget Schedule: TDD 2</i> .....	94
<i>Line Item Budget Schedule: CID 1</i> .....	95

<i>Line Item Budget Schedule: TIF 2D .....</i>	96
<i>Line Item Budget Schedule: TID 2C .....</i>	97
<i>Line Item Budget Schedule: TIF 3 .....</i>	98
<b>CAPITAL IMPROVEMENT PROGRAM.....</b>	<b>99</b>
<i>Capital Investment Overview .....</i>	99
<i>2023 Capital Improvement Summary .....</i>	100
2023 Major Non-Recurring Capital Improvements.....	103
<i>CIP Budget: 10 Year Projects By Department.....</i>	104
<i>CIP Budget: 5 Year Projects By Funding Source.....</i>	110
<b>APPENDIX A: ORGANIZATIONAL GOALS AND OBJECTIVES.....</b>	<b>113</b>
<b>APPENDIX B: STAFFING DETAIL WITH HISTORY .....</b>	<b>121</b>
<b>APPENDIX C: PROJECT DETAIL SHEETS FOR 5 YEAR CIP.....</b>	<b>125</b>
<b>APPENDIX D: GLOSSARY OF TERMS.....</b>	<b>202</b>
<b>APPENDIX E: PERFORMANCE MEASURES .....</b>	<b>213</b>



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Roeland Park  
Kansas**

For the Fiscal Year Beginning

**January 01, 2022**

*Christopher P. Morill*

Executive Director



## **Roeland Park Governing Body**

### **Mayor**

Mike Kelly

### **Ward 1**

Jan Faidley

### **Ward 1**

Tom Madigan

### **Ward 2**

Benjamin Dickens

### **Ward 2**

Jennifer Hill

### **Ward 3**

Trisha Brauer

### **Ward 3**

Kate Raglow

### **Ward 4**

Michael Poppa

### **Ward 4**

Michael Rebne



## Roeland Park Department Heads

**City Administrator**

Keith Moody

**Assistant City Administrator/Director of Finance**

Erin Winn

**Chief of Police**

John Morris

**Director of Public Works**

Donnie Scharff

**City Clerk**

Kelley Nielsen

## Appointed Officials

**City Attorney**

Steve Mauer, Mauer Law Firm

**Municipal Judge**

Karen Torline

**City Prosecutor**

Frank Gilman

**City Engineer**

Dan Miller, Lamp Rynearson



# Organizational Chart





# Executive Summary

---

## Purpose and Approach

The primary purpose of the City's budget and budgeting process is to develop, adopt and implement a plan for accomplishing goals for the upcoming year within given resources. The 2023 Budget has been designed to look at a three- year forecast of the City while maintaining a responsive government, a stable financial position, and high-quality service levels. While the budget reflects 2023 – 2025, the Governing Body officially adopts only the 2023 Budget while the 2024 and 2025 budgets serve as projections. The total FY 2023 budget for all funds is **\$17,481,741**. The City budgets and conducts its accounting activities on a modified accrual basis

The 2023 Adopted Budget is being presented after four months of public meetings. This proposed budget includes allocation for operating, maintenance and capital expenditures and revenue projections for 2023-2025 as well as an updated 2020-2025 Capital Improvement Plan.

## 2023 Budget Considerations

The City of Roeland Park has a positive financial outlook, despite the pandemic, due to increased property values, solid reserves in operational and capital funds, and the decision of the City's largest retailer to remain at their current location in Roeland Park rather than moving to a neighboring community. In addition, sales tax revenues since 2020 were stronger than anticipated, with the highest levels of local sales taxes seen in the past five years.

The following considerations helped develop the Budget, these items are explained in greater detail in other sections of the budget document.

- The recent enactment of Senate Bill 13, which requires the Governing Body to hold a public hearing and adopt a resolution if they intend to exceed the revenue neutral rate. The revenue neutral rate is the tax rate that would give the municipality the same amount of property tax revenue it received the year prior.
- The Governing Body lowered the property tax mill levy for 2023. City-wide growth in appraised value allowed for a lowered mill levy while still ensuring sufficient funding for significant capital investment planned during the next 5 years and the addition of a City-wide curbside glass recycling service.
- Sales tax collections during the first half of 2022 are considerably higher compared to the same period in 2019, the most recent 'normal' year. This is continuing a substantial growth trend that began in 2020 with the pandemic. However, growth in second quarter 2022 slowed from previous trends which could signal a return to a more typical growth trend. It's too early to tell. The City continues to budget a 1% increase annually in sales tax based on historical actuals.
- A recent decision favoring large box retailers by the State Board of Tax Appeals has potential to significantly reduce the taxable value of major retailers located in Roeland Park. The retailers appealing their tax

assessments are located within Tax Increment Financing districts within the community, the impact would initially impact TIF Fund revenues.

- The City is currently in talks with a private developer about redevelopment of The Rocks site; the stated intent of the developer is to buy the land for a mixed-use multi-family anchored development. The site is also home to the Public Works shop. The City is dedicating the proceeds from the Rocks (anticipated to be about \$3.5 million) to build or acquire a new Public Works facility.
- To remain competitive with neighboring communities and to respond to historically high inflation in mid-2022, the Governing Body voted to implement a 4% mid-year inflation adjustment for all staff. The 2023 Budget also includes a 4% pool for merit-based salary increases for each department.
- The Council approved the addition of a City-wide curbside glass recycling service as a part of the 2023 Budget. 70% of the cost of the service will be covered by the General Fund while approximately 30% will be included on the annual solid waste assessment. The 2024 and 2025 projected budgets contemplate increasing the portion of the cost assessed to residents to 50% and 75%, respectively.

## Goals and Objectives Overview

Council began the 2023 budget process in February, starting with a goal review session with department directors. A set of broad goals were developed to assist in focusing attention and resources. The goals include:

- A. Prioritize diversity, communication and engagement with the community by expanding opportunities to inform and engage residents in an open and participatory manner.
- B. Improve community assets through timely maintenance and replacement as well as improving assets to modern standards.
- C. Keep our community safe and secure for all residents, businesses and visitors.
- D. Provide great customer service with professional, timely and friendly staff.
- E. Cultivate a rewarding work environment where creativity, efficiency and productivity are continuous pursuits.
- F. Encourage investment in our community whether it be redevelopment, new development or maintenance.
- G. Work to implement strategic plan goals.

These goals are ongoing and elected officials and staff will continue to work each year to make improvements in these areas. As such, these goals do not have a completion date. 6 Objectives developed by elected officials and staff are to be carried out in 2023 designed to further these goals. The financial impacts of the Objectives are reflected in the appropriate line item of the budget with the Goals and Objective document incorporated as Appendix A to this budget document.

Objectives integrate direction established through our Strategic Plan (adopted in 2015), Citizen Survey (last completed in 2021), Comprehensive Plan (last updated in 2020) and our Capital Improvement Plan which is reviewed and updated annually as part of the budget development process. Objectives are also influenced by key performance indicators developed for each department as well as insight provided by the Single-Family Cost of Living Comparison (last completed as of 1/1/20). Staff provides quarterly updates on the progress on implementing the Objective during the year.

## Key Changes

The key changes of the 2023 -2025 Budget include:

Expenses	2023	2024	2025
<b>2023 Objectives with Financial Impacts</b>			
Phase 3 Improvements at Cooper Creek Park	\$12,330	-	-
Update the Women's Restroom at the Aquatic Center	\$75,000	\$-	\$-
Review and Update Nall Park Master Plan	\$45,000	\$-	\$-
Add Artistic Play Sculpture at Southeast Entryway to R Park	\$90,000	\$-	\$-
Purchase License Plate Reader Cameras for Police Department	\$34,000	\$4,000	\$4,000
Allocate Special Law Enforcement Funds to Support K-9 Expenses	\$6,820	\$6,820	\$6,820
4% Merit Increase Budget	\$100,000	\$103,000	\$106,000

Based on a three-year forecast, property tax rates should not increase in 2023 through 2025, assuming several estimates are maintained, including:

- Property values increase by at least 1.5% annually.
- Franchise fees remain in line with 3-year history.
- Personnel costs, supplies and contractual services grow at a rate consistent with inflation.
- Property tax supported debt service remains at expected levels.

## About Roeland Park

Roeland Park was incorporated on July 2, 1951. A cozy community of 1.6 square miles, Roeland Park is home to 6,871 residents per the 2020 Census. The City has one large apartment complex and 2,851 single family homes, most of which are modest single-story bungalows. However, the northeast portion of Johnson County has seen a trend in recent years of tear-down and rebuilds as each community is landlocked and built out. This trend has impacted neighboring cities of Westwood, Fairway and Prairie Village significantly. This type of redevelopment has been expanding to Roeland Park, albeit at a much slower pace and several of those modest homes have been leveled and replaced with modern styled single-family homes. Overall, the eastern-most suburbs in Kansas have become a popular location for all ages, especially Millennials. The median age of a Roeland Park resident is 33.4 and many young families move here to purchase their first house, they often stay because the sense of community, proximity to downtown Kansas City, and the affordability.

## Demographics

### Race and Hispanic Origin

	RP	KS	US
<b>White alone</b>	78%	75%	59%
<b>Black alone</b>	2%	6%	14%
<b>Hispanic/Latino (any race)</b>	14%	13%	19%
<b>All other/mixed race</b>	6%	6%	8%

Household Income			
	RP	KS	US
<b>Median household income (in 2020 dollars), 2016-2020</b>	\$73,786	\$61,091	\$64,994
<b>Per capita income in last 12 months (in 2020 dollars), 2016-2020</b>	\$38,234	\$32,798	\$35,384
<b>Persons in poverty</b>	12%	11%	11%

Educational Attainment			
	RP	KS	US
<b>High School Graduate or Higher</b>	97%	91%	88%
<b>Bachelor's Degree or Higher</b>	54%	34%	33%

SOURCE: United States Census Bureau, 2020 data

#### Schools and Public Facilities

Roeland Park is home to Roesland Elementary, a Shawnee Mission Public School facility which was recently named one of two schools in the state to be honored by the National Association of Elementary and Secondary Education Act Distinguished Schools. Roeland Park is also home to St. Agnes Primary School and Bishop Miege High School, both highly regarded Catholic schools that draw attendance from across the metro area. Roeland Park is also home to Horizon Academy, a private school for students with language-based learning disabilities.

The Cedar Roe branch of the Johnson County library is also located in Roeland Park as is the City owned Roeland Park Community Center and Aquatic Center, located on the same campus. Parks and trees are incredibly important to our residents. The City has been named a Tree City USA for 27 years and is home to seven parks, including four pocket parks.

#### Revenues, Mill Levy and Assessed Value

2023 budgeted revenues for all funds total \$11.72 million while expenditures total \$17.48 million, excluding transfers, Special Law Enforcement funds and non-expenditure appropriations. It's worth noting that the Governing Body adopted a pay as you go approach to capital investment and 2023 represents a year where reserves accumulated for the purpose of funding capital investment will be drawn down. Ending fund balances are projected to total approximately \$4.5 million. However, if you exclude Transportation Development District (TDD) funds that are in default (and carry a negative fund balance), the total ending fund balance for all other funds is \$6.03 million<sup>1</sup>.

For 2018 and 2019 the Council worked to develop budgets that reduced the property tax mill levy, 2.5 mill in

---

<sup>1</sup>The debt on both TDD funds is in default and has been accelerated making the entire outstanding balance due upon receipt. As such, the City must reflect all outstanding principle as a current liability of the funds, which results in a negative fund balance. However, the City has no liability on this default outside of applying the TDD sales tax generated to satisfy the debt service.

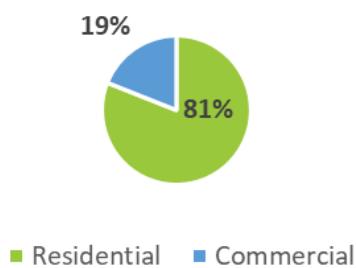
each of those fiscal years. The mill reduction was driven by the fact that the City has built a reserve of \$1.41 million in anticipation of the loss of a major retailer. This loss is no longer an immediate threat, however significant additions to an already aggressive capital plan necessitate the need to maintain revenue streams therefor the mill levy remained unchanged for 2020, 2021 and 2022. In 2023, due to high growth in appraised values, the mill levy was reduced by 1.03 mills.

The county appraiser's office has provided the city's assessed valuation at \$117,760,258, a 12.7% increase from the prior year. While significantly higher than previous year's growth, this increase is consistent with surrounding communities and is a reflection of the current real estate market. For Roeland Park, growth in value depends upon redevelopment, renovations, and reassessment alone as the community is land locked and has no undeveloped area for future growth. 81% of the property taxes collected by the City come from residential properties and 19% are collected from commercial properties.

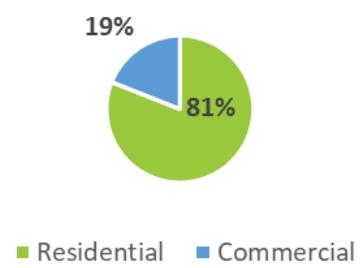
Year	Residential Property (% increase)	Commercial Property (% increase)
2022	17.03	3.2
2021	4.98	13.27
2020	9.75	7
2019	7	4.6
2018	16	6
2017	9	<1
2016	6.3	26*

\*The increase in commercial AV in 2016 was based on revised appraisal methodology for big box stores in Johnson County.

### 2015 Taxable Assessed Value



### 2022 Taxable Assessed Value



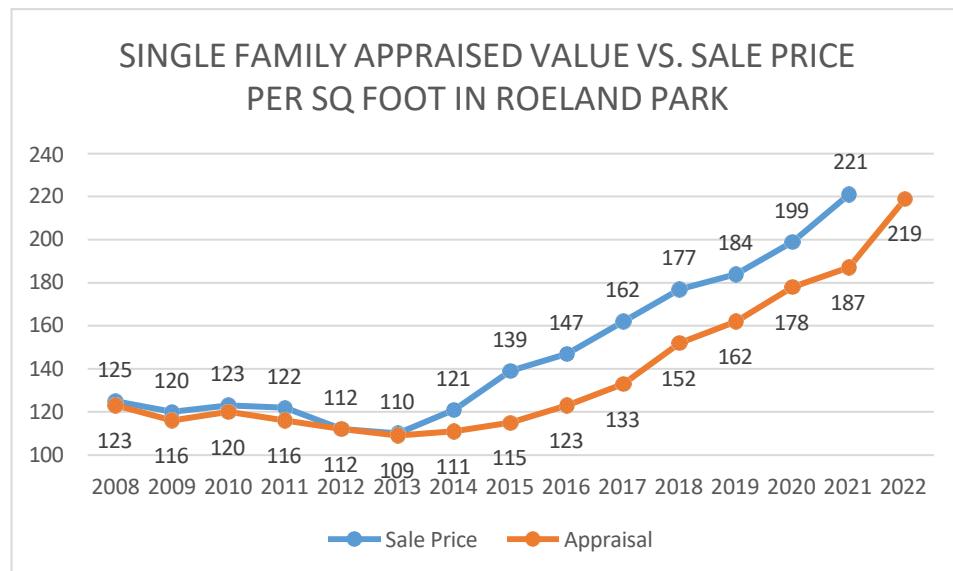
The 2023 Budget includes a mill levy of 27.517, a 1.03 mill reduction. The operations portion of the budget funds the day-to-day operating costs of the City. Operations includes public safety, road maintenance, solid waste, neighborhood services, administration, court, council and employee benefits.

	2022 Mill Levy	2022 Property Taxes	2023 Mill Levy	2023 Property Taxes	Change
<b>Total Property Tax/ Mill Levy</b>	28.548	\$2,902,756	27.517	\$3,191,800	\$289,044
<b>General Fund</b>	26.92	\$2,717,258	25.89	\$3,003,080	\$285,822
<b>Bond &amp; Interest</b>	1.63	\$185,498	1.63	\$188,720	\$3,222

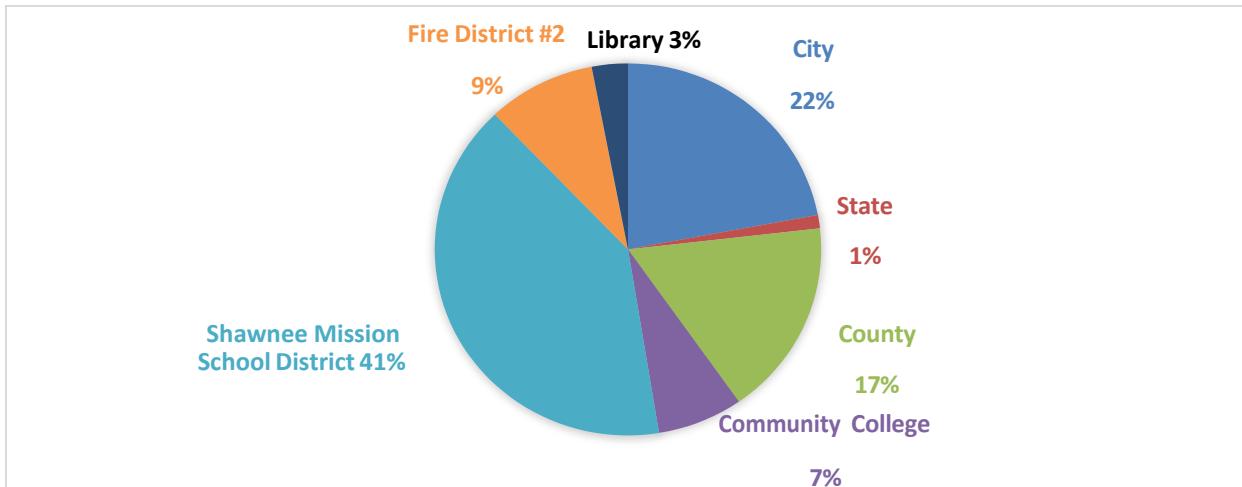
2022 Final Total Assessed Valuation (excluding Motor Vehicles) \$102,758,817

2023 Final Total Assessed Valuation (excluding Motor Vehicles) \$117,760,258

Roeland Park's growth in residential assessments is tied to actual home sales prices. In 2008 (pre-recession) the average sale price per square foot for a single-family home was \$125. In 2015 the average sale price per square foot (of \$139) finally climbed above the 2008 average. This trend has continued through 2021 with the average rising to \$221 (a positive sign). This puts Roeland Park single family sale values per square foot above neighboring communities of Mission \$219, Merriam \$194, Lenexa \$204 and Overland Park \$203. Roeland Park remains below neighboring communities of Mission Woods \$339, Prairie Village \$258, Westwood \$250, and Fairway \$278. Roeland Park homeowners will likely continue to see their home values appreciate at a greater rate than the average Johnson County resident due to our proximity to communities with higher per square foot values than Roeland Park.



## Where Your Property Tax Dollars Go:



Public schools receive most of the property taxes collected from property owners at 41%, in addition the community college receives 7% for a total of 48% going toward education. Next is the City at 22% then the County at 17%, followed by the Fire District at 9%, the Library at 3%, and finally the State at 1%.

### Property Tax Calculation Example:

Home Value (2022 Average Appraised Home Value): **\$277,319**

**Total City Mill Rate:** **27.517**

Assessed Valuation:

Determine by multiplying the appraised value by 11.5%. ( $\$277,319 \times 11.5\%$ ) **\$34,500**

#### Annual Tax Liability for City Services and Debt

To calculate the annual tax bill, divide the assessed valuation by 1,000 and multiply by the mill rate. ( $\$34,500 / 1,000 \times 27.517$ ) **\$877.56**

#### Monthly Expense for City Services:

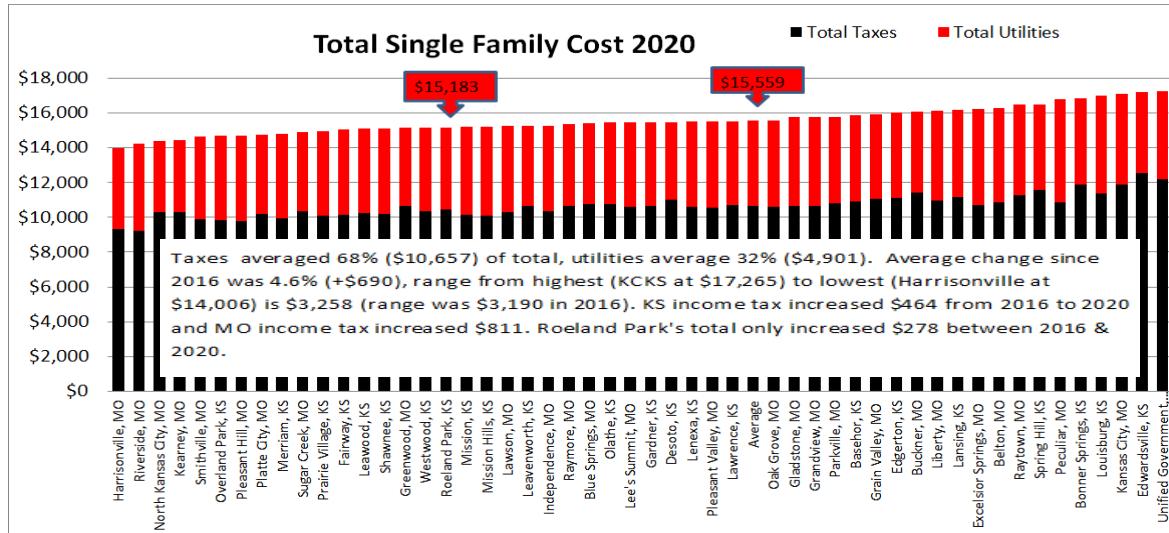
To determine the monthly tax expense for City services, divide the tax liability by 12 months. **\$73.13/mon**

\*Note: Assessed Value is the taxable value of property. It is derived by multiplying the fair market value, as determined by the County Assessor, by a percentage that is set by state statute. 11.5% of the fair market value of a home, 25% of the fair market value of commercial or industrial property, 30% of the fair market value of agricultural property and 20% of the fair market value of vehicles is taxable.

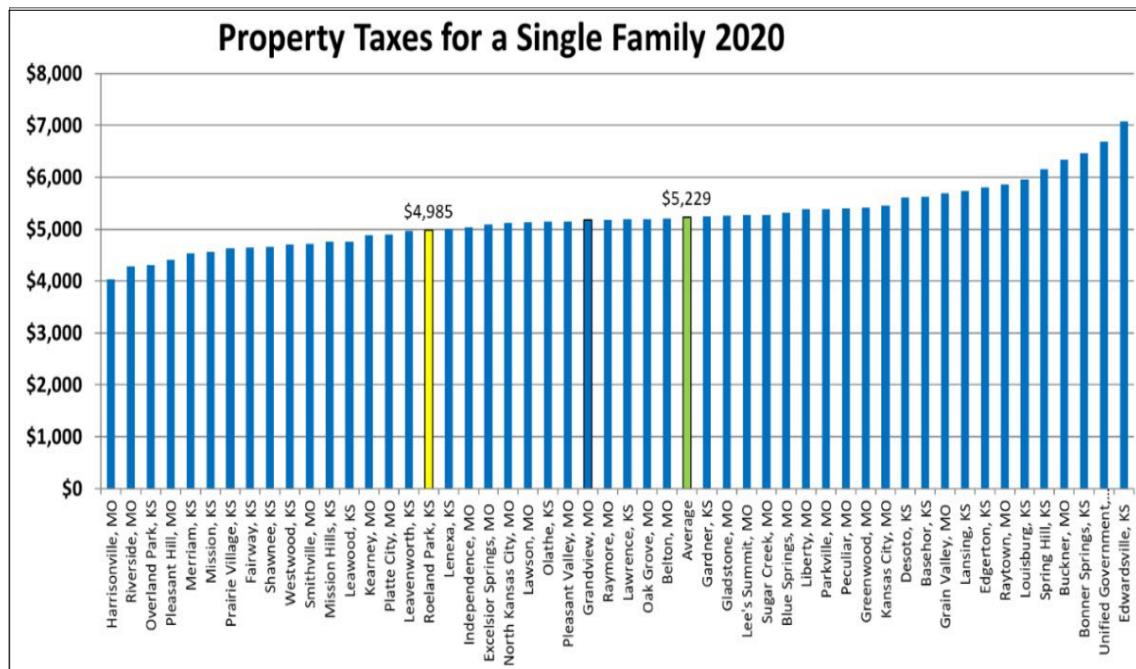
## Johnson County Municipalities Comparison

### Roeland Park's Cost of Living Compared to Neighboring Cities

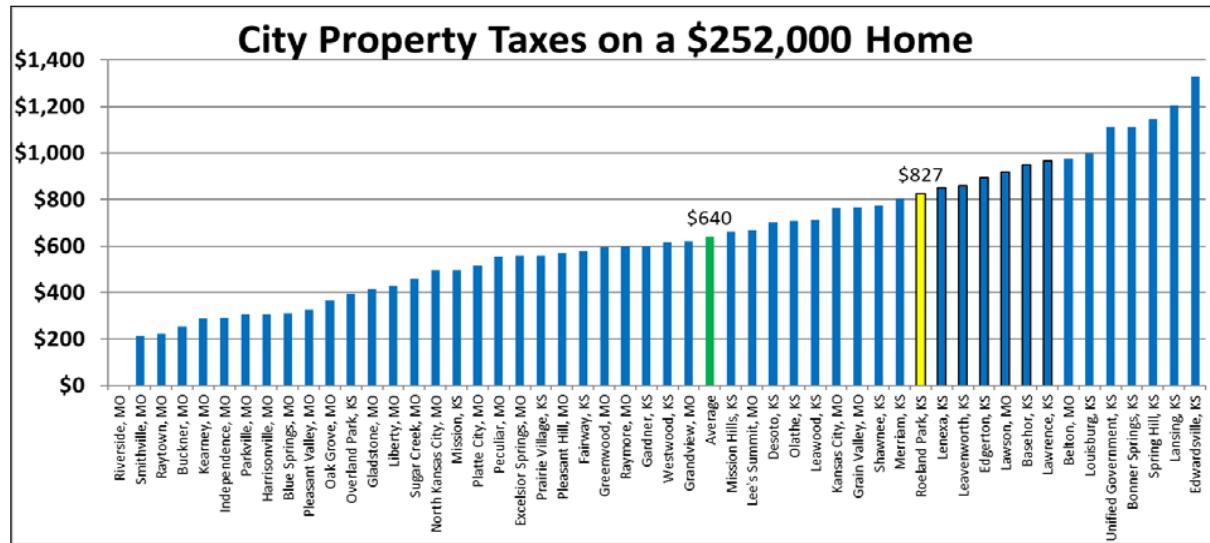
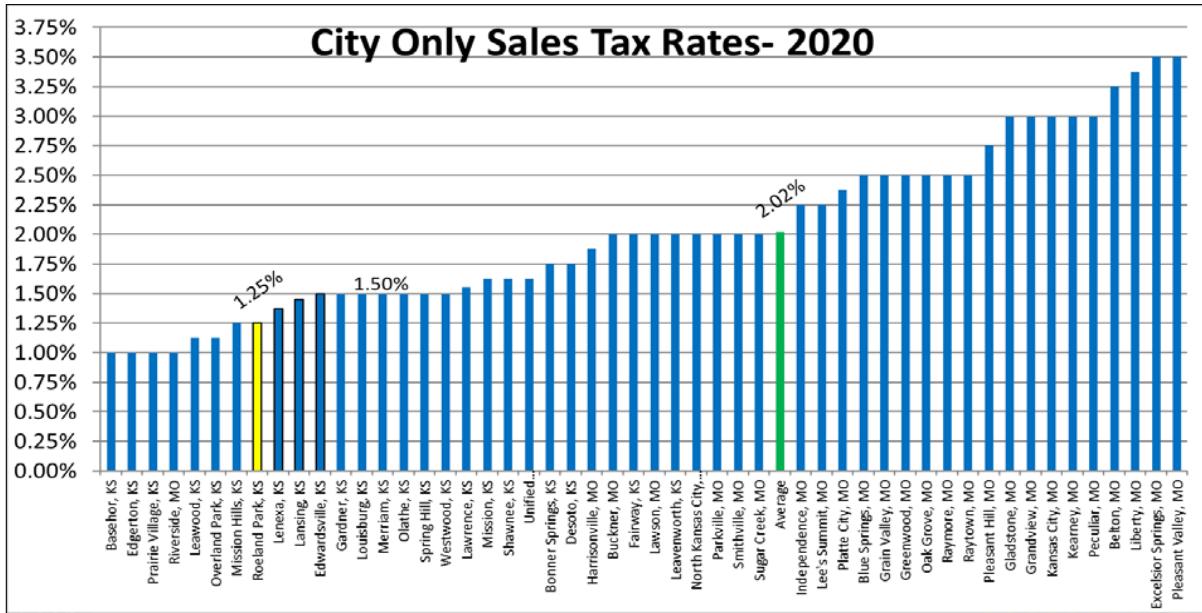
As of January 1, 2020, the utilities and taxes that a family of four would pay during the year was tallied assuming gross income of \$100,000, a home value of \$252,000, and taxable personal property valued at \$50,000. Roeland Park residents experience costs that are below average within the Kansas City metro. This is noteworthy because Roeland Park has one of the highest mill levies in Johnson County.



It is also worthy of note that Roeland Park residents experience average property tax costs when compared to communities in the Kansas City metro. The graph below reflects the five-mill reduction implemented by Roeland Park in 2017 and 2018.



The city portion of these property taxes is however above average while the municipal sales tax is below average. See charts below.



## How Roeland Park Compares in Spending Per Person

Roeland Park's general fund expenditure per capita is 47% lower than the average for Johnson County cities. Roeland Park's general fund does not cover fire services, which is also the case for Fairway, Mission, Mission Hills, Prairie Village and Westwood.

City	Population (2020 Census)	2023 General Fund	General Funds Per Capita
Gardner	23,287	\$18,101,700	\$777
Olathe	141,290	\$130,258,241	\$922
Roeland Park	6,871	\$6,516,529	\$948
Shawnee	67,311	\$68,539,533	\$1,018
Spring Hill	7,952	\$8,851,665	\$1,113
Prairie Village	22,957	\$27,786,443	\$1,210
De Soto	6,118	\$7,518,775	\$1,229
Overland Park	197,238	\$267,950,000	\$1,359
Mission	9,954	\$13,704,065	\$1,377
Average		\$46,613,157	\$1,487
Lenexa	57,434	\$97,738,901	\$1,702
Merriam	11,098	\$19,023,704	\$1,714
Westwood	1,750	\$3,058,121	\$1,747
Fairway	4,170	\$7,300,000	\$1,751
Leawood	33,902	\$61,492,639	\$1,814
Mission Hills	3,594	\$8,800,000	\$2,449
Edgerton	1,748	\$4,654,883	\$2,663

## Per Capita Property Tax Revenues and Property Tax Per 1 Mill

Roeland Park's property tax generation on a per capita basis falls in the middle for Johnson County communities. The cities of Lenexa and Edgerton have similar mill levies to Roeland Park; however, those communities generate nearly twice the property taxes on a per capita basis as Roeland Park.

City	Population (2020 Census)	2021 Assessed Value (2022 Budget)	2021 Mill Levy (2022 Budget)	Value of 1 Mill	Property Tax Per Capita
Gardner	23,287	\$230,554,082	21	\$230,554	205
Spring Hill	7,952	\$71,946,864	27	\$71,947	247
Overland Park	197,238	\$4,039,572,410	14	\$4,039,572	278
Mission	9,954	\$172,481,966	17	\$172,482	295
Olathe	141,290	\$2,109,517,230	23	\$2,109,517	339
Prairie Village	22,957	\$469,256,976	19	\$469,257	395
Shawnee	67,311	\$1,010,429,496	27	\$1,010,429	398
Westwood	1,750	\$32,911,074	21	\$32,911	401
Roeland Park	6,871	\$96,815,053	29	\$96,815	402
Average	37,292	\$753,894,417	24	\$706,777	513
Fairway	4,170	\$109,409,376	20	\$109,409	523
Merriam	11,098	\$214,304,483	28	\$214,304	532
De Soto	6,118	\$85,787,538	38	\$85,788	537
Lenexa	57,434	\$1,343,837,356	29	\$1,343,837	684
Leawood	33,902	\$1,065,534,162	25	\$1,065,534	778
Edgerton	1,748	\$51,803,718	30	\$51,804	900
Mission Hills	3,594	\$204,265,252	23	\$204,265	1,294

\*The table will be updated with the 2022 mill levies and assessed values when the report is published by the County in November 2023.

## Staffing Levels

Appendix B provides a history (2015-2022) of full-time equivalents by position and department for the City of Roeland Park. No staffing changes are proposed for 2023. 2021 staff levels saw change for seasonal part time Aquatic Center staff hired for the 2021 pool season. These seasonal positions were previously employees of Johnson County Parks and Recreation and therefore not reflected in Roeland Park's FTE total. The table below provides a comparison of staffing levels among local communities on a per 1,000 resident bases. Some of the communities listed are full service, providing utilities. Olathe and Gardner for example provide utilities as well as fire service. Roeland Park does not provide fire service or utilities, the communities of Fairway, Mission, Mission Hills, Prairie Village, and Westwood are comparable to Roeland Park in the services provided. The measure reflects Roeland Park's lean approach to staffing.

City	Population (2020 Census)	FTE Staff 2023	Staff per 1,000 residents
Mission Hills	3,594	10	2.8
Shawnee	67,311	347	5.2
Roeland Park	6,871	36	5.2
Fairway	4,170	22	5.3
De Soto	6,118	34	5.6
Prairie Village	22,957	137	6.0
Overland Park	197,238	1181	6.0
Gardner	23,287	159	6.8
Olathe	141,290	1009	7.1
Average	37,292	261	7.3
Spring Hill	7,952	59	7.4
Mission	9,954	74	7.4
Leawood	33,902	302	8.9
Westwood	1,750	16	9.1
Lenexa	57,434	546	9.5
Merriam	11,098	122	11.0
Edgerton	1,748	24	13.7



## Budget Overview:



*Young Roeland Park residents  
enjoying the fall 2019 photo  
contest – Chelsea Johnston*

**City of Roeland Park**  
**All Funds Overview by Source - 2019 Actual-2025 Budget**

	2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
<b>Beginning Fund Balance</b>	<b>5,985,713</b>	<b>8,488,309</b>	<b>9,479,354</b>	<b>11,079,993</b>	<b>11,514,730</b>	<b>4,863,562</b>	<b>5,978,197</b>
<b>Beginning Fund Balance (without TDDs)</b>	<b>\$ 9,182,317</b>	<b>\$ 11,302,121</b>	<b>\$ 11,846,685</b>	<b>\$ 13,007,606</b>	<b>\$ 13,045,594</b>	<b>\$ 6,012,442</b>	<b>\$ 6,866,152</b>
<b>Revenues</b>							
Property Taxes	\$ 2,061,634	\$ 2,190,922	\$ 2,405,800	\$ 2,610,994	\$ 3,204,050	\$ 3,246,361	\$ 3,268,744
TIF Property Taxes	987,028	1,400,303	1,454,456	1,154,807	1,144,607	761,080	365,790
Franchise Taxes	454,240	447,629	456,259	456,000	475,555	479,380	483,255
Special Assessments	823,804	826,722	822,853	822,737	858,754	895,055	865,805
Intergovernmental Revenue	723,197	1,828,528	675,480	1,627,146	1,213,325	1,766,980	765,115
Sales Tax	3,635,334	3,784,834	4,529,287	4,070,000	3,999,750	4,014,415	3,771,089
Licenses and Permits	169,073	190,300	156,833	160,550	157,050	157,050	157,050
Fines and Forfeitures	335,782	217,659	208,003	190,750	194,650	196,565	198,505
Program Fees	141,789	-	94,970	121,900	148,050	149,195	150,345
Bond Proceeds	-	1,288,428	-	-	-	-	-
Other Sources	402,077	2,185,941	282,934	893,643	302,200	386,710	326,540
Interest	244,551	61,750	24,920	152,134	224,765	123,935	137,687
<b>Total Revenues</b>	<b>9,978,509</b>	<b>14,423,017</b>	<b>11,111,795</b>	<b>12,260,661</b>	<b>11,922,756</b>	<b>12,176,726</b>	<b>10,489,925</b>
Special Law Enforcement Resources	20,566	28,151	47,825	35,204	32,204	13,384	7,564
Transfers In	1,553,765	2,207,897	1,273,169	1,407,714	688,171	839,906	784,516
<b>Total Resources</b>	<b>17,538,554</b>	<b>25,147,374</b>	<b>21,912,143</b>	<b>24,783,572</b>	<b>24,157,862</b>	<b>17,893,578</b>	<b>17,260,203</b>
<b>Expenditures</b>							
Salary & Benefits	2,855,762	2,962,121	3,014,780	3,374,256	3,666,395	3,818,190	3,987,469
Contractual Services	2,209,306	1,949,477	2,024,371	2,880,517	2,530,408	2,376,716	2,402,931
Commodities	246,421	322,208	215,742	417,310	363,125	335,160	266,065
Capital Outlay	2,412,938	5,830,892	3,992,804	6,243,202	9,931,830	2,728,982	3,397,338
Debt Service	990,947	1,430,073	980,975	990,870	989,983	777,418	733,277
<b>Total Expenditures</b>	<b>8,715,373</b>	<b>12,494,771</b>	<b>10,228,672</b>	<b>13,906,155</b>	<b>17,481,741</b>	<b>10,036,466</b>	<b>10,787,080</b>
Special Law Enforcement Restricted	1,910	9,656	23,621	4,000	19,820	6,820	6,820
Non-Expenditure Appropriation	-	-	-	222,528	3,340,367	198,500	47,415
Transfers Out	1,553,765	2,207,897	1,372,215	1,407,714	688,171	839,906	784,516
<b>Total Appropriations</b>	<b>10,271,048</b>	<b>14,712,324</b>	<b>11,624,508</b>	<b>15,540,398</b>	<b>21,530,099</b>	<b>11,081,692</b>	<b>11,625,831</b>
<b>Ending Fund Balance with TDDs</b>	<b>\$ 7,267,506</b>	<b>\$ 10,435,050</b>	<b>\$ 10,287,636</b>	<b>\$ 9,243,174</b>	<b>\$ 2,627,762</b>	<b>\$ 6,811,886</b>	<b>\$ 5,634,372</b>
<b>Ending Fund Balance excluding TDDs</b>	<b>\$ 10,081,318</b>	<b>\$ 12,802,381</b>	<b>\$ 12,215,249</b>	<b>\$ 10,774,038</b>	<b>\$ 3,776,642</b>	<b>\$ 7,699,841</b>	<b>\$ 6,258,647</b>

**Notes:**

\*The TDD funds are in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. All revenues generated in the fund are turned over to the trustee. The negative ending fund balance indicates that the entire balance is due upon receipt.

\*The nonexpenditure appropriations reflect property tax revenues diverted to TIF funds or pending property tax appeals from big box retailers using the "dark store theory" approach.

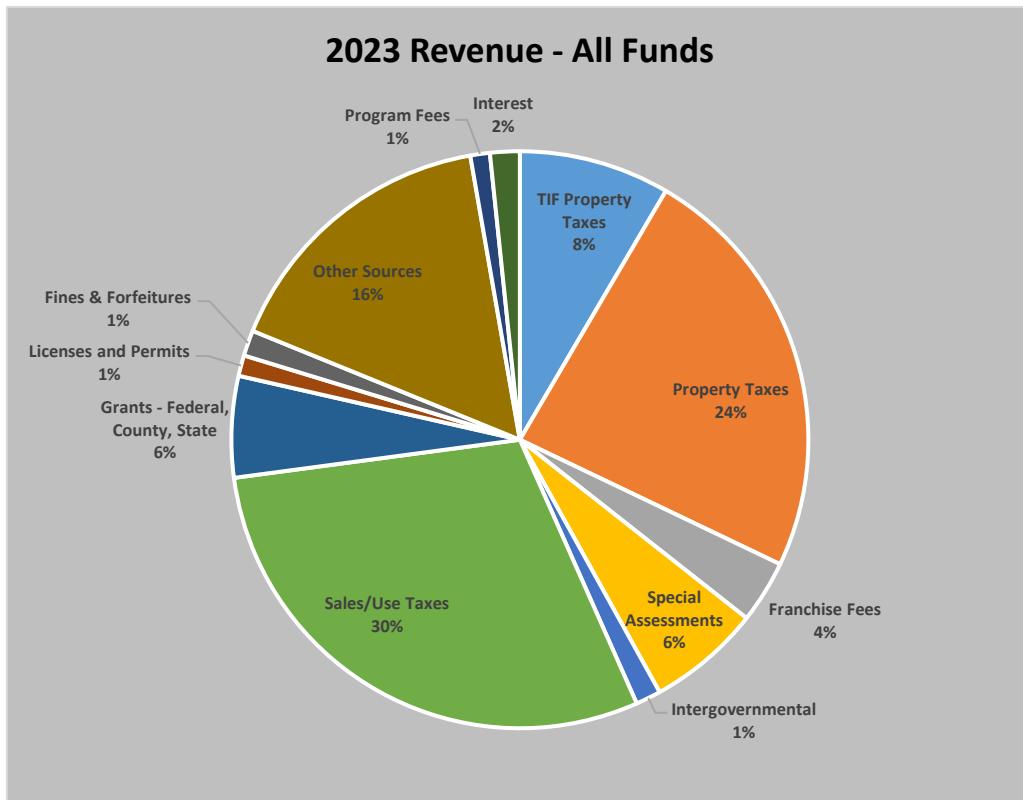
**City of Roeland Park**  
**Fund Overview by Source - 2023 Budget**

	General	Debt Service	Aquatic Fund	Special Street (27A)	Community Center (27C)	Special Infrastructure (27D)	Equip & Bldg Reserve	TIF 1-Bella Roe/Wal-Mart
<b>Beginning Fund Balance</b>	<b>2,797,190</b>	<b>110,923</b>	<b>199,699</b>	<b>1,467,933</b>	<b>213,369</b>	<b>1,342,120</b>	<b>1,832,952</b>	<b>667,752</b>
<b>Revenues</b>								
Property Taxes	\$ 3,013,280	\$ 190,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 789,545
TIF Property Taxes	-	-	-	-	-	-	-	-
Franchise Taxes	475,555	-	-	-	-	-	-	-
Special Assessments	611,290	247,464	-	-	-	-	-	-
Sales/Use Taxes	1,559,000	-	-	1,001,500	207,050	808,000	-	-
Intergovernmental Revenue	236,485	14,590	-	326,250	-	-	-	436,000
Licenses and Permits	157,050	-	-	-	-	-	-	-
Fines and Forfeitures	194,650	-	-	-	-	-	-	-
Program Fees	-	-	148,050	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
Other Sources	268,355	-	-	-	-	-	1,876,600	-
Interest	74,210	1,665	2,995	22,020	3,200	20,130	27,495	10,015
<b>Total Revenues</b>	<b>6,589,875</b>	<b>454,489</b>	<b>151,045</b>	<b>1,349,770</b>	<b>210,250</b>	<b>828,130</b>	<b>1,904,095</b>	<b>1,235,560</b>
Special Law Enforcement Resources	32,204	-	-	-	-	-	-	-
Transfers In	25,810	135,000	227,536	60,000	-	65,000	174,825	-
<b>Total Resources</b>	<b>9,445,079</b>	<b>700,412</b>	<b>578,280</b>	<b>2,877,703</b>	<b>423,619</b>	<b>2,235,250</b>	<b>3,911,872</b>	<b>1,903,312</b>
<b>Expenditures</b>								
Salary & Benefits	3,324,685	-	197,920	75,365	68,425	-	-	-
Contractual Services	2,067,532	3,100	100,221	85,000	79,860	85,000	-	10,320
Commodities	111,810	-	38,340	25,000	5,150	-	182,825	-
Capital Outlay	217,500	-	42,100	1,784,900	-	1,951,330	3,025,000	1,892,000
Debt Service	-	580,983	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>5,721,527</b>	<b>584,083</b>	<b>378,581</b>	<b>1,970,265</b>	<b>153,435</b>	<b>2,036,330</b>	<b>3,207,825</b>	<b>1,902,320</b>
Special Law Enforcement Restricted	19,820	-	-	-	-	-	-	-
Non-Expenditure Appropriation	282,821	19,880	-	-	-	-	-	-
Transfers Out	527,361	-	-	135,000	25,810	-	-	-
<b>Total Appropriations</b>	<b>6,551,529</b>	<b>603,963</b>	<b>378,581</b>	<b>2,105,265</b>	<b>179,245</b>	<b>2,036,330</b>	<b>3,207,825</b>	<b>1,902,320</b>
<b>Ending Fund Balance</b>	<b>\$ 2,893,550</b>	<b>\$ 96,449</b>	<b>\$ 199,699</b>	<b>\$ 772,438</b>	<b>\$ 244,374</b>	<b>\$ 198,920</b>	<b>\$ 704,047</b>	<b>\$ 992</b>

**City of Roeland Park**  
**Fund Overview by Source - 2023 Budget**

	TDD #1 - Price						CID #1 - RP						Property Owners						Totals Excluding TDD	
	Chopper		TDD #2 - Lowes		Shopping Center		TIF 3- The Rocks		Assoc.		ARPA		Totals		Funds					
	(1,407,080)	(123,784)	3,037,111	1,118,651	26,094	431,500	11,282,930	12,813,794												
<b>Beginning Fund Balance</b>																				
<b>Revenues</b>																				
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,204,050	\$ 3,204,050						
TIF Property Taxes	-	-	-	-	\$ 355,062	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ 1,144,607	\$ 1,144,607						
Franchise Taxes	-	-	-	-	-	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ 475,555	\$ 475,555						
Special Assessments	-	-	-	-	-	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ 858,754	\$ 858,754						
Sales/Use Taxes	272,700	151,500	-	-	-	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ 3,999,750	\$ 3,575,550						
Intergovernmental Revenue	-	-	-	-	-	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ 1,013,325	\$ 1,013,325						
Licenses and Permits	-	-	-	-	-	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ 157,050	\$ 157,050						
Fines and Forfeitures	-	-	-	-	-	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ 194,650	\$ 194,650						
Program Fees	-	-	-	-	-	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ 148,050	\$ 148,050						
Bond Proceeds	-	-	-	-	-	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
Other Sources	-	-	-	-	-	-	-	-	\$ 33,845	\$ -	\$ -	\$ -	\$ 2,178,800	\$ 2,178,800						
Interest	500	200	45,555	16,780	-	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ 224,765	\$ 224,065						
<b>Total Revenues</b>	<b>273,200</b>	<b>151,700</b>	<b>45,555</b>	<b>371,842</b>	<b>33,845</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,599,356</b>	<b>13,174,456</b>						
Transfers In	-	-	-	-	-	-	-	-	-	-	-	-	\$ 32,204	\$ 32,204						
<b>Total Resources</b>	<b>(1,133,880)</b>	<b>27,916</b>	<b>3,082,666</b>	<b>1,490,493</b>	<b>59,939</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>688,171</b>	<b>688,171</b>						
<b>Expenditures</b>																				
Salary & Benefits	-	-	-	-	-	-	-	-	-	-	-	-	\$ 3,666,395	\$ 3,666,395						
Contractual Services	5,000	5,000	45,000	-	31,875	12,500	2,530,408	2,520,408												
Commodities	-	-	-	-	-	-	-	-	-	-	-	-	\$ 363,125	\$ 363,125						
Capital Outlay	-	-	-	600,000	-	419,000	9,931,830	9,931,830												
Debt Service	265,000	144,000	-	-	-	-	-	-	-	-	-	-	\$ 989,983	\$ 580,983						
<b>Total Expenditures</b>	<b>270,000</b>	<b>149,000</b>	<b>45,000</b>	<b>600,000</b>	<b>31,875</b>	<b>431,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17,481,741</b>	<b>17,062,741</b>						
Special Law Enforcement Restricted	-	-	-	-	-	-	-	-	-	-	-	-	\$ 19,820	\$ 19,820						
Non-Expenditure Appropriation	-	-	3,037,666	-	-	-	-	-	-	-	-	-	\$ 3,340,367	\$ 3,340,367						
Transfers Out	-	-	-	-	-	-	-	-	-	-	-	-	\$ 688,171	\$ 688,171						
<b>Total Appropriations</b>	<b>270,000</b>	<b>149,000</b>	<b>3,082,666</b>	<b>600,000</b>	<b>31,875</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21,098,599</b>	<b>20,679,599</b>						
<b>Ending Fund Balance</b>	<b>\$ (1,403,880)</b>	<b>\$ (121,084)</b>	<b>\$ 0</b>	<b>\$ 890,493</b>	<b>\$ 28,064</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,504,062</b>	<b>\$ 6,029,026</b>						

## 2023 Revenue Highlights

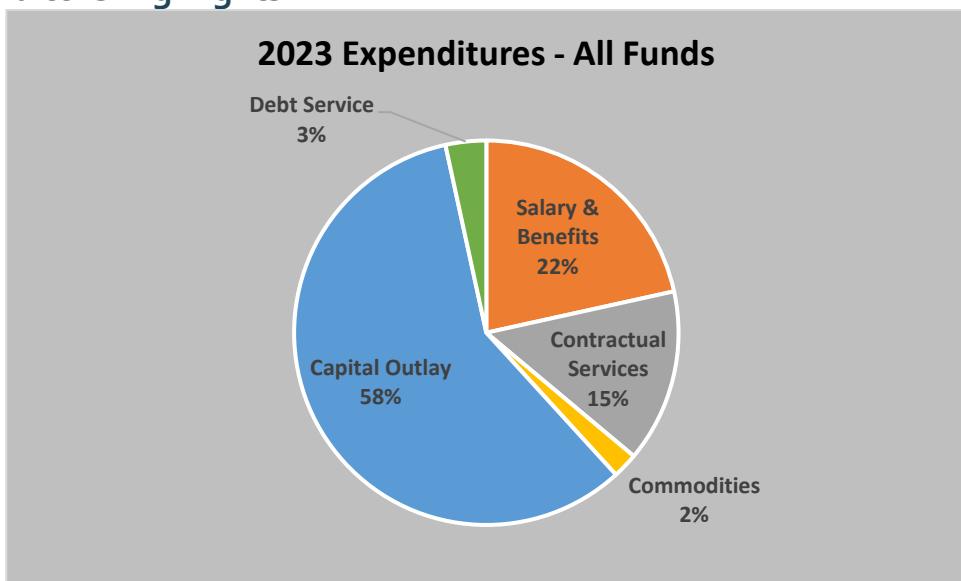


All revenues city-wide total \$13.6 million. These figures do not include inter-fund transfers or Special Law Enforcement revenues.

- **Sales & Use Taxes:** Projected revenues for all sales and use taxes, including those generated by special taxing districts and the county-wide sales taxes, total \$3.9 million.
- **Property Taxes:** The City anticipates generating \$3.2 million in property taxes from its mill rate of 27.517. Less taxes diverted to TIF funds, the General and Bond & Interest Fund should see net revenues of approximately \$2.901 million.
- **TIF Property Taxes:** The City budgeted \$1.145 million in revenue in all TIF funds from property taxes directed to TIF projects. The City has two active TIF districts (#1 and #3) and two separate funds for these resources as of 2023; TIF 2 expired in 2021.
- **Special Assessments:** Approximately \$858,000 is anticipated from special assessments for storm drainage improvement districts and solid waste services including the City operated leaf collection program and a new for 2023 curbside glass recycling program.
- **Grants:** Grants account for approximately \$768,000 or 6% of the total 2023 budget. This includes CARS, CDBG, and SMAC funding for three distinct capital projects.

- **Franchise Fees:** Franchise fees anticipates approximately \$475,000 in franchise fees in the General Fund. Cable and landline telephone franchise fees continue to decline due to reduced use of these service while natural gas and electrical franchise fees have been trending up along with the cost of energy.
- **Intergovernmental:** Intergovernmental revenues consist of personal property tax revenues, alcohol, transient guest tax and motor fuel taxes. Transient guest tax is levied on short term rentals in the City. These revenues are deposited in the General and Bond & Interest funds.
- **Municipal Court Fines & Forfeitures:** A total of about \$194,000 is projected from court fines, bond forfeitures as well as state fees and court costs. This amount has been reduced from past budgets to reflect a trend in declining fines and citation volumes in municipal court over the last two years.
- **Other Sources:** Other sources consists of interest earned on idle cash, program fees, licenses and permits, and rental income and is projected at approximately \$2,179,800 in 2023.

## 2023 Expenditure Highlights



Expenditures city-wide, excluding special law enforcement, transfers and non-expenditure appropriation total \$17 million. Operating expenditures total \$6.5 million.

- **Salary & Benefits:** The 2023 Budget includes \$3.666 million in personnel expenses including wages and benefits. Compared to the 2022 Projected Budget of \$3.3 million, equating to a 4.5% increase. The increase is due to a 4% inflation adjustment implemented in August 2022 and a 4% allowance for merit-based pay increases for employees, an increase in the City's KPF retirement contribution for police as well as a 7% projected increase in medical insurance.
- **Contractual Services:** All contractual services total \$2.53 million in FY 2023. The 2022 projected amount is \$2.88 million. Figures for 2022 are abnormally high due to \$600k of American Rescue Plan Act funds being spent in 2022.
- **Commodities:** All commodities total \$363,125 for 2023. Commodities are consistent from year to year.
- **Capital Outlay:** Capital outlay totals \$9.931 million, a 70% increase from the 2022 Projected Budget. The increase is due to several large-scale projects that will occur in 2023, including the Community Center Phase 1 Renovation, Canterbury Street Reconstruction and the purchase of a new Public Works facility.
- **Debt Service:** Debt service totals \$989,983. The City pays debt service on two TDD bond issues

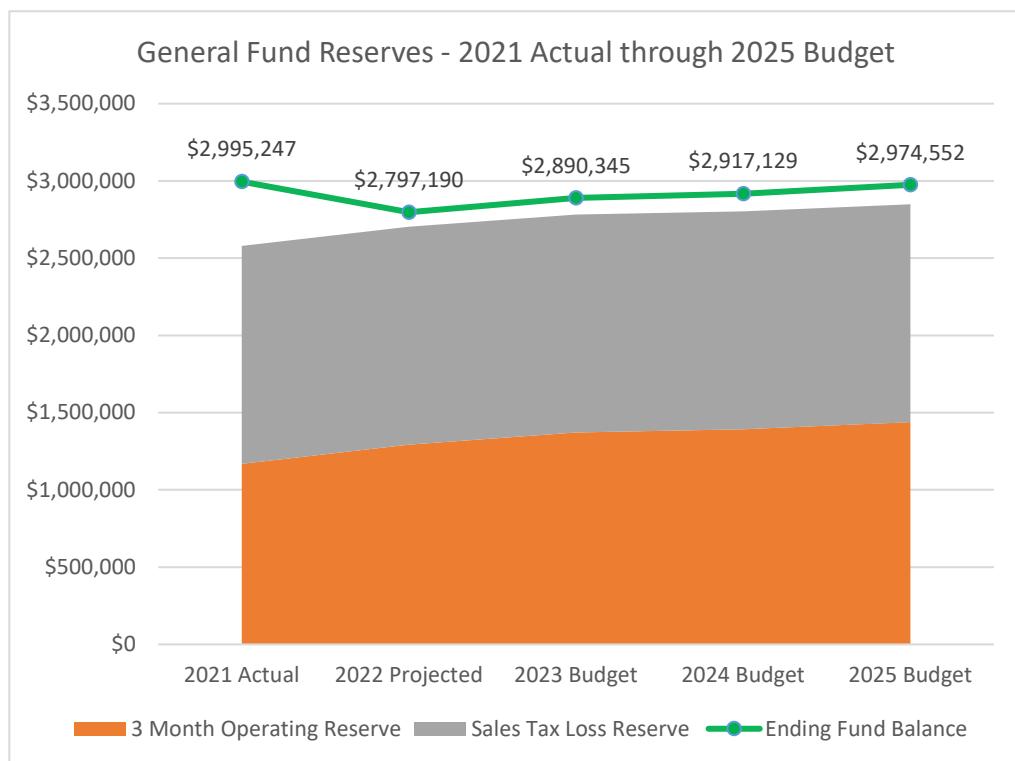
along with the 2020-1 GO Bonds which includes the refinancing of 2010-1 and 2011-2 bonds.

#### **Summary of Significant Changes between the Proposed and Adopted Budget**

The City of Roeland Park operates a fairly small budget, that does not change dramatically year-to-year outside of capital expenditures. There were no significant changes between the proposed and adopted budget for FY 2023.

## General Fund Overview

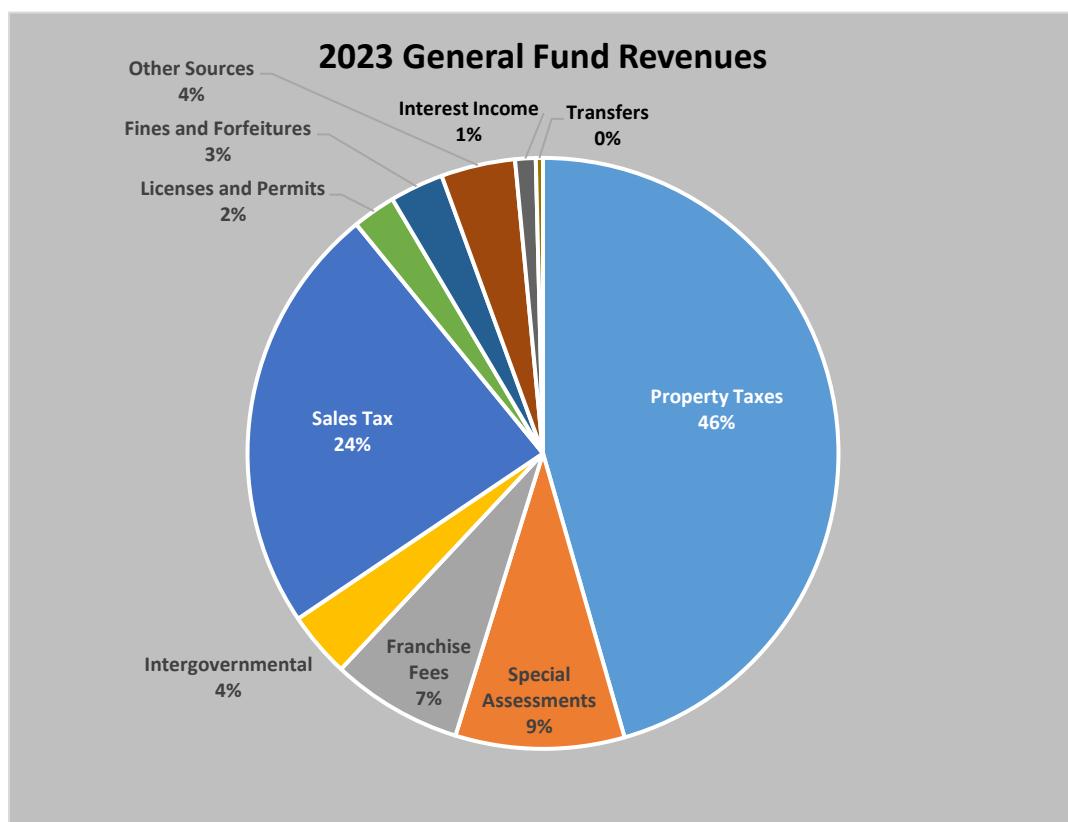
During Governing Body discussions in 2013 there was a consensus to hold reserves at no less than the 16.7% of operating expenditures (City policy) for three years. Recently the Governing Body has updated the Reserve Policy to set new thresholds stating that in uncertain economic times where significant revenue fluctuations may exist, it is prudent to target reserves at three months operating expenses or higher. Due to the potential loss of any one of the 6 major retailers located in Roeland Park the City accumulated and maintains reserves (\$1.41 million) enough to endure a two-year vacancy for one of these major retailers. This is a real possibility, as large retailers will vacate space for a new location and continue to pay rent at two sites in order tie up the old property and limit competition in the market. Twenty-five percent of 2023 General Fund operating expenditures is \$1.372 million, adding \$1.41 million to cover a significant and sustained reduction in sales tax revenues brings the General Fund reserve goal to \$2.782 million. The estimated ending General Fund balance for 2023 is \$2.89 million, keeping us just above our goal. To continue the process of pay-as-you-go financing of capital and not issue new debt, the Governing Body approved the use of funds in excess of the above stated reserve goal to finance capital projects. The graph below reflects the projected General Fund ending balance continuing to meet our goals looking out through 2025.



## 2023 General Fund Revenues

Revenues generated in 2023 are projected to be \$6.615 million. With the inclusion of fund balances and Special Law Enforcement funds, total 2023 resources available are projected at \$9.4 million. Current revenues are collected from six primary sources: property tax (46%), sales tax (24%), special assessments (9%), franchise fees (7%), other sources (4%), intergovernmental (4%), and fines and forfeitures (3%). Property tax collections reflect only the general operations portion of the mill levy (25.89). Sales tax collections include 3 /8 cents of the City's total sales taxes and all the County's share of sales taxes. The total City sales tax rate increased from 1.25% to 1.50% as of 4/1/21 following voter approval in the fall of 2020. Franchise fees are 5% of gas, electric, telephone, cable and internet service charges. Other Sources includes lease revenue, the reimbursement for the school resource officer and other miscellaneous sources. Property tax is revenue generated from ad valorem taxes on real estate only.

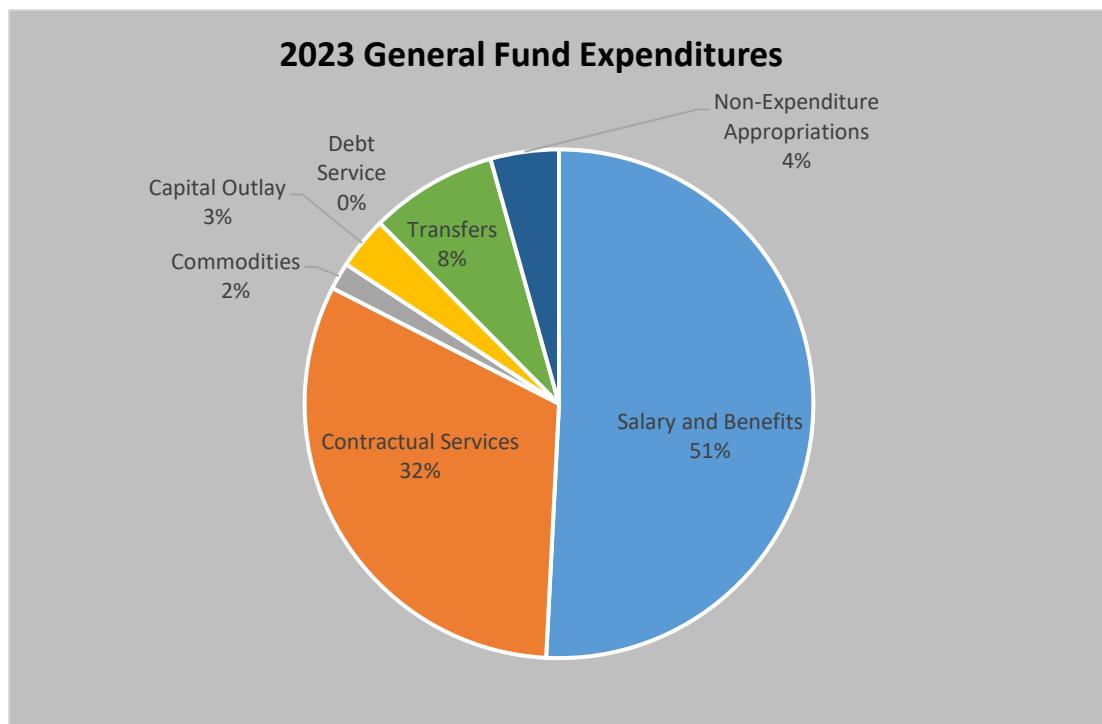
## 2023 General Fund Revenues - \$6,615,685



## 2023 General Fund Expenditures

2023 budgeted expenditures in the General Fund total \$6.516 million. Operating expenses make up \$5.489 million. These expenditures are allocated among major activities as illustrated in the chart below.

## 2023 General Fund Expenditures - \$6,516,529



The above chart includes all departments but separates transfers out to other funds and non-expenditure appropriations (TIF property tax reductions). These are not actual expenditures but do impact total resources in the General Fund. Transfers out represent 8% of the total General Fund outlay and non-expenditure appropriations represent 4% of the overall outlay.

The Police Department is the largest followed by Employee Benefits, which is where insurance, retirement contributions and social security expenses are budgeted for all employees. The General Overhead department has the third largest budget and covers a broad range of service expenses such as street lighting, traffic signals, audit fees, attorney fees, and insurance. The Public Works Department is the fourth largest and accounts for contract street maintenance, contract tree trimming and mowing services, street light electric, as well as personnel expenses. The Solid Waste department is the next largest and accounts for contractual expenses for trash, recycling – including the new curbside glass recycling program and yard waste, as well as direct expenses for the leaf collection service.

**City of Roeland Park**  
**Fund Overview by Source - General Operating Fund**

	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022 Projected</b>	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>2025 Budget</b>
<b>Beginning Fund Balance</b>	<b><u>2,616,493</u></b>	<b><u>2,605,408</u></b>	<b><u>2,685,403</u></b>	<b><u>2,995,245</u></b>	<b><u>2,797,190</u></b>	<b><u>2,876,665</u></b>	<b><u>2,888,770</u></b>
<b>Revenues</b>							
Property Taxes	\$ 1,921,507	\$ 2,043,502	\$ 2,244,240	\$ 2,434,503	\$ 3,013,280	\$ 3,152,760	\$ 3,173,770
Franchise Taxes	454,240	447,629	456,259	456,000	475,555	479,380	483,255
Special Assessments	563,634	565,149	565,661	575,227	611,290	643,905	676,585
Sales Taxes		1,608,169	1,853,130	1,655,000	1,559,000	1,547,625	1,505,665
Intergovernmental	1,747,564	211,466	216,066	227,759	236,485	241,100	245,810
Licenses and Permits	169,073	190,300	156,833	160,550	157,050	157,050	157,050
Fines and Forfeitures	335,782	217,659	208,003	190,750	194,650	196,565	198,505
Other Sources	303,850	272,245	249,087	349,471	268,355	301,615	292,695
Interest	99,901	28,001	8,417	72,756	74,210	75,695	77,210
<b>Total Revenues</b>	<b><u>5,595,552</u></b>	<b><u>5,584,120</u></b>	<b><u>5,957,696</u></b>	<b><u>6,122,016</u></b>	<b><u>6,589,875</u></b>	<b><u>6,795,695</u></b>	<b><u>6,810,545</u></b>
Special Law Enforcement Resources	3,850	28,151	47,825	35,204	32,204	13,384	7,564
Pool Bond Reserve Satisfied		-	-	-	-	-	-
Transfers In	26,844	359,639	273,865	174,819	25,810	26,840	27,915
<b>Total Resources</b>	<b><u>8,242,738</u></b>	<b><u>8,577,319</u></b>	<b><u>8,964,788</u></b>	<b><u>9,327,284</u></b>	<b><u>9,445,079</u></b>	<b><u>9,712,584</u></b>	<b><u>9,734,794</u></b>
<b>Expenditures by Appropriation Unit</b>							
Salary & Benefits	2,587,183	2,826,914	2,825,590	3,154,213	3,324,685	3,464,640	3,621,659
Contractual Services	1,713,952	1,700,430	1,699,552	1,914,554	2,067,532	2,013,030	2,046,195
Commodities	97,698	236,825	57,246	114,465	111,810	110,695	112,330
Capital Outlay	221,569	237,825	155,163	216,675	217,500	218,500	219,500
Debt Service	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b><u>4,620,402</u></b>	<b><u>5,001,994</u></b>	<b><u>4,737,551</u></b>	<b><u>5,399,907</u></b>	<b><u>5,721,527</u></b>	<b><u>5,806,865</u></b>	<b><u>5,999,684</u></b>
Special Law Enforcement Restricted	1,910	9,656	23,621	4,000	19,820	6,820	6,820
Non-Expenditure Appropriation	-	-	-	-	282,821	185,000	44,250
Transfers Out	1,110,530	1,079,992	1,098,350	1,097,895	527,361	813,066	756,601
<b>Total Appropriations</b>	<b><u>5,732,842</u></b>	<b><u>6,091,642</u></b>	<b><u>5,859,522</u></b>	<b><u>6,501,802</u></b>	<b><u>6,551,529</u></b>	<b><u>6,811,751</u></b>	<b><u>6,807,355</u></b>
<b>Ending Fund Balance</b>	<b><u>\$ 2,509,897</u></b>	<b><u>\$ 2,485,677</u></b>	<b><u>\$ 3,105,266</u></b>	<b><u>\$ 2,825,482</u></b>	<b><u>\$ 2,893,550</u></b>	<b><u>\$ 2,900,834</u></b>	<b><u>\$ 2,927,440</u></b>
Change In Ending Fund Balance	(82,983)	(157,234)	309,845	329,880	78,068	7,284	26,606
25% of Annual Operating Expenses (Reserve Benchmark)	1,053,119	1,191,042	1,168,586	1,293,581	1,375,632	1,396,966	1,444,921
Sales Tax Loss Reserve	1,410,000	1,410,000	1,410,000	1,410,000	1,410,000	1,410,000	1,410,000
Ending Fund Balance In Excess of Sales Tax Reserve + Reserve Benchmark	<b><u>46,778</u></b>		(115,440)	340,500	111,902	107,918	93,866
Operating Expenses	4,212,476	4,672,661	4,674,345	5,174,322	5,502,527	5,587,866	5,779,686
Unrestricted Ending Fund Balance as a % of Annual Operating Expenses	26%	23%	32%	27%	27%	27%	26%

## Summary of Financial Policies

### Overview

The City of Roeland Park's financial policies and provisions provide a basic framework for the overall financial management of the City. The policies guide the decision-making process of the City Council and Administration and provide guidelines for analyzing proposed programs and budgets. Some policies have been formally adopted by Council, others are planned for future development into formal policies and others provide administrative guidelines for the fiscal management of the City.

### Budget Provisions:

The City defines a balanced budget as total resources equal to total obligations. Total resources include beginning fund balances and total obligations include contingency non-expenditure appropriations. Non-expenditure appropriations are those that will or may reduce available resources. In the City's budget, this includes TIF expenditures (i.e. resources diverted to TIF funds) in the General and Debt Service funds and possible Property Tax reductions due to appeals in some of our TIF funds. The budget presented is considered a structurally balanced budget. The budget adoption and amendment process is explained later in this document.

### Reserve Policy

Roeland Park has identified specific fund balance minimums that it intends to maintain specifically for the General Fund, Bond & Interest (Debt Service) Fund and the Equipment and Building Reserve Fund. The City defines fund balance as excess assets over liabilities in a fund. We also refer to this as the reserves in a fund. This policy is designed to establish guidelines to provide the structure of continuing fiscal stability, reduce financial risk and maintain adequate reserves for current and future requirements.

The Reserves policy states that the City will maintain reserves of at least two months (16.6%) of annual General Fund operating expenses or 16.6% of annual budgeted General Revenues, whichever is greater. However, since adoption, the Council and staff have made it a goal to achieve at least three months (25%) of annual General Fund operating expenses as reserves. The current policy is to maintain reserves of 25% of operating expenses in the General Fund above and beyond the \$1.41 million established in the same fund as a Sales Tax Reserve, which is a committed fund balance. The Sales Tax Reserve is described in greater detail in the Revenue section. These two reserves combined in 2022 total \$2.706 million or effectively 55% of operating expenditures in the General Fund for 2021.

The Debt Service Fund policy is to maintain between 10% and 15% of annual principal and interest payments for bonds and temporary notes within the fund. Debt is to be used to finance capital projects with a life expectancy of at least seven years or greater. Debt is to be used in such a way that the term of financing does not exceed the useful life of the asset. In the budget presented, this policy is met in all years.

The City will also fund capital asset replacement and debt retirement of leases at an amount necessary to finance the acquisition of new equipment needed in the following year; and to finance needed future replacements and acquisitions by setting aside a reserve amount for some of the larger purchases. This reserve for equipment will be maintained in the Equipment and Building Reserve Fund. The same fund will maintain reserves for public works, and city hall equal to approximately 2-4% of the replacement value of all City owned capital building assets. Minor repairs and replacements (typically \$5,000 or less) in public buildings will be taken from departmental operating budgets whenever possible.

## **Revenue Provisions:**

### **Non-Recurring Revenue Policy**

One-time or limited term resources, such as proceeds for asset sales, debt refinancing, one-time grants, legal settlements, budget savings and similar non-recurring resources shall not be used for current or new ongoing operating expenses. Appropriate uses of one-time resources including building and maintaining fund balances, the early retirement of debt, capital improvements or maintenance and other nonrecurring expenditures.

The City also attempts to maintain diversified and stable revenue streams to safeguard against fluctuations and market downturns.

The City establishes user fees using market research and attempts to charge fees equivalent to the cost of the service when possible. All user fees and charges are reviewed annually and amended as needed through a fee resolution.

## **Expenditure Provisions:**

### **Purchasing Policy**

The City's Purchasing Policy provides guidance to City officials on the expenditure of public funds. Ultimately the City Administrator, with the assistance of the Finance Director, is responsible for ensuring the provisions of the policy are adhered to by those purchasing goods, services and capital items on behalf of the City. The policy was updated in 2020 and included increases to spending thresholds for the City Administrator and Department heads. The revised policy sets limits on the purchase of single items for the City Administrator (\$15,000) and Department Directors (\$5,000), with exceptions for regular expenses and contractual agreements (lease payments, debt service, payroll, etc.), repetitive purchases (office supplies, auto parts/repairs, asphalt, etc.), and emergency purchases.

Another change made to the policy in 2020 includes revisions to the requirements for price quotes or bids. The policy now states that bids or price quotes will be taken for any single item purchased as follows:

- *Open Market Purchases:* No bids required for items costing less than \$2,500. Departments are encouraged to get three informal quotes, however.
- *Competitive Informal Quotes:* Three informal quotes required for any item between \$2,501 and \$10,000.
- *Competitive Formal Quotes:* Formal quotes will be required for any single item costing \$10,001 or more. Notice will be posted on the City website and solicited from known qualified vendors and/or service providers that have registered with the city to receive such quotes.

Council can modify these provisions if an opportunity for greater competition exists, the item being purchased is highly specialized or unique circumstances or changes in the marketplace would justify a variation. Sealed bids will not be required unless specifically mandated by Federal or State law, such as when grants are involved.

The final update to the 2020 purchasing policy was adding a procedure for the purchase of public art. The City has budgeted the purchase and maintenance of art and this policy states that all purchases for new art and the placement of said art will be at the recommendation of the Arts Advisory Committee and approved by Council.

## **Investment Provisions:**

The City's investment policy guides the investment of idle funds. The policy emphasizes the preservation of principal while striving to hold all investments to maturity to avoid penalty. The City's investment portfolio is actively managed by our Financial Advisory firm, Columbia Capital, and the Finance Director oversees the contract and approves the purchase of investments and the transfers of funds in and out of the investment account.

## **Fund Description**

**General Fund:** This fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The functions accounted for in this fund account for most of the day-to-day operations of the City that are financed via sales tax, property tax, and other general revenues. Activities in the General Fund include general administration, economic development, public safety, development review, property maintenance code compliance, and public works. The Special Law Enforcement fund is a function of the General Fund but is restricted specifically for law enforcement equipment purchase. The budget outlines this element of the General Fund separately throughout the budget unless otherwise noted.

**Debt Service Funds:** Used to account for all resources which are restricted, committed or assigned for the payment of principal and interest on long-term debt.

**Debt Service:** Used to pay for the general obligation long-term debt of the City.

**Bella Roe/Wal-Mart TIF (TIF 1):** A special revenue fund created to account for monies received for retiring tax increment bonds. Those bonds were retired early in 2018 and the development plan was amended to include additional capital improvements associated with the district such as the improvements to Roe Boulevard planned for 2020.

**Valley State Bank TIF (TIF 2c):** Created to account for monies received to retire special obligation tax increment revenue bonds. 2020 was the last year for this fund and this TIF project area has been closed.

**TDD #1 - Price Chopper:** Created to account for transportation development district resources. The District covers all of Lots 1, 3, 4, 5 and 6 and Tract "A", Bella Roe Shopping Center and imposes a 1% sales tax on all businesses located at the Bella Roe Shopping Center apart from Lowe's.

**TDD #2 - Lowe's:** Created to account for transportation development district resources. The District covers all of Lot 2 (Lowe's), Bella Roe Shopping Center and imposes a .5% sales tax.

**Special Revenue Funds:** Such funds are used to account for the proceeds of specific revenue sources that are legally or otherwise restricted to expenditures for specified purposes and which therefore cannot be diverted to other uses. The following funds are considered Special Revenue Funds:

### *Sales Tax Revenue Funds:*

**Combined Street and Highway:** Established in 2020, this fund is a combination of the Special Street fund consisting of the  $\frac{1}{2}$  cent sales tax for street, sidewalk and roadway improvements, and the

Special Highway Fund, funded by the motor fuel tax, which is also restricted to funding street improvements and maintenance.

**Community Center:** Established to account for the acquisition, maintenance and utilization of the Skyline School. A 1/8 cent City sales tax is allocated to this fund. The sales tax does not sunset. This fund is referred to as the "27C Fund" of the City. Revenue raised and not required for the payment of the previously described costs shall be transferred to the General Fund of the City.

**Special Infrastructure:** Established to account for public infrastructure projects including buildings. A 1/4 cent sales tax was approved by Roeland Park residents on April 1, 2003, sunsetting on March 31, 2013. The tax was renewed for an additional 10 years starting in April 1, 2013 and ending on March 31, 2023. This fund is referred to as the "27D Fund" of the City. On November 3, 2020, voters approved an increase in this sales tax to 1/2 cent. The new 1/2 cent tax will begin April 1, 2021 and sunset March 31, 2031.

*Other Funds (Special Purpose):*

**Special Highway:** Established to account for motor fuel tax monies sent quarterly from the Kansas State Treasurer's office, which are the Special City and County Highway Funds distributed and computed in compliance with K.S.A 79-3425CC. This fund will be rolled into a combined Street and Highway fund in 2020 along with the Special Street Fund and 2019 represented the last year of use for this fund.

**City Hall TIF (TIF 2):** Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall Remodel, Granada Park improvements, roadway and storm water improvements. This TIF expired at the end of 2021.

**CID #1 – Roeland Park Shopping Center:** Created to establish a community improvement district that includes all the Roeland Park Shopping Center, Wal-Mart, CVS and PAD site out parcels and imposes a 1% sales tax.

**Roeland Park City Hall Property Owners Association Fund:** Created to administer various functions within City Hall and to establish the means and methods of collecting assessments and charges for the management of City Hall's common areas.

**Aquatics Center Fund:** Established mid-year 2019 after the City took full ownership of the Roeland Park Aquatics Center from Johnson County Parks & Recreation. This fund accounts for all revenues and expenditures, including capital, associated with the Aquatics Center.

**American Rescue Plan Act (ARPA) Fund:** Established in 2021 to account for the revenue and expenditures of the federal American Rescue Plan Act monies.

**Capital Project Funds:** These funds are used to account for all resources which are restricted, committed or assigned for the acquisition and construction of capital facilities and other capital assets.

**Equipment and Building Reserve:** A fund created to account for the scheduled replacement of capital equipment, vehicles and building infrastructure; financing provided by transfers from other funding sources for the procurement of a capital asset.

**Boulevard Apartments/The Rocks TIF (TIF 3):** Established to account for monies received to retire special obligation tax increment revenue bonds. The fund tracks and covers all costs associated with projects approved by the TIF project plan.

The City uses the modified accrual basis of accounting and budgeting for all funds.

## **Explanations of 2023 Fund Balance Changes Greater than 10%**

### **The ARPA Fund**

The 2023 ending fund balance is budgeted to be \$0. This fund consists solely of federal grant revenue from the American Rescue Plan Act. The dollars must be obligated by December 2024 and spent by December 2026. The Governing Body has authorized the expenditure of these funds on a mix of capital investment and one-time projects and anticipates the completion of these planned expenditures by the end of 2023.

### **Combined Special Highway and Street Fund**

The 2023 ending fund balance is budgeted to be \$2,105,265, down from a 2022 projected ending fund balance of \$2,552,467 – a 21% decrease. This is due to the scheduled completion of a major residential street reconstruction project on Canterbury Street in 2023. The Governing Body has elected to cash fund the majority of capital projects so fund balances rise as we accumulate resources to complete major projects and drop in the years that the major projects are completed.

### **Special Infrastructure Fund**

The 2023 ending fund balance is budgeted to be \$398,920, down from a 2022 projected ending fund balance of \$1,342,120. This is due to the scheduled completion of Phase 1 Community Center Renovations budgeted in 2023. This project is estimated to cost \$1.5M. The Governing Body has elected to cash fund the majority of capital projects so fund balances rise as we accumulate resources to complete major projects and drop in the years that the major projects are completed

### **Equipment and Building Reserve Fund**

The 2023 ending fund balance is budgeted to be \$704,047, down from a 2022 projected ending fund balance of \$1,832,952. This is due to the budgeted acquisition of a new Public Works facility which will be funded from the land sale proceeds of the Rocks site which are accounted for in this fund.

### **TIF 1 Fund**

The 2023 ending fund balance is budgeted to be \$992, down from a 2022 projected ending fund balance of \$667,752. The TIF 1 fund will expire on May 18, 2024 and all resources must be spent by that time. Staff has budgeted \$1.8M to assist with public infrastructure improvements and site redevelopment costs including replacing storm pipe lining.

### **CID Fund**

The 2023 ending fund balance is budgeted to be \$0, down from a 2022 projected ending fund balance of \$3,037,111. The CID fund resources may be requested for eligible development and infrastructure projects in the designated area. Staff budgets the use of these resources annually in case an eligible request is submitted and approved by Council.

### **TIF 3 Fund**

The 2023 ending fund balance is budgeted to be \$890,493, down from a 2022 projected ending fund balance of \$1,118,651. The TIF 3 Fund will expire on May 17, 2025 and all resources must be spent by that time. A \$1.825M major extension and improvement to Roe Parkway is scheduled for 2023 and 2024 and will account for the majority of the remaining resources.

## Use of Funds by City Departments

The following table shows the list of City operating departments and the funds they use by percentage. For Capital funds, only the operational pieces of those funds are represented below. Debt service and Economic Development funds are excluded as they do not have operational components.

Department	Approximate Percent of Expenditures Associated with Funds				
	General	Aquatic Fund	Combined Street/Hw	Community Center	Sp. Infrastructure
General Overhead	100				
Police	100				
Court	100				
Neighborhood Services	100				
Administration	100				
Public Works	78	3	1	4	14
Employee Benefits	100				
Governing Body	100				
Parks & Recreation	16	60		24	
Solid Waste	100				

## 2023 Budget Process and Calendar

### Annual Budget Development and Adoption Process

As the City's budget follows the calendar year, the annual budget development process begins in the first quarter of the year, almost a year prior to the start of that fiscal year. The City Administrator coordinates the budget process in conjunction with the Assistant City Administrator/Finance Director.

One of the first steps in the process is the annual budget retreat with department directors and the Governing Body. This off-site meeting is held in the evening in February to review factors that will influence Budget Objectives for the year including Council adopted Goals, the latest Citizen's Survey results, a cost-of-living comparison which provides metro-wide comparisons on taxes and utility rates, and the strategic plan.

In March, the Council reviews the Budget Objectives submitted by Department Directors and members of the Governing Body. These Objectives reflect projects, programs, policies, or equipment that the submitter justifies by showing how the objective progresses the City toward accomplishing one of our 7 adopted Goals. For the first review, the Governing Body is encouraged not to focus on program cost, but to indicate whether they feel each objective has merit and should be further explored. After each department director submits their respective line-item budget proposals, the preliminarily approved Objectives are incorporated into the operating budget where the Administrator and Assistant Administrator can review ending fund balances to determine what deficits may exist and what adjustments to proposed expenses are warranted.

March through April, staff prepares and reviews the Capital Improvement Plan (CIP) including equipment replacement schedule, solid waste assessments (solid waste and City leaf pickup are assessed to residents' property taxes), the pay scale and employee benefits. The City updates its pay scale annually with small increases in the minimum and maximum compensation for each pay class based on market rates. This minimizes the need for periodic position reclassifications. In April, the Governing Body also hears a presentation from the City Auditor on the prior year audit and presentations from staff on City reserves,

# 2023 Budget Calendar

## Schedule of Meetings and Deadlines

---

*(All dates are subject to change; additional dates may be added)*

### Public Input Opportunities on the Budget Are Available at Each Workshop

#### JANUARY 24<sup>TH</sup>

- Notice to Department Heads to begin updating the Capital Improvement Plan (CIP) (including Equipment Replacement), prior year document to serve as starting point

#### JANUARY 31<sup>ST</sup>

- Solicit Objectives in standard format from Committee Chairs, Department Heads and Elected Officials

#### FEBRUARY 16<sup>TH</sup>

- Budget Kick-Off Meeting - Department Heads and Elected Officials: Review Citizen Survey, Cost of Living Comparison and Goals to aid us in setting Priorities for the next budget cycle.
- Discuss updates to Goals and review standard format for draft Objective submittals

#### FEBRUARY 18<sup>TH</sup>

- Staff Finalize Updates to CIP-Equipment Replacement Schedule
- Distribute Department Budget Worksheets to Staff

#### MARCH 7<sup>TH</sup>

- Objectives Due to City Administrator in standard format
- Administrator meets with Staff to review and refine Objectives during the next two weeks.
- Administrator works with Elected officials and Committee Chairs to refine their Objectives during the next two weeks.

#### MARCH 21<sup>ST</sup>

- Council Workshop - Review and Preliminary Approval of Objectives

#### MARCH 28<sup>TH</sup>

- City Administrator compile inflation and compensation indexes and develop proposed 2023 Pay Scale
- City Administrator and Public Works Director update solid waste service costs and develop proposed 2023 solid waste assessment

#### APRIL 4<sup>TH</sup>

- Department Head Budget Requests due to City Administrator to reflect Preliminarily Approved Objectives
- Council Workshop- Review Proposed 2023 Pay Scale

- Council Workshop- Review Solid Waste Assessment for 2023

#### APRIL 18<sup>TH</sup>

- City Administrator Meet with Department Heads to review budget requests and make edits
- Council Workshop - Review and Preliminary Approval to CIP-Equipment Replacement Schedule

#### MAY 2<sup>ND</sup>

- Council Meeting - Adopt Proposed 2023 Pay Scale
- Council Meeting – Adopt Proposed 2023 Solid Waste Assessment

#### MAY 16<sup>TH</sup>

- Council Workshop - Review Proposed 2022-23 Employee Benefits Package (if applicable)
- Council Workshop - 2021 Audit Presentation by Auditors
- Council Workshop - Review Reserves and Outstanding Debt
- Review Trends in Primary Revenues

#### JUNE 6<sup>TH</sup>

- Council Meeting - Adopt Proposed 2022-23 Employee Benefits Package (if applicable)
- Council Workshop - Budget Presentation - All Funds and Departments reflecting Preliminarily Approved: Objectives and CIP-Equipment Replacement Schedule

#### JUNE 15<sup>TH</sup>

- County Clerk to calculate and notify City of revenue neutral rate (Per SB 13 this must be done on or before July 15).

#### JUNE 27<sup>TH</sup> BUDGET COMMUNITY FORUM MEETING (AT COMMUNITY CENTER)

- City statistical information Overview
- Single Family Cost of Living Comparison Overview
- Citizen Satisfaction Survey Overview
- Budget Presentation

#### JULY 5<sup>TH</sup> THIS DAY IS A TUESDAY DUE TO JULY 4<sup>TH</sup>

- Council Workshop - Revised Budget Presentation (If Needed) - If major revisions occur following Community Forum and June 6th Budget Presentation
- Council Workshop - Consent of Council to Publish Notice of Public Hearing on the Intent to Exceed Revenue Neutral Rate and a Notice of Public Hearing on the Adoption of the 2023 Budget and Amendment of the 2022 Budget (if applicable) to be held on August 22
- Notify County Clerk of Intent to Exceed Revenue Neutral Rate by July 15<sup>th</sup>, if applicable

#### JULY 28<sup>TH</sup> PUBLISH NOTICE OF INTENT TO EXCEED REVENUE NEUTRAL RATE AND A NOTICE OF PUBLIC HEARING ON THE ADOPTION OF THE 2023 BUDGET AND AMENDMENT OF THE 2022 BUDGET (IF APPLICABLE) IN LEGAL RECORD AND ON CITY WEB SITE

- Notice to include the date, time, and location of the public hearings

AUGUST 10<sup>TH</sup> COUNTY CLERK TO MAIL CONSOLIDATED TAX NOTICE FOR ALL TAXING UNITS TO ALL TAXPAYERS. MUST BE SENT 10 DAYS PRIOR TO PUBLIC HEARING ON EXCEEDING REVENUE NEUTRAL RATE

AUGUST 22<sup>ND</sup> (SPECIAL COUNCIL MEETING) PUBLIC HEARING ON INTENT TO EXCEED REVENUE NEUTRAL MILL RATE, PUBLIC HEARING ON ADOPTION OF THE 2023 BUDGET AND PUBLIC HEARING ON AMENDMENT TO 2022 BUDGET (IF APPLICABLE)

- Consider Adoption of Resolution Setting Mill Above Revenue Neutral Rate
- Consider Adoption of 2023 Proposed Budget - Including Objectives and Capital Improvement Plan
- Consider Amending 2022 Budget (if applicable)

AUGUST 25<sup>TH</sup> CITY BUDGET DUE TO COUNTY CLERK ONLY IF CITY DOES NOT INTEND TO INCREASE REVENUE NEUTRAL RATE

OCTOBER 1<sup>ST</sup> DEADLINE FOR CITY TO CERTIFY AMOUNT OF AD VALOREM TAX TO BE LEVIED TO COUNTY CLERK



# Debt

As part of the FY 2017 Budget process, the Governing Body decided to fund current and future capital improvements using cash on hand and existing revenue streams. As a result, the City adjusted its Capital Improvements plan to remove any issuance of debt. The City has been successful using the pay-as-you-go method to date through the creative use of several resources including grants, private donations, additional resources available in the General Fund, and TIF resources. In addition, the City's portion of a new county-wide sales tax to construct a new courthouse has been dedicated to capital improvements. That resource is expected to generate approximately \$1.8 million over the course of 10 years.

During the 2020 Budget development, the Governing Body adopted an approach to fund the Aquatic Center and the R Park improvements which employs partial borrowing (\$1.25 million out of \$3.3 million total project costs) with a short (10 year) maturity. The borrowing occurred in the 3<sup>rd</sup> quarter in 2020 and debt service began in 2021. The City's bonds are unrated.

In addition to the new money, the city's financial advisor found that refunding the 2010-1 and 2011-2 GO Bonds would achieve an overall savings for the City. The 2020-1 GO Bond debt was issued with a 1.51% interest rate which created savings of more than \$53,790, or 4.8% on the amount of principal refunded. Both 2010-1 and 2011-2 included stormwater projects that are funded via special assessment to the benefiting homeowners. The bond savings subsequently reduced the special assessments proportionally for each homeowner as a result by an average of \$42 - \$46 per homeowner for the balance of the assessments.

The City follows these principals when issuing debt:

- Financing of improvements would not exceed the useful life of the asset.
- Staff would conservatively project revenue sources to pay off debt.
- Debt would only be used to finance essential and necessary capital improvements and major equipment purchases beyond our ability to cash finance these purchases. Debt will never be used to finance operations or to assist with short-term cash flow issues.

The City does not have a bond rating due to the limited amount of debt that we have issued. This remained the prudent choice with the 2020-1 bond issuance.

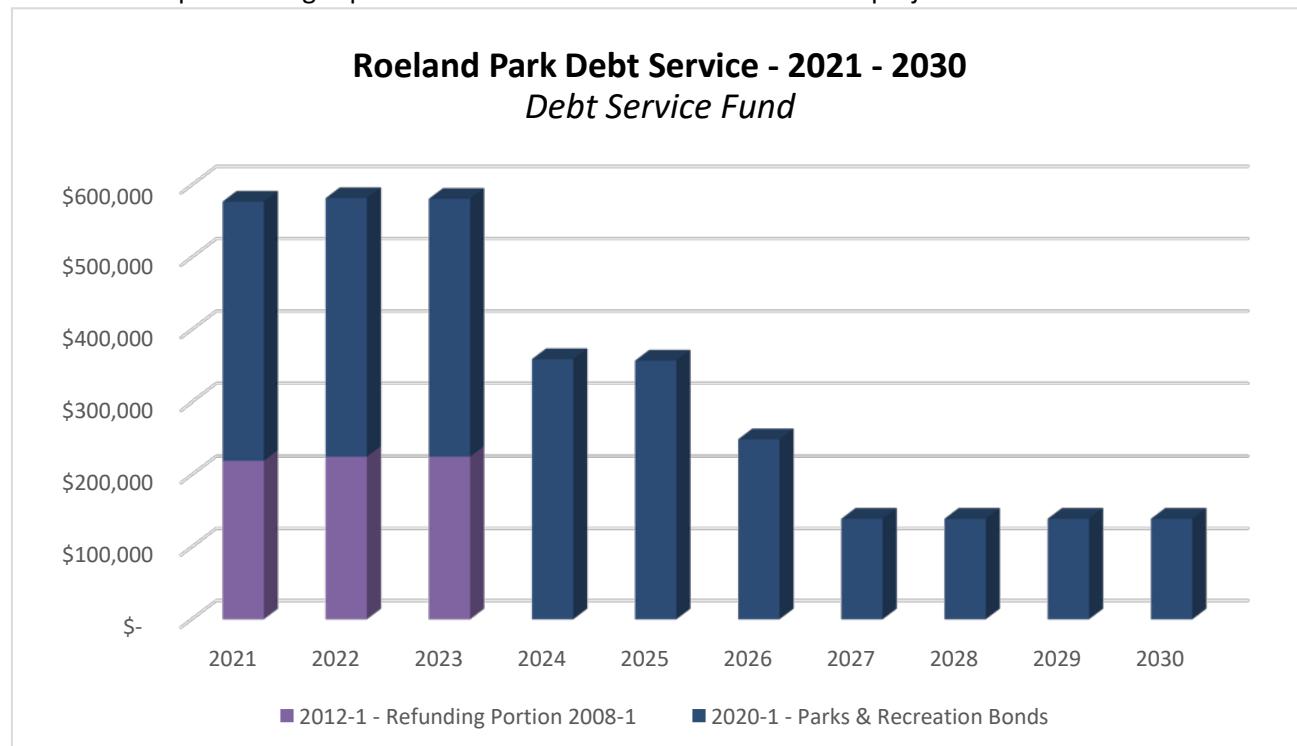
## Legal Debt Limit

The legal debt limit indicates the City's ability to issue bonded debt based upon existing debt issued. Direct bonded debt is debt for which the City has pledged its full faith and credit. The debt limit establishes a maximum dollar limitation calculated under existing law. The debt limitation provided by Kansas statute is 30% of assessed valuation. The City's debt margin is approximately \$28.76 million (see calculation below).

Assessed Value Including Motor Vehicles	\$117,760,258
Debt limit (30% of assessed value)	\$35,328,077
Debt applicable to limit:	
General obligation bonds outstanding	\$2,326,725
Legal debt margin	<hr/> \$33,001,352

## Outstanding Debt

The following chart provides an overview of the City's outstanding debt service FY 2021 – 2030. This includes debt paid through special assessments for storm sewer related projects.



	Debt Issue	Approved by Council	Date Issued	Original Amount	Interest Rate	1/1/2023 balance (w/interest)	Expiration Date	2023 Total Payment
<b>General Obligation Bonds:</b>								
2012-1 Bond Issues:		Various, see original issue						
Refunding Portion 2008-1 (streets/stormwater)			May-12	\$1,970,000	.65-2.4	\$448,599	12/1/2023	\$225,280
2020-1 Bond Issue:								
Refunding of 2010-1 and 2011-2, R Park and Pool Improvements		2020	Sep-20	\$214,209	1.51	\$1,878,126	12/31/2030	\$355,702
<b>Revenue Bonds:</b>								
*Debt service resources are limited to TDD revenues received - City is not liable for debt								
Transportation Development District:								
*The interest payments due are unknown as they are determined by the trustee as debt is repaid. The balance for TDDs reflect principal only.								
Sales Tax Revenue Bonds, 2005 and 2006A - Price			Nov-05	\$3,555,000	4.50-5.875	\$1,770,473	12/1/2025	\$1,770,473
Sales Tax Revenue Bonds, 2006A - Price Chopper/Shopping Center			Jan-06	\$1,090,000	5.875	\$644,455	12/1/2025	\$644,455
Sales Tax Revenue Bonds, 2006B - Lowe's			May-12	\$1,690,000	5.125-5.875	\$663,139	12/1/2025	\$663,139
						\$3,078,067		\$3,078,067.00



# Revenue Sources

The City of Roeland Park has developed a diverse base of revenues to fund its operational and capital needs. The purpose of this section is to describe the major revenue sources and trends and how these affect the City. Special emphasis is placed on 10 major revenue sources that comprise 97% of the City's projected revenues in 2023. The revenues outlined below do not include interfund transfers, fund balance or restricted revenue sources such as those in the Special Law Enforcement Fund. Excluding these sources, the City projects total revenues of \$13,599,356 including TDD funds. Without TDD funds, the total revenue is \$13,174,456.

Major Revenue Source - All Funds	Percent of Total Revenues	2023 Budget
Sales/Use Taxes	29%	3,999,750
Property Taxes	24%	3,204,050
TIF Property Taxes	8%	1,144,607
Special Assessments	6%	858,754
Grants - Federal, County, State	6%	768,450
Franchise Fees	3%	475,555
Intergovernmental	2%	245,325
Fines & Forfeitures	1%	194,650
Licenses and Permits	1%	157,050
Other Sources*	16%	2,178,800
<i>Subtotal of Major</i>	96%	13,334,591
All Other Revenues	4%	224,765
<b>Total Revenues</b>	<b>100%</b>	<b>13,559,356</b>

\*This category is abnormally large this year because it reflects the proceeds of the sale of three City-owned properties. More detail below.

## Sales & Use Taxes

Sales and Use taxes from the City and the County are reported collectively along with personal property taxes within the "Intergovernmental Revenue" category on the revenue summary sections of this document. Combined, all sales and use taxes comprise 29% of our total budget, the largest category of revenue for the

City. A more detailed explanation of City, Special District and County sales and use taxes follows.

### **Revenue Assumptions and Trend Analysis**

The City generally projects a 1% increase in sales tax year-over-year. This is based on historical trends in revenue (shown in charts below) and management's desire for the budget to reflect a conservative position. 2023 sales tax is budgeted at 1% over the 2022 projected amount. 2018 is considered to be the most recent "normal" sales tax collection year. Starting in 2019 a major retailer was closed for six months due to the demolition and reconstruction of their store. In 2020, in addition to the COVID crisis having unusual impacts upon sales tax collection, the main artery running through Roeland Park, Roe Boulevard, was under construction for most of the year. COVID impacts upon sales tax collections continued into 2021 and the first half of 2022.

For Projected FY 2022, the City adjusted sales/use tax projections to reflect actual collections for the first half of 2022, but those projections remain conservative. Roeland Park has seen higher than normal growth in sales and use tax collections throughout the pandemic. The County's shared sales and use taxes with Roeland Park have also seen abnormally high growth. In 2020, the City's share of sales and use taxes were up 12% from 2019, higher than they have been for the last five years by at least 7%; County sales and use taxes were unchanged between 2019 and 2020. 2021 County sales and use taxes came in 20% greater than in 2020 due to increased online sales. 2021 City sales and use tax came in 9% greater than in 2020 in part due to the additional 1/4 cent capital improvement sales tax that took effect at the beginning of Q2 of 2021.

Sales tax collections YTD in 2022 have slowed down slightly with quarter 2 posting a 5% increase over Q2 2021. It's still too early to tell if this trend marks a return to more precedented sales tax growth rates. The City will continue to budget 1% growth for the time being.

*Sales Tax Reserve.* In 2017, the Council approved Resolution 653 which established a \$1.41 million committed fund balance for use if sales taxes see a significant (at least 25%) and sustained (longer than six months) decline. These reserves were built up over the course of four years when the City Council increased the property tax mill levy 7.5 mills to prepare the City for the planned loss of a major retailer which never came to fruition (more detail in the Property Tax revenue analysis section).

### **City Sales/Use Tax**

In November 2020, the citizens approved an increase in the Special Infrastructure Fund (27D) sales tax from 0.25% to 0.5%. This went into effect on April 1, 2021. At that point the City's sales tax rate increased from 1.25% to 1.5%. The distribution of the sales tax is as follows:

- Special Street Fund (27A) – 0.5% funds street and sidewalk improvements and maintenance city-wide.
- General Fund (27B) – 0.375% funds general governmental operations.
- Community Center Fund (27C) – 0.125% funds Community Center operations and improvements.
- Special Infrastructure Fund (27D) – 0.5% funds infrastructure improvements and maintenance city-wide, including street improvements. This sales tax is set to sunset March 2031 unless renewed by voters.

In 2023, City sales taxes are budgeted at \$2,443,125 for the funds listed above.

### **County Sales/Use Tax**

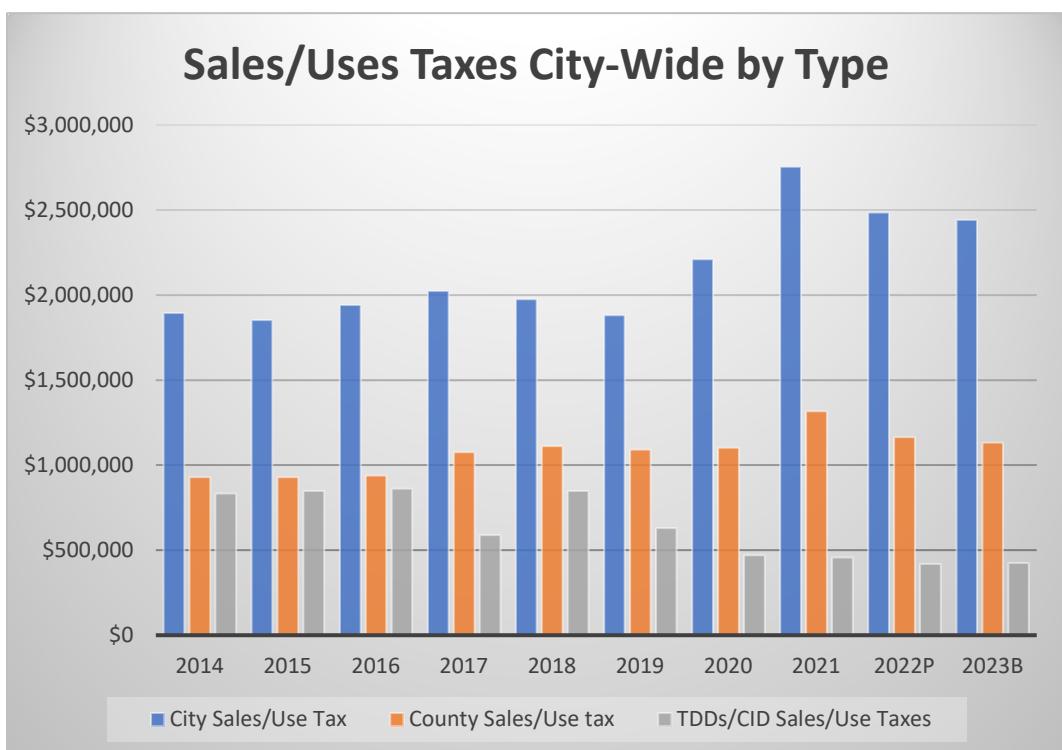
The City's allocation of the countywide sales tax is made up of four components: 1) the City's share of the countywide 0.6% sales tax, 2) the City's share of the original countywide 0.25% Public Safety sales tax (effective

2009), 3) the City's share of the countywide 0.25% Jail Sales Tax (effective 2011), and 4) the City's share of the countywide 0.25% County Courthouse Sales Tax (effective April 1, 2017), which will sunset in 2027. The proceeds are distributed by the state department of revenue and are shared amongst Johnson County cities based on a formula that considers population and mill levy rate for each entity. Total County sales and use taxes anticipated for 2023 are \$1,132,425.

## Special Taxing Districts

The City has three special taxing districts which collect sales taxes specifically to fund improvements within those districts. The Community Improvement District (CID) sales tax ended in 2019 after reaching the \$3 million revenue threshold established in the redevelopment agreement for the Roeland Park Shopping Center-Walmart site. Two Transportation Development Districts (TDDs) are projected to collect a total of \$388,162 in sales taxes in 2021. Details for these revenue sources are provided below.

- TDD #1: Price Chopper and Bella Roe Shops – 1% This Transportation Development District was established in 2005 which levies an additional 1 cent sales tax to cover transportation related improvements serving the shopping Center.
- TDD #2: Lowes – 0.5%. This TDD was established in 2006 and levies ½ cent sales tax to cover transportation related improvements at the Lowes development within the Bella Roe Shops.
- CID #1: Roeland Park Shopping Center/Wal-Mart – 1%. This CID was established in 2012 and revenue from the 1 cent sales tax began being collected in early 2013. The CID was established to help cover the cost of reconfiguring the shopping center and related parking lot and infrastructure improvements with the expectation that Wal-Mart was moving to Mission. However, the retailer announced their intention to stay in Roeland Park in 2016 after the Mission Gateway development prospect fell through. Approved expenses may be reimbursed to the developer with these resources, for every \$2 dollars of investment the developer is eligible for \$1 of reimbursement. The agreement also states that the CID sales tax will terminate once the CID has collected \$3,030,000 in sales tax. Collections reached this limit in the 2<sup>nd</sup> quarter of 2019 and collections ceased at that time. No collections are anticipated going forward. The resources in this fund will remain available for use under the approved terms of the CID agreement.



## Ad Valorem Real Estate Property Taxes

Property taxes are collected on the assessed valuation of taxable real property, personal property and state assessed utilities. The County Clerk provides an estimated assessed valuation used to calculate property taxes necessary to fund the budget. The assessed valuation established, and the mill levy set in 2022 will fund the 2023 Budget.

The City's total mill rate submitted to the County for the 2023 Budget is 27.517 with the estimated assessed valuation of \$117,760,258 which is a 13% increase from the prior year. Property taxes support two funds, the General Fund with a mill levy of 25.89 and the Bond & Interest Fund with a mill levy of 1.627.

In FY 2014, the Governing Body decided to increase the mill levy 7.5 mills to prepare for the planned departure of Wal-Mart, the City's largest retailer, which was intending to move to the Mission Gateway site in a neighboring City. In addition, the City had faced three consecutive years of declining assessed valuations from the FY 2012 – FY 2014 budget years. In 2016, Wal-Mart announced their plans to remain in Roeland Park for at least five years. In 2017, the Governing Body approved Resolution 653 which set aside reserves of \$1.41 million that had accumulated from the increased property tax collections due to a higher mill levy and the increase in assessed valuation the City has experienced in recent years.

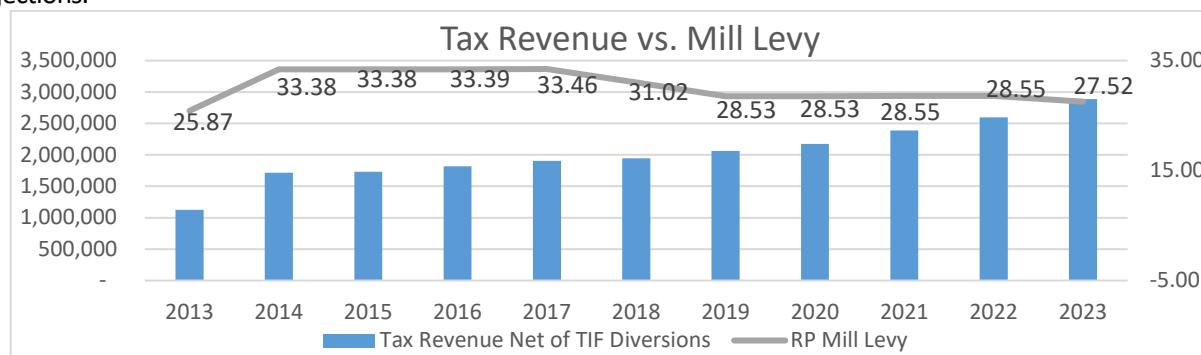
The Governing Body decided to reduce the mill levy incrementally over time. The 2018 and 2019 budgets reflected a 2.5 mill decrease for a total reduction of five mills from the City's FY 2017 mill levy of 33.5. For 2023 the Council has approved a 1.03 mill reduction.

### Senate Bill 13

The 2023 budget cycle marked the second year of the implementation of the revenue neutral rate law, or SB 13 as enacted by the Kansas Legislature. The law requires taxing units to hold a public hearing if they intend to set a mill levy which would lead to more revenue from property taxes than the prior budget (the revenue neutral rate). Taxing units that wish to exceed the revenue neutral rate must hold a public hearing, pass a resolution, and certify their budget and mill rate to the County Clerk by August 25. A Bill summary can be found as an appendix to this document. The City elected to exceed the revenue neutral rate for 2023 completing all statutory steps required.

### Revenue Assumptions and Trend Analysis

Ad valorem property tax revenues are based on a 2% annual growth estimate. Historical growth and our current trajectory exceeds this modest increase, however the City consistently employs conservative revenue projections in order to build resiliency into long term capital plans which rely heavily upon those future revenue projections.



## Grants – Federal, County & State

This revenue category is typically a small portion of our overall budget and does not constitute a major revenue source. The City consistently pursues available grants; the award of those grants is not however consistent and therefore the amount in this revenue category can vary significantly from year to year.

## Tax Increment Financing Property Taxes

The revenue that funds TIF district improvements are property tax revenues generated in excess of the base year property taxes within the district at the time the district was established. The City of Roeland Park has three TIF districts and four separate TIF funds as TIF 2 has two separate funds. TIF 2c reached the end of its life in February 2020 and was discontinued. TIF 2D reached the end of its life at the end of 2021 and was discontinued. The table below shows the assessed value by district from the district's inception or "base year" to the 2022 Tax year (for revenues funding the 2023 Budget). The TIF revenue is generated from taxes assessed to all taxing districts except the state of Kansas, which is exempt. This revenue accounts for 8% of all revenue at \$1.14 million. TIF 1 is set to expire in 2024 and TIF 3 is set to expire in 2025. It is anticipated that a new TIF 4 district will be established in support of The Rocks redevelopment during 2023.

Fund	District	Inception Year	Base Tax Value	2021 Tax Value	TIF Tax \$\$*
TIF 1	1A	1991	73,665	457,229	379,263
TIF 1	1B	1991	700,556	719,864	410,282
TIF 2	2C	2000	29,605	Expired	Expired
TIF 2	2D	2001	56,214	Expired	Expired
TIF 3	3A	1998	103,758	458,437	295,017
TIF 3	3C	2005	57,025	129,113	60,046

*\*The TIF funds do not receive the increment on 20 mills from the school district's General Fund*

### Revenue Assumptions and Trend Analysis

The growth in the TIF revenues are projected at 1% to 2% annually. However, like many jurisdictions across the country, communities in Johnson County are seeing several property tax appeals from large retailers using "Dark Store Theory" as their defense against current tax levies. Dark Store Theory suggests that active stores, primarily big box retailers, should be assessed based upon comparable stores, independent of the rental income generated on the property. Johnson County's assessment methodology is based upon a property's rental income. Several retailers in Roeland Park have appealed their property taxes from the past several years to the Kansas State Board of Tax Appeals (BOTA). We are aware they are using a "Dark Store" methodology as basis for their appeal. Regardless, we have built in an offsetting expense line in the TIF 1 and TIF 2D funds (which contain big box retailers) to help account for any adjustment in property taxes that may come as a result of a successful appeal. The estimates are provided by the County Appraisers office. Both TIF 1 and TIF 2D include properties that are actively under appeal with BOTA. Some of these appeals have already been processed and have shown to be successful which has resulted in a decrease of the TIF tax revenues received in 2020, 2021 and 2022.

## Special Assessments

Special assessments include two primary sources: solid waste and leaf collection assessments collected in the General Fund and storm water improvement district assessments collected in the Bond and Interest Fund. Special Assessments account for \$858,754 in 2023, 6% of all revenue.

The solid waste assessment is based on a contract for weekly trash, recycling and yard waste collection with WCA. In 2023, service with WCA cost each single-family household \$204 per year with the City assessing an administrative charge of \$1.00 per household/year. In addition, our fall leaf collection program provided by the Public Works Department is assessed at a rate of \$11.50/household/year. This rate includes maintenance/repair of equipment, fuel, and leaf composting fees. It does not include staff expenses or overtime. In 2023 the City will begin contracting with Ripple Glass to provide curbside glass recycling services. 30% of the service—or \$9.15 annually—will be assessed via the solid waste assessment. The total solid waste assessment for 2023 is \$214.50 or \$17.88 /household/month.

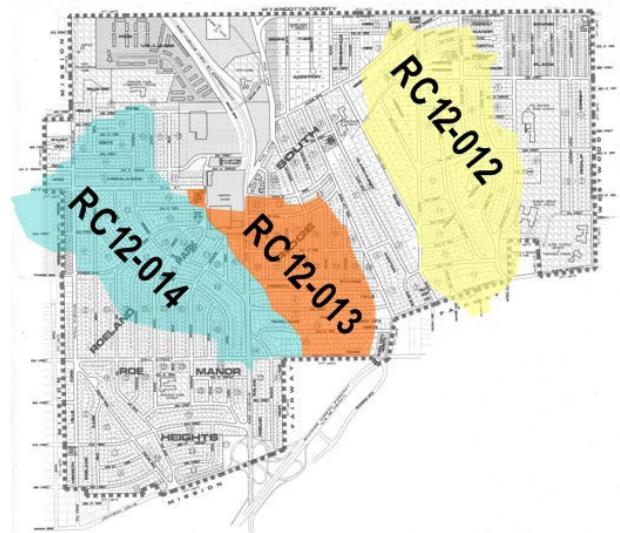
The stormwater assessments pay for the debt service associated with stormwater improvements in three separate drainage systems in the City. The fees are assessed to each property within the district based upon the size of the lot. RC12-013 was issued in 2008 and includes new inlets and pipes, drainage improvements, curbing, guttering, repaving and related improvements. The debt will retire in 2024. RC12-012 was issued in 2010 and includes new storm sewers, channels and retention basins. The debt will retire in 2025. RC12-014 was issued in 2011 with the debt retiring in 2026. Improvements included construction of storm sewers, channels and retention basins for managing storm draining in the area.

## Franchise Fees

Franchise fees are charged to utility companies for the use of City right-of-way at a rate of 5% for electric, natural gas, cable, and land line telephone service. Franchise fees in 2023 total \$475,555 or 4% of overall revenues in all funds. In 2018, the City authorized a new franchise agreement for small cell service towers to be mounted to City-owned light poles. However, any revenue generated from this service will be limited. Telephone and cable franchise fees are based on gross receipts generated by fees charged to subscribers. Due

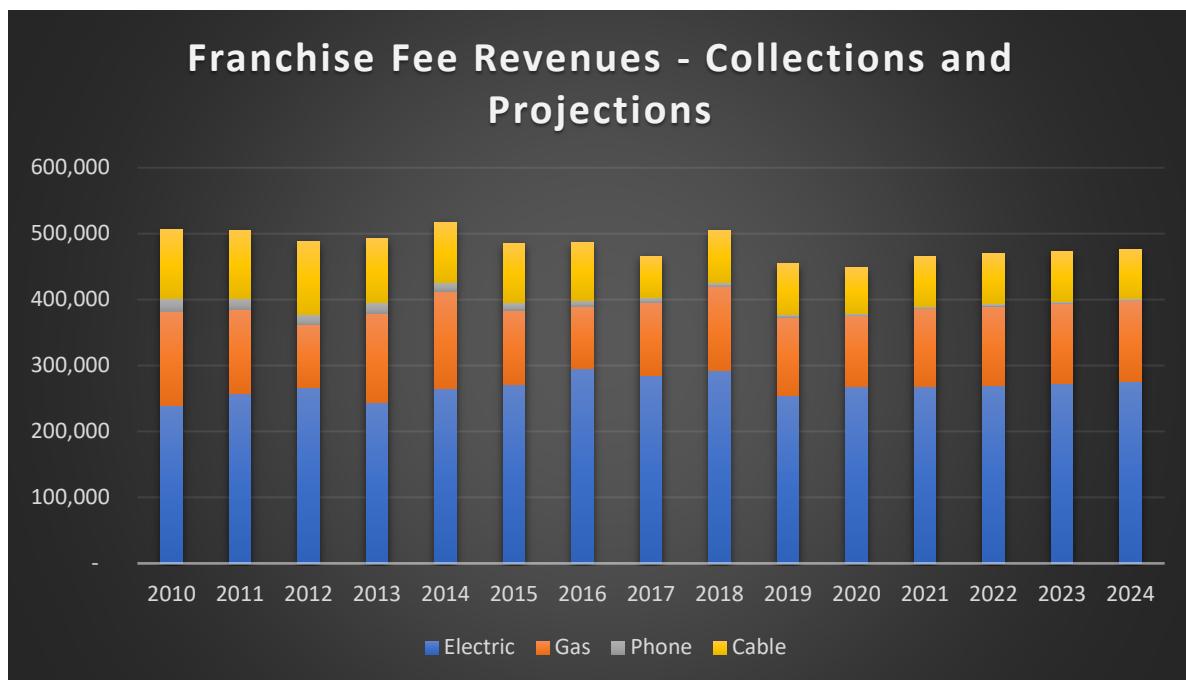


*Leaf Vacuum Truck Deployed in 2018*



*Map of the assessment districts in the City.*

to the reduction in landlines and more residents opting for alternatives to cable television (such as YouTube, Netflix, etc.) these revenue sources have trended downward for the past several years. We anticipate this trend continuing at a rate of about 10%-14% until it levels out after 2024. Electric and gas franchise fees are influenced by weather conditions and are based on commodity rates (the cost of a unit of energy). Electric rates have shown overall growth of about 4% over the long term, however a refund issued by KCP&L to all its customers in the first quarter of 2019 created a significant decrease in electric franchise collections in 2019. 2% growth in electric franchise fees is projected for 2023 and in out years. Natural Gas franchise collections have shown much more volatility over time with large swings from year to year and 2022 marked a particularly high year for natural gas collections. We project growth in 2023 to return to more historical and conservative levels. The City started collecting franchise fees from small cell towers placed on city-owned light poles in 2016. This amounts to an inconsequential amount on an annual basis.



## Fines & Forfeitures

Fines and forfeitures are collected from the municipal court and include court fines, state assessed fees, court costs and any court bond forfeitures. Fines and forfeitures comprise 3% of overall revenues and 6% of General Fund revenues. In FY 2020, court revenue took a major hit due to the pandemic and fewer officer stops, particularly from mid-March through August. As a result, 2020 court revenue was down significantly from the prior year (\$127,400 or 38%). In addition, the Governing Body approved a 2021 budget objective to reduce court fines by 25% with the goal of reducing the burden on the indigent. The 2023 budgeted amount of \$ 194,650 has been reduced from past budgets to reflect a trend in declining fines and citation volumes in municipal court over the last two years.

## Other Sources

Other sources consist of miscellaneous revenues including cell tower lease payments, 3<sup>rd</sup> floor suite leases, sale of assets, police reports, private donations for park assets, and revenues for the property owner's

association. In 2023, other sources are budgeted at \$2,178,800 or 16% of all revenues. This category is abnormally large for 2023 because it reflects proceeds from the sale of three City-owned properties; the Rocks, and two commercial properties on Johnson Drive, one of the city's major thoroughfares. The City agreed to a land purchase deal with a developer for the Rocks in September 2022 and anticipates closing on the purchase in June 2023. The Governing Body made the decision to purchase two commercial properties in 2022 with the intent of eventually re-platting and marketing as a larger commercial site in alignment with our comprehensive plan. The remainder of other sources revenue are based on projections from contract information (leases and property owner's association), historical trends, projected plans for retiring and selling off assets and borrowing plans.



## Budget by Department



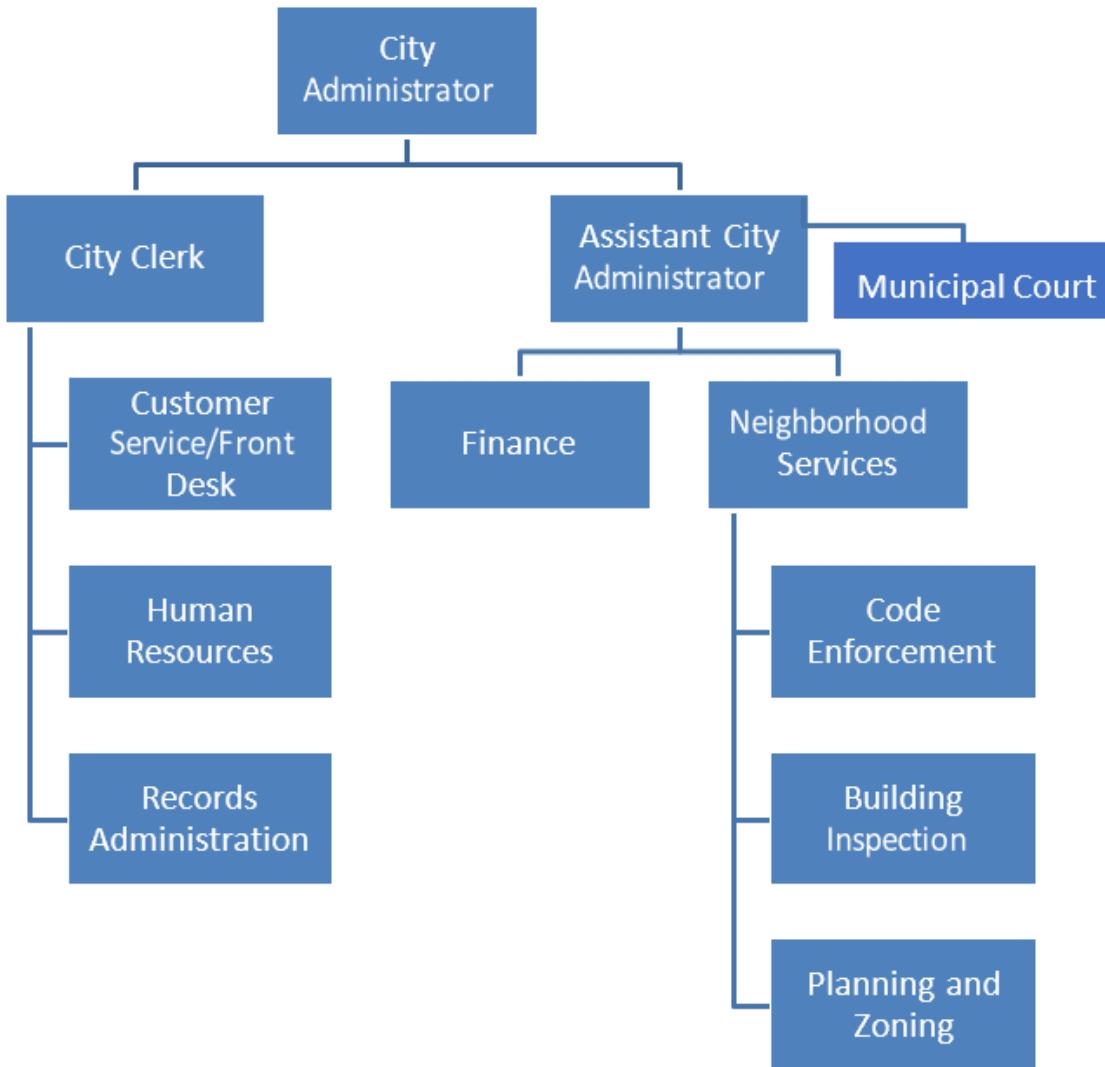
The Aldi Stairs, a budget objective finished in August 2022

### Each Department Includes:

- Organizational Chart (if applicable)
- Department and Program Description
- Budget Summary
- Line Item Activity Budget
- Notable Items in Budget, Including Significant Changes

## Administration

### Organizational Chart



### Department Description

The Administration Department is headed by the City Administrator and includes the City Clerk, the Assistant City Administrator, two part-time Administrative Assistants, a part-time management intern, a Code Enforcement Officer and a Building Official. The Department oversees the back-office administrative duties associated with running the City.

### Program Areas

- **Human Resources** – The City Clerk ensures proper records and accounting for all current and former City Employees. She also manages the onboarding process and employee benefits administration.

- **Payroll** – the City Clerk manages the payroll process. The City recently hired ADP for time keeping and uses a third party, Miller Management, to process payroll.
- **Customer Service** – The City Clerk is responsible for ensuring excellent customer service at City Hall with the assistance of two part-time administrative assistants who answer phones, greet and assist customers and residents.
- **Records Administration** – The City Clerk is responsible for maintaining the official records of the City including all ordinances, resolutions, minutes from the Council and Citizen Committees, and contracts. She also responds to public records requests.
- **City Communications** – Includes social media management, City branding and marketing efforts, producing the Roeland Parker newsletter and City website. This is a collaborative effort in the Administration Department with contributions from the City Clerk, Asst. City Administrator, Administrative Assistants, and Management Intern. The City also uses a third party contractor to provide social media management and provide regular communications updates. That contract is managed by the Asst. City Administrator.
- **Finance** – The Asst. City Administrator oversees finance including providing monthly financial reports to City Council, processing all journal entries and debt service payments, and managing the annual audit process. The City outsources all accounting functions to Miller Management services which will process accounts payable and receivables and bank reconciliation based on direction from the Finance Director and City Clerk. The Asst. City Administrator also oversees the City's investment portfolio, which is managed by the City's Financial Advisory firm Columbia Capital.
- **Budget** – The City Administrator and Asst. City Administrator prepare and manage the annual operating and capital improvement budget process for the City.
- **Economic Development** – The City Administrator is responsible for economic development for the City including staffing the Ad Hoc Economic Development Committee made up of City Council members and citizen representatives and working with the City's consultant to market City owned vacant land for future development
- **Municipal Court** – The Assistant City Administrator in conjunction with the Municipal Judge and Prosecutor is responsible for municipal court operations and reporting. The Municipal Court adjudicates all cases docketed and orders probation when appropriate. It ensures City ordinance violations are properly processed and that all fines, forfeitures, and ticket amendments are properly assessed. The Assistant City Administrator oversees the municipal court clerk who manages the day-to-day operations of court including preparing the court docket, providing customer service to court clients and works with the municipal court judge to track warrants and send delinquent accounts to collections. All court payments are handled by the Administrative Division and no cash is transacted at the court level.
- **Neighborhood Services Division:**
  - **Code Enforcement** – The Code Enforcement Officer ensures the City's property maintenance code is adhered to and conducts both proactive and reactive enforcement activities. They also take an active role in recommending code and policy change to Council when a deficiency exists.
  - **Building Inspection** – The Building Official ensures all permitted building work follows the International Building Code guidelines adopted by the City and inspects the work of those performing improvements on commercial and residential property. They also are responsible for development review when major renovations or new structures are built in Roeland Park.
  - **Planning and Zoning** – The Assistant City Administrator in conjunction with the Building Official and City Administrator ensure that new development follows the City's zoning and

land use guidelines, work with developers on new development opportunities and staff the Planning Commission.

## Administration - Summary of Resources and Appropriations

2022

	2019	2020	2021	Projected	2023 Budget	2024 Budget	2025 Budget
<b>Revenues &amp; Resources</b>							
Property Taxes	\$ 2,061,634	\$ 2,190,922	\$ 2,405,800	\$ 2,610,994	\$ 3,204,050	\$ 3,246,361	\$ 3,268,744
Franchise Taxes	454,240	447,629	456,259	456,000	475,555	479,380	483,255
Special Assessments	823,804	826,722	822,853	822,737	858,754	895,055	865,805
Sales Taxes	-	1,608,169	1,853,130	1,655,000	1,559,000	1,547,625	1,505,665
Intergovernmental	1,773,647	228,082	231,595	754,201	251,075	255,980	260,985
Licenses and Permits	169,073	190,300	156,833	160,550	157,050	157,050	157,050
Other Sources	337,697	306,092	282,934	383,318	302,200	335,460	326,540
Interest	117,067	34,803	10,504	85,258	75,875	77,140	78,875
<b>Total Revenues</b>	<b>5,737,163</b>	<b>5,832,720</b>	<b>6,219,908</b>	<b>6,928,058</b>	<b>6,883,559</b>	<b>6,994,051</b>	<b>6,946,919</b>
Transfers In	311,844	713,389	388,865	309,819	160,810	26,840	27,915
<b>Total Resources</b>	<b>6,049,007</b>	<b>6,546,109</b>	<b>6,608,773</b>	<b>7,237,877</b>	<b>7,044,369</b>	<b>7,020,891</b>	<b>6,974,834</b>
<b>Expenditures &amp; Appropriations</b>							
<b>Summary by Program</b>							
101- General Overhead	\$ 1,888,909	\$ 2,019,812	\$ 1,550,464	\$ 1,816,233	\$ 1,618,019	\$ 1,736,553	\$ 1,624,088
103 - Court	\$ -	\$ -	\$ -	\$ 124,902	\$ 124,690	\$ 127,410	\$ 127,410
104 - Neighborhood Services	113,328	121,405	147,636	150,530	143,280	148,560	154,050
105 - Administration	315,753	328,443	345,907	374,170	392,310	406,800	421,865
107 - Employee Benefits	873,171	966,243	951,688	1,134,272	1,181,000	1,239,220	1,300,944
200 - Bond & Interest	763,377	1,367,099	576,976	584,970	603,963	375,803	363,433
520 - Property Owner's Assoc.	31,965	31,935	31,935	31,875	31,875	31,875	31,875
550 - ARPA	-	-	-	587,246	431,500	-	-
<b>Total</b>	<b>3,986,503</b>	<b>4,834,937</b>	<b>3,604,606</b>	<b>4,216,952</b>	<b>4,095,137</b>	<b>4,066,221</b>	<b>4,023,665</b>
<b>Summary by Appropriation Unit</b>							
Salary & Benefits	\$ 1,283,204	\$ 1,395,174	\$ 1,397,091	\$ 1,665,372	\$ 1,736,900	\$ 1,816,760	\$ 1,900,984
Contractual Services	899,142	857,226	725,528	1,241,407	1,034,257	946,417	968,807
Commodities	26,990	174,990	(11,972)	28,040	27,740	27,790	27,790
Capital Outlay	131	1,198	-	175	-	-	-
Debt Service	761,027	1,367,099	576,976	581,870	580,983	359,203	357,168
<b>Total Expenditures</b>	<b>2,970,493</b>	<b>3,795,687</b>	<b>2,687,623</b>	<b>3,516,864</b>	<b>3,379,880</b>	<b>3,150,170</b>	<b>3,254,749</b>
Non-Expenditure Appropriations	-	-	-	0	302,701	198,500	47,415
Transfers Out	1,016,010	1,039,250	916,983	918,400	381,736	674,111	680,701
<b>Total Appropriations</b>	<b>3,986,503</b>	<b>4,834,937</b>	<b>3,604,606</b>	<b>4,435,264</b>	<b>4,064,317</b>	<b>4,022,781</b>	<b>3,982,865</b>
<b>Summary by Fund</b>							
General Fund	\$ 3,191,161	\$ 3,435,903	\$ 2,995,695	\$ 3,600,107	\$ 3,459,299	\$ 3,658,543	\$ 3,628,357
Bond & Interest	763,377	1,367,099	576,976	584,970	603,963	375,803	363,433
Property Owner's Assoc.	31,965	31,935	31,935	31,875	31,875	31,875	31,875
ARPA	-	-	-	587,246	431,500	146,500	146,500
<b>Total</b>	<b>3,986,503</b>	<b>4,834,937</b>	<b>3,604,606</b>	<b>4,804,198</b>	<b>4,526,637</b>	<b>4,212,721</b>	<b>4,170,165</b>
<b>Personnel</b>							
<b>Classifications (FTEs)</b>							
City Administrator	1	1	1	1	1	1	1
Asst. City Administrator/Finance Director	1	1	1	1	1	1	1
City Clerk	1	1	1	1	1	1	1
Administrative Assistant	1	1	1	1	1	1	1
Code Enforcement Officer	1	1	1	1	1	1	1
Building Official	1	1	1	1	1	1	1
Management Intern	0.4	0.4	0.4	0.4	0.4	0.4	0.4
Court Clerk	0	0	0	1	1	1	1
Judge	0	0	0	0.1	0.1	0.1	0.1
Prosecutor	0	0	0	0.1	0.1	0.1	0.1
<b>Total</b>	<b>6.4</b>	<b>6.4</b>	<b>6.4</b>	<b>7.6</b>	<b>7.6</b>	<b>7.6</b>	<b>7.6</b>

Note- the Municipal Court was moved under Administration in 2022 due to organizational restructuring; municipal court now reports to the Asst. City Admin.

Prior to this, all personnel and expenditures were included in the Police Department. No new positions have been added.

**City of Roeland Park**

**Line Item Budget- 100 General Fund**

**General Fund Revenues**

	2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
<b>Revenues</b>							
4010 Beginning Fund Balance	\$ 2,599,877	\$ 2,605,408	\$ 2,685,403	\$ 2,995,245	\$ 2,797,190	\$ 2,876,665	\$ 2,888,770
<b>Taxes</b>							
4050 Ad Valorem Tax	1,893,839	2,027,323	2,226,579	2,424,303	3,003,080	3,142,560	3,163,570
4070 Personal Property Tax-delinquent	12	-	-	200	200	200	200
4080 Real Property Tax - Delinquent	27,655	16,179	17,661	10,000	10,000	10,000	10,000
<b>Total Taxes</b>	<b>1,921,507</b>	<b>2,043,502</b>	<b>2,244,240</b>	<b>2,434,503</b>	<b>3,013,280</b>	<b>3,152,760</b>	<b>3,173,770</b>
<b>Franchise Fees</b>							
4310 Franchise Tax - Electric	254,405	267,561	272,752	272,000	274,720	277,465	280,240
4320 Franchise Tax - Gas	118,809	105,624	122,387	121,000	122,210	123,430	124,665
4330 Franchise Tax - Telephone	4,556	3,610	3,104	3,000	2,850	2,710	2,575
4340 Franchise Tax - Cable and Internet	76,471	69,422	58,016	60,000	75,775	75,775	75,775
4350 Franchise Tax - Cellular	-	1,413	-	-	-	-	-
<b>Total Franchise Fees</b>	<b>454,240</b>	<b>447,629</b>	<b>456,259</b>	<b>456,000</b>	<b>475,555</b>	<b>479,380</b>	<b>483,255</b>
<b>Special Assessments</b>							
4610 Special Assessments	750	-	-	750	750	750	750
4770 Solid Waste Service Assessment	562,884	565,149	565,661	574,477	610,540	643,155	675,835
<b>Total Special Assessments</b>	<b>563,634</b>	<b>565,149</b>	<b>565,661</b>	<b>575,227</b>	<b>611,290</b>	<b>643,905</b>	<b>676,585</b>
<b>Intergovernmental Revenue</b>							
4020 Recreational Vehicle Tax	901	1,171	1,406	933	1,090	1,090	1,090
4021 Commercial Vehicle Tax	326	-	-	327	210	210	210
4040 Heavy Trucks Tax	665	721	745	373	320	320	320
4060 Motor Vehicle Tax	218,243	209,534	213,691	222,027	230,765	235,380	240,090
4110 County Sales & Use Tax	629,630	629,527	752,647	675,000	635,925	642,285	648,710
4115 Sales Tax 27B (280 Fund)	572,982	663,376	724,137	650,000	589,775	568,710	516,955
4120 County Jail Tax	157,409	157,633	188,173	165,000	166,650	168,315	170,000
4130 Safety Sales Tax	157,409	157,633	188,173	165,000	166,650	168,315	170,000
4141 City/County Alcohol Tax Distrib	18	40	224	100	100	100	100
4145 Transient Guest Tax	-	2,932	6,141	4,000	4,000	4,000	4,000
4157 CARES Act Funding	-	215,288	-	-	-	-	-
<b>Total Intergovernmental Revenue</b>	<b>1,747,564</b>	<b>2,037,855</b>	<b>2,075,337</b>	<b>1,882,759</b>	<b>1,795,485</b>	<b>1,788,725</b>	<b>1,751,475</b>
<b>Licenses and Permits</b>							
4210 Street Cutting Permit	9,300	19,165	19,355	15,000	10,000	10,000	10,000
4215 Building Permit	59,431	71,247	46,690	50,000	50,000	50,000	50,000
4220 Electrical Permit	4,213	4,138	2,438	4,000	4,000	4,000	4,000
4225 Mechanical Permit	6,249	5,049	4,050	6,000	6,000	6,000	6,000
4230 Plumbing Permit	2,270	1,565	860	1,500	1,500	1,500	1,500
4235 Garage Sale Permit	312	160	200	400	400	400	400
4240 Sign Permit	1,193	765	410	600	600	600	600
4245 Cereal Malt Beverage License	550	400	850	550	550	550	550
4250 Animal Licenses	4,557	3,770	3,300	3,500	5,000	5,000	5,000
4255 Home Occupational Licenses	1,080	880	1,320	1,000	1,000	1,000	1,000
4260 Rental Licenses	26,410	28,308	24,633	25,000	25,000	25,000	25,000
4265 Business Occupational Licenses	53,508	54,853	52,727	53,000	53,000	53,000	53,000
<b>Total Licenses and Permits</b>	<b>169,073</b>	<b>190,300</b>	<b>156,833</b>	<b>160,550</b>	<b>157,050</b>	<b>157,050</b>	<b>157,050</b>

**City of Roeland Park**

**Line Item Budget- 100 General Fund**

**General Fund Revenues**

		2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
<b>Fines and Forfeitures</b>								
4410	Fine	274,315	182,548	183,188	165,000	166,650	168,315	170,000
4415	Court Costs	31,221	14,388	5,781	7,750	7,830	7,910	7,990
4420	State Fees	25,725	19,582	18,534	17,000	17,170	17,340	17,515
4430	Bonds & Forfeitures	4,520	1,140	500	1,000	3,000	3,000	3,000
4440	Alcohol/Drug State Reimbursement	-	-	-	-	-	-	-
<b>Total Fines and Forfeitures</b>		<b>335,782</b>	<b>217,659</b>	<b>208,003</b>	<b>190,750</b>	<b>194,650</b>	<b>196,565</b>	<b>198,505</b>
<b>Other Sources</b>								
4279	Facility Rental	-	-	2,722	6,000	6,000	6,000	6,000
4283	Pavilion Rental	-	-	4,733	0	0	0	0
4393	Bullet Proof Vest Grant	1,383	1,946	440	1,500	1,500	1,500	1,500
4530	Reimbursed Expense	3,346	35,956	1,284	1,490	1,490	1,490	1,490
4531	SRO Reimbursement	86,070	73,144	89,208	85,000	87,550	90,175	92,880
4710	Apt Tower Lease Payment	23,778	24,491	65,004	25,918	26,695	27,495	28,320
4713	VoiceStream Wireless Payment	23,778	24,491	2,096	25,918	26,695	27,495	28,320
4716	Clearwire Tower Lease Paymt	23,778	24,491	2,096	25,918	26,695	27,495	28,320
4720	Plans & Spec's	1,483	15,769	1,300	2,000	2,000	2,000	2,000
4725	Police Reports	4,344	1,758	2,005	3,000	3,000	3,000	3,000
4755	3rd Floor Lease Revenues	21,195	21,522	21,672	21,853	21,855	45,090	45,990
4767	1% for Art	36,378	-	-	76,000	-	-	-
5801	Service Line Agreement	2,965	2,643	2,539	2,500	2,500	2,500	2,500
4775	RPPOA Contract	31,875	31,875	31,875	31,875	31,875	31,875	31,875
4780	Sale of Assets	8,588	5,765	15,273	18,500	20,500	25,500	10,500
4787	RP Community Foundation Donations	33,557	7,330	(275)	5,000	5,000	5,000	5,000
4788	Trash Bag Tags	-	-	-	-	-	-	-
4795	Miscellaneous	1,331	1,064	7,115	17,000	5,000	5,000	5,000
<b>Total Other Sources</b>		<b>303,850</b>	<b>272,245</b>	<b>249,087</b>	<b>349,471</b>	<b>268,355</b>	<b>301,615</b>	<b>292,695</b>
<b>Interest</b>								
510.451	Interest on Investment	99,901	28,001	8,417	72,756	74,210	75,695	77,210
<b>Total Interest</b>		<b>99,901</b>	<b>28,001</b>	<b>8,417</b>	<b>72,756</b>	<b>74,210</b>	<b>75,695</b>	<b>77,210</b>
<b>Transfer-In</b>								
4850	Transfer from 27D Fund	-	-	-	-	-	-	-
4865	Transfer in from TIF Funds	15,500	337,810	250,000	-	-	-	-
4870	Transfer from 27C Fund	11,344	21,829	23,865	174,819	25,810	26,840	27,915
<b>Total Transfer-In</b>		<b>26,844</b>	<b>359,639</b>	<b>273,865</b>	<b>174,819</b>	<b>25,810</b>	<b>26,840</b>	<b>27,915</b>
<b>Total</b>		<b>5,622,396</b>	<b>6,161,979</b>	<b>6,237,702</b>	<b>6,296,835</b>	<b>6,615,685</b>	<b>6,822,535</b>	<b>6,838,460</b>
<b>Total Resources</b>		<b>8,222,272</b>	<b>8,767,387</b>	<b>8,923,104</b>	<b>9,292,080</b>	<b>9,412,875</b>	<b>9,699,200</b>	<b>9,727,230</b>

**Notes:**

\*The property tax levy in the General Fund reflects 26.632 mills. The property tax revenue reflected in the budget columns includes the amount captured by TIF's.

\* Property tax revenue reflects a \$140,000 increase over normal projections in 2024 due to debt service requiring that much less funding in 2024.

\*Transfers from TIF funds reflect transfers from TIF 1 for Capital improvements.

\*One of the two condo units on the third floor of City Hall that the City leases has been vacant since 2018.

\*The City gave the current tenant a break during 2020 due to their business suffering from the COVID-19 shut-down.

\*The 2021 budget includes a Budget Objective to reduce fines by 25%; the 2021 Projected budget reflects a reduction from pre-covid fine levels.

**City of Roeland Park**

**Line Item Budget- 100 General Fund**

**101- General Overhead Department**

			<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022 Projected</b>	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>2025 Budget</b>
<b>B</b>	<b>Contracted Services</b>								
101	5201	Electric	20,792	19,898	17,322	10,399	10,710	11,030	11,360
101	5202	Telephone	499	712	874	576	575	575	575
101	5203	Printing & Advertising	1,237	1,701	5,376	1,800	1,800	1,800	1,800
101	5204	Legal Printing	(182)	1,575	1,568	3,000	3,000	3,000	3,000
101	5205	Postage & Mailing Permits	3,101	4,332	3,169	6,000	6,000	6,000	6,000
101	5206	Travel Expense & Training	-	-	-	16,500	-	-	-
101	5207	Medical Expense & Drug Testing	-	326	250	-	-	-	-
101	5208	Newsletter	11,584	15,076	15,497	15,300	15,500	15,500	15,500
101	5209	Professional Services	96,305	92,069	58,723	69,070	64,370	51,870	61,870
101	5210	Maintenance & Repair Building	7,915	11,236	14,625	21,500	18,100	18,100	18,100
101	5211	Maintenace & Repair Equipment	365	1,238	140	200	200	200	-
101	5212	Utility Asst & Rental Assistance	15,000	-	-	15,000	15,000	15,000	15,000
101	5213	Audit Fees	33,925	36,225	38,585	39,700	39,700	40,890	42,115
101	5214	Other Contracted Services	52,948	55,584	79,499	77,355	77,940	77,940	77,940
101	5215	City Attorney	122,645	101,517	114,848	101,959	104,000	106,080	108,200
101	5216	Special Prosecutor Fees	-	31,410	300	6,000	6,000	6,000	6,000
101	5217	Public Art Purchase	9,957	-	5,248	19,000	89,000	19,000	19,000
101	5218	IT & Communication	25,867	27,624	31,229	32,000	33,000	33,660	34,335
101	5219	Meeting Expense	490	320	-	700	700	700	700
101	5220	Street Light Repair & Maintenance	41,518	57,521	34,240	46,500	49,700	51,190	52,725
101	5222	Traffic Signal Expense	185,509	166,236	80,687	93,877	95,285	96,715	98,165
101	5230	Art Commissioner	1,200	1,200	1,100	1,200	1,200	1,200	1,200
101	5232	United Community Services	4,371	4,771	4,771	6,000	6,060	6,120	6,180
101	5233	JoCo Home Repair - Minor	9,000	9,000	-	15,000	15,000	15,000	15,000
101	5234	JoCo Home Repair - Major	8,000	8,000	-	15,000	15,500	16,000	16,500
101	5237	Community Events	8,322	4,861	5,022	9,500	9,500	9,500	9,500
101	5239	Public Art Maintenance	-	-	-	-	-	-	-
101	5245	Home Energy Audit & Improvement Program	-	-	25,000	25,000	25,000	25,000	15,000
101	5248	Strategic Planning	-	-	-	-	-	-	-
101	5249	Branding Implementation	2,054	4,485	1,588	3,000	3,000	3,000	3,000
101	5250	Insurance & Surety Bonds	42,847	45,725	51,855	53,865	56,560	59,390	62,360
101	5252	Elections - City	6,463	-	-	-	6,370	-	9,000
101	5253	Public Relations	5,414	1,652	4,602	23,000	3,000	3,000	3,000
101	5254	Miscellaneous Charges	678	280	2,338	8,000	8,000	8,000	8,000
101	5256	Committee Funds	4,000	4,000	4,959	5,000	5,000	5,000	5,000
101	5257	Property Tax Payments	6,630	6,362	6,629	12,750	13,005	13,265	13,530
101	5258	RPPOA Common Area Expenses	33,847	33,847	33,847	33,847	33,847	33,847	33,847
101	5265	Computer System R&M	-	-	-	500	500	500	500
101	5266	Computer Software	31,009	28,176	27,621	28,500	28,500	28,850	28,850
101	5267	Employee Related Expenses	3,486	3,214	3,887	5,000	5,000	5,000	5,000
101	5273	Neighbors Helping Neighbors	7,864	8,875	10,150	20,000	20,000	20,000	20,000
101	5282	Property Tax Rebate Program	2,866	7,533	11,480	30,000	31,500	33,075	34,730
101	5283	RP Com Foundation Grant Exp.	33,557	6,959	560	5,000	5,000	5,000	5,000
101	5285	Pool Operations	635	-	-	-	-	-	-
101	5287	Water	1,484	886	1,040	1,500	1,530	1,560	1,590
101	5288	Waste Water	807	822	1,281	795	810	825	845
101	5289	Natural Gas	2,237	2,911	3,019	2,940	3,000	3,060	3,120
101	5292	Fireworks	2,128	-	-	2,500	2,500	2,500	2,500
<b>B</b> <b>Contracted Services Total</b>			<b>848,372</b>	<b>808,158</b>	<b>677,929</b>	<b>884,333</b>	<b>929,962</b>	<b>853,942</b>	<b>875,637</b>

**City of Roeland Park**  
**Line Item Budget- 100 General Fund**  
**101- General Overhead Department**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
	<b>C</b>	<b>Commodities</b>							
101	5301	Office Supplies	5,616	6,958	5,647	6,100	6,100	6,100	6,100
101	5304	Janitorial Supplies	2,053	2,028	1,673	2,000	2,000	2,000	2,000
101	5305	Dues, Subscriptions, & Books	11,516	14,480	16,451	15,400	15,400	15,400	15,400
101	5306	Materials	-	190	-	-	-	-	-
101	5307	Other Commodities	5,343	148,747	(38,219)	-	-	-	-
	<b>C</b>	<b>Commodities Total</b>	<b>24,527</b>	<b>172,403</b>	<b>(14,448)</b>	<b>23,500</b>	<b>23,500</b>	<b>23,500</b>	<b>23,500</b>
	<b>N</b>	<b>Non-Expenditure Appropriation</b>							
101	5751	TIF Fund Expenditure	-	-	-	-	282,821	185,000	44,250
	<b>N</b>	<b>Non-Expen. Appropriation Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>282,821</b>	<b>185,000</b>	<b>44,250</b>
	<b>T</b>	<b>Transfers</b>							
101	5801	Transfer of Funds	1,310	-	-	-	-	-	-
101	5802	Transfer to Special Street and Highway Fund	-	-	-	365,000	60,000	215,000	230,000
101	5817	Transfer to Community Center Fund			289,500				
101	5818	Transfer to Debt Service Fund	-	685,600	115,000	-	-	-	-
101	5819	Transfer to TIF 1 Fund-370		250,000	-				
101	5821	Transfer to TIF 2 Fund- 450	-	-	-	-	-	-	-
101	5822	Transfer to TIF 3C Fund- 510	-	-	-	-	-	-	-
101	5823	Trans to Spec Infrastructure Fnd- 27D	550,000	-	203,183	365,000	65,000	215,000	230,000
101	5825	Transfer to Equip Reserve Fund	44,700	43,650	16,800	8,400	29,200	8,800	800
101	5826	Transfer To Aquatic Fund- 220	420,000	60,000	262,500	170,000	227,536	235,311	219,901
	<b>T</b>	<b>Transfers Total</b>	<b>1,016,010</b>	<b>1,039,250</b>	<b>886,983</b>	<b>908,400</b>	<b>381,736</b>	<b>674,111</b>	<b>680,701</b>
	<b>Total General Overhead</b>		<b>1,888,909</b>	<b>2,019,812</b>	<b>1,550,464</b>	<b>1,816,233</b>	<b>1,618,019</b>	<b>1,736,553</b>	<b>1,624,088</b>

**Notes:**

\*The 2022 Budget reflects three Objectives budgeted in this department.

\*Pool operations had historically been paid from this fund, were shifted to fund 220 - Aquatic Center Fund starting in 2019 when the City assumed full ownership of the pool.

\*TIF Expenses are the amount of property tax captured and diverted to applicable TIF District Funds from the City's General Fund.

\*Transfers to the Aquatic Center cover both capital needs and the operating deficit. The amount varies by year depending on these two variables.

\*Transfers to the Equipment Reserve Fund cover capital replacements, see CIP budget for details.

**City of Roeland Park**

**Line Item Budget- 100 General Fund**

**103- Municipal Court Department**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
	<b>A</b>	<b>Salaries &amp; Benefits</b>							
103	5101	Salaries - Regular	45,940	44,144	39,325	44,968	48,000	49,920	51,915
103	5102	Salaries-Overtime	1,191	1,747	2,101	5,000	1,400	1,400	1,400
103	5108	Salaries - Judge	15,000	15,655	-	-	-	-	-
103	5109	Salaries - Prosecutor	12,500	12,930	-	-	-	-	0
	<b>A</b>	<b>Salaries &amp; Benefits Total</b>	<b>74,631</b>	<b>74,476</b>	<b>41,426</b>	<b>49,968</b>	<b>49,400</b>	<b>51,320</b>	<b>53,315</b>
	<b>B</b>	<b>Contracted Services</b>							
103	5202	Telephone	-	-	-	-	-	-	0
103	5203	Printing & Advertising	-	-	-	125	125	125	125
103	5206	Travel Expense & Training	-	100	299	500	750	750	750
103	5209	Professional Services	5,274	2,865	7,325	7,000	7,000	7,000	7,000
103	5211	Maintenance & Repair Equipment	-	-	-	-	-	-	0
103	5214	Other Contractual Services	-	98	31,000	31,000	31,620	32,250	32,895
103	5219	Meeting Expense	-	-	-	100	100	100	100
103	5227	Prisoner Care	5,250	1,700	2,795	6,000	6,000	6,000	6,000
103	5228	Fees Due State of Kansas	25,725	19,856	11,268	17,734	17,170	17,340	17,515
103	5242	Restitution	-	1,371	1,451	-	-	-	-
103	5250	Insurance & Surety Bonds	-	75	-	25	25	25	25
103	5254	Miscellaneous Charges	-	-	-	-	-	-	0
103	5266	Computer Software	3,369	6,071	15,800	12,100	12,100	12,100	12,100
103	5269	Alcohol / Drug State Fees	-	-	-	-	-	-	0
	<b>B</b>	<b>Contracted Services Total</b>	<b>39,618</b>	<b>32,136</b>	<b>69,938</b>	<b>74,584</b>	<b>74,890</b>	<b>75,690</b>	<b>76,510</b>
	<b>C</b>	<b>Commodities</b>							
103	5301	Office Supplies	-	191	-	-	50	50	50
103	5305	Dues, Subscriptions, & Books	200	511	25	300	300	300	300
103	5308	Clothing & Uniforms	40	-	-	50	50	50	250
	<b>C</b>	<b>Commodities Total</b>	<b>240</b>	<b>702</b>	<b>25</b>	<b>350</b>	<b>400</b>	<b>400</b>	<b>600</b>
	<b>E</b>	<b>Capital Outlay</b>							
103	5403	Office Equipment		846	-	-	-	-	-
103	5410	Technology Upgrades	24,661	43,489	-	-	-	-	0
	<b>E</b>	<b>Capital Outlay Total</b>	<b>24,661</b>	<b>44,335</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
		<b>Total Court</b>	<b>139,150</b>	<b>151,649</b>	<b>111,389</b>	<b>124,902</b>	<b>124,690</b>	<b>127,410</b>	<b>130,425</b>

**Notes:**

\*in 2022 the Municipal Court was moved to the Administration Department.

\*2020 included the implementation of the new Incode court software, which marks the second year of payments for total implementation.

**City of Roeland Park**

**Line Item Budget - 100 General Fund**

**104- Neighborhood Services Department**

		2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
<b>Neighborhood Services</b>								
<b>A Salaries &amp; Benefits</b>								
104	5101	Salaries - Regular	109,623	112,954	114,818	125,600	132,000	137,280
104	5102	Salaries-Overtime	21	1	-	500	500	500
		<b>A Salaries &amp; Benefits Total</b>	<b>109,644</b>	<b>112,955</b>	<b>114,818</b>	<b>126,100</b>	<b>132,500</b>	<b>137,780</b>
<b>B Contracted Services</b>								
104	5202	Telephone	1,680	1,600	1,350	1,680	1,680	1,680
104	5203	Printing & Advertising	-	-	-	500	500	500
104	5206	Travel Expense & Training	535	51	60	1,100	1,100	1,100
0	5207	Medical & Drug Testing	-	-	-	-	-	-
104	5214	Other Contracted Services	-	5,150	-	5,500	5,500	5,500
104	5219	Meeting Expense	111	-	-	200	200	200
104	5260	Vehicle Maintenance	101	-	482	3,500	1,000	1,000
		<b>B Contracted Services Total</b>	<b>2,428</b>	<b>6,802</b>	<b>1,892</b>	<b>12,480</b>	<b>9,980</b>	<b>9,980</b>
<b>C Commodities</b>								
104	5301	Office Supplies	-	-	-	-	-	-
104	5302	Motor Fuels & Lubricants	360	391	510	300	-	-
104	5305	Dues, Subscriptions, & Books	765	60	416	1,350	500	500
104	5308	Clothing & Uniforms	-	-	-	300	300	300
		<b>C Commodities Total</b>	<b>1,125</b>	<b>451</b>	<b>926</b>	<b>1,950</b>	<b>800</b>	<b>800</b>
<b>E Capital Outlay</b>								
104	5403	Office Equipment	131	1,198	-	-	-	-
		<b>E Capital Outlay Total</b>	<b>131</b>	<b>1,198</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>T Transfers</b>								
104	5825	Transfer to Equip Reserve Fund	-	-	30,000	10,000	-	-
		<b>T Transfers Total</b>	<b>-</b>	<b>-</b>	<b>30,000</b>	<b>10,000</b>	<b>-</b>	<b>-</b>
		<b>Total Neighborhood Services</b>	<b>113,328</b>	<b>121,405</b>	<b>147,636</b>	<b>150,530</b>	<b>143,280</b>	<b>148,560</b>
								<b>154,050</b>

**Notes:**

\*2021 includes the Objective of purchasing used all-electric vehicles for the code enforcement officer and building official.

**City of Roeland Park**

**Line Item Budget - 100 General Fund**

**105- Administration Department**

		2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
<b>Administration</b>								
<b>A Salaries &amp; Benefits</b>								
105 5101	Salaries - Regular	262,089	268,734	275,275	299,064	314,000	326,560	339,620
105 5102	Salaries-Overtime	-	-	-	-	-	-	-
105 5104	Salaries - Part-time	38,300	39,550	40,891	43,968	47,000	48,880	50,835
105 5107	Salaries - Intern	-	7,692	14,419	12,000	13,000	13,000	13,000
<b>A Salaries &amp; Benefits Total</b>		<b>300,389</b>	<b>315,976</b>	<b>330,585</b>	<b>355,032</b>	<b>374,000</b>	<b>388,440</b>	<b>403,455</b>
<b>B Contracted Services</b>								
105 5202	Telephone	1,920	1,920	1,890	1,920	1,920	1,920	1,920
105 5203	Printing & Advertising	-	-	13	-	-	-	-
105 5205	Postage & Mailing Permits	-	-	-	-	-	-	-
105 5206	Travel Expense & Training	5,346	1,851	4,485	6,600	5,400	5,400	5,400
105 5207	Medical Expense & Drug Testing	-	-	71	-	-	-	-
105 5214	Other Contracted Services	1,361	1,160	1,913	2,453	2,500	2,550	2,600
105 5219	Meeting Expense	-	-	-	-	-	-	-
105 5226	Car Allowance	5,400	5,400	5,400	5,400	5,400	5,400	5,400
105 5250	Insurance & Surety Bonds	-	-	-	-	-	-	-
105 5254	Miscellaneous Charges	-	-	-	-	-	-	-
<b>B Contracted Services Total</b>		<b>14,027</b>	<b>10,331</b>	<b>13,772</b>	<b>16,373</b>	<b>15,220</b>	<b>15,270</b>	<b>15,320</b>
<b>C Commodities</b>								
5301	Office Supplies	11	-	-	-	-	-	-
105 5305	Dues, Subscriptions, & Books	1,326	2,064	1,550	2,590	2,590	2,590	2,590
105 5308	Clothing & Uniforms	-	72	-	-	500	500	500
<b>C Commodities Total</b>		<b>1,337</b>	<b>2,136</b>	<b>1,550</b>	<b>2,590</b>	<b>3,090</b>	<b>3,090</b>	<b>3,090</b>
<b>E Capital Outlay</b>								
105 5403	Office Equipment	-	-	-	175	-	-	-
<b>E Capital Outlay Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>175</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Administration</b>		<b>315,753</b>	<b>328,443</b>	<b>345,907</b>	<b>374,170</b>	<b>392,310</b>	<b>406,800</b>	<b>421,865</b>

**Notes:**

\*Salaries include two part-time Administrative Assistants and one part-time management intern enrolled in an MPA program.

\*No significant changes to the Administration Department.

**City of Roeland Park**

**Line Item Budget - 100 General Fund**

**107- Employee Benefits Department**

		2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
<b>Employee Benefits</b>								
<b>A Salaries &amp; Benefits</b>								
107 5122	FICA City Contribution	135,968	149,953	155,796	179,092	190,000	197,600	205,505
107 5123	KPERS City Contribution	84,505	96,202	92,789	102,629	109,000	113,360	117,895
107 5124	Ks Unemployment Insurance	1,391	1,798	1,922	42,000	36,000	37,440	38,940
107 5125	Worker's Compensation	48,194	28,706	49,966	60,000	78,500	81,640	84,905
107 5126	Health/Dental/Vision Insurance	359,209	449,410	416,500	456,000	460,000	492,200	526,654
107 5127	Health Savings Account	46,012	45,335	36,924	50,000	55,000	55,000	55,000
107 5128	401A City Contribution	6,940	7,175	7,555	7,815	8,500	8,840	9,195
107 5130	City Paid Life/ST Disability	7,718	8,261	10,198	10,900	11,000	10,900	11,000
107 5131	KP&F City Contribution	183,233	179,102	180,038	223,836	231,000	240,240	249,850
107 5133	Wellness Incentive	-	300	-	2,000	2,000	2,000	2,000
<b>A Salaries &amp; Benefits Total</b>		<b>873,171</b>	<b>966,243</b>	<b>951,688</b>	<b>1,134,272</b>	<b>1,181,000</b>	<b>1,239,220</b>	<b>1,300,944</b>
<b>Total Employee Benefits</b>		<b>873,171</b>	<b>966,243</b>	<b>951,688</b>	<b>1,134,272</b>	<b>1,181,000</b>	<b>1,239,220</b>	<b>1,300,944</b>

**Notes:**

\*The City's employee benefit plan year runs from July 1 - June 30 annually. The 2022 Budget reflects the known increase in employee benefits in the first half of 2022 (which is known, plus an estimated 7% plan increase in the second half of the year).

\* KPF pension rate will increase in 2022 by a percentage point and KPERS will decrease by a half a percentage point.

\*The City's work comp insurance experience mod went from 0.85 to 1.23 from 2020 to 2021 due to injuries in the police department.

**City of Roeland Park**

**Line Item Budget- 200 Debt Service Fund**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
200	4010	Beginning Fund Balance	\$ 131,776	\$ 96,946	\$ 133,881	\$ 108,273	\$ 110,923	\$ 96,449	\$ 110,923
<b>Taxes</b>									
200	4050	Ad Valorem Tax	136,260	145,859	160,188	174,441	188,720	91,551	92,924
200	4070	Personal Property Tax-Delinquent	3	-	-	50	50	50	50
200	4080	Real Property Tax - Delinquent	3,865	1,561	1,372	2,000	2,000	2,000	2,000
		<b>Total Taxes</b>	<b>140,128</b>	<b>147,420</b>	<b>161,560</b>	<b>176,491</b>	<b>190,770</b>	<b>93,601</b>	<b>94,974</b>
<b>Special Assessments</b>									
200	4610	Special Assessments	-	-	-	300	300	300	300
200	4620	Special Assmnt Tax - Delinquent	61,586	63,158	61,666	58,250	60,750	63,000	-
200	4630	Storm Drainage RC12-013	91,927	92,571	96,130	88,515	85,904	87,290	88,460
200	4650	Storm Drainage RC12-014	106,657	105,844	99,396	100,445	100,510	100,560	100,460
		<b>Total Special Assessments</b>	<b>260,170</b>	<b>261,573</b>	<b>257,192</b>	<b>247,510</b>	<b>247,464</b>	<b>251,150</b>	<b>189,220</b>
<b>Intergovernmental</b>									
200	4020	Recreational Vehicle Tax	104	90	101	67	70	70	70
200	4021	Commercial Vehicle Tax	-	-	-	-	-	-	-
200	4040	Heavy Trucks Tax	108	65	54	27	20	20	20
200	4060	Motor Vehicle Tax	25,871	16,461	15,374	16,023	14,500	14,790	15,085
		<b>Total Intergovernmental</b>	<b>26,083</b>	<b>16,616</b>	<b>15,529</b>	<b>16,117</b>	<b>14,590</b>	<b>14,880</b>	<b>15,175</b>
<b>Interest</b>									
200	4510..4512	Interest on Investment	17,166	6,802	2,087	12,502	1,665	1,445	1,665
		<b>Total Interest</b>	<b>17,166</b>	<b>6,802</b>	<b>2,087</b>	<b>12,502</b>	<b>1,665</b>	<b>1,445</b>	<b>1,665</b>
<b>Transfers</b>									
200	4830	Transfer from 27A Fund	285,000	353,750	-	135,000	135,000	-	-
200	4840	Transfer from General Fund	-	-	115,000	-	-	-	-
200	4880	Transfer from Streetlights Fund	-	-	-	-	-	-	-
		<b>Total Transfers</b>	<b>285,000</b>	<b>353,750</b>	<b>115,000</b>	<b>135,000</b>	<b>135,000</b>	<b>-</b>	<b>-</b>
<b>Other</b>									
200	4791	Bond Proceeds	-	617,873	-	-	-	-	-
		<b>Total Other</b>	<b>-</b>	<b>617,873</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
		<b>Total Revenues</b>	<b>728,547</b>	<b>1,404,034</b>	<b>551,368</b>	<b>587,620</b>	<b>589,489</b>	<b>361,076</b>	<b>301,034</b>
<b>B Contracted Services</b>									
200	5209	Professional Services	2,350	-	-	3,100	3,100	3,100	3,100
200	5214	Other Contracted Services	-	-	-	-	-	-	-
		<b>B Contracted Services Total</b>	<b>2,350</b>	<b>-</b>	<b>-</b>	<b>3,100</b>	<b>3,100</b>	<b>3,100</b>	<b>3,100</b>
<b>E Debt Service</b>									
200	5607	Principal Bonds (2008-A Issue)	-	-	-	-	-	-	-
200	5608	Principal Bonds - 2010-1	280,000	290,000	-	-	-	-	-
200	5609	Interest Bonds - 2010-1	33,415	25,575	-	-	-	-	-
200	5610	Interest Bonds (2008-A Issue)	-	-	-	-	-	-	-
200	5614	Bond Principal 2014-1	112,000	114,001	-	-	-	-	-
200	5615	Bond Interest 2014-1	5,088	2,565	-	-	-	-	-
200	5616	Bond Principal 2020-1	-	-	314,021	324,964	328,821	337,287	340,344
200	5617	Bond Interest 2020-1	-	-	43,532	31,788	26,882	21,916	16,824
200	5628	Principal Bonds - 2011-2	85,000	690,000	-	-	-	-	-
200	5629	Interest Bonds - 2011-2	23,807	21,640	-	-	-	-	-

**City of Roeland Park**

**Line Item Budget- 200 Debt Service Fund**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
200	5630	Bond Principal - 2011-1		-	-	-	-	-	-
200	5631	Bond Interest - 2011-1		-	-	-	-	-	-
200	5644	Principal Bonds - 2012-1	200,000	205,000	205,000	215,000	220,000	-	-
200	5645	Interest Bonds - 2012-1	21,717	18,318	14,423	10,118	5,280	-	-
	<b>E</b>	<b>Debt Service Total</b>	<b>761,027</b>	<b>1,367,099</b>	<b>576,976</b>	<b>581,870</b>	<b>580,983</b>	<b>359,203</b>	<b>357,168</b>
	<b>N</b>	<b>Non-Expenditures Appropriation</b>							
200	5751	TIF Fund Expenditure	-	-	-	0	19,880	13,500	3,165
	<b>N</b>	<b>Non-Appropriation Expenditures Total</b>				0	19,880	13,500	3,165
		<b>Total Expenditures</b>	<b>763,377</b>	<b>1,367,099</b>	<b>576,976</b>	<b>584,970</b>	<b>603,963</b>	<b>375,803</b>	<b>363,433</b>
200		<b>Ending Fund Balance</b>	<b>\$ 96,946</b>	<b>\$ 133,881</b>	<b>\$ 108,273</b>	<b>\$ 110,923</b>	<b>\$ 96,449</b>	<b>\$ 81,722</b>	<b>\$ 48,524</b>

Reserve Benchmark = 10% to 15% of Total Annual Debt Service 13% 10% 19% 19% 17% 23% 14%

\* In 2024 \$140,000 in Property Tax Revenue is being moved from the Debt Service Fund to the General Fund due to the significant decline in debt service.

\* The fund balance policy states that the Bond & Interest Fund will maintain reserves between 10%-15% of annual principal and interest payments.

\*The City issued the 2020-1 bonds in FY 2020 to pay a portion of the R Park and aquatic center improvements. In addition to the \$1.25 million in new debt, the issuance called the 2010-1 and 2011-2 debt issuances which will save the City \$53,790 in interest over the life of these bonds.

\*The City retired the 2014-1 bonds in FY 2020.

**City of Roeland Park**

**Line Item Budget- 520 Property Owners Association**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
520	4010	<b>Beginning Fund Balance</b>	\$ 18,416	\$ 20,298	\$ 22,210	\$ 24,122	\$ 26,094	\$ 28,064	\$ 30,034
		<b>Other</b>							
520	4795	Miscellaneous	33,847	33,847	33,847	33,847	33,845	33,845	33,845
		<b>Total Other</b>	<u>33,847</u>	<u>33,847</u>	<u>33,847</u>	<u>33,847</u>	<u>33,845</u>	<u>33,845</u>	<u>33,845</u>
		<b>Total Revenues</b>	<u>33,847</u>	<u>33,847</u>	<u>33,847</u>	<u>33,847</u>	<u>33,845</u>	<u>33,845</u>	<u>33,845</u>
	B	<b>Contracted Services</b>							
520	5254	Miscellaneous Charges	90	60.00	60	-	-	-	-
520	5258	RPPOA Common Area Expenses	31,875	31,875	31,875	31,875	31,875	31,875	31,875
	B	<b>Contracted Services Total</b>	<u>31,965</u>	<u>31,935</u>	<u>31,935</u>	<u>31,875</u>	<u>31,875</u>	<u>31,875</u>	<u>31,875</u>
		<b>Total Expenditures</b>	<u>31,965</u>	<u>31,935</u>	<u>31,935</u>	<u>31,875</u>	<u>31,875</u>	<u>31,875</u>	<u>31,875</u>
520		<b>Ending Fund Balance</b>	<u>\$ 20,298</u>	<u>\$ 22,210</u>	<u>\$ 24,122</u>	<u>\$ 26,094</u>	<u>\$ 28,064</u>	<u>\$ 30,034</u>	<u>\$ 32,004</u>

**Notes:**

\*The revenue in the Property Owner's Association fund are collected to cover the cost of maintaining the common areas and condominiums within City Hall. These fees are paid from the General Fund. The Property Owner's Association then issues a check to the City of Roeland Park to cover fees associated with maintenance of said common areas as all of these expenses are paid out of the City's General Fund. This process was established as part of condo minimizing City Hall space that is leased on the third floor. The condo minimizing also preserves the tax-exempt status of the space used for government purposes as well as space leased to non-profits.

\*The fund is managed by a Board of Directors which is the City Council and is required to meet annually.

\*The ending fund balance changes around 10% annually strictly due to the fact that the fund is very small and grows by \$2,000/year per the annual adopted budget and Association bylaws.

**City of Roeland Park**

**Line Item Budget- 550 American Rescue Plan Act (ARPA) Fund**

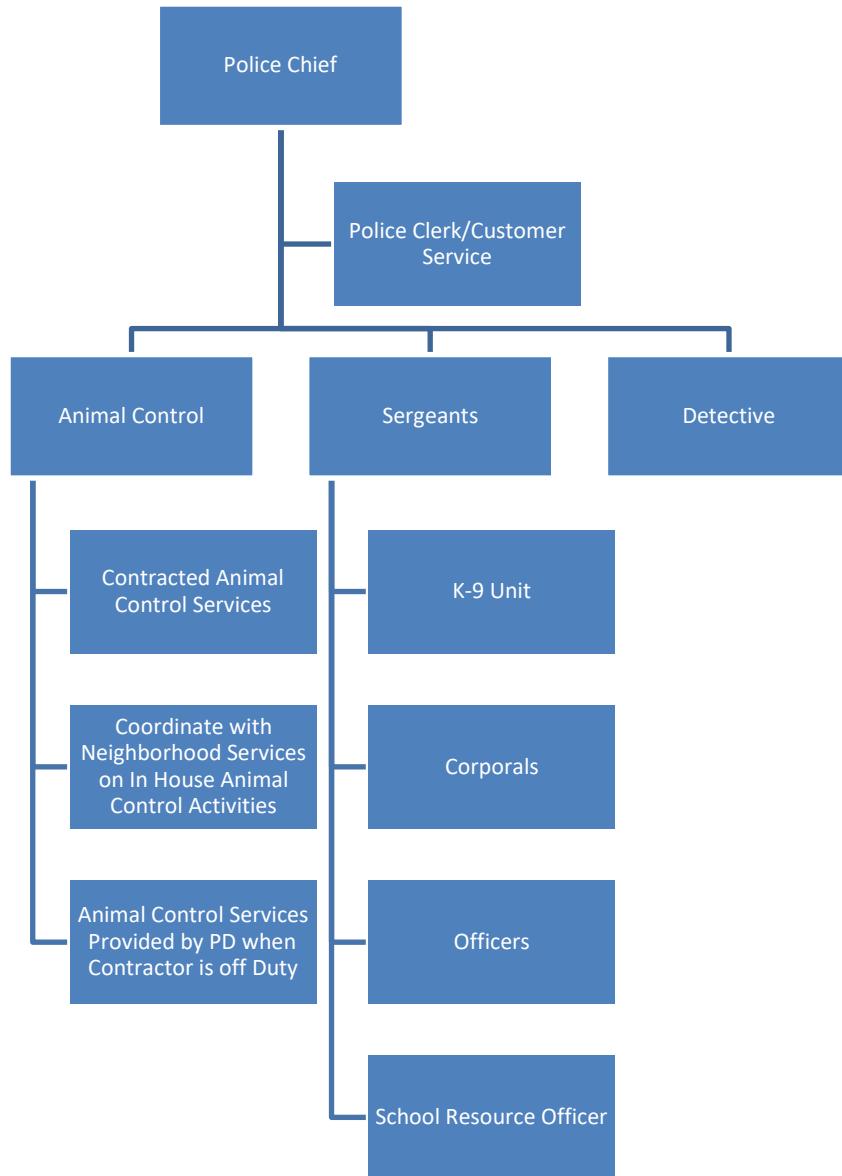
			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
550	4010	<b>Beginning Fund Balance</b>	\$ -	\$ -	\$ -	\$ 508,421	\$ 431,500	\$ -	\$ -
		<b>Other</b>							
550	4159	Rescue Act Grant	—	—	510,325	510,325	—	—	—
		<b>Total Other</b>	—	—	510,325	510,325	—	—	—
		<b>Total Revenues</b>	—	—	<b>510,325</b>	<b>510,325</b>	—	—	—
	<b>B</b>	<b>Contracted Services</b>							
550	5209	Professional Services			1,060.00	29,805	—	—	—
550	5214	Other Contractual Services			844	232,441	12,500	—	—
550	5244	General Contractor	—	—	—	—	—	—	—
	<b>B</b>	<b>Contracted Services Total</b>	—	—	1,904	262,246	12,500	—	—
	<b>D</b>	<b>Capital Outlay</b>							
550	5442	Other Capital Outlay			—	325,000	419,000	—	—
	<b>D</b>	<b>Capital Outlay Total</b>	—	—	325,000	419,000	—	—	—
		<b>Total Expenditures</b>	—	—	1,904	587,246	431,500	—	—
520		<b>Ending Fund Balance</b>	\$ -	\$ -	\$ 508,421	\$ 431,500	\$ -	\$ -	\$ -

**Notes:**

\*ARPA resources will be accounted for in this fund. Resources can only be used in accordance with Federal guidelines which are still being rolled out in 2021. Resources must be encumbered by the end of 2024 and spent by the end of 2026.

\*Conceptual budgets have been developed for 2022-2024, these will likely change as guidelines and programs are refined through the end of 2021.

## Police Organizational Chart



### Department Description

The Police Chief leads the Police Department and oversees the Municipal Court. The department primary duties are those of uniformed police officers responding to calls for service and crime prevention in the city. The department philosophy is associated with community policing as its basis of operation along with commitment to excellence. The Department includes one Police Clerk, a Detective, three sergeants, three corporals, 7 officers and five part-time/on-call officers. In addition, the Police Chief oversees the municipal court and the Court Clerk reports to the Chief. The court also has a contract judge and prosecutor. The Chief is responsible for Animal Control Services, provided through a combination of efforts consisting of in Roeland Park Officers and the Neighborhood Services Officer as well as a contract service with the City of Mission Community Service staff.

## Program Areas

- **Patrol Division** – The patrol division is the backbone of the department. They respond to all calls for service that include investigation of criminal activity, traffic enforcement, community policing, crime prevention, and assigned tasks from the Chief of Police. The department added a bicycle patrol unit in 2020 to help increase accessibility to officers in the community.
- **School Resource Officer** – Starting in 2018, the City contracted with the local private high school, Bishop Miege to provide a full-time School Resource Officer (SRO) to provide a police presence for the students, faculty and staff. This position is fully funded by Bishop Miege.
- **Mental Health Co-responder** – Starting in 2017, the City of Roeland Park collaborated with several of our neighboring Johnson County cities to jointly fund a trained mental health co-responder who can provide mental health interventions on the spot when a critical need arises where mental health concerns may be at play. Due to the high volume of calls in Leawood and Prairie Village, these two cities choose to team up to fully fund one mental health co-responder and the remaining northeast Johnson County communities, including Roeland Park, jointly fund a second co-responder.
- **K-9 Unit** – Originally a 2019 Budget Objective, the K-9 Unit was implemented in 2018 early because the concerted efforts of the department, led by a Sergeant to raise money to support the K-9. Thanks to the generous donations of many individuals and businesses, the K-9 unit was fully paid for along with donated in-kind services of veterinary care and kenneling needs. The K-9 unit is the first in northeast Johnson County and will be used for drug detection and tracking.
- **Investigations** – Police investigations are led by the Detective who is responsible for investigation of reported crimes leading to identification, apprehension and prosecution of persons responsible for crimes against people, crimes related to deceit, fraud or forgery and those involved in the possession and distribution of illegal narcotics.
- **Communications** – An officer assigned as the Public Information Officer for the department handles all social media posts, interactions and responses. He is also responsible for helping to promote the department through social media, the City website and community events.
- **Animal Control** – The care and proper treatment of domesticated animals is overseen by Community Service Officers employed by Mission. The Roeland Park Neighborhood Services Officer handles permitting activities related to domesticated animals. Roeland Park Police Officers respond to animal control related calls when the contracted service provider is not on duty.

## Police - Summary of Resources and Appropriations

	2019	2020	2021	2022				2025 Budget
				Projected	2023 Budget	2024 Budget	2025 Budget	
<b>Revenues &amp; Resources</b>								
Fines and Forfeitures	335,782	217,659	208,003	190,750	194,650	196,565	198,505	
<b>Total Revenues</b>	<b>335,782</b>	<b>217,659</b>	<b>208,003</b>	<b>190,750</b>	<b>194,650</b>	<b>196,565</b>	<b>198,505</b>	
Sp. Law Enforcement (includes fund balance)	20,566	28,151	47,825	35,204	32,204	13,384	7,564	
<b>Total Resources</b>	<b>356,348</b>	<b>245,810</b>	<b>255,828</b>	<b>225,954</b>	<b>226,854</b>	<b>209,949</b>	<b>206,069</b>	
<b>Expenditures &amp; Appropriations</b>								
<b>Summary by Program</b>								
102 - Police Department	\$ 1,142,821	\$ 1,128,954	\$ 1,182,810	\$ 1,385,130	\$ 1,358,235	\$ 1,402,925	\$ 1,443,780	
103 - Municipal Court	139,150	151,649	111,389	-	-	-	-	
109 - Special Law Enforcement	1,910	9,656	23,621	4,000	19,820	6,820	6,820	
<b>Total</b>	<b>1,283,880</b>	<b>1,290,258</b>	<b>1,317,820</b>	<b>1,389,130</b>	<b>1,378,055</b>	<b>1,409,745</b>	<b>1,450,600</b>	
<b>Summary by Appropriation Unit</b>								
Salary & Benefits	\$ 1,014,719	\$ 1,023,974	\$ 961,328	\$ 1,046,901	\$ 1,133,950	\$ 1,127,240	\$ 1,171,615	
Contractual Services	131,615	149,276	184,711	117,619	141,165	148,050	151,300	
Commodities	42,565	44,432	64,414	53,115	66,715	51,500	51,785	
Capital Outlay	24,661	44,335	-	-	-	-	-	
Debt Service	-	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>1,213,560</b>	<b>1,262,016</b>	<b>1,210,453</b>	<b>1,217,635</b>	<b>1,341,830</b>	<b>1,326,790</b>	<b>1,374,700</b>	
<b>Non-Expenditure Appropriations</b>								
Transfers Out	70,320	28,242	107,367	171,495	85,625	82,955	75,900	
<b>Total Appropriations</b>	<b>1,283,880</b>	<b>1,290,258</b>	<b>1,317,820</b>	<b>1,389,130</b>	<b>1,427,455</b>	<b>1,409,745</b>	<b>1,450,600</b>	
<b>Summary by Fund</b>								
General Fund - Unrestricted	\$ 1,281,970	\$ 1,280,602	\$ 1,294,199	\$ 1,385,130	\$ 1,358,235	\$ 1,402,925	\$ 1,443,780	
General Fund - Restricted	1,910	9,656	23,621	4,000	19,820	6,820	6,820	
<b>Total</b>	<b>1,283,880</b>	<b>1,290,258</b>	<b>1,317,820</b>	<b>1,389,130</b>	<b>1,378,055</b>	<b>1,409,745</b>	<b>1,450,600</b>	
<b>Personnel</b>								
<b>Classifications (FTEs)</b>								
Police Chief	1	1	1	1	1	1	1	1
Sergeant	3	3	3	3	3	3	3	3
Detective	1	1	1	1	1	1	1	1
Corporal	3	3	3	3	3	3	3	3
Officer	7.5	7.5	7.5	7.5	7.5	7.5	7.5	7.5
Police Clerk	1	1	1	1	1	1	1	1
Court Clerk	1	1	1	0	0	0	0	0
Judge	0.1	0.1	0.1	0	0	0	0	0
Prosecutor	0.1	0.1	0.1	0	0	0	0	0
<b>Total</b>	<b>17.7</b>	<b>17.7</b>	<b>17.7</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>

Note- the Municipal Court was moved under Administration in 2022 due to an organizational restructuring.

Prior to this, all personnel and expenditures were included in the Police Department

**City of Roeland Park**

**Line Item Budget - 100 General Fund**

**102- Police Department**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
<b>Police</b>									
	<b>A</b>	<b>Salaries &amp; Benefits</b>							
102	5101	Salaries - Regular	837,021	889,587	872,478	978,488	1,015,300	1,055,910	1,098,145
102	5102	Salaries-Overtime	38,611	36,980	29,744	43,000	43,000	44,290	45,620
102	5104	Salaries - Part-time	64,456	22,931	17,680	25,413	26,250	27,040	27,850
	<b>A</b>	<b>Salaries &amp; Benefits Total</b>	<b>940,088</b>	<b>949,498</b>	<b>919,902</b>	<b>1,046,901</b>	<b>1,084,550</b>	<b>1,127,240</b>	<b>1,171,615</b>
	<b>B</b>	<b>Contracted Services</b>							
102	5202	Telephone	6,527	7,594	6,804	8,000	8,000	8,000	8,000
102	5203	Printing & Advertising	-	150	-	200	200	200	200
102	5205	Postage & Mailing Permits	70	-	-	100	100	100	100
102	5206	Travel Expense & Training	6,532	3,293	4,008	8,000	8,000	8,000	8,000
102	5207	Medical Expense & Drug Testing	595	733	662	1,000	1,000	1,000	1,000
102	5210	Maintenance & Repair Building	21	70	172	200	200	200	200
102	5211	Maintenace & Repair Equipment	686	1,586	1,038	3,000	3,000	3,000	3,000
102	5214	Other Contracted Services	12,596	26,127	20,643	25,700	28,900	33,765	34,780
102	5219	Meeting Expense	28	-	-	50	200	50	50
102	5224	Laundry Service	1,518	133	1,976	2,000	2,000	2,000	2,000
102	5225	Mental Health Correspondent	8,014	2,498	17,954	18,800	38,000	39,140	40,315
102	5236	Community Policing	315	21,434	-	500	500	500	500
102	5238	Animal Control	33,100	(169)	31,500	33,269	34,265	35,295	36,355
102	5250	Insurance & Surety Bonds	-	31,500	225	150	150	150	150
102	5254	Miscellaneous Charges	-	75	148	150	150	150	150
102	5260	Vehicle Maintenance	20,869	128	27,571	15,000	15,000	15,000	15,000
102	5265	Computer System R&M	-	20,862	-	-	-	-	-
102	5267	Employee Related Expenses			572	-	-	-	-
102	5266	Computer Software				1,500	1,500	1,500	1,500
	<b>B</b>	<b>Contracted Services Total</b>	<b>91,997</b>	<b>117,140</b>	<b>114,773</b>	<b>117,619</b>	<b>141,165</b>	<b>148,050</b>	<b>151,300</b>
	<b>C</b>	<b>Commodities</b>							
102	5301	Office Supplies	50	172	621	200	200	200	200
102	5302	Motor Fuels & Lubricants	25,134	16,781	25,692	28,000	28,280	28,565	28,850
102	5305	Dues, Subscriptions, & Books	1,017	853	913	1,065	1,065	1,065	1,065
102	5306	Materials	34	-	438	500	500	500	500
102	5307	Other Commodities	1,350	3,363	1,434	1,350	1,350	1,350	1,350
102	5308	Clothing & Uniforms	12,830	11,387	9,288	15,000	10,000	10,000	10,000
102	5309	Ammunition	-	1,518	2,382	2,500	5,000	2,500	2,500
102	5310	Training Supplies	-	-	-	500	500	500	500
	<b>C</b>	<b>Commodities Total</b>	<b>40,415</b>	<b>34,074</b>	<b>40,768</b>	<b>49,115</b>	<b>46,895</b>	<b>44,680</b>	<b>44,965</b>
	<b>T</b>	<b>Transfers</b>							
102	5825	Transfer to Equip Reserve Fund	70,320	28,242	107,367	171,495	85,625	82,955	75,900
	<b>T</b>	<b>Transfers Total</b>	<b>70,320</b>	<b>28,242</b>	<b>107,367</b>	<b>171,495</b>	<b>85,625</b>	<b>82,955</b>	<b>75,900</b>
	<b>Total Police</b>		<b>1,142,821</b>	<b>1,128,954</b>	<b>1,182,810</b>	<b>1,385,130</b>	<b>1,358,235</b>	<b>1,402,925</b>	<b>1,443,780</b>

**Notes:**

\* Starting in 2020, the Police Department contracted with Lexipol to provide policy review consultation services.

\*Transfers to the Equipment Reserve Fund cover planned Police Department Equipment replacements. See CIP for more detail.

**City of Roeland Park**

**Line Item Budget - 100 General Fund**

**109- Special Law Enforcement Funds**

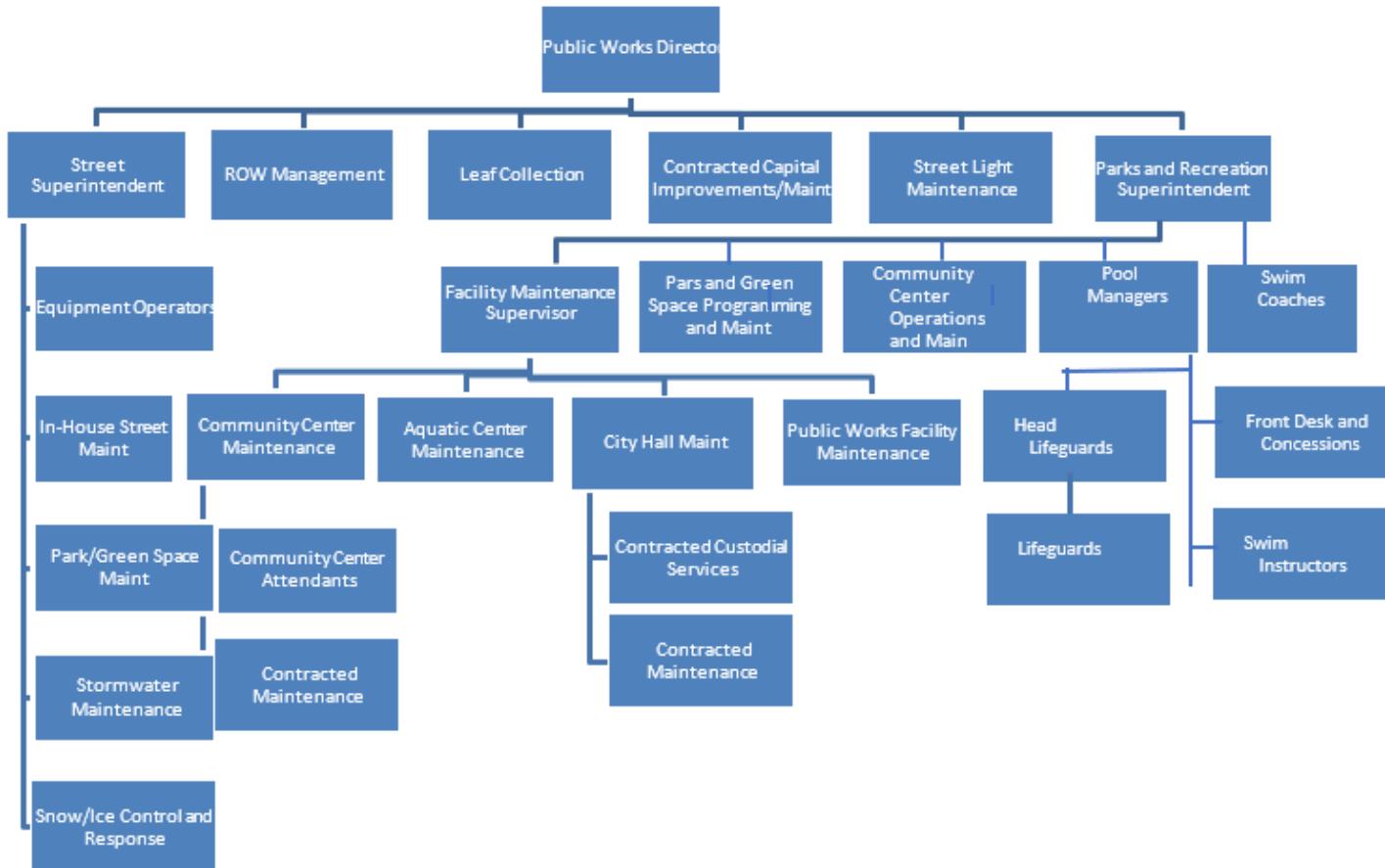
			2022						
			2019	2020	2021	Projected	2023 Budget	2024 Budget	2025 Budget
109	4010	Beginning Fund Balance	\$ 16,616	\$ 18,656	\$ 18,495	\$ 24,204	\$ 31,204	\$ 12,384	\$ 6,564
<b>Other</b>									
109	4432	Spec. Law Enforcement Revenues	3,850	9,420	\$ 25,790	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
109	4433	K9 Contributions	100	75	3,540	10,000	-	-	-
		<b>Other Total</b>	3,950	9,495	\$ 29,330	\$ 11,000	\$ 1,000	\$ 1,000	\$ 1,000
		<b>Total Revenues</b>	<b>\$ 3,950</b>	<b>\$ 9,495</b>	<b>\$ 29,330</b>	<b>\$ 11,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
		<b>Total Resources</b>	<b>\$ 20,566</b>	<b>\$ 28,151</b>	<b>\$ 47,825</b>	<b>\$ 35,204</b>	<b>\$ 32,204</b>	<b>\$ 13,384</b>	<b>\$ 7,564</b>
<b>Expenditures</b>									
	C	<b>Commodities</b>							
109	5316	K9 Expenses	699	601	2,056	1,000	16,820	6,820	6,820
109	5317	Special Law Enforcement Expenses	1,211	9,055	21,565	3,000	3,000	0	0
		<b>Commodities Total</b>	1,910	9,656	23,621	4,000	19,820	6,820	6,820
		<b>Total Expenditures</b>	<b>1,910</b>	<b>9,656</b>	<b>23,621</b>	<b>4,000</b>	<b>19,820</b>	<b>6,820</b>	<b>6,820</b>
109		<b>Ending Fund Balance</b>	<b>\$ 18,656</b>	<b>\$ 18,495</b>	<b>\$ 24,204</b>	<b>\$ 31,204</b>	<b>\$ 12,384</b>	<b>\$ 6,564</b>	<b>\$ 744</b>

**Notes:**

\*Special Law Enforcement Funds are restricted for police equipment. Resources come from state forfeitures and seizures within Roeland Park.

# Public Works

## Organizational Chart



## Department Description

The Public Works Department is tasked with effectively maintaining, developing and enhancing public infrastructure and facilities. The Department is led by the Director, Street Superintendent and Parks and Recreation Superintendent. The Street Superintendent oversees daily activities of the five equipment operators. In 2019 the Facility Maintenance Supervisor and Community Attendants located at the Community Center transitioned from Johnson County Parks and Recreation District employment to City employees. The City added a new position, Parks and Recreation Superintendent, in 2020. This position assumed responsibility for maintenance at the Community Center and in the parks, as well as supervision/maintenance of the Aquatic Center. The position will work closely with JCPRD on recreation programs offered here in Roeland Park.

## Program Areas:

- **In house street maintenance** – The department crews perform certain street maintenance activities in-house including pothole patching, curb repair, and crack sealing of streets. This program is managed by the Public Works Superintendent.
- **Park and Greenspace Maintenance and Programming** - Public Works staff are responsible for planting new trees and landscaping and ensuring all vegetation is well cared for. This includes all parks,

boulevard medians, the community center and aquatics center and traffic islands. All mowing services are now contracted with a third-party company. Staff also installs new and repairs existing amenities such as benches, trash/recycling receptacles, playground equipment, etc. They also perform safety inspections for parks. The Parks and Recreation Superintendent will supervise/coordinate maintenance and programming at the parks.

- **Stormwater Maintenance** – Program includes monthly street sweeping, maintaining and cleaning City-owned stormwater streams and ditches.
- **Snow and Ice Control and Response** – In the event of inclement weather, public works crews are mobilized, including the director, to treat the streets and remove snow and ice. They prioritize arterial streets followed by collectors then residential roadways. The City's snow/ice removal program has some of the highest citizen satisfaction scores in the metro area, with 92% satisfied with the service.
- **Right-of-Way Management** – The Public Works Director ensures that any work completed by private contractors, including public utilities that are outside the City such as Water One, Johnson County Waste, Water, etc., are properly permitted and completing the work in accordance to City standards for curb cuts, inlets and street work. The Building Official works with the Public Works Department on right-of-way inspections.
- **Leaf Collection** – The City of Roeland Park is the only City in the area that provides leaf collection in- house that allows residents to rake leaves to the curb without bagging. In 2018, the City invested in a leaf vacuum truck where residents are asked to rake leaves to the curb for collection via a vacuum mechanism. This service is provided annually in the fall.
- **Capital Improvements and Maintenance Project Management** – The City's CIP program is robust and includes improvements to public infrastructure such as street repair and resurfacing, new sidewalks, curbs and inlets, streetscape improvements, storm water pipe repair and replacement, new park facilities such as tennis courts, shelters and restrooms. All of this is managed by the Public Works Department. In addition, the Department recently began proactively inspecting stormwater pipe and conducting street and sidewalk grading to prioritize repair and replacement of these assets.
- **Street Light Maintenance** – In 2014, the City of Roeland Park purchased all streetlights within the City from Kansas City Power & Light (now Evergy). With that purchase, the City upgraded all bulbs to LEDs to reduce energy consumption. The City contracts the repair and maintenance of streetlights to Black & McDonald. The City expects to recoup its cost from the purchase within 10 years.
- **Community Center, City Hall, Public Works and Aquatic Center Maintenance** - In 2019 the Facility Maintenance Supervisor and Attendants, who did work for Johnson County Parks & Recreation, were brought in-house as City employees. They provide maintenance primarily at the Community Center. The Maint. Supervisor, who is managed by the Parks & Rec Superintendent, is also tasked with assisting with maintenance projects at other city facilities and supervising the maintenance staff. Budgeting for the Parks and Recreation Superintendent as well as maintenance staff is reflected in the Community Center Fund. The Facility Maintenance Supervisor is budgeted at 70% in the Community Center Fund and 30% at the Aquatics Center Fund.
- **Aquatic Center Operations/Maintenance** - The Parks and Recreation Superintendent assumes responsibility for the maintenance, operation and programming of the Aquatic Center.
- **Community Center** – The Community Center operations are outsourced to Johnson County Parks and Recreation (JCPRD) which administers all programs, sets fees and recommends facility improvements. The Park & Recreation Superintendent oversees the management of the contract.

**Significant Changes:**

- The contracted solid waste collection service is housed in the Public Works Department. In 2023, the City will be contracting with Ripple Glass to provide city-wide curbside glass recycling service. This price is reflected in the 115 Solid Waste Department budget.

## Public Works - Summary of Resources and Appropriations

	2022						
	2019	2020	2021	Projected	2023 Budget	2024 Budget	2025 Budget
<b>Revenues &amp; Resources</b>							
Sales Taxes	1,494,364	1,705,510	2,219,193	1,995,000	2,016,550	2,038,350	1,871,335
Intergovernmental	466,980	1,598,928	195,156	1,349,000	526,250	300,175	504,130
Program Revenue	141,789	-	94,970	121,900	148,050	149,195	150,345
Bond Proceeds	-	1,288,428	-	-	-	-	-
Other Sources	64,380	81,096	-	-	-	51,250	-
Interest	37,821	10,793	5,160	20,328	48,345	22,165	45,797
<b>Total Revenue</b>	<b>2,205,334</b>	<b>4,684,755</b>	<b>2,514,479</b>	<b>3,486,228</b>	<b>2,739,195</b>	<b>2,561,135</b>	<b>2,571,607</b>
Transfers In	1,101,391	1,160,116	755,183	900,000	352,536	665,311	679,901
<b>Total Resources</b>	<b>3,306,725</b>	<b>5,844,871</b>	<b>3,269,662</b>	<b>4,386,228</b>	<b>3,091,731</b>	<b>3,226,446</b>	<b>3,251,508</b>
<b>Expenditures</b>							
<b>Summary by Program</b>							
106 - Public Works	\$ 683,043	\$ 677,857	\$ 795,702	\$ 754,208	\$ 861,180	\$ 873,960	\$ 828,360
110 - Parks & Recreation	-	89,063	92,368	110,738	117,040	120,080	133,560
115 - Solid Waste	549,915	546,289	601,379	583,690	679,125	692,368	706,183
220 - Aquatic Center	506,231	73,257	256,187	374,431	378,581	387,501	373,241
250 - Special Highway	94,104	322,953	-	-	-	-	-
270 - Combined Street & Hwy	1,419,271	2,221,251	1,198,357	2,552,467	2,105,265	546,380	1,294,515
290 - Community Center	186,848	163,577	200,008	1,170,566	179,245	184,210	189,365
300 - Special Infrastructure	550,493	2,506,600	1,167,554	1,287,000	2,036,330	508,500	1,715,000
<b>Total</b>	<b>3,989,905</b>	<b>6,600,848</b>	<b>4,311,555</b>	<b>6,833,100</b>	<b>6,356,766</b>	<b>3,312,999</b>	<b>5,240,224</b>
<b>Summary by Appropriation Unit</b>							
Salary & Benefits	\$ 512,194	\$ 496,053	\$ 609,441	\$ 615,064	\$ 798,025	\$ 827,270	\$ 867,950
Contractual Services	1,163,435	923,491	1,061,332	1,105,117	1,237,296	1,209,164	1,219,659
Commodities	98,058	49,357	75,866	103,100	104,805	106,125	107,600
Capital Outlay	1,895,674	4,420,915	2,467,051	4,692,000	3,995,830	1,087,600	3,017,100
<b>Total Expenditures</b>	<b>3,669,361</b>	<b>5,889,816</b>	<b>4,213,690</b>	<b>6,515,281</b>	<b>6,135,956</b>	<b>3,230,159</b>	<b>5,212,309</b>
Transfers Out	320,544	711,032	97,865	317,819	220,810	82,840	27,915
<b>Total Appropriations</b>	<b>3,989,905</b>	<b>6,600,848</b>	<b>4,311,555</b>	<b>6,833,100</b>	<b>6,356,766</b>	<b>3,312,999</b>	<b>5,240,224</b>
<b>Summary by Fund</b>							
General Fund	\$ 1,232,958	\$ 1,313,209	\$ 1,489,449	\$ 1,448,636	\$ 1,657,345	\$ 1,686,408	\$ 1,668,103
Aquatic Center Fund	506,231	73,257	256,187	374,431	378,581	387,501	373,241
Special Highway	94,104	322,953	-	-	-	-	-
Special Street	1,419,271	2,221,251	1,198,357	-	-	-	-
Combined Sp. Street & Highway	-	-	-	2,552,467	2,105,265	546,380	1,294,515
Community Center	186,848	163,577	200,008	1,170,566	179,245	184,210	189,365
Special Infrastructure	550,493	2,506,600	1,167,554	1,287,000	2,036,330	508,500	1,715,000
<b>Total</b>	<b>3,989,905</b>	<b>6,600,848</b>	<b>4,311,555</b>	<b>6,833,100</b>	<b>6,356,766</b>	<b>3,312,999</b>	<b>5,240,224</b>
<b>Personnel</b>							
<b>Classifications (FTEs)</b>							
Director	1	1	1	1	1	1	1
Public Works Superintendent	1	1	1	1	1	1	1
Parks Superintendent	0	1	1	1	1	1	1
Equipment Operator	5	5	5	5	5	5	5
Community Center Maintenance Supervisor	1	1	1	1	1	1	1
Community Center Attendents	0.9	0.9	0.9	0.9	0.9	0.9	0.9
Pool Manager	0	0	-	0.3	0.3	0.3	0.3
Assistant Pool Manager	0	0	-	0.2	0.2	0.2	0.2
Head Lifeguard	0	0	-	0.7	0.7	0.7	0.7
Lifeguards	0	0	-	4.6	4.6	4.6	4.6
Front desk attendants	0	0	-	0.4	0.4	0.4	0.4

	Concessions	0	0	0.4	0.4	0.4	0.4
	Engineering Intern	0.23	0.23	0.23	0	0	0
<b>Total</b>		<b>9.13</b>	<b>10.13</b>	<b>10.13</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>

**City of Roeland Park**

**Line Item Budget - 100 General Fund**

**106- Public Works Department**

		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022 Projected</b>	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>2025 Budget</b>
	<b>A</b>	<b>Salaries &amp; Benefits</b>						
106	5101	Salaries - Regular	224,060	286,109	334,462.00	289,409	336,635	350,100
106	5102	Salaries-Overtime	9,662	8,032	7,466.00	9,734	9,500	9,880
106	5107	Intern	-	-	-	-	7,500	7,500
	<b>A</b>	<b>Salaries &amp; Benefits Total</b>	<b>233,722</b>	<b>294,141</b>	<b>341,928</b>	<b>299,143</b>	<b>353,635</b>	<b>367,480</b>
	<b>B</b>	<b>Contracted Services</b>						
106	5201	Electric	8,237	7,543	21,386	9,090	9,270	9,455
106	5202	Telephone	2,047	2,075	2,160	2,075	2,075	2,075
106	5203	Printing & Advertising	375	224	191	800	300	300
106	5206	Travel Expense & Training	4,130	2,785	17	8,000	8,000	8,000
106	5207	Medical Expense & Drug Testing	786	2,334	315	800	800	800
106	5210	Maintenance & Repair Building	2,295	6,569	10,108	3,500	3,500	3,500
106	5211	Maintenace & Repair Equipment	26,175	28,229	31,585	30,000	30,000	30,000
106	5214	Other Contracted Services	34,329	30,243	37,512	39,000	38,000	38,000
106	5219	Meeting Expense	40	320	335	300	300	300
106	5240	Equipment Rental	-	-	3,197	4,000	4,000	4,000
106	5259	Traffic Control Signs	1,531	2,458	1,773	10,000	10,000	10,000
106	5260	Vehicle Maintenance	2,147	1,340	5,745	7,500	7,500	7,500
106	5262	Grounds Maintenance	15,193	-	-	-	-	-
106	5263	Tree Maintenance	45,482	35,360	46,792	46,000	46,000	46,000
106	5266	Computer Software	400	400	400	400	400	400
106	5287	Water	7,128	6,067	5,867	6,250	6,375	6,505
106	5288	Waste Water	2,528	2,544	1,295	2,750	2,805	2,915
106	5289	Natural Gas	3,861	4,351	6,106	6,100	6,220	6,345
106	5290	Street Light Electric	20,120	20,313	22,232	21,350	21,775	22,210
	<b>B</b>	<b>Contracted Services Total</b>	<b>176,805</b>	<b>153,155</b>	<b>197,016</b>	<b>197,915</b>	<b>197,320</b>	<b>198,250</b>
	<b>C</b>	<b>Commodities</b>						
106	5302	Motor Fuels & Lubricants	16,515	14,638	14,946	20,000	20,075	21,080
106	5304	Janitorial Supplies	176	1,080	835	750	750	750
106	5305	Dues, Subscriptions, & Books	720	783	760	800	800	800
106	5306	Materials	3,488	2,474	3,568	4,500	4,500	4,500
106	5308	Clothing & Uniforms	4,757	3,884	3,619	4,000	4,000	4,000
106	5318	Tools	1,222	2,759	2,599	2,500	2,500	2,500
106	5319	Rain Barrel Reimbursement	-	150	1,268	100	100	100
	<b>C</b>	<b>Commodities Total</b>	<b>26,878</b>	<b>25,769</b>	<b>27,595</b>	<b>32,650</b>	<b>32,725</b>	<b>33,730</b>
	<b>E</b>	<b>Capital Outlay</b>						
106	5403	Office Equipment	96	1,408	-	1,500	1,500	1,500
106	5421	Maintenance Streets-contract	211,018	190,612	151,989	212,000	213,000	214,000
106	5425	Other Capital Outlay	10,324	272	3,174	3,000	3,000	3,000
	<b>E</b>	<b>Capital Outlay Total</b>	<b>221,438</b>	<b>192,292</b>	<b>155,163</b>	<b>216,500</b>	<b>217,500</b>	<b>218,500</b>
	<b>T</b>	<b>Transfers</b>						
106	5825	Transfer to Equip Reserve Fund	24,200	12,500	74,000	8,000	60,000	56,000
	<b>T</b>	<b>Transfers Total</b>	<b>24,200</b>	<b>12,500</b>	<b>74,000</b>	<b>8,000</b>	<b>60,000</b>	<b>56,000</b>
	<b>Total Public Works</b>		<b>683,043</b>	<b>677,857</b>	<b>795,702</b>	<b>754,208</b>	<b>861,180</b>	<b>873,960</b>
								<b>828,360</b>

**Notes:**

\* Snow removal and street repair wages are charged to the Combined Special Street and Highway Fund.

\* Leaf collection wages are charged to the Solid Waste Department.

\*The 2021 Budget includes GPS devices for Public Works vehicles, an Objective.

\*Transfers to the Equipment Reserve Fund reflect equipment and vehicle replacements and improvements. See CIP for more detail.

**City of Roeland Park**

**Line Item Budget - 100 General Fund**

**110- Parks & Recreation Department**

		2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
<b>Parks &amp; Recreation</b>								
<b>A Salaries &amp; Benefits</b>								
110	5101	Salaries - Regular		63,857	66,322	75,968	76,000	79,040
110	5102	Salaries - Overtime		-	-	-	-	-
110	5104	Salaries - Part-time		-	-	7,410	13,680	13,680
<b>A Salaries &amp; Benefits Total</b>				63,857	66,322	83,378	89,680	92,720
<b>B Contracted Services</b>								
110	5202	Telephone		330	360	360	360	360
110	5203	Printing & Advertising		1,657	-	-	-	-
110	5206	Travel and Training		35	-	1,500	1,500	1,500
110	5211	Maintenace & Repair Equipment		-	-	-	-	-
110	5214	Other Contractual Services		-	203	-	-	-
110	5240	Equipment Rental		-	-	-	-	-
110	5241	Community Garden		1,000	924	1,000	1,000	1,000
110	5262	Grounds Maintenance		22,184	24,559	24,000	24,000	24,000
<b>B Contracted Services Total</b>				25,206	26,046	26,860	26,860	26,860
<b>C Commodities</b>								
110	5302	Motor Fuels & Lubricants		-	-	500	500	500
110	5825	Transfer to Equip Reserve Fund		-	-	-	-	-
<b>C Commodities Total</b>				-	-	500	500	500
<b>Total Parks &amp; Recreation</b>				89,063	92,368	110,738	117,040	120,080
								133,560

**Notes:**

\*The Parks and Recreation department was created in 2020 after the decision to hire a Parks & Rec Superintendent and better account for expenditures.

**City of Roeland Park**

**Line Item Budget - 100 General Fund**

**115- Solid Waste Department**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
<b>Solid Waste</b>									
	<b>A</b>	<b>Salaries &amp; Benefits</b>							
115	5101	Salaries - Regular	6,609	2,276	12,001	12,500	13,000	13,520	14,060
	5102	Salaries - Overtime	3,285	572	-	-	-	-	-
	<b>A</b>	<b>Salaries &amp; Benefits Total</b>	<b>9,893</b>	<b>2,848</b>	<b>12,001</b>	<b>12,500</b>	<b>13,000</b>	<b>13,520</b>	<b>14,060</b>
	<b>B</b>	<b>Contracted Services</b>							
	5203	Printing & Advertising	1,103	-	-	-	-	-	-
115	5211	Maintenace & Repair Equipment	1,599	-	1,635	9,500	9,500	9,500	9,500
115	5235	Disposal Fees	15,517	19,935	13,971	12,000	15,000	15,450	15,915
115	5240	Equipment Rental	-	-	-	500	500	500	500
115	5271	Compost Bin Rebate Program	530	940	150	1,000	1,000	1,000	1,000
115	5272	Solid Waste Contract	518,557	521,711	573,182	545,190	637,035	649,213	661,928
	<b>B</b>	<b>Contracted Services Total</b>	<b>537,306</b>	<b>542,586</b>	<b>588,938</b>	<b>568,190</b>	<b>663,035</b>	<b>675,663</b>	<b>688,843</b>
	<b>C</b>	<b>Commodities</b>							
115	5302	Motor Fuels & Lubricants	2,716	855	440	3,000	3,090	3,185	3,280
115	5825	Transfer to Equip Reserve Fund	-	-	-	-	-	-	-
	<b>C</b>	<b>Commodities Total</b>	<b>2,716</b>	<b>855</b>	<b>440</b>	<b>3,000</b>	<b>3,090</b>	<b>3,185</b>	<b>3,280</b>
	<b>Total Solid Waste</b>		<b>549,915</b>	<b>546,289</b>	<b>601,379</b>	<b>583,690</b>	<b>679,125</b>	<b>692,368</b>	<b>706,183</b>

**Notes:**

\*Public Works Department personnel costs for the leaf collection service are accounted for in this department. Those costs are not included in the solid waste assessment.

\*The solid waste contract with GFL was renewed in 2020 for five years with the option of two one-year renewals. A \$.35/month annual rate increase is reflected in 2026 years.

**City of Roeland Park**  
**Line Item Budget- 220 Aquatic Center Fund**

		2022						
		2019	2020	2021	Projected	2023 Budget	2024 Budget	2025 Budget
220	<b>Beginning Fund Balance</b>	\$ -	\$ 189,116	\$ 177,377	\$ 280,150	\$ 199,699	\$ 199,699	\$ 199,699
<b>Program Fees</b>								
220	4274 Daily Admissions	24,392	-	29,263	57,500	63,250	63,885	64,525
220	4275 Program Fees-Season Pass	-	-	29,525	37,500	41,250	41,665	42,080
220	4276 Superpass	15,810	-	-	2,500	2,500	2,500	2,500
220	4277 Daily Participation Fees	90,041	-	23,803	8,500	9,350	9,445	9,540
220	4278 Advertising Sponsorship	-	-	-	-	2,000	2,000	2,000
220	4279 Facility Rental	707	-	890	700	2,500	2,500	2,500
220	4280 Swim Lessons	-	-	-	3,000	14,000	14,000	14,000
220	4281 Swim Team	-	-	363	-	-	-	-
220	4282 Water Aerobics	-	-	-	-	-	-	-
220	4290 Concession Revenue	10,763	-	11,126	12,000	13,000	13,000	13,000
220	4291 Retail Sales - Taxable	81	-	-	200	200	200	200
220	4292 Taxable Sales Discounts (contract)	(4)	-	-	-	-	-	-
	<b>Total Program Fees</b>	<b>141,789</b>	<b>-</b>	<b>94,970</b>	<b>121,900</b>	<b>148,050</b>	<b>149,195</b>	<b>150,345</b>
<b>Intergovernmental</b>								
220	4155 CDBG Grant	-	1,518	-	-	-	-	-
	<b>Total Intergovernmental</b>	<b>-</b>	<b>1,518</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Interest</b>								
220	4510.4512 Interest on Investment	2,167	-	1,490	2,081	2,995	2,995	2,995
	<b>Total Interest</b>	<b>2,167</b>	<b>-</b>	<b>1,490</b>	<b>2,081</b>	<b>2,995</b>	<b>2,995</b>	<b>2,995</b>
<b>Transfer-In</b>								
220	4840 Transfer from the General Fund	420,000	60,000	262,500	170,000	227,536	235,311	219,901
220	4843 Transfer from Equip Reserve Fund	131,391	-	-	-	-	-	-
	<b>TOTAL Transfers-In</b>	<b>551,391</b>	<b>60,000</b>	<b>262,500</b>	<b>170,000</b>	<b>227,536</b>	<b>235,311</b>	<b>219,901</b>
	<b>Total Revenues</b>	<b>695,347</b>	<b>61,518</b>	<b>358,960</b>	<b>293,981</b>	<b>378,581</b>	<b>387,501</b>	<b>373,241</b>
220	<b>A Salaries</b>							
220	5101 Full Time Salaries	44,669	14,534	13,910	13,450	17,200	17,890	18,605
220	5102 Overtime	307	38	3,670	600	600	600	600
220	5104 Part Time Salaries	128,325	-	113,363	75,000	180,000	185,400	190,960
220	5126 Benefits (includes medical premium)	2,023	-	-	-	-	-	-
220	5120 Cell phone allowance	254	-	-	120	120	120	120
	<b>A Salaries Total</b>	<b>175,578</b>	<b>14,572</b>	<b>130,943</b>	<b>89,170</b>	<b>197,920</b>	<b>204,010</b>	<b>210,285</b>
220	<b>B Contracted Services</b>							
220	5201 Electric	20,230	5,631	11,548	7,400	7,475	7,550	7,625
220	5202 Telephone	2,750	-	-	600	600	600	600
220	5203 Printing and Advertising	1,845	-	851	1,500	1,500	1,500	1,500
220	5205 Postage	-	-	-	1,000	1,000	1,000	1,000
220	5206 Travel & Training	2,793	325	2,265	5,500	2,000	2,000	2,000
220	5207 Medical Expense & Drug Testing	1,467	-	2,035	2,250	1,800	1,800	1,800
220	5209 Professional Services	2,073	-	788	6,870	5,500	5,500	5,500
220	5210 Maintenance & Repair of Bldg.	41,622	5,956	29,058	24,000	20,000	21,000	22,000
220	5211 Maintenance & Repair of Equip	-	-	5,945	5,000	10,000	10,000	10,000
220	5214 Other Contractual Services	11,752	516	5,317	8,491	8,491	8,491	8,491
220	5223 Pool Management Fee	106,032	7,000	-	-	-	-	-
220	5229 State fees, permits/Sales tax	355	785	920	1,000	1,000	1,000	1,000
220	5240 Rentals	-	-	-	3,200	3,200	3,200	3,200
220	5250 Insurance & Surety Bonds	-	-	-	-	-	-	-
220	5266 Computer Software	201	11,825	4,717	4,650	4,695	4,740	4,785
220	5287 Water	10,997	819	9,018	13,000	13,390	13,790	14,205
220	5288 Waste Water/Trash	15,634	858	12,955	16,000	16,480	16,975	17,485
220	5289 Natural Gas	3,880	1,275	2,898	3,000	3,090	3,185	3,280
	<b>B Contracted Services Total</b>	<b>221,631</b>	<b>34,990</b>	<b>88,315</b>	<b>103,461</b>	<b>100,221</b>	<b>102,331</b>	<b>104,471</b>

**City of Roeland Park**

**Line Item Budget- 220 Aquatic Center Fund**

		2022						
		2019	2020	2021	Projected	2023 Budget	2024 Budget	2025 Budget
<b>C Commodities</b>								
220	5301	Office Supplies	674	500	95	1,000	1,000	1,000
220	5302	Motor Fuels and Lubricants	90	-	-	200	200	300
220	5304	Janitorial Supplies	2,537	492	1,733	1,500	1,500	1,500
220	5305	Dues, Subscriptions & Books	299	75	75	500	500	500
220	5306	Building Supplies and Materials	8,851	529	3,256	3,000	3,000	3,000
220	5307	Other Commodities	5,464	-	699	4,000	4,000	4,000
220	5308	Clothing/Uniforms	1,844	-	2,551	2,000	2,000	2,000
220	5311	Pool Equipment	934	-	562	2,000	3,325	3,325
220	5312	Grounds supplies and equipment	552	-	423	2,050	2,050	2,050
220	5313	Safety Supplies/Equip	-	-	2,075	1,000	1,000	1,000
220	5314	Operating Supplies/Personal Care	-	-	-	500	500	500
220	5318	Tools	-	41	17	200	200	200
220	5325	Concessions food and supplies	-	-	4,549	8,000	8,000	8,000
220	5326	Chemicals	16,212	-	10,933	10,850	11,065	11,285
220	5330	Aquatics Center Over/Under Reconciliation	-	-	(51)	-	-	-
	<b>5801</b>	<b>Commodities</b>	<b>37,458</b>	<b>1,637</b>	<b>26,917</b>	<b>36,800</b>	<b>38,340</b>	<b>38,560</b>
<b>D Capital Outlay</b>								
220	5403	Office Equipment	1,753	899	4,655	3,000	3,000	-
220	5404	Furnishings & Appliances		20,859	209	1,000	1,000	1,000
220	5442	Buildings and Pool Improvements	69,811	300	5,148	40,000	35,000	5,000
		Swim Lane Divider	-	-	-	-	1,600	1,600
		Heater/Blower	-	-	-	-	-	-
		Light Pole Replacement	-	-	-	-	-	-
		Pool Sandblasting/Deck painting	-	-	-	-	-	-
		Bulkhead Repair	-	-	-	-	-	-
		Pool Deck Caulking	-	-	-	-	-	-
		Shade Structures	-	-	-	-	-	-
		Install wireless at pool	-	-	-	-	-	-
		Repaint main pool	-	-	-	-	-	-
		Entrance ADA Improvements	-	-	-	101,000	-	-
		Repaint main pool, vortex or slide pools	-	-	-	-	-	-
		Starting Block Replacement	-	-	-	-	35,000	-
		Lifeguard Stand Replacement	-	-	-	-	-	1,500
	<b>D</b>	<b>Capital Outlay Total</b>	<b>71,564</b>	<b>22,058</b>	<b>10,012</b>	<b>145,000</b>	<b>42,100</b>	<b>42,600</b>
		<b>Total Expenditures</b>	<b>506,231</b>	<b>73,257</b>	<b>256,187</b>	<b>374,431</b>	<b>378,581</b>	<b>387,501</b>
220		<b>Ending Fund Balance</b>	<b>\$ 189,116</b>	<b>\$ 177,377</b>	<b>\$ 280,150</b>	<b>\$ 199,699</b>	<b>\$ 199,699</b>	<b>\$ 199,699</b>
		<b>Operating Income or (Loss)</b>	<b>(\$290,711)</b>	<b>(\$51,199)</b>	<b>(\$149,715)</b>	<b>(\$105,450)</b>	<b>(\$185,436)</b>	<b>(\$192,711)</b>
		<b>Fund Balance as a % of Operating Expenses</b>	<b>44%</b>	<b>346%</b>	<b>114%</b>	<b>87%</b>	<b>59%</b>	<b>58%</b>
								<b>56%</b>

**Notes:**

\* The City does not have a reserve target for the Aquatic Center Fund, but the reserve balance is well above 25% of Operating Expenses.

\*The Aquatic Center Fund was created in 2019 when the City took over ownership of the aquatic center from Johnson County Parks & Recreation.

\*The operations and capital investment of the Aquatic Center will be subsidized by the General Fund on an annual basis in the form of a transfer.

\*The City began major renovations to the Aquatic Center in 2020, those renovations will be complete prior to the 2021 season. See CIP section for details.

**City of Roeland Park**
**Line Item Budget- 270 Combined Special Highway & Street Fund 27A**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
270	4010	<b>Beginning Fund Balance</b>	\$ 644,367	\$ 377,360	\$ 1,217,461	\$ 1,368,420	\$ 1,467,933	\$ 772,438	\$ 1,817,218
<b>Intergovernmental</b>									
270	4110	City Sales & Use Tax	763,975	884,502	965,514	830,000	838,300	846,685	769,635
270	4135	County Courthouse Sales Tax	157,408	157,632	188,155	160,000	163,200	166,465	169,795
270	4140	Spec City/County Highway Fund	-	171,447	195,156	190,000	193,800	197,675	201,630
270	4155	CDBG Grant				151,000			
270	4150	CARS Funding	156,054	1,427,482	-	946,000	132,450	102,500	-
		<b>Total Intergovernmental</b>	<b>1,077,437</b>	<b>2,641,062</b>	<b>1,348,825</b>	<b>2,277,000</b>	<b>1,327,750</b>	<b>1,313,325</b>	<b>1,141,060</b>
<b>Interest</b>									
270	4510..4512	Interest on Investment	10,447	5,774	491	9,980	22,020	11,585	27,260
		<b>Total Interest</b>	<b>10,447</b>	<b>5,774</b>	<b>491</b>	<b>9,980</b>	<b>22,020</b>	<b>11,585</b>	<b>27,260</b>
<b>Other</b>									
270	4520	Other Sources	-	-	-	-	-	51,250	-
270	4530	Reimbursed Expense	64,380	-	-	60,000	-	-	-
		<b>Total Other</b>	<b>64,380</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>51,250</b>	<b>-</b>
<b>Transfers In</b>									
270	4840	Transfer from General Fund	-	-	-	365,000	60,000	215,000	230,000
270	4843	Transfer from Equip Reserve Fund	-	91,563	-	-	-	-	-
270	4860	Transfer from Sp. Hwy Fund	-	322,953	-	-	-	-	-
		<b>Total Transfers</b>	<b>-</b>	<b>414,516</b>	<b>-</b>	<b>365,000</b>	<b>60,000</b>	<b>215,000</b>	<b>230,000</b>
		<b>Total Revenues</b>	<b>1,152,264</b>	<b>3,061,352</b>	<b>1,349,316</b>	<b>2,651,980</b>	<b>1,409,770</b>	<b>1,591,160</b>	<b>1,398,320</b>
<b>A Salaries &amp; Benefits</b>									
250	5101	Salaries - Regular	-	67,000	5,253	72,467	75,365	78,380	81,515
		<b>A Salaries &amp; Benefits Total</b>	<b>-</b>	<b>67,000</b>	<b>5,253</b>	<b>72,467</b>	<b>75,365</b>	<b>78,380</b>	<b>81,515</b>
<b>B Contracted Services</b>									
270	5209	Professional Services	84,409.23	72,008	72,708	90,000	85,000	85,000	85,000
270	5214	Other Contracted Services	-	-	-	-	-	-	-
		<b>B Contracted Services Total</b>	<b>84,409</b>	<b>72,008</b>	<b>72,708</b>	<b>90,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>
<b>C Commodities</b>									
250	5303	Sand and Salt	-	19,400	20,080	25,000	25,000	25,000	25,000
		<b>C Commodities Total</b>	<b>-</b>	<b>19,400</b>	<b>20,080</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>E Capital Outlay</b>									
270	5430	Residential Street Reconstruction	484,481	52,915	824,029	199,000	1,314,000	-	-
270	5454	Sidewalk Improvements	24,153	16,549	90,500	25,000	125,000	25,000	125,000
		5422 Street Light Replacement	-	-	97,940	-	10,000	10,000	10,000
		5457 CARS Roe 2020	192,974	1,639,630	-	-	-	-	-
		5458 2018 CARS	191,931	-	-	-	-	-	-
		5459 2019 CARS	156,323	-	-	-	-	-	-
		5460 2022 CARS - 53rd St & Buena Vista	-	-	9,799	390,000	-	-	-
		5461 2022 CARS - Johnson Drive	-	-	-	215,000	-	-	-
		5462 2025 CARS- 55th b/t SMP & Roe	-	-	-	-	-	18,000	68,000
		5463 2022 CARS - Elledge b.t Roe Ln and 47th	-	-	78,048	1,361,000	-	-	-
		5464 2024 CARS - Mission Rd. 47th-53rd	-	-	-	-	19,000	205,000	-
		5465 RSRP- Nall from 51st to 58th	-	-	-	-	-	100,000	900,000
		5466 2023 CARS - 48th from Roe Lane to Roe Blvd	-	-	-	28,000	264,900	-	-
		5467 2023 CARS - 53rd from Mission to Chadwick	-	-	-	12,000	52,000	-	-
		5468 RSR- Nall from 51st to North End	-	-	-	-	-	-	-
		<b>E Capital Outlay Total</b>	<b>1,049,862</b>	<b>1,709,093</b>	<b>1,100,316</b>	<b>2,230,000</b>	<b>1,784,900</b>	<b>358,000</b>	<b>1,103,000</b>
<b>T Transfers</b>									
270	5818	Transfer To Bond & Interest Fund	285,000	353,750	-	135,000	135,000	-	-
		<b>T Transfers Total</b>	<b>285,000</b>	<b>353,750</b>	<b>-</b>	<b>135,000</b>	<b>135,000</b>	<b>-</b>	<b>-</b>
		<b>Total Expenditures</b>	<b>1,419,271</b>	<b>2,221,251</b>	<b>1,198,357</b>	<b>2,552,467</b>	<b>2,105,265</b>	<b>546,380</b>	<b>1,294,515</b>
270		<b>Ending Fund Balance</b>	<b>\$ 377,360</b>	<b>\$ 1,217,461</b>	<b>\$ 1,368,420</b>	<b>\$ 1,467,933</b>	<b>\$ 772,438</b>	<b>\$ 1,817,218</b>	<b>\$ 1,921,023</b>

**Notes:**

\*The Special Street fund is funded by a 3/4 cent sales tax to provide for the maintenance and improvements of streets and sidewalks.

\* In 2020 the street impact fee of \$91,563 paid by Sunflower for future improvements to Granda was transferred into this fund for future use.

\*The City started to receive a share of the county courthouse sales tax in 2017 which is being used to support street projects in this fund. This sales tax sunsets in 2027.

\*In 2017, the Council decided to fund capital projects on a pay-as-you go basis, however in 2020 Council elected to fund new Parks & Recreation improvements with debt.

All future capital shall be funded with reserves. As such the ending fund balances for capital funds will vary widely based on the capital projects planned annually.

**City of Roeland Park**

**Line Item Budget - 290 Community Center Fund 27C**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
290	4010	<b>Beginning Fund Balance</b>	\$ 566,969	\$ 578,346	\$ 638,399	\$ 970,668	\$ 213,369	\$ 244,374	\$ 270,884
<b>Intergovernmental</b>									
290	4110	City Sales & Use Tax	190,993	221,125	241,380	205,000	207,050	209,120	190,090
		Grant	-	-	-	203,000	-	-	-
		<b>Total Intergovernmental</b>	<b>190,993</b>	<b>221,125</b>	<b>241,380</b>	<b>408,000</b>	<b>207,050</b>	<b>209,120</b>	<b>190,090</b>
<b>Interest</b>									
290	4511	Interest on Invested Assets	7,232	2,505	1,396	5,267	3,200	1,600	1,632
		<b>Total Interest</b>	<b>7,232</b>	<b>2,505</b>	<b>1,396</b>	<b>5,267</b>	<b>3,200</b>	<b>1,600</b>	<b>1,632</b>
<b>Transfers</b>									
	4840	Transfer from General Fund	-	-	289,500	-	-	-	-
		<b>Total Transfers</b>	<b>-</b>	<b>-</b>	<b>289,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
		<b>Total Revenues</b>	<b>198,225</b>	<b>223,630</b>	<b>532,276</b>	<b>413,267</b>	<b>210,250</b>	<b>210,720</b>	<b>191,722</b>
<b>A Salaries &amp; Benefits</b>									
290	5101	Salaries - Regular	21,079	37,132	36,245	31,338	40,000	41,600	43,265
290	5102	Salaries - Overtime		842	52	1,400	1,425	1,480	1,540
290	5104	Salaries - Part-time	7,441	15,661	16,697	25,668	27,000	28,080	29,205
		<b>A Salaries &amp; Benefits Total</b>	<b>28,520</b>	<b>53,635</b>	<b>52,994</b>	<b>58,406</b>	<b>68,425</b>	<b>71,160</b>	<b>74,010</b>
<b>B Contracted Services</b>									
290	5202	Telephone	-	180	165	180	180	180	180
290	5206	Travel Expense & Training		201	135	-	-	-	-
290	5207	Medical Expense & Drug Testing	382	703	50	-	-	-	-
290	5209	Professional Services	29,295	-	-	-	-	-	-
290	5210	Maintenance And Repair Building	11,682	14,083	8,727	15,000	15,000	15,000	15,000
290	5211	Maintenance & Repair Equipment	180	843	130	2,500	2,500	2,500	2,500
290	5214	Other Contracted Services	4,639	-	4,263	5,482	5,480	5,480	5,480
290	5250	Insurance & Surety Bonds	318	6,084	6,945	7,000	7,280	7,570	7,875
290	5253	Public Relations		-	-	-	-	-	-
290	5255	JoCo Management Fee	52,105	32,265	54,607	44,529	45,420	46,330	47,255
290	5262	Grounds Maintenance	168	105	1,329	2,500	2,500	2,500	2,500
290	5264	Grounds Improvements	-	-	-	1,500	1,500	1,500	1,500
		<b>B Contracted Services Total</b>	<b>98,768</b>	<b>54,464</b>	<b>76,351</b>	<b>78,691</b>	<b>79,860</b>	<b>81,060</b>	<b>82,290</b>
<b>C Commodities</b>									
290	5306	Materials	70	64	-	-	-	-	-
290	5307	Other Commodities	1,312	1,517	834	5,000	5,000	5,000	5,000
290	3808	Clothing & Uniforms	-	115	-	150	150	150	150
		<b>C Commodities Total</b>	<b>1,382</b>	<b>1,696</b>	<b>834</b>	<b>5,150</b>	<b>5,150</b>	<b>5,150</b>	<b>5,150</b>
<b>E Capital Outlay</b>									
290	5425	Other Capital Outlay	46,834	31,953	45,964	853,500	-	-	-
		<b>E Capital Outlay Total</b>	<b>46,834</b>	<b>31,953</b>	<b>45,964</b>	<b>853,500</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>T Transfers</b>									
290	5818	Transfer to General Fund	11,344	21,829	23,865	174,819	25,810	26,840	27,915
		<b>T Transfers Total</b>	<b>11,344</b>	<b>21,829</b>	<b>23,865</b>	<b>174,819</b>	<b>25,810</b>	<b>26,840</b>	<b>27,915</b>
		<b>Total Expenditures</b>	<b>186,848</b>	<b>163,577</b>	<b>200,008</b>	<b>1,170,566</b>	<b>179,245</b>	<b>184,210</b>	<b>189,365</b>
290		<b>Ending Fund Balance</b>	<b>\$ 578,346</b>	<b>\$ 638,399</b>	<b>\$ 970,668</b>	<b>\$ 213,369</b>	<b>\$ 244,374</b>	<b>\$ 270,884</b>	<b>\$ 273,241</b>

**Notes:**

\*The Community Center Fund is supported by a 1/8 cent sales tax for the operation and maintenance of the facility.

\*The ending fund will decrease significantly in 2022 as these reserves were accumulated in anticipation of completing parking/storm/ADA improvements.

\*The transfer out to the General Fund is for employee benefits associated with the facility maintenance positions.

**City of Roeland Park**

**Line Item Budget- 300 Special Infrastructure Fund 27D**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
300	4010	<b>Beginning Fund Balance</b>	<b>1,075,705</b>	<b>1,596,275</b>	<b>1,589,564</b>	<b>1,451,120</b>	<b>1,342,120</b>	<b>398,920</b>	<b>927,485</b>
		<b>Intergovernmental</b>							
300	4110	City Sales & Use Tax	381,988	442,251	824,144	800,000	808,000	816,080	741,815
300	4155	CDBG Grant	124,356	-	-	10,000	200,000	-	200,000
300	4158	SMAC	-	-	-	-	-	-	-
		<b>Total Intergovernmental</b>	<b>506,344</b>	<b>442,251</b>	<b>824,144</b>	<b>810,000</b>	<b>1,008,000</b>	<b>816,080</b>	<b>941,815</b>
		<b>Other</b>							
300	4161	Grants/Donations - Private	-	81,096	-	-	-	-	-
300	4791	Bond Proceeds	-	1,288,428	-	-	-	-	-
		<b>Total Other</b>	<b>-</b>	<b>1,369,524</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
		<b>Interest</b>							
300	4511	Investment Income	14,718	2,514	1,783	3,000	20,130	5,985	13,910
		<b>Total Interest</b>	<b>14,718</b>	<b>2,514</b>	<b>1,783</b>	<b>3,000</b>	<b>20,130</b>	<b>5,985</b>	<b>13,910</b>
		<b>Transfers In</b>							
300	4840	Transfer From General Fund	550,000	685,600	203,183	365,000	65,000	215,000	230,000
		<b>Total Transfers In</b>	<b>550,000</b>	<b>685,600</b>	<b>203,183</b>	<b>365,000</b>	<b>65,000</b>	<b>215,000</b>	<b>230,000</b>
		<b>Total Revenues</b>	<b>1,071,062</b>	<b>2,499,889</b>	<b>1,029,110</b>	<b>1,178,000</b>	<b>1,093,130</b>	<b>1,037,065</b>	<b>1,185,725</b>
	<b>B</b>	<b>Contracted Services</b>							
300	5209	Professional Services	44,517	-	11,958	40,000	85,000	40,000	40,000
300	5231	Cost of issuance	-	41,081	-	-	-	-	-
300	5211	Maintenance & Repair Equipment	-	-	-	-	-	-	-
	<b>B</b>	<b>Contracted Services Total</b>	<b>44,517</b>	<b>41,081</b>	<b>11,958</b>	<b>40,000</b>	<b>85,000</b>	<b>40,000</b>	<b>40,000</b>
	<b>D</b>	<b>Capital Outlay</b>							
300	5246	In-House Street Maintenance	-	-	-	-	-	-	-
300	5421	Maintenance & Repair of Streets	160,031	121,231	126,725	235,000	225,000	225,000	235,000
300	5442	Building Improvements	-	-	384	-	-	-	-
300	5468	2020 Stormwater-57th and Roeland	-	177,336	535	-	-	-	-
300	5469	Stormwater Maintenance	43,010	-	19,739	25,000	100,000	-	100,000
300	5470	Park Maint/Infrastructure	78,436	14,419	36,609	47,000	36,330	118,500	40,000
300	5471	Tennis Court Replacement	-	-	-	-	-	-	-
300	5472	R Park Development Plan	72,642	1,323,813	19,932	700,000	90,000	-	-
300	5473	RPAC Improvements	5,756	826,150	908,042	-	-	-	-
300	5474	Marquee Signs	-	-	-	-	-	-	-
300	5475	Stairway	-	2,570	9,135	115,000	-	-	-
300	5476	Community Center Improvement	-	-	-	125,000	1,500,000	125,000	1,300,000
300	5498	CDBG Projects	146,100	-	-	-	-	-	-
300	5499	Mural on Retaining Wall	-	-	34,495	-	-	-	-
	<b>D</b>	<b>Capital Outlay Total</b>	<b>505,976</b>	<b>2,465,519</b>	<b>1,155,596</b>	<b>1,247,000</b>	<b>1,951,330</b>	<b>468,500</b>	<b>1,675,000</b>
		<b>Total Expenditures</b>	<b>550,493</b>	<b>2,506,600</b>	<b>1,167,554</b>	<b>1,287,000</b>	<b>2,036,330</b>	<b>508,500</b>	<b>1,715,000</b>
300		<b>Ending Fund Balance</b>	<b>\$ 1,596,275</b>	<b>\$ 1,589,564</b>	<b>\$ 1,451,120</b>	<b>\$ 1,342,120</b>	<b>\$ 398,920</b>	<b>\$ 927,485</b>	<b>\$ 398,210</b>

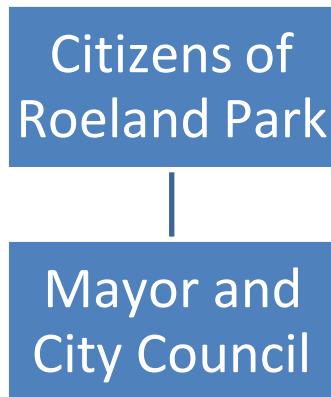
**Notes:**

\*The Governing Body issued debt in 2020 to pay for significant improvements at R Park and the Aquatic Center (RPAC) in 2020 and 2021. The Special Infrastructure Fund is the resource for Parks & Recreation improvements and as such, the resources from the bond sale will be recorded and spent from this fund. For more details on the capital improvements budgeted, please see the capital budget.

\*The Governing Body made the decision to transfer resources in excess of the City's stated goals for the General Fund fund balance to the Special Infrastructure Fund to help cash-fund capital projects. As the recipient of these transfers, this fund has gained additional flexibility to cover the cost of capital projects. Since the number of projects varies year to year, the ending fund balance can change dramatically from one year to the next. In addition, the amount transferred from the General Fund will vary year-to-year based upon resources available. In 2021, \$36,378 from Aldi's 1% for Art was transferred into this fund and used to support the 48th Street Mural and Aldi artistic staircase projects.

## Governing Body

### Organizational Chart



### Department Description

The Governing Body consists of the Mayor and eight Council members elected on odd-numbered years and are elected and serve staggering four-year terms. Roeland Park consists of four wards and each ward has two elected representatives on Council whereas the Mayor serves at-large. The Governing Body is responsible for making policy decisions for the City. The City of Roeland Park has one Council meeting per month of which the Mayor presides, and two workshops where the Council President presides. The Council President is nominated and selected by the Governing Body. Meetings are held on the first and third Mondays of the month in the evening at City Hall.

The Governing Body Department consists of salaries for elected officials, \$5,040/year for Council members and \$6,120/year for the Mayor. This Department also includes a training and technology budget of \$855/member to provide them with training opportunities of their choosing and/or an allowance for technology that would help them do their jobs, such as a tablet or laptop. The Mayor also has a budget of \$1,000 for public relations-related activities.

## Governing Body - Summary of Resources and Appropriations

	2019	2020	2021	2022							
				Projected	2023 Budget	2024 Budget	2025 Budget				
<b>Expenditures &amp; Appropriations</b>											
<b>Summary by Program</b>											
108 - City Council	\$ 49,504	\$ 52,271	\$ 56,558	\$ 63,930	\$ 56,830	\$ 57,055	\$ 57,280				
<b>Total</b>	<b>49,504</b>	<b>52,271</b>	<b>56,558</b>	<b>63,930</b>	<b>56,830</b>	<b>57,055</b>	<b>57,280</b>				
<b>Summary by Appropriation Unit</b>											
Salary & Benefits	\$ 45,645	\$ 46,920	\$ 46,920	\$ 46,920	\$ 46,920	\$ 46,920	\$ 46,920	\$ 46,920			
Contractual Services	3,400	4,916	9,248	16,200	9,100	9,325	9,550				
Commodities	459	435	390	810	810	810	810				
<b>Total</b>	<b>49,504</b>	<b>52,271</b>	<b>56,558</b>	<b>63,930</b>	<b>56,830</b>	<b>57,055</b>	<b>57,280</b>				
<b>Summary by Fund</b>											
General Fund	49,504	52,271	56,558	63,930	56,830	57,055	57,280				
<b>Total</b>	<b>49,504</b>	<b>52,271</b>	<b>56,558</b>	<b>63,930</b>	<b>56,830</b>	<b>57,055</b>	<b>57,280</b>				
<b>Personnel</b>											
<b>Classifications (FTEs)</b>											
Mayor	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3			
City Councilmember (8 council members)	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.6			
<b>Total</b>	<b>1.9</b>	<b>1.9</b>									

**City of Roeland Park**

**Line Item Budget - 100 General Fund**

**108- Governing Body Department**

		2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
<b>City Council</b>								
<b>A Salaries &amp; Benefits</b>								
108	5103	Salaries - Elected Officials	45,645	46,920	46,920	46,920	46,920	46,920
		<b>A Salaries &amp; Benefits Total</b>	<b>45,645</b>	<b>46,920</b>	<b>46,920</b>	<b>46,920</b>	<b>46,920</b>	<b>46,920</b>
<b>B Contracted Services</b>								
108	5203	Printing & Advertising	-	-	-	-	-	-
108	5206	Travel Expense & Training	2,500	4,626	2,658	7,700	8,100	8,325
108	5214	Other Contractual Services	-	-	6,590	7,500	-	-
108	5251	Mayor Expenses	900	290	-	1,000	1,000	1,000
108	5276	Conference & Seminars	-	-	-	-	-	-
		<b>B Contracted Services Total</b>	<b>3,400</b>	<b>4,916</b>	<b>9,248</b>	<b>16,200</b>	<b>9,100</b>	<b>9,325</b>
<b>C Commodities</b>								
108	5305	Dues, Subscriptions, & Books	459	435	390	810	810	810
		<b>C Commodities Total</b>	<b>459</b>	<b>435</b>	<b>390</b>	<b>810</b>	<b>810</b>	<b>810</b>
<b>Total City Council</b>								
		<b>49,504</b>	<b>52,271</b>	<b>56,558</b>	<b>63,930</b>	<b>56,830</b>	<b>57,055</b>	<b>57,280</b>

## Capital Projects

### Department Description

The Capital Projects Department consists of the Equipment & Building Reserve Fund, a continuing fund that the City uses to purchase capital equipment and make public facility improvements and maintenance. Resources for these purchases are made via transfers from the General Fund. Transfers from the General Overhead Department of the General Fund go toward repairs, maintenance and capital improvements and equipment purchases for City Hall. Transfers from Public Works cover the cost associated with new equipment and vehicles and transfers from the Police Department are associated with replacement of police equipment and vehicles.

The fund is managed by the Assistant City Administrator/Finance Director and fund transfers are created during the budget process in a collaborative process with the City Administrator and the Department Directors.

While this fund covers the cost of current capital equipment and building improvements, the fund also provides a reserve for future building and equipment needs. The City sold land at the northeast corner of Roe and Johnson to a medical office for \$1.29 million in 2019 with the goal of using those funds for a new public works facility. The proceeds from the sale were placed in the building reserve fund until a suitable location for Public Works is found.

## Capital Projects - Summary of Resources and Appropriations

	2019	2020	2021	2022			2025 Budget
				Projected	2023 Budget	2024 Budget	
<b>Revenues &amp; Resources</b>							
Other Sources	1,289,847	-	-	1,254,400	1,876,600	100,000	100,000
Interest	7,047	-	3,059	5,133	27,495	10,560	12,100
<b>Total Revenue</b>	<b>1,296,894</b>	-	<b>3,059</b>	<b>1,259,533</b>	<b>1,904,095</b>	<b>110,560</b>	<b>112,100</b>
Transfers In	139,220	84,392	228,167	197,895	174,825	147,755	76,700
<b>Total Resources</b>	<b>1,436,114</b>	<b>84,392</b>	<b>231,226</b>	<b>1,457,428</b>	<b>2,078,920</b>	<b>258,315</b>	<b>188,800</b>
<b>Expenditures &amp; Appropriations</b>							
<b>Summary by Program</b>							
360 - Equipment & Building Reserve	\$ 212,450	\$ 154,213	\$ 156,369	\$ 1,143,895	\$ 3,207,825	\$ 155,755	\$ 84,700
<b>Total</b>	<b>212,450</b>	<b>154,213</b>	<b>156,369</b>	<b>1,143,895</b>	<b>3,207,825</b>	<b>155,755</b>	<b>84,700</b>
<b>Summary by Appropriation Unit</b>							
Commodities	80,259	62,650	110,665	235,895	182,825	155,755	84,700
Capital Outlay	800	-	13,403	893,000	3,025,000	-	-
Debt Service	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>81,059</b>	<b>62,650</b>	<b>124,068</b>	<b>1,128,895</b>	<b>3,207,825</b>	<b>155,755</b>	<b>84,700</b>
Non-Expenditure Appropriations							
Transfers Out	131,391	91,563	-	-	-	-	-
<b>Total Appropriations</b>	<b>212,450</b>	<b>154,213</b>	<b>124,068</b>	<b>1,128,895</b>	<b>3,207,825</b>	<b>155,755</b>	<b>84,700</b>
<b>Summary by Fund</b>							
Equipment & Bldg Reserve	212,450	154,213	156,369	1,143,895	3,207,825	155,755	84,700
<b>Total</b>	<b>212,450</b>	<b>154,213</b>	<b>156,369</b>	<b>1,143,895</b>	<b>3,207,825</b>	<b>155,755</b>	<b>84,700</b>
<b>Personnel</b>							
Classifications (FTEs)	0	0	0	0	0	0	0

**City of Roeland Park**

**Line Item Budget- 360 Equipment & Bldg. Reserve Fund**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
360	4010	<b>Beginning Fund Balance</b>	\$ 290,720	\$ 1,514,383	\$ 1,444,562	\$ 1,519,419	\$ 1,832,952	\$ 704,047	\$ 806,607
		<b>Other</b>							
360	4772	Leaf Program Reimbursement	-	-	-	-	-	-	-
360	4780	Sale of Assets	1,289,847	-	-	1,254,400	1,876,600	100,000	100,000
		<b>Total Other</b>	1,289,847	-	-	1,254,400	1,876,600	100,000	100,000
		<b>Interest</b>							
360	4511	Investment Income	7,047	-	3,059	5,133	27,495	10,560	12,100
		<b>Total Interest</b>	7,047	-	3,059	5,133	27,495	10,560	12,100
		<b>Transfers</b>							
360	4840	Transfer from General Fund	44,700	43,650	16,800	8,400	29,200	8,800	800
360	4841	Transfer from PD/GF	70,320	28,242	107,367	171,495	85,625	82,955	75,900
360	4842	Transfer from PW / GF	24,200	12,500	74,000	8,000	60,000	56,000	-
360	4844	Transfer from Neighborhood Services	-	-	30,000	10,000	-	-	-
		<b>Total Transfers</b>	139,220	84,392	228,167	197,895	174,825	147,755	76,700
		<b>Total Revenues</b>	1,436,114	84,392	231,226	1,457,428	2,078,920	258,315	188,800
	B	<b>Contracted Services</b>							
360	5209	Professional Services	-	-	-	15,000	-	-	-
360	5214	Other Contractual Services	-	-	32,301	-	-	-	-
	B	<b>Contracted Services Total</b>	-	-	32,301	15,000	-	-	-
	C	<b>Commodities</b>							
360	5315	Machinery & Auto Equipment	80,259	62,650	110,665	235,895	182,825	155,755	84,700
	C	<b>Commodities Total</b>	80,259	62,650	110,665	235,895	182,825	155,755	84,700
	D	<b>Capital Outlay</b>							
360	5442	Building Expense	800	-	13,403	893,000	3,025,000	-	-
	D	<b>Capital Outlay Total</b>	800	-	13,403	893,000	3,025,000	-	-
	N	<b>Non-Expenditures Appropriation</b>							
360	5705	Future CIP - PW	-	-	-	-	-	-	-
360	5707	Future CIP - Building Reserve	-	-	-	-	-	-	-
	N	<b>Non-Appropriation Expenditures Total</b>	-	-	-	-	-	-	-
	T	<b>Transfers</b>							
360	5801	Transfer of Funds	131,391	91,563	-	-	-	-	-
	T	<b>Transfers Total</b>	131,391	91,563	-	-	-	-	-
		<b>Total Expenditures</b>	212,450	154,213	156,369	1,143,895	3,207,825	155,755	84,700
360		<b>Ending Fund Balance</b>	\$ 1,514,383	\$ 1,444,562	\$ 1,519,419	\$ 1,832,952	\$ 704,047	\$ 806,607	\$ 910,707

**Notes:**

\*The Equipment and Building Reserve Fund is a continuing capital fund that receives transfers to pay for capital equipment and building improvements.

\*The \$1.2 million in land sale proceeds and \$91,563 of street impact fee received in 2019 from Sunflower Medical as part of land sale for northeast corner of Johnson and Roe; land sale proceeds anticipated to be used to purchase property for a new public works building. This expense is shown as a reserve as a new location has not been located.

\* In 2020 the \$91,563 street impact fee collected in this fund from Sunflower was transferred to the 270 Special Street Fund for future use.

\*The transfer of funds in 2019 is to the Aquatic Center Fund reflecting the reserves for facility maintenance that have accrued in this fund in support of the Aquatic Center.

## Economic Development

### Department Description

The Economic Development Department accounts for all development-related funds including:

#### Tax Increment Financing (TIF) Funds

- TIF 1 – Wal-Mart/Bella Roe
- TIF 2D – City Hall/Aldi (expired)
- TIF 2C – Valley State Bank (expired)
- TIF 3 – Boulevard Apartments/The Rocks

#### Transportation Development (TDD) Funds

- TDD #1 – Price Chopper/Bella Roe
- TDD #2 – Lowes

#### Community Improvement District (CID)

- CID #1 – Roeland Park Shopping Center/Wal-Mart

These funds were established to fund redevelopment within the City. The City Administrator assisted by the Assistant City Administrator, oversees the activities that occur within these development districts.

### Program Areas:

- **TIF 1** – The TIF expires May 18, 2024 and includes the Wal-Mart/Roeland Park Shopping Center and the Bella Roe Shopping Center, which were approved as development area TIF 1A and 1B, respectively. The City Council approved a new development plan on Feb. 19, 2018 which maintained the same expiration date but amended the development plan to allow for use of TIF funds for infrastructure improvements and potential site redevelopment upon retirement of debt service. The debt service was retired early in 2018.
- **TIF 2D** – This TIF includes City Hall and the commercial area bounded by Roe Boulevard to the west, 48<sup>th</sup> Street to the north, and Roe Lane to the east and Granada on the south. This TIF expires December 31, 2021. The TIF 2D development plan was amended in 2015 to include the allowance of infrastructure projects serving the district including stormwater and street improvements. This fund includes the payment of General Obligation bonds for improvements to City Hall that were made in 2012. The development plan includes additional improvements to City Hall in 2020 and 2021. This debt retired in 2019. This TIF expired in December 2021.
- **TIF 2C** – This TIF is for redevelopment of the Security Bank property (formerly Valley State Bank) and the associated shopping center. The debt service from the development of this area is paid through a trustee and all resources generated from the TIF property tax are turned over to the trustee to pay the debt. The TIF expired February 1, 2020, at which point any remaining principal balance on the TIF debt is deemed forgiven or paid and all remaining funds with the trustee are turned over to the bondholders.
- **TIF 3** – This TIF includes the Boulevard Apartments bounded by Skyline Drive on the south, Roe Lane/County Line Road on the east and the city limits to the north. TIF 3 expires May 17, 2025. The TIF is divided into two project areas, 3A for the Boulevard Apartments and 3C for the former pool property owned by the City, now known as The Rocks development. These two districts were combined in 2014. The City has prepared the Rocks for future development by stabilizing the old caves, grading, completing storm water detention as well as completing utility improvements on the site. The City worked with CBC Real Estate consultants to prepare a development plan and market the site to potential developers with the hope of attracting a limited service hotel, full-service restaurant and an entertainment/activity attraction on the 6.6-acre site. The City is currently in a MOU agreement with a private developer, awaiting the submission of plans for a mixed-use multi-family development.

- **TDD #1** – The debt for TDD 1 was issued in 2005 with a subsequent issuance in 2006. The TDD levies a 1% sales tax on retail sales at Price Chopper and the surrounding Bella Roe properties, except Lowes. TDD #1 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. Once the term of the TDD is expired, any remaining debt will remain unpaid to the bond holders. The TDD expires December 31, 2025.
- **TDD #2** – The debt for TDD 2 was issued in 2006. This TDD levies a 0.5% sales tax on all retail sales at Lowes to pay the debt service. TDD #2 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. Once the term of the TDD is expired, any remaining debt will remain unpaid to the bond holders. The TDD expires December 31, 2025.
- **CID #1** - The CID Fund was established in 2012 with the intention of reconfiguring the Roeland Park Shopping Center and Wal-Mart space after Wal-Mart's planned departure in 2016. Wal-Mart changed course and decided not to leave its current facility. The CID is funded by a 1 cent sales tax that ceased when the fund reached \$3 million in the 2<sup>nd</sup> quarter of 2019. Funds are spent upon request from the developer for eligible expenses. To date, there have been no requests to use the funds.

## Economic Development - Summary of Resources and Appropriations

	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Projected</u>	<u>2023 Budget</u>	<u>2024 Budget</u>	<u>2025 Budget</u>
<b>Revenues &amp; Resources</b>							
TIF Property Taxes	\$ 987,028	\$ 1,400,303	\$ 1,454,456	\$ 1,154,807	\$ 1,144,607	\$ 761,080	\$ 365,790
Sales Taxes	623,540	471,155	456,964	420,000	424,200	428,440	394,089
Interest	82,616	16,154	6,197	41,415	73,050	14,070	915
<b>Total Revenues</b>	<b>1,693,183</b>	<b>1,887,612</b>	<b>1,917,617</b>	<b>1,616,222</b>	<b>1,641,857</b>	<b>1,203,590</b>	<b>760,794</b>
Transfers In	1,310	250,000	-	-	-	-	-
<b>Total Resources</b>	<b>1,694,493</b>	<b>2,137,612</b>	<b>1,917,617</b>	<b>1,616,222</b>	<b>1,641,857</b>	<b>1,203,590</b>	<b>760,794</b>
<b>Expenditures &amp; Appropriations</b>							
<b>Summary by Program</b>							
370 - TIF 1 Bella Roe/Wal-Mart	\$ 204,319	\$ 1,278,644	\$ 1,286,768	\$ 368,118	\$ 1,902,320	\$ 401,702	\$ -
400 - TDD #1 - Price Chopper	11,138	16,065	266,470	270,000	270,000	275,000	270,000
410 - TDD #2 - Lowes	5,729	8,807	148,468	149,000	149,000	153,215	116,109
420 - CID #1 - Roeland Park Shopping Ctr.	-	-	-	-	3,037,666	-	-
450 - TIF 2D - City Hall	475,743	422,300	331,502	24,027	-	-	-
480 - TIF 2C - Valley State Bank	50,029	52,581	-	-	-	-	-
510 - TIF 3 Blvd Apts/The Rocks	1,848	1,400	144,392	76,000	600,000	1,250,000	380,238
<b>Total</b>	<b>748,806</b>	<b>1,779,797</b>	<b>2,177,600</b>	<b>887,145</b>	<b>5,958,986</b>	<b>2,079,917</b>	<b>766,347</b>
<b>Summary by Appropriation Unit</b>							
Contracted Services	\$ 11,714	\$ 14,569	\$ 11,251	\$ 16,590	\$ 65,320	\$ 20,320	\$ 10,000
Capital Outlay	491,672	1,364,444	1,512,350	239,027	2,492,000	1,641,382	380,238
Debt Service	229,920	62,974	403,999	409,000	409,000	418,215	376,109
<b>Total Expenditures</b>	<b>733,306</b>	<b>1,441,987</b>	<b>1,927,600</b>	<b>664,617</b>	<b>2,966,320</b>	<b>2,079,917</b>	<b>766,347</b>
Non-Expenditure Appropriations	-	-	-	222,528	3,037,666	-	-
Transfers Out	15,500	337,810	250,000	-	-	-	-
<b>Total Appropriations</b>	<b>748,806</b>	<b>1,779,797</b>	<b>2,177,600</b>	<b>887,145</b>	<b>6,003,986</b>	<b>2,079,917</b>	<b>766,347</b>
<b>Summary by Fund</b>							
TIF 1 Bella Roe/Wal-Mart	\$ 204,319	\$ 1,278,644	\$ 1,286,768	\$ 368,118	\$ 1,902,320	\$ 401,702	\$ -
TDD #1 - Price Chopper	11,138	16,065	266,470	270,000	270,000	275,000	270,000
TDD #2 - Lowes	5,729	8,807	148,468	149,000	149,000	153,215	116,109
CID #1 - Roeland Park Shopping Ctr.	-	-	-	-	3,037,666	-	-
TIF 2D - City Hall	475,743	422,300	331,502	24,027	-	-	-
TIF 2C - Valley State Bank	50,029	52,581	-	-	-	-	-
TIF 3 Blvd Apts/The Rocks	1,848	1,400	144,392	76,000	600,000	1,250,000	380,238
<b>Total</b>	<b>748,806</b>	<b>1,779,797</b>	<b>2,177,600</b>	<b>887,145</b>	<b>5,958,986</b>	<b>2,079,917</b>	<b>766,347</b>
<b>Personnel</b>							
Classifications (FTEs)	0	0	0	0	0	0	0

**City of Roeland Park**

**Line Item Budget- 370 TIF 1 - Bella Roe/Walmart**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
370	4010	<b>Beginning Fund Balance</b>	\$ 535,942	\$ 742,577	\$ 462,961	\$ 202,855	\$ 667,752	\$ 992	\$ (0)
<b>Taxes</b>									
370	4730	Tax Increment Income	379,643	368,557	381,010	385,700	379,263	192,475	-
370	4735	Tax Increment Income IB	13,436	373,186	393,021	410,000	410,282	208,220	-
		<b>Total Taxes</b>	<u>393,079</u>	<u>741,743</u>	<u>774,031</u>	<u>795,700</u>	<u>789,545</u>	<u>400,695</u>	<u>-</u>
<b>Intergovernmental</b>									
4150		CARS and SMAC Funding	-	-	248,729	34,270	436,000	-	-
		<b>Intergovernmental Total</b>			<u>248,729</u>	<u>34,270</u>	<u>436,000</u>	<u>-</u>	<u>-</u>
<b>Interest</b>									
370	4511	Interest on Invested Assets	17,876	7,285	3,902	3,045	10,015	15	-
		<b>Total Interest</b>	<u>17,876</u>	<u>7,285</u>	<u>3,902</u>	<u>3,045</u>	<u>10,015</u>	<u>15</u>	<u>-</u>
<b>Transfers In</b>									
450	4789	Transfer from General Fund	-	250,000	-	-	-	-	-
		<b>Transfers In Total</b>		<u>250,000</u>					
		<b>Total Revenues</b>	<u>410,954</u>	<u>999,028</u>	<u>1,026,662</u>	<u>833,015</u>	<u>1,235,560</u>	<u>400,710</u>	<u>-</u>
<b>Expenditures</b>									
<b>B Contracted Services</b>									
370	5209	Professional Services	-	-	-	-	-	-	-
370	5214	Other Contracted Services	-	-	-	5,590	10,320	10,320	-
		<b>Contracted Services Total</b>				<u>5,590</u>	<u>10,320</u>	<u>10,320</u>	<u>-</u>
<b>D Capital Outlay</b>									
370	5474	Marquee Signs				80,000			
370	5459	Site Redevelopment Costs					\$ 1,000,000	\$ 391,382	
370	5457	Public Infrastructure Improvements	204,319	1,278,644	1,036,768	60,000	892,000		
		<b>Capital Outlay</b>	<u>204,319</u>	<u>1,278,644</u>	<u>1,036,768</u>	<u>140,000</u>	<u>1,892,000</u>	<u>391,382</u>	<u>-</u>
<b>E Debt Service</b>									
370	5601	Bond Principal	-	-	-	-	-	-	-
370	5602	Bond Interest	-	-	-	-	-	-	-
		<b>Debt Service Total</b>							
<b>N Non-Expenditures Appropriation</b>									
370	5755	Property Tax Reduction - Appeals	-	-	-	222,528	-	-	-
		<b>Non-Appropriation Expenditures Total</b>				<u>222,528</u>			
<b>T Transfers</b>									
360	5801	Transfer of Funds	-	-	250,000	-	-	-	-
		<b>Transfers Total</b>			<u>250,000</u>				
		<b>Total Expenditures</b>	<u>204,319</u>	<u>1,278,644</u>	<u>1,286,768</u>	<u>368,118</u>	<u>1,902,320</u>	<u>401,702</u>	<u>-</u>
370		<b>Ending Fund Balance</b>	\$ 742,577	\$ 462,961	\$ 202,855	\$ 667,752	\$ 992	\$ (0)	\$ (0)

**Notes:**

\*After the debt for the development was retired in 2018, the resources from TIF 1 were directed to the Roe Boulevard improvement design and construction. Because this is a non-recurring capital expense, the ending fund balance fluctuates dramatically year-to-year. To complete the portion of the project associated with TIF 1, \$250,000 will be transferred from the General Fund in 2020 and the same amount will be transferred to the General Fund in 2021 after project completion.

\*The Property Tax Reduction is meant to account for the possibility that property tax appeals from the big box stores will be successful and cause a reduction in the amount of TIF revenue received as a result. These estimates are generated by the Johnson County Appraiser's Office and are updated periodically. The appeals that have processed so far have been successful.

\*Installation of a marquee sign was an objective in 2021 but not completed; funding moved to 2022.

\*TIF 1 will expire May 18, 2024.

**City of Roeland Park**

**Line Item Budget- 400 TDD#1 - Price Chopper**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
400	4010	<b>Beginning Fund Balance</b>	<u>\$ (2,507,302)</u>	<u>\$ (2,245,286)</u>	<u>\$ (1,945,530)</u>	<u>\$ (1,662,653)</u>	<u>\$ (1,407,080)</u>	<u>\$ (1,148,880)</u>	<u>\$ (887,955)</u>
		<b>Sales Tax</b>							
400	4110	City/County Sales & Use Tax	272,351	315,619	294,365	270,000	272,700	275,425	278,180
		<b>Sales Tax Total</b>	<u>272,351</u>	<u>315,619</u>	<u>294,365</u>	<u>270,000</u>	<u>272,700</u>	<u>275,425</u>	<u>278,180</u>
		<b>Interest</b>							
400	4510	Interest on Investment	803	202	6	573	500	500	500
		<b>Total Interest</b>	<u>803</u>	<u>202</u>	<u>6</u>	<u>573</u>	<u>500</u>	<u>500</u>	<u>500</u>
		<b>Total Revenues</b>	<u>273,154</u>	<u>315,821</u>	<u>294,371</u>	<u>270,573</u>	<u>273,200</u>	<u>275,925</u>	<u>278,680</u>
	B	<b>Contracted Services</b>							
400	5209	Professional Services	-	1,575	350	-	-	-	-
400	5214	Other Contracted Services	5,652	5,319	6,120	5,000	5,000	5,000	5,000
400	5281	Project Expense	-	-	-	-	-	-	-
	B	<b>Contracted Services Total</b>	<u>5,652</u>	<u>6,894</u>	<u>6,470</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
	E	<b>Debt Service</b>							
400	5601	Bond Principal	-		252,797	255,000	255,000	260,000	255,000
400	5602	Bond Interest	5,486	9,171	7,203	10,000	10,000	10,000	10,000
	E	<b>Debt Service Total</b>	<u>5,486</u>	<u>9,171</u>	<u>260,000</u>	<u>265,000</u>	<u>265,000</u>	<u>270,000</u>	<u>265,000</u>
		<b>Total Expenditures</b>	<u>11,138</u>	<u>16,065</u>	<u>266,470</u>	<u>270,000</u>	<u>270,000</u>	<u>275,000</u>	<u>270,000</u>
		<b>Auditor's Adjusting Entry</b>			254,976	255,000	255,000	260,000	255,000
400		<b>Ending Fund Balance</b>	<u>\$ (2,245,286)</u>	<u>\$ (1,945,530)</u>	<u>\$ (1,662,653)</u>	<u>\$ (1,407,080)</u>	<u>\$ (1,148,880)</u>	<u>\$ (887,955)</u>	<u>\$ (624,275)</u>

**Notes:**

\*TDD #1 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default.

\*The 1% sales tax imposed within TDD#1 expires 12/31/25, the district will be dissolved at that time as well.

\*Revenues generated in the fund are turned over to the trustee. The negative fund balance indicates that the outstanding debt has been called and due upon receipt of resources.

**City of Roeland Park**

**Line Item Budget- 410 TDD#2 - Lowes**

			<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022 Projected</b>	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>2025 Budget</b>
410	4010	<b>Beginning Fund Balance</b>	\$ (689,301)	\$ (568,527)	\$ (421,802)	\$ (264,960)	\$ (123,784)	\$ 0	\$ 0
<b>Sales Tax</b>									
410	4110	City/County Sales & Use Tax	126,263	155,452	162,599	150,000	151,500	153,015	115,909
		<b>Total Sales Tax</b>	<u>126,263</u>	<u>155,452</u>	<u>162,599</u>	<u>150,000</u>	<u>151,500</u>	<u>153,015</u>	<u>\$ 115,909</u>
<b>Interest</b>									
410	4510	Interest on Investment	241	80	3	176	200	200	\$ 200
		<b>Total Interest</b>	<u>241</u>	<u>80</u>	<u>3</u>	<u>176</u>	<u>200</u>	<u>200</u>	<u>\$ 200</u>
		<b>Total Revenues</b>	<u>126,504</u>	<u>155,532</u>	<u>162,602</u>	<u>150,176</u>	<u>151,700</u>	<u>153,215</u>	<u>\$ 116,109</u>
<b>B Contracted Services</b>									
410	5209	Professional Services	-	1,575	350	-	-	-	\$ -
410	5214	Other Contracted Services	3,389	3,050	4,119	5,000	5,000	5,000	\$ 5,000
410	5254	Miscellaneous Charges	-	-	-	-	-	-	\$ -
		<b>Contracted Services Total</b>	<u>3,389</u>	<u>4,625</u>	<u>4,469</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>\$ 5,000</u>
<b>E Debt Service</b>									
410	5601	Bond Principal			139,985	140,000	140,000	144,215	\$ 107,109
410	5602	Bond Interest	2,340	4,182	4,014	4,000	4,000	4,000	\$ 4,000
		<b>Debt Service Total</b>	<u>2,340</u>	<u>4,182</u>	<u>143,999</u>	<u>144,000</u>	<u>144,000</u>	<u>148,215</u>	<u>\$ 111,109</u>
		<b>Total Expenditures</b>	<u>5,729</u>	<u>8,807</u>	<u>148,468</u>	<u>149,000</u>	<u>149,000</u>	<u>153,215</u>	<u>\$ 116,109</u>
<b>Auditor's Adjusting Entry</b>									
410		<b>Ending Fund Balance</b>	<u>\$ (568,527)</u>	<u>\$ (421,802)</u>	<u>\$ (264,960)</u>	<u>\$ (123,784)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ (0)</u>

**Notes:**

\*TDD #2 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default.

\*The .5% sales tax imposed within TDD#2 expires 12/31/25, the district will be dissolved at that time as well.

\*Revenues generated in the fund are turned over to the trustee. The negative fund balance indicates the outstanding debt has been called.

**City of Roeland Park**

**Line Item Budget- 420 CID #1 - RP Shopping Center**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
420	4010	Beginning Fund Balance	\$ 2,716,943	\$ 2,989,005	\$ 3,002,808	\$ 3,003,456	\$ 3,037,111	\$ 0	\$ 0
		Sales Tax							
420	4110	City/County Sales & Use Tax	224,926	84	-	-	-	-	-
		Total Sales Tax	224,926	84	-	-	-	-	-
		Interest							
420	4510..4512	Interest on Investment	47,136	13,719	648	33,655	45,555	-	-
		Total Interest	47,136	13,719	648	33,655	45,555	-	-
		Total Revenues	272,062	13,803	648	33,655	45,555	-	-
	B	Contracted Services							
420	5209	Professional Services	-	-	-	-	-	-	-
420	5215	City Attorney	-	-	-	-	45,000	-	-
	B	Contracted Services Total	-	-	-	-	45,000	-	-
	N	Non-Appropriation Expenditures							
420	5721	CID #1 Expenses	-	-	-	-	3,037,666	-	-
	N	Non-Appropriation Expenditures Total	-	-	-	-	3,037,666	-	-
		Total Expenditures	-	-	-	-	3,082,666	-	-
420		Ending Fund Balance	\$ 2,989,005	\$ 3,002,808	\$ 3,003,456	\$ 3,037,111	\$ 0	\$ 0	\$ 0

**Notes:**

\*Funds from the CID are spent after the developer submits an application for reimbursement on an eligible expense. To date, the developer has not made a request to draw from these funds.

\*The maximum available for reimbursement to the developer is \$3 million. After the fund accrued \$3 million, the City stopped collecting the 1% CID tax.

**City of Roeland Park**

**Line Item Budget- 450 TIF 2D - City Hall**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
450	4010	<b>Beginning Fund Balance</b>	\$ 363,579	\$ 167,935	\$ 27,597	\$ 24,027	\$ 0	\$ 0	\$ 0
		<b>Taxes</b>							
450	4730	Tax Increment Income	269,113	277,427	326,940	-	-	-	-
		<b>Total Taxes</b>	<u>269,113</u>	<u>277,427</u>	<u>326,940</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Interest</b>							
450	4510..4512	Interest on Investment	10,986	4,535	992	-	-	-	-
		<b>Total Interest</b>	<u>10,986</u>	<u>4,535</u>	<u>992</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Transfers In</b>							
450	4789	Transfer from the General Fund	-	-	-	-	-	-	-
		<b>Transfers In Total</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Total Revenues</b>	<u>280,099</u>	<u>281,962</u>	<u>327,932</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>B</b>	<b>Contracted Services</b>							
450	5209	Professional Services	-	-	-	-	-	-	-
450	5214	Other Contracted Services	-	-	-	-	-	-	-
450	5257	Property Tax Payments	-	-	-	-	-	-	-
	<b>B</b>	<b>Contracted Services</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>D</b>	<b>Capital Outlay</b>							
450	5442	City Hall Building Improvements	-	85,800	331,502	24,027	-	-	-
450	5457	CARS Roe 2020	287,353	-	-	-	-	-	-
	<b>D</b>	<b>Capital Outlay Total</b>	<u>287,353</u>	<u>85,800</u>	<u>331,502</u>	<u>24,027</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>E</b>	<b>Debt Service</b>							
450	5644	Principal Bonds - 2012-1	170,000	-	-	-	-	-	-
450	5645	Interest Bonds - 2012-1	2,890	-	-	-	-	-	-
	<b>E</b>	<b>Debt Service Total</b>	<u>172,890</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>N</b>	<b>Non-Expenditures Appropriation</b>							
450	5755	Property Tax Reduction - Appeals	-	-	-	-	-	-	-
	<b>N</b>	<b>Non-Appropriation Expenditures Total</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>T</b>	<b>Transfers</b>							
450	5802	Transfer to General Fund	15,500	336,500	-	-	-	-	-
	<b>T</b>	<b>Transfers Total</b>	<u>15,500</u>	<u>336,500</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Total Expenditures</b>	<u>475,743</u>	<u>422,300</u>	<u>331,502</u>	<u>24,027</u>	<u>-</u>	<u>-</u>	<u>-</u>
450		<b>Ending Fund Balance</b>	<u>\$ 167,935</u>	<u>\$ 27,597</u>	<u>\$ 24,027</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**Notes:**

\*Capital projects budgeted include a portion of the Roe Boulevard Redesign and construction, as well as the 2018 CARS project along Roe Parkway. In order to cover the cost of these projects, the TIF 2D fund transferred \$336,500 from the General Fund will be transferred to the General Fund in 2019 and 2020. In addition, the development plan includes improvements to City Hall which are programmed in 2020 (roof replacement) and 2021 (exterior lighting upgrades and ADA restroom improvements). Due to the timing of capital items, the fund balance fluctuates widely from one year to the next.

\*The Property Tax Reduction is meant to account for the possibility that property tax appeals from the big box stores will be successful and cause a reduction in the amount of TIF revenue received as a result. These estimates are generated by the Johnson County Appraiser's Office and are updated periodically. The appeals that have processed so far have been successful.

\*TIF 2D expired December 31, 2021.

**City of Roeland Park**

**Line Item Budget- 480 TIF 2C - Security Bank**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
480	4010	<b>Beginning Fund Balance</b>	<u>2,066</u>	<u>\$ 21</u>	<u>-</u>	<u>(0)</u>	<u>(0)</u>	<u>(0)</u>	<u>(0)</u>
		<b>Taxes</b>							
480	4730	Tax Increment Income	<u>46,654</u>	<u>50,919</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Total Taxes</b>	<u>46,654</u>	<u>50,919</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Interest</b>							
480	4510..4512	Interest on Investment	<u>19</u>	<u>1,641</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Total Interest</b>	<u>19</u>	<u>1,641</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Transfers</b>							
4840		Transfer from the General Fund	<u>1,310</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Total Transfers</b>	<u>1,310</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Total Revenues</b>	<u>47,983</u>	<u>52,560</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>B</b>	<b>Contracted Services</b>							
480	5209	Professional Services	<u>-</u>	<u>1,650</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
480	5214	Other Contracted Services	<u>825</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>B</b>	<b>Contracted Services Total</b>	<u>825</u>	<u>1,650</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>E</b>	<b>Debt Service</b>							
480	5601	Bond Principal	<u>40,114</u>	<u>34,250</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
480	5602	Bond Interest	<u>9,089</u>	<u>15,371</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>E</b>	<b>Debt Service Total</b>	<u>49,204</u>	<u>49,621</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>T</b>	<b>Transfers</b>							
480	5802	Transfer to General Fund	<u>-</u>	<u>1,310</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>T</b>	<b>Transfers Total</b>	<u>-</u>	<u>1,310</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Total Expenditures</b>	<u>50,029</u>	<u>52,581</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
480		<b>Ending Fund Balance</b>	<u>\$ 21</u>	<u>\$ (0)</u>	<u>\$ -</u>	<u>\$ (0)</u>	<u>\$ (0)</u>	<u>\$ (0)</u>	<u>\$ (0)</u>

**Notes:**

\*TIF 2c expired February 1, 2020. This fund is used to cover debt service associated with the redevelopment of the 2C area, originally Valley State Bank and now Security Bank site along with a small shopping Center. All funds collected from the property tax TIF for the district are turned over to a trustee to pay debt service.

\*Due to successful property tax appeals in 2019, some of the revenue had to be returned to the property owner thereby requiring funds to be transferred from the General Fund to cover the shortfall already paid to the trustee.

**City of Roeland Park**

**Line Item Budget- 510 TIF 3 Fund- Boulevard Apartments/The Rocks**

			2019	2020	2021	2022 Projected	2023 Budget	2024 Budget	2025 Budget
510	4010	<b>Beginning Fund Balance</b>	\$ 8,725	\$ 290,614	\$ 621,839	\$ 831,578	\$ 1,118,651	\$ 890,493	\$ 14,233
<b>Taxes</b>									
510	4730	Tax Increment Income	34,235	43,227	58,688	59,885	60,045	60,945	61,860
510	4731	Tax Increment Income 3A	243,947	286,987	294,797	299,222	295,017	299,440	303,930
		<b>Total Taxes</b>	<u>278,182</u>	<u>330,214</u>	<u>353,485</u>	<u>359,107</u>	<u>355,062</u>	<u>360,385</u>	<u>365,790</u>
<b>Interest</b>									
510	4510..4512	Interest on Investment	5,555	2,411	646	3,966	16,780	13,355	215
		<b>Total Interest</b>	<u>5,555</u>	<u>2,411</u>	<u>646</u>	<u>3,966</u>	<u>16,780</u>	<u>13,355</u>	<u>215</u>
		<b>Total Revenues</b>	<u>283,737</u>	<u>332,625</u>	<u>354,131</u>	<u>363,073</u>	<u>371,842</u>	<u>373,740</u>	<u>366,005</u>
<b>B Contracted Services</b>									
510	5203	Printing & Advertising	814	1,248	312	1,000	1,000	1,000	1,000
510	5204	Legal Printing	293	-	-	-	-	-	-
510	5205	Postage & Mailing Permits	741	-	-	-	-	-	-
510	5209	Professional Services	-	-	-	-	-	-	-
510	5214	Other Contracted Services	-	152.00	-	-	-	-	-
510	5243	Contractual Reimbursement	-	-	-	-	-	-	-
		<b>B Contracted Services Total</b>	<u>1,848</u>	<u>1,400</u>	<u>312</u>	<u>1,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>D Capital Outlay</b>									
510	5244	General Contractor	-	-	120,000	-	-	-	-
510	5428	Roe Parkway Extension & Maint	-	-	24,080	75,000	600,000	1,250,000	380,238
		<b>Capital Outlay Total</b>	<u>-</u>	<u>-</u>	<u>144,080</u>	<u>75,000</u>	<u>600,000</u>	<u>1,250,000</u>	<u>380,238</u>
<b>T Transfers</b>									
510	5802	Transfer to General Fund	-	-	-	-	-	-	-
		<b>T Transfers Total</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Total Expenditures</b>	<u>1,848</u>	<u>1,400</u>	<u>144,392</u>	<u>76,000</u>	<u>600,000</u>	<u>1,250,000</u>	<u>380,238</u>
510		<b>Ending Fund Balance</b>	<u>\$ 290,614</u>	<u>\$ 621,839</u>	<u>\$ 831,578</u>	<u>\$ 1,118,651</u>	<u>\$ 890,493</u>	<u>\$ 14,233</u>	<u>\$ 0</u>

**Notes:**

\*TIF 3 expires May 17, 2025. The City recently decided to keep both project areas in place until the final expiration of the TIF district to complete additional work on the site to get it more shovel ready for sale to a future developer.

\* The ending fund balances in this fund have varied significantly year-to-year due to the scheduling of capital projects. In FY 2018 most of the available resources were spent on the sanitary sewer installation, storm water detention and final grade and fill for the site. The City is working with Water One to extend the waterline into the site, while anticipated to take place in 2019, the project has been delayed and we anticipate work will be done in 2021. In addition, pending new development on the site, staff intends to program additional capital projects on the site such as reconstruction of Roe Parkway, and additional infrastructure improvements intended to improve the viability of The Rocks for development.

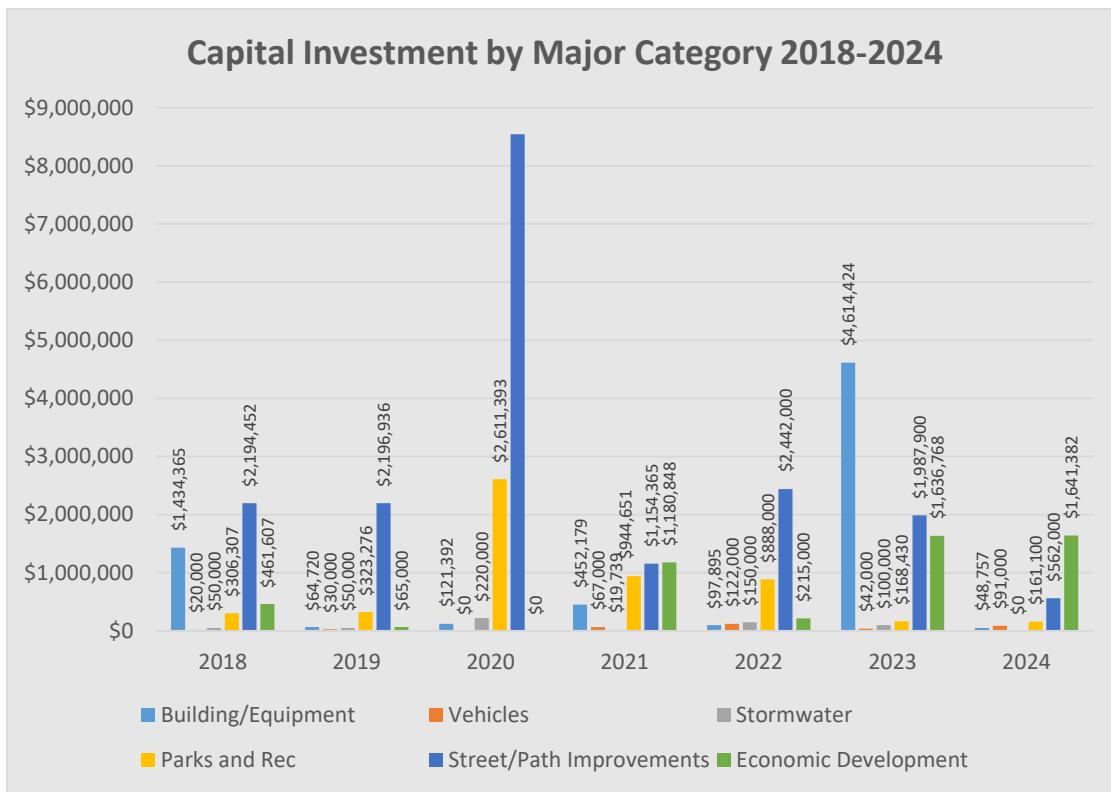


# Capital Improvement Program

## Capital Investment Overview

Reinvesting in the City's infrastructure, buildings, vehicles and equipment is important to maintaining the quality of life in our community. Further the City's investment promotes private investment which is key to the financial health of the community. Reinvesting in public buildings and equipment also assures that the operating costs for the City remain at optimal levels.

Roeland Park defines a "capital asset" as the purchase of assets at a cost greater than \$5,000 with a useful life of at least three years. "Capital improvements" are the investment in infrastructure improvements or additions and "capital maintenance" includes the improvement of an existing asset to maintain its condition (such as street maintenance). A "capital expenditure," is an expenditure on any of the above items. Below is a graph reflecting the capital investment during the period of 2018 through 2024.



## Capital Improvement Plan

The CIP reflects the anticipated year of each project as well as the different funding sources per project. The City issued \$1.25 million in GO Bonds in 2020 to assist in funding two major parks and recreation infrastructure projects which spanned 2020 and 2021; the Aquatic Center Renovation (\$1.8 million) and Phase 1 and 2 for R Park (\$1.5 million). The City has followed a pay-as-you-go approach to funding capital improvements since 2014 when the City last borrowed to purchase the street light system. The pay-as-you-go approach was shown to be sustainable so long as capital investment remained focused on maintaining existing infrastructure. With Council's direction to make significant additions to the Aquatic Center and R Park within a short two-year horizon this method was not possible for those two projects. The 2020 debt issuance was relatively small (\$1.25 million) with a short maturity (10 years). During that

10-year period the four existing bond issues being repaid by the City will be retired and it is possible to continue the pay-as-you-go approach so long as revenues grow at a historical pace and the capital improvement program continues a focus on maintaining existing infrastructure. Adding substantial new amenities, buildings, or equipment is not possible without adding new revenue sources or borrowing. As existing debt is retired, the resources currently allocated to retire that debt (property tax and sales tax) are anticipated to transition to funding capital projects. Should the City find itself in a situation where capital funding is necessary beyond the annual revenues available, the option of borrowing would remain available.

In November 2020, voters approved an increase to the Special Infrastructure sales tax from  $\frac{1}{4}$  cent to  $\frac{1}{2}$  cent. This will provide additional resources for capital investment in the future. Starting in 2021 the increase in sales tax revenue is reflected. The sales tax rate increase went into effect April 1, 2021 and sunsets March 31, 2031.

A detailed list of all capital items anticipated in the five-year CIP are included in Appendix B. Over the duration of the 2021-2025 CIP, the City's budgeted capital investment is \$20.7 million. The majority of investment is on roadway improvements, such as street maintenance, residential street reconstruction (Canterbury 2023 and Nall 2025), CARS supported improvements to Elledge, 53<sup>rd</sup>/Buena Vista, Johnson Drive (in 2022) as well as 48<sup>th</sup> and 53<sup>rd</sup> (in 2023), Mission (in 2024), and 55<sup>th</sup> (in 2025). Roe Parkway improvements are also planned in the TIF 3 Fund from 2023 to 2025.

## 2023 Capital Improvement Plan

The 2023 Budget includes capital investment in city owned buildings, infrastructure, facilities, vehicles, and equipment. The plan is intended to achieve the lowest cost of ownership over the lifecycle of the asset while meeting service quality and reliability standards.

	Project	2023 Funding Source	2023 Budget	Description
Aquatics Center	Repaint Main Pool	550	150,000	Repaint main pool
	Pool Furniture replacement	220	2,500	Annual allocation to replace deck furniture and lifeguard stands according to use and need.
	Women's Locker Room Renovation	220	75,000	2023 Budget Objective to replace partitions, lockers and re-epoxy the floor.
	Swim Lane Divider Replacement	220	1,600	Annual allocation to replace swim lane dividers according to use and need.
City Hall	Replace Police Backup Server	360	6,000	Replacing equipment at the end of its serviceable life.
	City Hall Server Firewall	360	5,000	Scheduled update of cybersecurity infrastructure.
	Replace City Hall Hot Water Heater	360	15,000	Replacing equipment at the end of its serviceable life.
	City Hall Computer Replacement	360	3,200	Scheduled replacement rotation to maximize serviceability and warranty coverage.

Project		2023 Funding Source	2023 Budget	Description
Community Center	Room 3 Air Handler/Furnace	360	3,000	Replacing equipment at the end of its serviceable life.
	Room 3 Condenser Unit	360	3,200	Replacing equipment at the end of its serviceable life.
	Water Heater Replacements	360	5,000	Replace two 40-gallon water heaters at the end of their serviceable lives.
	Community Center Renovation- Phase 1	300	1,500,000	Phase 1 construction planned for 2023. The renovation will enhance the look and functionality of the enter as well as increase accessibility in some of the rooms.
Parks	Park Maintenance/Improvements	300	24,000	Funding is for general park improvements and maintenance that are identified on an annual basis.
	Cooper Creek Park Improvements	300	12,300	Upgrade amenities, install new concrete pads, remove invasive plants and planting natives, new landscaping, remove 4 cherub ornamentals and replace with two new pieces of public art, and adding a small natural play area. This is a 2023 Budget Objective.

Project		2023 Funding Source	2023 Budget	Description
Police Department	Replacement of Police Weapons	360	5,000	Scheduled replacement of weapons at end of useful life.
	Police In-Car and Body Cameras	360	8,000	Replace cameras as needed.
	Police IT Equipment/Computers	360	6,624	Replace Computers for Police department / Supervisors, Squad Room, Booking, Chief as needed
	Vehicle Emergency Equipment	360	8,000	The emergency equipment is standard in every police vehicle. This equipment coincides with the purchase/replacement of police vehicles.
	Police Vehicle: Ford Explorer with Equipment	360	42,000	Replace police vehicles according to use and need.
	Police K9 Equipment for Explorer	360	15,000	K9 equipment to outfit new Explorer

	Project	2023 Funding	2023	Description
		Source	Budget	
Public Works Department	In-House or Contract Street Maintenance	106	225,000	The funding is to be used for street maintenance, both in-house and contract.
	Contracted Street Maintenance	270	213,000	This budget is specifically for Street Maintenance efforts which require the use of a contractor to conduct the work.
	New Public Works Facility	360	3,000,000	Acquire a new public works facility
	Annual Sidewalk Repair and Replacement	270	25,000	Repair and replace areas of sidewalks where hazards exist.
	Bi-annual sidewalk extension project	270	100,000	Bi-annual allocation for extension of high priority sidewalks.
	Annual Street Light Replacement	270	25,000	Replace streetlights at the end of their useful life.
	2003 Skidsteer Case	360	55,000	Current skidsteer has reached the end of its useful life.
	#417 2002 Coleman Tiller Attachment	360	5,000	Current tiller attachment has reached the end of its useful life.
	Roe Parkway Maintenance	510	600,000	Curb replacement, sidewalk extension, asphalt spot repairs and mill/overlay of Roe Parkway from 4715 Roe Parkway to 48 <sup>th</sup> Street.
	2023 Residential Street Reconstruction	270	1,278,400	Reconstruction of Canterbury Street from 47 <sup>th</sup> to 51 <sup>st</sup> .
	2023 CARS – 48th from Roe Lane to Roe Blvd	270	157,000	Spot repairs, mill and overlay, restriping
	Concrete Line 60' CMP Under Roe Blvd	510	60,000	Design and engineering budgeted in 2023
	Bi-Annual Storm Sewer Repair/Replacement Program	270	100,000	Bi-annual project to replace corrugated storm pipe that has rusted out.
	2024 CARS – Mission Rd from 47 <sup>th</sup> St to 53 <sup>rd</sup> St	270	19,000	Design budgeted in 2023
	2023 CARS – 53 <sup>rd</sup> from Mission Rd to Chadwick	270	52,000	Spot repairs, mill and overlay; shared project with Fairway.

Funding Sources: 220 = Aquatic Center Fund, 270 = Sp. Street Fund (27A), 290 = Community Center Fund (27C), 300 = Sp. Infrastructure (27D), 360 = Equipment/Building Reserve Fund, 370 = TIF 1, 450 = TIF 2, 510 = TIF 3, 550 = ARPA

## 2023 Major Capital Improvements

### Street Improvements

- **Residential Street Reconstruction (RSR):** In 2023 Canterbury Street between 47<sup>th</sup> street and 51<sup>st</sup> street will be reconstructed adding a missing segment of sidewalk as well as some additional storm sewer installation
- **CARS Funded Projects-** Design for Mission Road's 2024 construction project will take place in 2023. 48<sup>th</sup> Street between Roe Boulevard and Roe Lane will see a mill and overlay. 53<sup>rd</sup> from Mission to Chadwick is a shared project with Fairway, the road will see some sidewalk and curb replacement as well as a mill and overlay.

### Economic Development Improvements

- **Phase 1 of Roe Parkway Improvements:** This project will complete improvements to existing Roe Parkway to the east of Bolte Hall as well as add a public sidewalk. The improvements are funded by TIF 3. This project benefits "The Rocks" site which lies within TIF3 and is currently in the midst of development plan approval for a mixed-use multifamily complex. The City will work with the developers to ensure that the Roe Parkway improvement schedule aligns with the construction schedule of the complex.

### Parks and Recreation Improvements

- **Community Center Phase 1 Improvements:** Following the completion of exterior ADA and drainage and parking lot improvements in 2021 and 2022, in 2023 the City will complete Phase 1 of the Community Center Improvements. The project will address ADA compliance issues in the existing restrooms as well as replace flooring and ceiling finishes in a large part of the facility. A modification to Room 6 will create an indoor/outdoor capability for this space. Two rooms on the north side of the building will be modified with a collapsible party wall and storage areas will be expanded throughout the building. A 2<sup>nd</sup> phase addressing the balance of rooms and offices is planned for 2025.
- **Update Aquatics Center Women's Locker Rooms:** This 2023 Budget Objective will update the women's locker room to match the finishes of the men's locker room. The improvements include the replacement of partitions and lockers and the re-epoxification of the floor. The Aquatics Center Fund is the funding source for this \$75,000 project.
- **Repaint main pool:** This \$150,000 project will be funded with ARPA money. The entire pool basin will be sandblasted and repainted.

City of Roeland Park, Kansas  
*Capital Improvement Plan*

2022 thru 2031

**PROJECTS & FUNDING SOURCES BY DEPARTMENT**

Department	Project #	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
<b>Aquatic Center</b>												
Relace Main Pool Pump Strainers	16-Aqua-003					5,500						5,500
Pool Deck Caulking	17-Aqua-002			5,000								5,000
Repaint Main Pool	17-Aqua-003		150,000									150,000
Pool Shade Conopy Replacements	18-Aqua-002								3,000	2,000	6,000	11,000
Diving Board Replacement	18-Aqua-003								6,000			6,000
Pool Deck Concrete Repair/Replacement	19-Aqua-004							10,000				10,000
Painting Lobby, Office Area and Restrooms	19-Aqua-006					10,000						10,000
Pool Furniture Replacement	20-Aqua-002	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000
Swim Lane Divider Replacements	21-Aqua-002	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	16,000
Pool Entrance ADA Improvements	21-Aqua-006	101,000										101,000
Lifeguard Stand Replacement	22-Aqua-004	1,500			1,500			1,500			1,500	6,000
Women's Locker Room Renovations	23-Aqua-001		75,000									75,000
Starting Block Replacement	24-Aqua-001			35,000								35,000
Slide Repainting	28-Aqua-001							35,000				35,000
Main Recirculation Pump and Motor #1 Replacement	30-Aqua-001								7,000			7,000
Main Recirculation Pump and Motor #2 Replacement	30-Aqua-002							7,000				7,000
Replace Shade Structure Awnings	31-Aqua-001									12,000		12,000
<b>Aquatic Center Total</b>		<b>105,100</b>	<b>227,600</b>	<b>42,600</b>	<b>4,100</b>	<b>18,100</b>	<b>2,600</b>	<b>4,100</b>	<b>63,600</b>	<b>11,600</b>	<b>22,100</b>	<b>501,500</b>
<b>220 Aquatic Center Fund</b>		105,100	227,600	42,600	4,100	18,100	2,600	4,100	63,600	11,600	22,100	501,500
<b>Aquatic Center Total</b>		<b>105,100</b>	<b>227,600</b>	<b>42,600</b>	<b>4,100</b>	<b>18,100</b>	<b>2,600</b>	<b>4,100</b>	<b>63,600</b>	<b>11,600</b>	<b>22,100</b>	<b>501,500</b>

**City Hall**

Department	Project #	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Replace Police Backup Server	17-CH-002		6,000					6,000				12,000
Replace City Hall Computer Server	18-CH-002		6,000				6,000					12,000
City Hall Server Firewall	18-CH-003			5,000				5,000				10,000
Replace City Hall Hot Water Heater	19-CH-001			15,000								15,000
Comprehensive Plan Updates	19-CH-002				10,000				85,000			95,000
Replace City Hall Networking Routers	19-CH-003			8,000				8,000				16,000
Replace City Hall Desk Top Computers	19-CH-004	2,400	3,200	800	800	2,400	3,200	800	800	2,400		16,800
<b>City Hall Total</b>		<b>8,400</b>	<b>29,200</b>	<b>8,800</b>	<b>10,800</b>	<b>2,400</b>	<b>9,200</b>	<b>11,800</b>	<b>8,800</b>	<b>87,400</b>		<b>176,800</b>
<b>101 General Overhead</b>				10,000					85,000			95,000
<b>360 Equipment Reserve</b>		8,400	29,200	8,800	800	2,400	9,200	11,800	8,800	2,400		81,800
<b>City Hall Total</b>		<b>8,400</b>	<b>29,200</b>	<b>8,800</b>	<b>10,800</b>	<b>2,400</b>	<b>9,200</b>	<b>11,800</b>	<b>8,800</b>	<b>87,400</b>		<b>176,800</b>
<b>Community Center</b>												
Room 3 Air Handler/Furnace - 3 ton	18-CCtr-002			3,000								3,000
Room 3 Condenser Unit	18-CCtr-003			3,200								3,200
Community Center- Parking Lot & Drainage Improve.	20-CCtr-004		879,000									879,000
Replace Roof Vent Fan	22-CCtr-002			2,000								2,000
Water Heater Replacement	22-CCtr-003			5,000								5,000
Community Center Renovation - Phase 1	23-CCtr-001	125,000	1,885,000									2,010,000
Trail Connection - Community Center to Nall Park	26-CCtr-001					150,000						150,000
Community Center Renovation - Phase 2	27-CCtr-001			125,000	1,300,000							1,425,000
Room 6 Air Handler/Furnace	28-CCtr-001						3,000					3,000
<b>Community Center Total</b>		<b>1,004,000</b>	<b>1,896,200</b>	<b>127,000</b>	<b>1,300,000</b>		<b>150,000</b>	<b>3,000</b>				<b>4,480,200</b>
<b>290 Community Center</b>		676,000	11,200	2,000			150,000	3,000				842,200
<b>300 Special Infrastructure</b>		125,000	1,300,000	125,000	1,100,000							2,650,000
<b>CDBG</b>			200,000		200,000							400,000
<b>Other Sources</b>			385,000									385,000
<b>Partner City</b>		203,000										203,000
<b>Community Center Total</b>		<b>1,004,000</b>	<b>1,896,200</b>	<b>127,000</b>	<b>1,300,000</b>		<b>150,000</b>	<b>3,000</b>				<b>4,480,200</b>

Department	Project #	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
<b>Neighborhood Services</b>												
Building Inspection and Code Enforcement Vehicles	22-NS-001	40,000										40,000
<b>Neighborhood Services Total</b>		<b>40,000</b>										<b>40,000</b>
<b>360 Equipment Reserve</b>		40,000										40,000
<b>Neighborhood Services Total</b>		<b>40,000</b>										<b>40,000</b>
<b>Parks and Recreation</b>												
Park Maintenance/Improvements	16-Park-001	23,000	24,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	247,000
Disc Golf Course (short 9 basket course)	21-Park-001			13,500								13,500
Cooper Creek Park Improvements	21-Park-005	24,000	12,330									36,330
Nall Park Playground Equipment Replacement	23-Park-001			80,000								80,000
Nall Park Paved Trail Reconstruction	25-Park-002							125,000				125,000
Nall Park Retaining Wall Maintenance	25-Park-003			15,000								15,000
R Park Development Plan Phase 3	25-Park-004	700,000										700,000
Granada Park Playground Equipment Replacement	27-Park-001				80,000							80,000
<b>Parks and Recreation Total</b>		<b>747,000</b>	<b>36,330</b>	<b>118,500</b>	<b>40,000</b>	<b>25,000</b>	<b>105,000</b>	<b>25,000</b>	<b>150,000</b>	<b>25,000</b>	<b>25,000</b>	<b>1,296,830</b>
<b>300 Special Infrastructure</b>		747,000	36,330	118,500	40,000	25,000	25,000	25,000	150,000	25,000	25,000	1,216,830
<b>360 Equipment Reserve</b>						80,000						80,000
<b>Parks and Recreation Total</b>		<b>747,000</b>	<b>36,330</b>	<b>118,500</b>	<b>40,000</b>	<b>25,000</b>	<b>105,000</b>	<b>25,000</b>	<b>150,000</b>	<b>25,000</b>	<b>25,000</b>	<b>1,296,830</b>
<b>Police Department</b>												
Replacement of Police Weapons	16-Pol-006		5,000				5,000					10,000
Replacement of Radar Speed Detection Units	16-Pol-007			5,000		5,000		5,000		5,000		20,000
AED Unit Replacement	18-Pol-001				8,000							8,000
Police IT Equipment/Computers	18-Pol-003	6,495	6,624	6,757	6,900	7,100	7,300	7,500	7,650	7,800	7,850	71,976
Police In-Car Computers	19-Pol-001	8,000		4,000	8,000	8,000	8,000			4,000	8,000	48,000
Tasers	19-Pol-002			7,200					7,400			14,600
Vehicle Emergency Equipment	19-Pol-003	16,000	8,000	8,000								32,000

Department	Project #	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Police K9 Dog	19-Pol-005					15,000						15,000
Police Bicycles	19-Pol-006									4,000		4,000
Police: Ford Fusion - Travel -Special use.	22-Pol-001						26,000					26,000
Police Detective Vehicle - Ford Taurus	22-Pol-002					26,000						26,000
In-Car and Body Cameras	22-Pol-003	40,000	8,000	8,000	8,000	8,000						72,000
Police Community Policing Trailer	22-Pol-005	10,000										10,000
Police Vehicle: Ford Explorer with Equipment	23-Pol-004	123,000	42,000	43,000								208,000
Police Vehicle: Dodge Pickup with Equipment	24-Pol-001			0								0
Police K9 Equipment for Explorer	24-Pol-002		15,000									15,000
Ford Escape - Chief Vehicle	26-Pol-001					25,000						25,000
<b>Police Department Total</b>		<b>203,495</b>	<b>84,624</b>	<b>81,957</b>	<b>22,900</b>	<b>77,100</b>	<b>66,300</b>	<b>17,500</b>	<b>15,050</b>	<b>20,800</b>	<b>15,850</b>	<b>605,576</b>
<b>360 Equipment Reserve</b>		203,495	84,624	81,957	22,900	77,100	66,300	17,500	15,050	20,800	15,850	605,576
<b>Police Department Total</b>		<b>203,495</b>	<b>84,624</b>	<b>81,957</b>	<b>22,900</b>	<b>77,100</b>	<b>66,300</b>	<b>17,500</b>	<b>15,050</b>	<b>20,800</b>	<b>15,850</b>	<b>605,576</b>

## Public Works

In-House or Contracted Street Maintenance	16-PW-013	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	2,250,000
Contracted Street Maintenance	16-PW-014	212,000	213,000	214,000	215,000	216,000	217,000	218,000	219,000	220,000	221,000	2,165,000
#201 - 2010 Elgin Street Sweeper	16-PW-022				300,000							300,000
#103 - 2012 F350 Pickup Replacement	16-PW-025			48,000								48,000
#102 - F750 Dump Trucks W/ Equip	16-PW-027										135,000	135,000
#101 - F750 Dump Truck w/ Equip	17-PW-003								135,000			135,000
#105 - 2017 Ford F250 Ext Cab 4X4 - Replacement	17-PW-019						40,000					40,000
New Public Works Facility	18-PW-001		3,000,000									3,000,000
#210 Leaf Vacuum Truck	18-PW-003								170,000			170,000
#104 - 2014 F250 Pickup Truck - Replacement	18-PW-010				49,000							49,000
Residential Street Reconstruction (RSR) Program	19-PW-001									100,000	900,000	1,000,000
Pavement Evaluation of Street Network	20-PW-020	10,000			10,000			15,000			10,000	45,000
Annual Sidewalk Repair & Replacement	21-PW-001	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000
Bi-Annual Sidewalk Extension Project	21-PW-002		100,000		100,000		100,000		100,000		100,000	500,000
Street Light Replacement	21-PW-007	90,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	180,000

Department	Project #	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Artistic Staircase from Roe Ln. to Bus District	21-PW-10	115,000										115,000
2022 CARS- Johnson Dr from Roe Blvd to Roeland Dr	22-PW-001	215,000										215,000
2022 CARS- 53rd: Misn-Rnhrdt & BunaVis: 53rd-SMPKY	22-PW-003	160,000										160,000
Roe Parkway- Ph1 Maint & Ph2 Extension	22-PW-004	75,000	600,000	1,250,000	400,000							2,325,000
#412 - 8' 6" Boss Snow Plow	22-PW-005	8,000										8,000
2025 CARS- 55th St from SMPKY to Roe Blvd	23-PW-003			18,000	68,000							86,000
#203 - 2003 Skidsteer Case 85XT	23-PW-005		55,000									55,000
2022 CARS- Elledge from Roe Ln to 47th Street	23-PW-008	1,360,000										1,360,000
#417 - 2002 Coleman Tiller Attachment	23-PW-009		5,000									5,000
2023 RSR- Canterbury from 47th to 51st	23-PW-015	100,000	1,278,400									1,378,400
#401 - 2016 Coneqtec Cold Planer Replacement	23-PW-017				11,000							11,000
2023 CARS- 48th from Roe Lane to Roe Blvd	23-PW-018	28,000	264,900									292,900
#410 - 2012 Boss Plow - Replacement	24-PW-001			8,000								8,000
Concrete Line 60" CMP Under Roe Blvd	24-PW-002	60,000	873,000									933,000
Bi-Annual Storm Sewer Repair/Replacement Program	24-PW-003		100,000		100,000		100,000		100,000			400,000
2024 CARS- Mission Rd from 47th St to 53rd St	24-PW-004		19,000	205,000								224,000
RSR- Extra Project (Rosewood & Granada)	24-PW-005				122,500	723,500						846,000
2029 RSR- Nall Ave from 51st to North End	24-PW-009						175,000	1,525,000				1,700,000
2025 RSR- Nall Ave from 58th to 51st	24-PW-010			100,000	900,000							1,000,000
2023 CARS- 53rd from Mission Rd to Chadwick	25-PW-001	12,000	52,000									64,000
#107 - 2016 F350 One-ton Replacement	26-PW-002						74,000					74,000
#411 - 2015 Boss Plow - Replacement	26-PW-003					8,000						8,000
#414 - 2016 Boss Plow Replacement	26-PW-004						9,000					9,000
#408 - Vbox Spreader Replacement	26-PW-005						8,000					8,000
#403 - 2016 Paladin Sweeper Broom Replacement	26-PW-008									6,000		6,000
2027 RSR- Granada from SMPKY to 56th	29-PW-001				100,000	700,000						800,000
#406 - 2011 Henke Snow Plow Replacement	31-PW-001									10,000		10,000
#407 - 2011 Henke Snow Plow Replacement	31-PW-002									10,000		10,000

Department	Project #	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
	<b>Public Works Total</b>	<b>2,695,000</b>	<b>6,820,300</b>	<b>2,103,000</b>	<b>2,175,500</b>	<b>1,667,500</b>	<b>1,377,000</b>	<b>759,000</b>	<b>2,244,000</b>	<b>885,000</b>	<b>1,652,000</b>	<b>22,378,300</b>
<i>106 Public Works</i>		212,000	213,000	214,000	215,000	216,000	217,000	218,000	219,000	220,000	221,000	2,165,000
<i>270 Sp. Streets</i>		1,370,000	1,616,850	204,250	1,225,500	858,500	835,000	210,000	1,660,000	135,000	1,035,000	9,150,100
<i>300 Special Infrastructure</i>		339,000	325,000	225,000	335,000	225,000	325,000	240,000	325,000	395,000	235,000	2,969,000
<i>360 Equipment Reserve</i>		8,000	3,060,000	56,000		368,000		91,000	40,000	135,000	161,000	3,919,000
<i>370 TIF 1</i>		60,000	437,000									497,000
<i>510 TIF 3 - caves</i>		75,000	600,000	1,250,000	400,000							2,325,000
<i>CARS</i>		620,000	132,450	102,500								854,950
<i>Other Sources</i>		11,000	436,000									447,000
<i>Partner City</i>				51,250								51,250
	<b>Public Works Total</b>	<b>2,695,000</b>	<b>6,820,300</b>	<b>2,103,000</b>	<b>2,175,500</b>	<b>1,667,500</b>	<b>1,377,000</b>	<b>759,000</b>	<b>2,244,000</b>	<b>885,000</b>	<b>1,652,000</b>	<b>22,378,300</b>
<hr/>												
<b>Grand Total</b>		<b>4,802,995</b>	<b>9,094,254</b>	<b>2,481,857</b>	<b>3,553,300</b>	<b>1,790,100</b>	<b>1,710,100</b>	<b>820,400</b>	<b>2,481,450</b>	<b>1,029,800</b>	<b>1,714,950</b>	<b>29,479,206</b>

**City of Roeland Park, Kansas**

***Capital Improvement Plan***

**2022 thru 2026**

**PROJECTS BY FUNDING SOURCE**

Source	Project #	Priority	2022	2023	2024	2025	2026	Total
<b>101 General Overhead</b>								
Comprehensive Plan Updates	19-CH-002	3				10,000		10,000
<b>101 General Overhead Total</b>								
<b>106 Public Works</b>								
Contracted Street Maintenance	16-PW-014	7	212,000	213,000	214,000	215,000	216,000	1,070,000
<b>106 Public Works Total</b>								
<b>220 Aquatic Center Fund</b>								
Relace Main Pool Pump Strainers	16-Aqua-003	2				5,500		5,500
Pool Deck Caulking	17-Aqua-002	4			5,000			5,000
Repaint Main Pool	17-Aqua-003	6		150,000				150,000
Painting Lobby, Office Area and Restrooms	19-Aqua-006	3				10,000		10,000
Pool Furniture Replacement	20-Aqua-002	n/a	1,000	1,000	1,000	1,000	1,000	5,000
Swim Lane Divider Replacements	21-Aqua-002	n/a	1,600	1,600	1,600	1,600	1,600	8,000
Pool Entrance ADA Improvements	21-Aqua-006	7	101,000					101,000
Lifeguard Stand Replacement	22-Aqua-004	n/a	1,500			1,500		3,000
Women's Locker Room Renovations	23-Aqua-001	4		75,000				75,000
Starting Block Replacement	24-Aqua-001	n/a			35,000			35,000
<b>220 Aquatic Center Fund Total</b>								
			105,100	227,600	42,600	4,100	18,100	397,500
<b>270 Sp. Streets</b>								
Annual Sidewalk Repair & Replacement	21-PW-001	8	25,000	25,000	25,000	25,000	25,000	125,000
Bi-Annual Sidewalk Extension Project	21-PW-002	6		100,000		100,000		200,000
Street Light Replacement	21-PW-007	6	90,000	10,000	10,000	10,000	10,000	130,000
2022 CARS- Johnson Dr from Roe Blvd to Roeland Dr	22-PW-001	8	215,000					215,000
2022 CARS- 53rd: Misn-Rnhrdt & BunaVis: 53rd-SMPKY	22-PW-003	6	160,000					160,000
2025 CARS- 55th St from SMPKwy to Roe Blvd	23-PW-003	6			18,000	68,000		86,000
2022 CARS- Elledge from Roe Ln to 47th Street	23-PW-008	7	740,000					740,000
2023 RSR- Canterbury from 47th to 51st	23-PW-015	7	100,000	1,278,400				1,378,400
2023 CARS- 48th from Roe Lane to Roe Blvd	23-PW-018	6	17,000	80,000				97,000
2024 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	6		19,000	51,250			70,250
2024 RSR- Extra Project (Rosewood & Granada)	24-PW-005	7				122,500	723,500	846,000
2025 RSR- Nall Ave from 58th to 51th	24-PW-010	6			100,000	900,000		1,000,000
2023 CARS- 53rd from Mission Rd to Chadwick	25-PW-001	6	12,000	52,000				64,000
2027 RSR- Granada from SMPKY to 56th	29-PW-001	n/a					100,000	100,000
<b>270 Sp. Streets Total</b>								
			1,359,000	1,564,400	204,250	1,225,500	858,500	5,211,650
<b>290 Community Center</b>								
Room 3 Air Handler/Furnace - 3 ton	18-CCtr-002	7		3,000				3,000

Source	Project #	Priority	2022	2023	2024	2025	2026	Total
Room 3 Condenser Unit	18-CCTr-003	7		3,200				3,200
Community Center- Parking Lot & Drainage Improve.	20-CCTr-004	8	676,000					676,000
Replace Roof Vent Fan	22-CCTr-002	6			2,000			2,000
Water Heater Replacement	22-CCTr-003	n/a		5,000				5,000
<b>290 Community Center Total</b>			<b>676,000</b>	<b>11,200</b>	<b>2,000</b>			<b>689,200</b>

### **300 Special Infrastructure**

Park Maintenance/Improvements	16-Park-001	7	23,000	24,000	25,000	25,000	25,000	122,000
In-House or Contracted Street Maintenance	16-PW-013	7	225,000	225,000	225,000	225,000	225,000	1,125,000
Pavement Evaluation of Street Network	20-PW-020	5	10,000			10,000		20,000
Disc Golf Course (short 9 basket course)	21-Park-001	4			13,500			13,500
Cooper Creek Park Improvements	21-Park-005	n/a	24,000					24,000
Artistic Staircase from Roe Ln. to Bus District	21-PW-10	4	104,000					104,000
Community Center Renovation - Phase 1	23-CCTr-001	6	125,000	1,300,000				1,425,000
Nall Park Playground Equipment Replacement	23-Park-001	6			80,000			80,000
Bi-Annual Storm Sewer Repair/Replacement Program	24-PW-003	6		100,000		100,000		200,000
Nall Park Retaining Wall Maintenance	25-Park-003	6				15,000		15,000
R Park Development Plan Phase 3	25-Park-004	6	600,000					600,000
Community Center Renovation - Phase 2	27-CCTr-001	5			125,000	1,100,000		1,225,000
<b>300 Special Infrastructure Total</b>			<b>1,111,000</b>	<b>1,649,000</b>	<b>468,500</b>	<b>1,475,000</b>	<b>250,000</b>	<b>4,953,500</b>

### **360 Equipment Reserve**

Body Cameras	16-Pol-004	n/a	1,000	1,000	1,000	1,000		4,000
Replacement of Police Weapons	16-Pol-006	n/a		5,000				5,000
Replacement of Radar Speed Detection Units	16-Pol-007	n/a			5,000		5,000	10,000
#201 - 2010 Elgin Street Sweeper	16-PW-022	n/a					300,000	300,000
#103 - 2012 F350 Pickup Replacement	16-PW-025	n/a			48,000			48,000
Replace Police Backup Server	17-CH-002	n/a		6,000				6,000
Replace City Hall Computer Server	18-CH-002	n/a	6,000					6,000
City Hall Server Firewall	18-CH-003	n/a		5,000				5,000
AED Unit Replacement	18-Pol-001	n/a				8,000		8,000
Police IT Equipment/Computers	18-Pol-003	n/a	6,495	6,624	6,757	6,900	7,100	33,876
New Public Works Facility	18-PW-001	6		3,000,000				3,000,000
#104 - 2014 F250 Pickup Truck - Replacement	18-PW-010	n/a					49,000	49,000
Replace City Hall Hot Water Heater	19-CH-001	n/a		15,000				15,000
Replace City Hall Networking Routers	19-CH-003	n/a			8,000			8,000
Replace City Hall Desk Top Computers	19-CH-004	n/a	2,400	3,200	800	800	2,400	9,600
Police In-Car Computers	19-Pol-001	n/a	8,000		4,000	8,000	8,000	28,000
Tasers	19-Pol-002	n/a			7,200			7,200
Vehicle Emergency Equipment	19-Pol-003	n/a	16,000	8,000	8,000	8,000		40,000
Police K9 Dog	19-Pol-005	n/a					15,000	15,000
Building Inspection and Code Enforcement Vehicles	22-NS-001	n/a	40,000					40,000
Police Detective Vehicle - Ford Taurus	22-Pol-002	n/a					26,000	26,000
Police In-Car Video	22-Pol-003	n/a	40,000					40,000
Police Community Policing Trailer	22-Pol-005	n/a	10,000					10,000
#412 - 8' 6" Boss Snow Plow	22-PW-005	n/a	8,000					8,000
Police Vehicle: Ford Explorer with Equipment	23-Pol-004	n/a	82,000	42,000	43,000	44,000		211,000
#203 - 2003 Skidsteer Case 85XT	23-PW-005	n/a		55,000				55,000
#417 - 2002 Coleman Tiller Attachment	23-PW-009	n/a		5,000				5,000
#401 - 2016 Coneqtec Cold Planer Replacement	23-PW-017	n/a					11,000	11,000
Police Vehicle: Dodge Pickup with Equipment	24-Pol-001	n/a			0			0
Police K9 Equipment for Explorer	24-Pol-002	n/a		15,000				15,000

Source	Project #	Priority	2022	2023	2024	2025	2026	Total
#410 - 2012 Boss Plow - Replacement	24-PW-001	n/a			8,000			8,000
#411 - 2015 Boss Plow - Replacement	26-PW-003	n/a				8,000		8,000
<b>360 Equipment Reserve Total</b>			<b>219,895</b>	<b>3,166,824</b>	<b>139,757</b>	<b>68,700</b>	<b>439,500</b>	<b>4,034,676</b>
<b>370 TIF 1</b>								
Concrete Line 60" CMP Under Roe Blvd	24-PW-002	6		60,000	435,000			495,000
<b>370 TIF 1 Total</b>				<b>60,000</b>	<b>435,000</b>			<b>495,000</b>
<b>510 TIF 3 - caves</b>								
Roe Parkway- Ph1 Maint & Ph2 Extension	22-PW-004	7	75,000	600,000	1,250,000	400,000		2,325,000
<b>510 TIF 3 - caves Total</b>			<b>75,000</b>	<b>600,000</b>	<b>1,250,000</b>	<b>400,000</b>		<b>2,325,000</b>
<b>CARS</b>								
2022 CARS- Elledge from Roe Ln to 47th Street	23-PW-008	7	620,000					620,000
2023 CARS- 48th from Roe Lane to Roe Blvd	23-PW-018	6		77,000				77,000
2024 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	6			102,500			102,500
<b>CARS Total</b>			<b>620,000</b>	<b>77,000</b>	<b>102,500</b>			<b>799,500</b>
<b>CDBG</b>								
Community Center Renovation - Phase 1	23-CCtr-001	6		200,000				200,000
Community Center Renovation - Phase 2	27-CCtr-001	5			200,000			200,000
<b>CDBG Total</b>				<b>200,000</b>	<b>200,000</b>			<b>400,000</b>
<b>Other Sources</b>								
Artistic Staircase from Roe Ln. to Bus District	21-PW-10	4	11,000					11,000
Concrete Line 60" CMP Under Roe Blvd	24-PW-002	6		438,000				438,000
<b>Other Sources Total</b>			<b>11,000</b>	<b>438,000</b>				<b>449,000</b>
<b>Partner City</b>								
Community Center- Parking Lot & Drainage Improve.	20-CCtr-004	8	203,000					203,000
2024 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	6		51,250				51,250
<b>Partner City Total</b>			<b>203,000</b>	<b>51,250</b>				<b>254,250</b>
<b>GRAND TOTAL</b>			<b>4,591,995</b>	<b>7,769,024</b>	<b>3,347,857</b>	<b>3,598,300</b>	<b>1,782,100</b>	<b>21,089,276</b>

# Appendix A: 2023 Organizational Goals and Objectives

---



*"See Red Run" sculpture in R Park*



# Fiscal Year 2023

## Organizational Goals & Current Objectives

### **A. Prioritize Diversity, Communication and Engagement with the Community**

– by expanding opportunities to inform and engage residents in an open and participatory manner.

#### **Objectives:**

**1.**

Justification:

Cost Estimate:      Account

Completion Date:

Responsible Party:

Submitted By:

### **B. Improve Community Assets – through timely maintenance and replacement as well as improving assets to modern standards.**

#### **Objectives:**

##### **1. Phase 3 Improvements at Cooper Creek Park**

Justification:

The restoration of Cooper Creek Park began in 2021 with Phase 1 and will continue with Phase 2 in 2022. Phase 3 of the project would complete and maintain the extensive restoration, resulting in a welcoming, sustainable park benefiting residents, visitors, and wildlife. A further goal of Phase 3 is to raise awareness among residents of how they can help protect our local environment by planting native species and by controlling the spread of invasive plants in their own yards. In this way, the modest effort to restore the habitat of a relatively small park will have far-reaching consequences that benefit all of Roeland Park and its neighboring cities.

Phase 3 specific actions:

1. Amenities and Gateway- Supplement the landscaping beds planted in Phases 1 and 2 with additional pollinator plantings, as needed, to maintain qualifications as a Monarch Waystation (cost estimate \$2,000).

2. Natural Environment Preservation- Repeat herbicide treatments, as needed, for maintaining eradication of invasive plant species (cost estimate \$2,500).
3. Plant Trees and Shrubs- Plant additional trees/shrubs, if needed, to add diversity. Enough trees will be planted in 2022 that 30% can be lost and still achieve the tree canopy target. A \$3,500 place holder is proposed in case added diversity or larger trees (5 gallon) are needed.
4. Community Education on Invasive Species and Native Species- Work with the Parks and Recreation Superintendent, the Parks Committee, Public Works, and Ward 1 City Councilors to share information learned during eradication of invasive species in Cooper Creek Park, targeting other City parks, especially Nall Park. Midtown Signs will fabricate and install one 24" x 36" ADA-accessible, tabletop interpretive sign in Cooper Creek Park that provides information on the restoration of this riparian ecosystem, including such topics as eradication of invasive species, wildlife, native plantings, and pollinator gardens (cost estimate \$4,071).
5. Create a Children's Book- about the Cooper Creek Park Restoration Project, written at the level of 3rd and 4th Graders. A hardcopy of the book will be left permanently in the Little Free Library, Cost per 8" x 11" online Shutterfly book = \$40 plus 3 extra copies to use, if needed, as replacements = \$160.

This Objective addresses Goal 5 (Promote recreational opportunities through enhanced green space), Strategy A (Develop existing facilities to maximize use and service to public) of the City's strategic plan. It also supports Community for All Ages by adding ADA and Universal Design compliant elements at the park. The project demonstrates the City's commitment to beautifying and maintaining its parks, attracting residents of all ages, updating gateway entrances into the city, and maintaining healthy natural ecosystems for the benefit of wildlife, plants, and people.

Cost Estimate: **\$12,330 Account 300-5470**

Completion Date: December 31, 2023

Responsible Party: Councilmember Trisha Brauer, Parks and Recreation Superintendent, Director of Public Works, and Parks Committee; Cooper Creek Park Restoration Project Citizen Group will be responsible for maintaining (through 2023) the 10 native trees planted in the area near the picnic table, preparing and planting pollinator beds, and community education programming.

Submitted By: Council Person Brauer

## 2. Update the Women's Restroom at the Aquatic Center

<u>Justification:</u>	The men's restroom was updated as part of the 2021 renovations of the Roeland Park Aquatic to provide privacy through enclosed showers. This objective seeks to update the women's locker room areas to the same finishes as the men's room. The women's showers are private. To match the finishes in the men's locker area this objective would replace shower stall partitions, replace restroom partitions, re-epoxy the floor and replace lockers to match partitions.
<u>Cost Estimate:</u>	<b>\$75,000 Account 220-5442</b>
<u>Completion Date:</u>	May 1, 2023
<u>Responsible Party:</u>	Parks and Recreation Superintendent
<u>Submitted By:</u>	Aquatics Committee

## 3. Review and Update Nall Park Master Plan

<u>Justification:</u>	The Capital Improvement Plan (CIP) reflects the replacement of existing play equipment (2024- \$80,000), creation of a disc golf course (2024- \$13,500), retaining wall repair (2025- \$15,000) and repaving of the asphalt trail (2029- \$125,000) at Nall Park. In addition, Johnson County's planned reconstruction of the Nelson Wastewater Treatment Plant will entail force main construction in this park. A master plan for Nall Park was developed in 2007. This objective would entail hiring a planning firm to lead the Parks' Committee through a review of that master plan and facilitate changes that may be identified. The effort would also establish the scope of work to be completed and be accompanied by current cost estimates. The product will aid the city in identifying funding and scheduling of projects in the CIP.
<u>Cost Estimate:</u>	<b>\$45,000 Account 300-5209</b>
<u>Completion Date:</u>	August 1, 2023
<u>Responsible Party:</u>	Parks and Recreation Superintendent and Parks Committee
<u>Submitted By:</u>	Council Person Faidley

## 4. Add Artistic Play Sculpture at Southeast Entryway to R Park

<u>Justification:</u>	The intent of the objective is to enhance, improve, and complete the Traffic Garden/Children's Playground area located in the SE quadrant of R Park by adding an artistic play-structure. This site-specific, one-of-a-kind play-structure will unite the children's play area with the Traffic Garden. The iconic, fantasy play-structure will inspire fun and imagination with play and art. During the last 6 years the City of Roeland
-----------------------	--

Park, led by the Parks and Recreation Superintendent, Public Works, and the Parks Committee with support and fundraising from citizens, has addressed important maintenance and improvements in all the parks in Roeland Park. In the 2022 Phase 3 improvements at R Park Phase will replace the playground equipment and create a new traffic garden to help teach children the rules of the road. The Traffic Garden is laid out to accommodate several art pieces. The southeast corner of the garden is one such location also serving as a primary entrance to the park and large enough to incorporate an artistic play structure. A design would be developed in accordance with playground safety standards. The Parks Committee will lead the project and consult with the Arts Committee to arrive at a proposed design.

Cost Estimate: \$90,000 **Account 300-5472**

Completion Date: December 15, 2023

Responsible Party: Parks and Recreation Superintendent, Parks Committee, Arts Committee

Submitted By: Council Person Raglow

## **C. Keep Our Community Safe & Secure** – for all citizens, businesses, and visitors.

### **Objectives:**

#### **1. Purchase License Plate Reader Cameras for Police Department**

Justification: License plate reader (LPR) camera systems reduce crime by real time alerts provided to officers through in-car computers and cell phones of stolen vehicles or vehicles associated with criminal activity. More than 80% of all crimes involve the use of a motor vehicle. A pole mounted camera system working 24/7 in the business district corridor would expand police coverage in the area of town with the highest incidence of crime. LPR camera systems are used nationwide including several local communities. The total cost of a pole mounted two camera system is estimated at \$34,000 which includes cameras, software, server, installation, and annual subscription fee. The annual subscription fee is \$4,000 which covers software and monitoring services. A review of the effectiveness of the LPR system in Roeland Park will occur after the first year of use to determine if continued use is warranted.

Cost Estimate: Year 1 cost of \$34,000 paid from ARPA Funds **Account 550-5244**  
ongoing annual cost of \$4,000 paid from **Account 102-5214**

Completion Date: January 30, 2023

Responsible Party: Chief Morris

Submitted By: Chief Morris

## 2. Allocate Special Law Enforcement Funds to Support K-9 Expenses

Justification: The Roeland Park Police Canine Unit was established in 2018 through grants and fundraising. The equipment needed, as well as the canine and required training were covered by these resources. Fundraisers, grants, and donations have helped purchase additional equipment needed for the unit. The Covid19 pandemic has placed a strain on grants and non-profit police canine assistance programs. Many of the non-profit organizations have closed and those still functioning must select who receives funds from a larger pool of applicants. While the start-up of the unit required a sizeable amount, the yearly canine operating costs are relatively low. These costs include food (\$720), veterinary care (\$2,500), certifications (\$100), training (\$1,000), equipment (\$1,500) and incidental expenses (\$1,000).

The most important aspect of the police canine program is equipment and training. Most equipment is built to last many years; therefore, the need to replace items is minimal. Unexpected equipment issues can arise and require either repair or replacement. Most of the weekly training is done while on-duty and adds very little expense to the overtime budget. The National Police Canine Association (NPCA) holds a national training event every year with top rated canine instructors from around the world. This training is very beneficial for the canine handler and the canine program and is held at different venues throughout the United States.

The Special Law Enforcement Fund is used to account for resources dedicated to the K-9 unit along with resources from seizures. One of the benefits associated with having a K-9 unit is the increased potential for seizures. This was pointed out to Council when the decision to add a K-9 originally occurred. The Special Law Enforcement Fund has a balance of \$24,000. These resources are sufficient to cover the annual K-9 expenses.

Cost Estimate: \$6,820 **Account 109-5316 K-9 Expenses**

Completion Date: January 1, 2023

Responsible Party: Chief Morris

Submitted By: Council Person Madigan

**D. Provide Great Customer Service** – with professional, timely and friendly staff.

**Objectives:**

1.

Justification: .

Cost Estimate: \$ Account

Completion Date:

Responsible Party:

Submitted By:

**E. Cultivate a Rewarding Work Environment** – where creativity, efficiency and productivity are continuous pursuits.

**Objectives:**

1.

Justification: .

Cost Estimate: \$ Account

Completion Date:

Responsible Party:

Submitted By:

**F. Encourage Investment in Our Community** – whether it be redevelopment, new development, or maintenance.

**Objectives:**

1.

Justification: .

Cost Estimate:      **\$ Account**

Completion Date:

Responsible Party:

Submitted By:

**G. Work to Implement Strategic Plan Goals** – as developed by the Strategic Planning Committee.

**Objectives:**

1.

Justification:      .

Cost Estimate:      **\$ Account**

Completion Date:

Responsible Party:

Submitted By:

## Appendix B: Staffing Detail with History



*R Park Pavilion – Courtesy of Dave Mootz*

# Roeland Park Personnel Schedule – Full Time Equivalents

## Police Department

POSITION	2017 ACTUAL	2018 ACTUAL	*2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED
Chief	1	1	1	1	1	1	1
Deputy Chief	0	0	0	0	0	0	0
Sergeant	3	3	3	3	3	3	3
Master Patrol Officer	1	1	0	0	0	0	0
Detective	1	1	1	1	1	1	1
Corporal	2	2	3	3	3	3	3
Officer	6.5	6.5	7.5	7.5	7.5	7.5	7.5
Police Clerk	1	1	1	1	1	1	1
<b>Total</b>	<b>15.5</b>	<b>15.5</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>

\*A School Resource Officer position was added following the adoption of the 2019 budget.

## Public Works

POSITION	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED
Director	1	1	1	1	1	1	1
PW Superintendent	1	1	1	1	1	1	5
Equipment Operator	5	5	5	5	5	5	5
Engineering Intern	0	0	.23	.23	.23	.23	.23
<b>Total</b>	<b>7</b>	<b>7</b>	<b>7.23</b>	<b>7.23</b>	<b>7.23</b>	<b>7.23</b>	<b>7.23</b>

## Parks & Recreation

POSITION	2017 ACTUAL	2018 ACTUAL	*2019 ACTUAL	2020 ACTUAL	2021** ACTUAL	2022 ACTUAL	2023 ADOPTED
Parks & Recreation Superintendent	0	0	0	1	1	1	1
Facility Maintenance Supervisor	0	0	1	1	1	1	1
Aquatics Seasonal Employees	0	0	0	0	6.9	6.9	6.9
Community Center Attendants	0	0	.9	.9	.9	.9	.9
<b>Total</b>	<b>0</b>	<b>0</b>	<b>1.9</b>	<b>2.9</b>	<b>9.8</b>	<b>9.8</b>	<b>9.8</b>

\*The Facility Maintenance Supervisor and part time Community Center Attendants transferred from Johnson County Parks and Recreation employment to City employment following the adoption of the 2019 budget.

\*\*The aquatics seasonal positions of Pool Manager, Assistant Pool Manager, Head Lifeguard, Lifeguard, Front Desk Attendant, and Concessions were added for the 2021 Roeland Park Aquatic Center Season.

## Administration

POSITION	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED
City Administrator	1	1	1	1	1	1	1
Asst. City Administrator/Finance Director	1	1	1	1	1	1	1
City Clerk	1	1	1	1	1	1	1
Administrative Assistant	1	1	1	1	1	1	1
Intern	0.4	0.4	0.4	.4	0.4	0.4	0.4
<b>Total</b>	<b>4.4</b>						

## Municipal Court

POSITION	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED
Court Clerk	1	1	1	1	1	1	1
Judge	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Prosecutor	0.1	0.1	0.1	0.1	0.1	0.1	0.1
<b>Total</b>	<b>1.2</b>						

## Neighborhood Services

POSITION	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED
Building Inspector	1	1	1	1	1	1	1
Code Enforcement Officer	1	1	1	1	1	1	1
<b>Total</b>	<b>2</b>						

## Governing Body

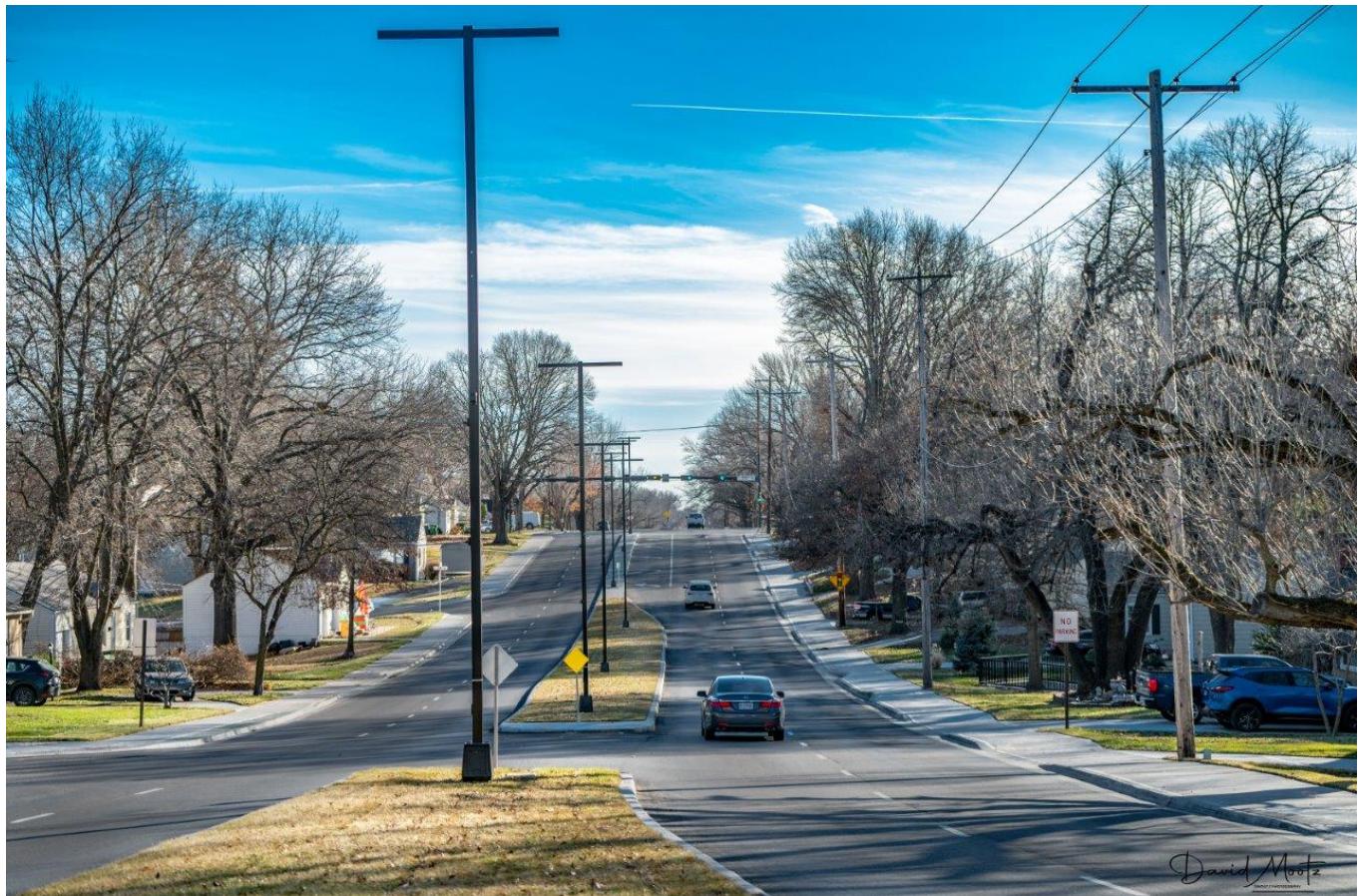
POSITION	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED
Mayor	0.3	0.3	0.3	0.3	0.3	0.3	0.3
Council	1.6	1.6	1.6	1.6	1.6	1.6	1.6
<b>Total</b>	<b>1.9</b>						

POSITION	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ADOPTED
<b>Grand Total</b>	<b>32</b>	<b>32</b>	<b>34.13</b>	<b>35.13</b>	<b>42.7</b>	<b>42.7</b>	<b>42.7</b>

Following adoption of the 2019 budget, the Facility Maintenance Supervisor and part time Community Center Attendants were transitioned from Johnson County Parks and Recreation (JCPRD) employees to City employees. The combined City and JCPRD staffing level at the Community Center remained the same. A School Resource Officer (SRO) was also added in 2019 subsequent to budget adoption through a partnership with Bishop Miege and St. Agnes Schools. The 2020 Budget added a full time Parks and Recreation Superintendent who oversees the Aquatics Facility.

The 2021 actual and 2022 and 2023 adopted FTEs represent the addition of seasonal aquatics positions previously accounted for by Johnson County Parks and Recreation (JCPRD).

# Appendix C: Project Detail sheets for Five Year Capital Improvement Plan



*Roe Boulevard through Roeland Park*



Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Aquatic Center  
Contact Aquatics Center Manager  
Type Maintenance  
Useful Life 10 years  
Category Parks & Recreation  
Priority 2 Unimportant

Project # 16-Aqua-003

Project Name Relace Main Pool Pump Strainers

Condition/Opportunity 1 Purchase/Const Year 2026  
Object Importance 1 New Yr Exist. Equip 2016

Total Project Cost: \$11,000

Description

Two strainers located in the main pool pump house were last replaced in 2016. They are anticipated to last 10 years.

Justification

The strainers are made of stainless steel but will deteriorate due to the chemicals they are exposed to.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
5,500	Construction/Maintenance					5,500	5,500
<b>Total</b>	<b>Total</b>					<b>5,500</b>	<b>5,500</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
5,500	220 Aquatic Center Fund					5,500	5,500
<b>Total</b>	<b>Total</b>					<b>5,500</b>	<b>5,500</b>

Budget Impact/Other

Funds transferred from the General Fund to the Aquatic Center Fund to pay for the replacement.

Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Aquatic Center  
Contact Aquatics Center Manager  
Type Maintenance  
Useful Life 5 years  
Category Parks & Recreation  
Priority 4 Less Important

Project # 17-Aqua-002

Project Name Pool Deck Caulking

Condition/Opportunity 2 Purchase/Const Year 2024  
Object Importance 2 Actual Yr Exist. Equip 2019

Total Project Cost: \$12,500

Description

The pool deck will be re-caulked to prevent water damage. Completing this work every 5 years will avoid having to re-caulk all concrete seems.

Justification

Caulking will prevent settlement of slabs which would result in more expensive removal and replacement of concrete panels.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
7,500	Construction/Maintenance			5,000			5,000
<b>Total</b>		<b>Total</b>		<b>5,000</b>			<b>5,000</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
7,500	220 Aquatic Center Fund			5,000			5,000
<b>Total</b>		<b>Total</b>		<b>5,000</b>			<b>5,000</b>

Budget Impact/Other

**Capital Improvement Plan**  
**City of Roeland Park, Kansas**

2022 *thru* 2026

Department Aquatic Center  
 Contact Aquatics Center Manager  
 Type Maintenance  
 Useful Life 10  
 Category Parks & Recreation  
 Priority 6 Important (Not Priority)

Project # 17-Aqua-003

Project Name Repaint Main Pool

Condition/Opportunity 3 Purchase/Const Year 2023  
 Object Importance 3 Sel Yr Exist. Equip 2016

Total Project Cost: \$150,000

**Description**

Repaint and sandblast the main pool. Likely be completed in the spring prior to the pool opening but can be completed in the fall after the season concludes.

**Justification**

The pool must be periodically repainted, generally every 10 years to prevent unsafe conditions and deterioration to the concrete walls and floor of the pool which can occur when pool chemicals are in contact with the concrete pool liner. The paint serves as a protective barrier.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		150,000				150,000
<b>Total</b>		<b>150,000</b>				<b>150,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
220 Aquatic Center Fund		150,000				150,000
<b>Total</b>		<b>150,000</b>				<b>150,000</b>

**Budget Impact/Other**

The main was repainted in 2016 and the smaller pools (no longer in place) were repainted in 2017. Spot repairs and touch ups occur in the spring of every year.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Aquatic Center  
Contact Aquatics Center Manager  
Type Maintenance  
Useful Life 5 years  
Category Parks & Recreation  
Priority 3 Future Plan

Project # 19-Aqua-006

Project Name Painting Lobby, Office Area and Restrooms

ond/Opportunity 1 Purchase/Const Year  
ject Importance 2 el Yr Exist. Equip

Total Project Cost: \$10,000

### Description

Lobby and restrooms painted last in 2021.

### Justification

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance					10,000	10,000
<b>Total</b>					<b>10,000</b>	<b>10,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
220 Aquatic Center Fund					10,000	10,000
<b>Total</b>					<b>10,000</b>	<b>10,000</b>

### Budget Impact/Other

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Aquatic Center  
 Contact Aquatics Center Manager  
 Type Equipment  
 Useful Life 3 - 5 years  
 Category Equipment: Miscellaneous  
 Priority n/a

Project # 20-Aqua-002  
 Project Name Pool Furniture Replacement

Condition/Opportunity Purchase/Const Year 2020  
 Object Importance Rel Yr Exist. Equip

Total Project Cost: \$32,000

**Description**  
 Replace loungers, picnic tables and other furniture at the pool. The 2020 budget reflects all new pool loungers. The years following plans for five new loungers to be replaced per year due to wear and tear.

**Justification**  
 A part of regular maintenance includes replacing the pool furniture as it ages. This will provide for annual replacement as needed with the largest purchase in 2020 of several new pieces.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
22,000	Equip/Vehicles/Furnishings	1,000	1,000	1,000	1,000	1,000	5,000	5,000
<b>Total</b>	<b>Total</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>5,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
22,000	220 Aquatic Center Fund	1,000	1,000	1,000	1,000	1,000	5,000	5,000
<b>Total</b>	<b>Total</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>5,000</b>	<b>Total</b>

**Budget Impact/Other**  
 Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 21-Aqua-002

Project Name Swim Lane Divider Replacements

ond/Opportunity Purchase/Const Year 2021

ject Importance el Yr Exist. Equip

Department Aquatic Center

Contact Aquatics Center Manager

Type Equipment

Useful Life

Category Equipment: Miscellaneous

Priority n/a

Total Project Cost: \$17,600

### Description

The swim lane dividers section off lanes for lap swimming and swim meets. They also guard off the shallow from the deep end and are used for safety purposes.

### Justification

The swim lane dividers become worn over time and need to be replaced. This budget plans for replacement of two/year.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
1,600	Equip/Vehicles/Furnishings	1,600	1,600	1,600	1,600	1,600	8,000	8,000
<b>Total</b>	<b>Total</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>8,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
1,600	220 Aquatic Center Fund	1,600	1,600	1,600	1,600	1,600	8,000	8,000
<b>Total</b>	<b>Total</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>8,000</b>	<b>Total</b>

### Budget Impact/Other

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 21-Aqua-006

Project Name Pool Entrance ADA Improvements

Condition/Opportunity 3 Purchase/Const Year 2022

Object Importance 4 Actual Yr Exist. Equip 1996

Department Aquatic Center

Contact Aquatics Center Manager

Type Improvement

Useful Life 25

Category Parks & Recreation

Priority 7 Important Priority

### Description

Total Project Cost: \$101,000

Improvements to the entrance will occur after the 2021 season in concert with the parking lot improvements. These improvements will make access to the pool's entry ADA accessible.

### Justification

The entrance to the Aquatic Center has a significant grade difference from the parking lot. The pool includes a ramp, to gain access but the slope makes for a long ramp. An application for CDBG funding was not approved.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	101,000					101,000
<b>Total</b>	<b>101,000</b>					<b>101,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
220 Aquatic Center Fund	101,000					101,000
<b>Total</b>	<b>101,000</b>					<b>101,000</b>

### Budget Impact/Other

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Aquatic Center  
 Contact Aquatics Center Manager  
 Type Equipment  
 Useful Life 10  
 Category Parks & Recreation  
 Priority n/a

Project # 22-Aqua-004

Project Name Lifeguard Stand Replacement

ond/Opportunity Purchase/Const Year 2022  
 oject Importance el Yr Exist. Equip 2007

Total Project Cost: \$7,500

### Description

Replace one of the five lifeguard stands every 3rd year as needed. Each stand is approximately \$1,500.

### Justification

Lifeguard stands need periodic replacement along with all other pool furniture due to wear and tear. This will build regular replacement into the budget.

Expenditures	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	1,500			1,500		3,000	4,500
<b>Total</b>	<b>1,500</b>			<b>1,500</b>		<b>3,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
220 Aquatic Center Fund	1,500			1,500		3,000	4,500
<b>Total</b>	<b>1,500</b>			<b>1,500</b>		<b>3,000</b>	<b>Total</b>

### Budget Impact/Other

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Aquatic Center  
Contact Aquatics Center Manager  
Type Maintenance  
Useful Life 20 years  
Category Buildings  
Priority 4 Less Important

Project # 23-Aqua-001

Project Name Women's Locker Room Renovations

Condition/Opportunity 2 Purchase/Const Year 2023  
Object Importance 2 Original Yr Exist. Equip 1996

Total Project Cost: \$75,000

### Description

Objective to replace stall dividers, lockers, paint, and re-seal floor to match men's locker room.

### Justification

Fixtures are original to 1996 construction, replacing them to match mens locker room.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		75,000				75,000
<b>Total</b>		<b>75,000</b>				<b>75,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
220 Aquatic Center Fund		75,000				75,000
<b>Total</b>		<b>75,000</b>				<b>75,000</b>

### Budget Impact/Other

Cost will be covered by a transfer from the General Fund

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Aquatic Center  
 Contact Aquatics Center Manager  
 Type Equipment  
 Useful Life 10 years  
 Category Equipment: Miscellaneous  
 Priority n/a

Project # 24-Aqua-001  
 Project Name Starting Block Replacement

Condition/Opportunity Purchase/Const Year 2024  
 Object Importance Rel Yr Exist. Equip

Total Project Cost: \$70,000

**Description**  
 The starting blocks used for swim team practice and competition will be replaced once every 10 years.

**Justification**  
 These blocks are subject to wear and tear and require periodic replacement.

Expenditures	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings			35,000			35,000	35,000
<b>Total</b>			<b>35,000</b>			<b>35,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
220 Aquatic Center Fund			35,000			35,000	35,000
<b>Total</b>			<b>35,000</b>			<b>35,000</b>	<b>Total</b>

**Budget Impact/Other**

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department City Hall  
 Contact Asst. City Administrator  
 Type Equipment  
 Useful Life 5 years  
 Category Equipment: Computers  
 Priority n/a

Project # 17-CH-002  
 Project Name Replace Police Backup Server

Condition/Opportunity Purchase/Const Year 2023  
 Object Importance Sel Yr Exist. Equip 2018

Total Project Cost: \$24,000

### Description

Replacement of the backup server is planned every 5 years.

### Justification

While the City's servers are currently backed up off site, not all of the Police videos and information is backed up due to the large quantity of data they gather. The server backup would prevent the loss of critical data in the event of a system failure.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
6,000	Equip/Vehicles/Furnishings		6,000				6,000	12,000
<b>Total</b>	<b>Total</b>		<b>6,000</b>				<b>6,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
6,000	360 Equipment Reserve		6,000				6,000	12,000
<b>Total</b>	<b>Total</b>		<b>6,000</b>				<b>6,000</b>	<b>Total</b>

### Budget Impact/Other

The funds for this project will be transferred from General Overhead (101) to the Equipment Reserve Fund (360). The current server was purchased in 2018.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department City Hall  
 Contact Asst. City Administrator  
 Type Equipment  
 Useful Life 5 years  
 Category Equipment: Computers  
 Priority n/a

Project # 18-CH-002  
 Project Name Replace City Hall Computer Server

Condition/Opportunity Purchase/Const Year 2022  
 Object Importance Rel Yr Exist. Equip 2017

Total Project Cost: \$30,000

### Description

The server is one piece of hardware containing three virtual servers, including Police, City Hall and Sire document archives.

### Justification

The existing computer server was installed in 2017. The server is anticipated to last for 5 years.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
12,000	Equip/Vehicles/Furnishings	6,000					6,000	12,000
<b>Total</b>	<b>Total</b>	<b>6,000</b>					<b>6,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
12,000	360 Equipment Reserve	6,000					6,000	12,000
<b>Total</b>	<b>Total</b>	<b>6,000</b>					<b>6,000</b>	<b>Total</b>

### Budget Impact/Other

Funds will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 18-CH-003

Project Name City Hall Server Firewall

ond/Opportunity Purchase/Const Year 2023

ject Importance 1st Yr Exist. Equip 2018

Department City Hall

Contact Asst. City Administrator

Type Equipment

Useful Life 5 years

Category Equipment: Computers

Priority n/a

Total Project Cost: \$20,000

### Description

The system is designed to prevent unauthorized access to or from the network. This is a hardware firewall.

### Justification

The firewall should be replaced every five years.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
5,000	Equip/Vehicles/Furnishings		5,000				5,000	10,000
<b>Total</b>	<b>Total</b>		<b>5,000</b>				<b>5,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
5,000	360 Equipment Reserve		5,000				5,000	10,000
<b>Total</b>	<b>Total</b>		<b>5,000</b>				<b>5,000</b>	<b>Total</b>

### Budget Impact/Other

The funds will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 19-CH-001

Project Name Replace City Hall Hot Water Heater

Condition/Opportunity Purchase/Const Year 2023

Object Importance Rel Yr Exist. Equip 1998

Department City Hall

Contact Asst. City Administrator

Type Maintenance

Useful Life 20

Category Buildings

Priority n/a

Total Project Cost: \$30,000

### Description

The water heater in city hall provides heated water for the sinks within City Hall. The units typically have a 20 year life cycle.

### Justification

The water heater will be 20 years old at time of replacement. Replacement will only occur if the water heater is no longer functional. Otherwise, the money will be held in the Equipment Reserve fund until replacement is needed.

Expenditures	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings		15,000				15,000	15,000
<b>Total</b>		<b>15,000</b>				<b>15,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve		15,000				15,000	15,000
<b>Total</b>		<b>15,000</b>				<b>15,000</b>	<b>Total</b>

### Budget Impact/Other

Funding for this project will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department City Hall  
 Contact Asst. City Administrator  
 Type Unassigned  
 Useful Life 5 years  
 Category Economic Development/Touris  
 Priority 3 Future Plan

Project # 19-CH-002  
 Project Name Comprehensive Plan Updates

Condition/Opportunity 2 Purchase/Const Year 2020  
 Object Importance 1 New Yr Exist. Equip 2025

Total Project Cost: \$160,000

**Description**  
 The comprehensive plan is the guiding document for future development of Roeland Park. The current comprehensive plan was updated in 2020. The City Planning Commission also reviewed and updated the Comprehensive Plan on a smaller scale in 2016. This item anticipates a minor review and update in 5 years followed by citizen engaged update process in 10 years. Both of those efforts would be led by a consultant.

### Justification

The comprehensive plan is a living document that requires review and update periodically as the City evolves. The City has undergone significant development recently and needs to have an updated review.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
65,000	Planning/Design				10,000		10,000	85,000
<b>Total</b>	<b>Total</b>				<b>10,000</b>		<b>10,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
65,000	101 General Overhead				10,000		10,000	85,000
<b>Total</b>	<b>Total</b>				<b>10,000</b>		<b>10,000</b>	<b>Total</b>

### Budget Impact/Other

The General Overhead Department of the General Fund (101) will cover the cost.

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 19-CH-003

Project Name Replace City Hall Networking Routers

Condition/Opportunity Purchase/Const Year 2024

Object Importance Rel Yr Exist. Equip 2019

Department City Hall

Contact Asst. City Administrator

Type Equipment

Useful Life 5 years

Category Equipment: Computers

Priority n/a

Total Project Cost: \$32,000

### Description

City Hall computer networking would replace the routers located in City Hall.

### Justification

Routers must be replaced every five year to remain effective. Last replaced in 2019.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
8,000	Equip/Vehicles/Furnishings			8,000			8,000	16,000
<b>Total</b>	<b>Total</b>			<b>8,000</b>			<b>8,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
8,000	360 Equipment Reserve			8,000			8,000	16,000
<b>Total</b>	<b>Total</b>			<b>8,000</b>			<b>8,000</b>	<b>Total</b>

### Budget Impact/Other

Funds will come from General Fund General Overhead Department (101) transferred to Equipment Reserve Fund (360).

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 19-CH-004

Project Name Replace City Hall Desk Top Computers

ond/Opportunity Purchase/Const Year 2019

ject Importance el Yr Exist. Equip various

Department City Hall

Contact Asst. City Administrator

Type Equipment

Useful Life 5 years

Category Equipment: Computers

Priority n/a

Total Project Cost: \$21,600

### Description

The computers throughout City Hall will be put on a five year replacement cycle. This includes nine PCs in the Admin suites and one in the Council Chambers which supports the Council and Planning Commission meetings.

### Justification

Previously computers were just replaced as they broke. However, this method creates downtime in dealing with a slow and lowly functional machine prior to it completely ceasing to work. That is followed by downtime in replacement of the existing machine. Computer warranties run out after three years. This will provide a replacement two years beyond the warranty.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
4,800	Equip/Vehicles/Furnishings	2,400	3,200	800	800	2,400	9,600	7,200
<b>Total</b>	<b>Total</b>	<b>2,400</b>	<b>3,200</b>	<b>800</b>	<b>800</b>	<b>2,400</b>	<b>9,600</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
4,800	360 Equipment Reserve	2,400	3,200	800	800	2,400	9,600	7,200
<b>Total</b>	<b>Total</b>	<b>2,400</b>	<b>3,200</b>	<b>800</b>	<b>800</b>	<b>2,400</b>	<b>9,600</b>	<b>Total</b>

### Budget Impact/Other

Funding for Computer Replacement will come from the General Overhead Department of the General Fund (101) transferred to the Equipment Reserve Fund (360) where the expense will occur. Computer costs have decreased over the past 10 years. A new tower now cost \$800, over a 5 yr period the cost of owning the computer is <\$200/yr.

**Capital Improvement Plan**  
**City of Roeland Park, Kansas**

2022 *thru* 2026

Department Community Center  
 Contact Community Center Mgr  
 Type Equipment  
 Useful Life 32 years  
 Category Parks & Recreation  
 Priority 7 Important Priority

Project # 18-CCTr-002

Project Name Room 3 Air Handler/Furnace - 3 ton

ond/Opportunity 3 Purchase/Const Year 2023  
 oject Importance 4 el Yr Exist. Equip

Total Project Cost: \$3,000

**Description**

The air handler/furnace controls heating of room 3 within the community center.

**Justification**

The Room 3 air handler/furnace is a 30+ year old unit. Due to compatibility of new units both the condenser unit and air handler/furnace will need to be replaced at the same time as the room 3 condenser. The current unit is past its serviceable life.

Expenditures	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings		3,000				3,000
<b>Total</b>		<b>3,000</b>				<b>3,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
290 Community Center		3,000				3,000
<b>Total</b>		<b>3,000</b>				<b>3,000</b>

**Budget Impact/Other**

All community center expenses for building maintenance are funded from the 1/8 cent sales tax supporting the Community Center Fund. The account is 5210.290.

Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Community Center  
Contact Community Center Mgr  
Type Equipment  
Useful Life 31 years  
Category Parks & Recreation  
Priority 7 Important Priority

Project # 18-CCTr-003

Project Name Room 3 Condenser Unit

Condition/Opportunity 3 Purchase/Const Year 2023  
Object Importance 4 Rel Yr Exist. Equip

Total Project Cost: \$3,200

Description

The condenser unit controls cooling of room 3 within the community center.

Justification

The Room 3 condenser unit is a 30+ year old unit. Due to compatibility of new units both the condenser unit and air handler/furnace will need to be replaced at the same time as the room 3 air handler. The current unit is past its serviceable life.

Expenditures	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings		3,200				3,200
<b>Total</b>		<b>3,200</b>				<b>3,200</b>

Funding Sources	2022	2023	2024	2025	2026	Total
290 Community Center		3,200				3,200
<b>Total</b>		<b>3,200</b>				<b>3,200</b>

Budget Impact/Other

All community center expenses for building maintenance are funded from the 1/8 cent sales tax supporting the Community Center Fund. The account is 5210.290.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department	Community Center
Contact	Public Works Director
Type	Maintenance
Useful Life	20 years
Category	Parks & Recreation
Priority	8 Very Important

Project #	20-CCtr-004
Project Name Community Center- Parking Lot & Drainage Improve.	

Condition/Opportunity	4	Acquisition/Const Year	2021
Object Importance	4	Actual Yr Exist. Equip	

Total Project Cost: \$925,000

### Description

Resurfacing- The community center parking lot serves the community center, aquatics center and patrons of the sports dome. The asphalt surface is showing signs of moisture penetration and rutting, the project will consist of milling and overlaying the surface.

Striping- The parking lot is currently set up for one-way circular traffic. Those parking near the entrance frequently ignore signs that state traffic is one-way. The revised plan will create two-way traffic and slanted parking spaces to make getting in and out of the center more efficient.

This project also seeks to improve the storm water drainage on the community center grounds and parking lot.

### Justification

Resurfacing- The community center parking lot serves a substantial number of patrons. Large cracks and ruts are indications of moisture penetration which can be addressed through mill and overlay.

Striping- It is good planning to perform restriping of the parking lot to achieve a more user friendly layout after completing the mill and overlay.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
46,000	Planning/Design	37,000					37,000
Total	Construction/Maintenance	842,000					842,000
	Total	879,000					879,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
46,000	290 Community Center	676,000					676,000
Total	Partner City	203,000					203,000
	Total	879,000					879,000

### Budget Impact/Other

Funds for this project will come from a capital projects line in the Community Center Fund (290) which is funded through a 1/8 cent sales tax to support the center.

Resurfacing- Completing the mill and overlay surface treatment before moisture penetrations reach the subgrade will avoid reconstructing the asphalt pavement. This surface treatment will extend the life of the pavement and is more cost effective than waiting until the parking has failed and requires reconstruction.

Striping- It is cost effective to complete restriping after the mill and overlay.

Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Community Center  
Contact Community Center Mgr  
Type Maintenance  
Useful Life 5-7 years  
Category Parks & Recreation  
Priority 6 Important (Not Priority)

Project # 22-CCtr-002

Project Name Replace Roof Vent Fan

Condition/Opportunity 3 Purchase/Const Year 2024  
Object Importance 3 Sel Yr Exist. Equip 2017

Total Project Cost: \$2,000

Description

The vent fan on the roof helps air circulation in the building and also removes sewer gas smell from the waste vent line.

Justification

The roof vent fan has a useful life of five years and was replaced in 2017. If kept on a regular schedule, the fan will need to be replaced in 2022.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance			2,000			2,000
<b>Total</b>			<b>2,000</b>			<b>2,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
290 Community Center			2,000			2,000
<b>Total</b>			<b>2,000</b>			<b>2,000</b>

Budget Impact/Other

All community center expenses for building maintenance are funded from the 1/8 cent sales tax supporting the Community Center Fund. The account is 5210.290.

Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Community Center  
Contact Community Center Mgr  
Type Maintenance  
Useful Life 15 years  
Category Parks & Recreation  
Priority n/a

Project # 22-CCTr-003  
Project Name Water Heater Replacement

Condition/Opportunity Purchase/Const Year 2023  
Object Importance Rel Yr Exist. Equip

Total Project Cost: \$10,000

Description  
Replace two 40 gallon water heaters in the Community Center. We anticipate the waters heaters will last 15 years.

Justification

Expenditures	2022	2023	2024	2025	2026	Total	Future
Construction/Maintenance		5,000				5,000	5,000
<b>Total</b>		<b>5,000</b>				<b>5,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
290 Community Center		5,000				5,000	5,000
<b>Total</b>		<b>5,000</b>				<b>5,000</b>	<b>Total</b>

Budget Impact/Other

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Community Center  
 Contact Community Center Mgr  
 Type Improvement  
 Useful Life 30 years  
 Category Parks & Recreation  
 Priority 6 Important (Not Priority)

Project # 23-CCtr-001  
 Project Name Community Center Renovation - Phase 1

ond/Opportunity 3 Purchase/Const Year 2023  
 oject Importance 3 el Yr Exist. Equip

Total Project Cost: \$2,010,000

**Description**  
 In 2019, the City hired SFS Architecture to complete a community center design study to illustrate how the Roeland Park Community Center could be improved. The total project cost is estimated at \$. million.

In 2021 a 2 phase approach was created vs a 5 phase approach. Attached is a plan showing the improvements per phase from SFS dated 4/23/21.

Phase 1 will also upgrade the rectangular tables to match the finish of the round tables.

Light fixtures will be replaced throughout the community center (except rooms 3 and 6) with LED fixtures.

### Justification

The Community Center is an old school facility and is below average in usage and aesthetics of neighboring community centers. The renovation will enhance the look and functionality of the center as well as increase accessibility in some of the rooms.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	125,000					125,000
Construction/Maintenance		1,885,000				1,885,000
<b>Total</b>	<b>125,000</b>	<b>1,885,000</b>				<b>2,010,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
300 Special Infrastructure	125,000	1,300,000				1,425,000
CDBG		200,000				200,000
Other Sources		385,000				385,000
<b>Total</b>	<b>125,000</b>	<b>1,885,000</b>				<b>2,010,000</b>

### Budget Impact/Other

The project will be funded by a dedicated 1/2 cent sales tax in the Special Infrastructure Fund.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Community Center  
 Contact Community Center Mgr  
 Type Improvement  
 Useful Life 30 years  
 Category Parks & Recreation  
 Priority 5 Neutral

Project # 27-CCtr-001  
 Project Name Community Center Renovation - Phase 2

Condition/Opportunity 2 Purchase/Const Year 2025  
 Object Importance 3 New Yr Exist. Equip

Total Project Cost: \$1,425,000

Description  
 In 2019, the City hired SFS Architecture to complete a community center design study to illustrate how the Roeland Park Community Center could be improved. The total project cost is estimated at \$3 million.

In 2021 a 2 phase approach was created vs a 5 phase approach that had been initially developed (in 2020). Attached is a plan showing the improvements per phase from SFS dated 4/23/21.

As part of the 2022 budget process phase 3, 4, and 5 are being combined into a single phase for construction planned for 2026. A portion of the additional resources from the capital improvement sales tax increase approved by voters in 2020 afford the City the ability to move up the date for the phased improvements at the Community Center. We will make application to CDBG for \$200k in support of this project.

Justification

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design				125,000		125,000
Construction/Maintenance					1,300,000	1,300,000
<b>Total</b>				<b>125,000</b>	<b>1,300,000</b>	<b>1,425,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
300 Special Infrastructure				125,000	1,100,000	1,225,000
CDBG					200,000	200,000
<b>Total</b>				<b>125,000</b>	<b>1,300,000</b>	<b>1,425,000</b>

Budget Impact/Other

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Neighborhood Services

Contact Asst. City Administrator

Type Equipment

Useful Life 15 years

Category Vehicles

Priority n/a

Project # 22-NS-001

Project Name Building Inspection and Code Enforcement Vehicles

Condition/Opportunity Purchase/Const Year 2022

Object Importance Rel Yr Exist. Equip 2008

Total Project Cost: \$90,000

### Description

The Building Official's vehicle is a 2008 Ford Ranger pickup. The truck is driven throughout town to go on building inspections and has low miles. The Code Enforcement Officer drives a 2010 Ford Escape. Both vehicles will be replaced with used, all electric Kia Solos with less than 30,000 miles.

### Justification

The useful life of this vehicle is anticipated at 15 years which is beyond standard life for vehicles. We anticipate the vehicle to be fully worn and need replacement at that time.

Expenditures	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	40,000					40,000	50,000
<b>Total</b>	<b>40,000</b>					<b>40,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve	40,000					40,000	50,000
<b>Total</b>	<b>40,000</b>					<b>40,000</b>	<b>Total</b>

### Budget Impact/Other

Funds will be transferred from Neighborhood Services Department (104) to the Equipment Reserve Fund (360).

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 16-Park-001

Project Name Park Maintenance/Improvements

ond/Opportunity 3 Purchase/Const Year annual

oject Importance 4 el Yr Exist. Equip

Department Parks and Recreation

Contact Public Works Director

Type Improvement

Useful Life

Category Park: Nall Park

Priority 7 Important Priority

### Description

Total Project Cost: \$500,000

Funding is for general park improvements and maintenance that are identified on an annual basis.

### Justification

Maintaining a budget for annual park maintenance or improvements that are unplanned is important to maintaining the value and quality of our City parks. The 2016 Citizen Satisfaction Survey identified parks and recreation facilities as an important priority to focus on in the coming years. This budget helps meet that demand.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
103,000	Construction/Maintenance	23,000	24,000	25,000	25,000	25,000	122,000	275,000
<b>Total</b>	<b>Total</b>	<b>23,000</b>	<b>24,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>122,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
103,000	300 Special Infrastructure	23,000	24,000	25,000	25,000	25,000	122,000	275,000
<b>Total</b>	<b>Total</b>	<b>23,000</b>	<b>24,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>122,000</b>	<b>Total</b>

### Budget Impact/Other

Funds for annual park maintenance are funded through the Special Infrastructure Fund (300) which is supported by a 1/4 cent sales tax that is set to sunset in March 2023 if not renewed. Maintaining amenities in good condition extends their useful life which in the long term reduces the cost of ownership over the life of the item.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Parks and Recreation  
 Contact Public Works Director  
 Type Improvement  
 Useful Life 30 years  
 Category Park: Nall Park  
 Priority 4 Less Important

Project # 21-Park-001

Project Name Disc Golf Course (short 9 basket course)

Condition/Opportunity 2 Purchase/Const Year 2023  
 Object Importance 2 New Yr Exist. Equip

Total Project Cost: \$13,500

The City intends to increase amenities at Nall Park by adding a disc golf course. Disc golf is a popular sport in the Kansas City area with Roseland Park being the closest course in Kansas City, Kansas.

### Justification

Nall Park is the City's largest park yet is underutilized. Adding amenities such as disc golf will help increase the park's traffic and awareness.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance			13,500			13,500
<b>Total</b>			<b>13,500</b>			<b>13,500</b>

Funding Sources	2022	2023	2024	2025	2026	Total
300 Special Infrastructure			13,500			13,500
<b>Total</b>			<b>13,500</b>			<b>13,500</b>

### Budget Impact/Other

Funding for the project cost will come from the 1/4 cent sales tax in the Special Infrastructure Fund (300).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Parks and Recreation

Contact Public Works Director

Type Improvement

Useful Life

Category Parks & Recreation

Priority n/a

Project # 21-Park-005

Project Name Cooper Creek Park Improvements

Condition/Opportunity Purchase/Const Year 2021-2023

Object Importance Rel Yr Exist. Equip

Total Project Cost: \$65,390

This project is a 2021 Budget objective and includes upgrading amenities including waste bins, picnic tables and benches, adding concrete paths, a natural play area for kids, and removing invasive plant species and replacing with native tree plantings, new landscaping, and new artwork.

The project is intended to be three phases with phase 2 includes play structures and other native amenities occurring in 2022 and phase 3 in 2023.

### Justification

In the last 5 years, the City has addressed deferred maintenance amenities and improvements in most of the parks in Roeland Park, including R Park, Nall Park, Granada Park, and Carpenter Park, but major needs in Cooper Creek Park have not yet been addressed. This project will eradicate invasive plant species in the park, create a sense of place through new landscaping and public art, amenities and a new children's play structure.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
29,060	Construction/Maintenance	24,000	12,330				36,330
<b>Total</b>	<b>Total</b>	<b>24,000</b>	<b>12,330</b>				<b>36,330</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
29,060	300 Special Infrastructure	24,000	12,330				36,330
<b>Total</b>	<b>Total</b>	<b>24,000</b>	<b>12,330</b>				<b>36,330</b>

### Budget Impact/Other

Funding for this project will come from the 1/2 cent sales tax in the Special Infrastructure Fund (27D).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Parks and Recreation

Contact Public Works Director

Type Maintenance

Useful Life 20 years

Category Park: Nall Park

Priority 6 Important (Not Priority)

Project # 23-Park-001

Project Name Nall Park Playground Equipment Replacement

Condition/Opportunity 3

Purchase/Const Year 2024

Object Importance 2

Replace Yr Exist. Equip

Total Project Cost: \$80,000

### Description

The is the removal and replacement of the existing playground equipment at Nall Park for a more modern system.

### Justification

Nall Park has increasingly become a destination park for the City. Many of the facilities have been updated and the bike trail is newly installed in 2018. The play ground equipment is old 1980's style equipment and should be updated to match the park with more modern equipment use.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance			80,000			80,000
<b>Total</b>			<b>80,000</b>			<b>80,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
300 Special Infrastructure			80,000			80,000
<b>Total</b>			<b>80,000</b>			<b>80,000</b>

### Budget Impact/Other

Funding for playground equipment replacement will come from the Special Infrastructure Fund (27D).

Budget Items	2022	2023	2024	2025	2026	Total
Maintenance			80,000			80,000
<b>Total</b>			<b>80,000</b>			<b>80,000</b>

Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Parks and Recreation

Contact Public Works Director

Type Maintenance

Useful Life 15 years

Category Park: Nall Park

Priority 6 Important (Not Priority)

Project # 25-Park-003

Project Name Nall Park Retaining Wall Maintenance

Condition/Opportunity 3

Purchase/Const Year 2025

Object Importance 3

Replace Existing Equip

Total Project Cost: \$15,000

Description

This project is for tuck pointing maintenance on the retaining walls at Nall Park.

Justification

The retaining walls at Nall Park are about as old as the park is. They are aging and weather and will be due for some good maintenance. Instead of budgeting to rebuild them, staff believes they are decent enough condition to provide tuck point maintenance to extend the life of them.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance				15,000		15,000
<b>Total</b>				<b>15,000</b>		<b>15,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
300 Special Infrastructure				15,000		15,000
<b>Total</b>				<b>15,000</b>		<b>15,000</b>

Budget Impact/Other

Budget Items	2022	2023	2024	2025	2026	Total
Maintenance				15,000		15,000
<b>Total</b>				<b>15,000</b>		<b>15,000</b>

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Parks and Recreation

Contact Public Works Director

Type Improvement

Useful Life

Category Park: R Park

Priority 6 Important (Not Priority)

Project # 25-Park-004

Project Name R Park Development Plan Phase 3

Condition/Opportunity 2

Purchase/Const Year 2022

Object Importance 4

Replace Yr Exist. Equip

Total Project Cost: \$720,000

### Description

R Park Phased Development Plan was adopted by Council on March 18, 2019 and includes three phases to implement the goals of the Park Master Plan. The third phase includes installing a hard surface for the perimeter trail and new, all-inclusive playground equipment. The adopted development plan is attached. The budget includes an additional \$100k for a soft unitary surface for the playground area in R Park, a 2022 budget objective as well as \$77k for a Green Traffic Garden which was a 2021 Objective. The green traffic garden would be the only one of its kind in the region and would provide destination as well as a safe place for children to learn to ride their bikes.

### Justification

The R Park Phased Development Plan was developed based on the R Park Master Plan that was created based on input from residents on the Parks and Trees Committee, the Citizen's Initiative for R Park, the Citizen's Survey and the input from the R Park Design Charrette in 2016. Phase 3 further expands the amenities of the City's signature park.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
20,000	Construction/Maintenance	700,000					700,000
<b>Total</b>	<b>Total</b>	<b>700,000</b>					<b>700,000</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
20,000	300 Special Infrastructure	700,000					700,000
<b>Total</b>	<b>Total</b>	<b>700,000</b>					<b>700,000</b>

### Budget Impact/Other

Cost estimates for Phase 3 includes engineering and design. The current engineers cost estimate is attached for reference.

Funding for this project will come from the 1/4 cent sales tax in the Special Infrastructure fund.

Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 10 years

Category Equipment: PD

Priority n/a

Project # 16-Pol-006

Project Name Replacement of Police Weapons

Condition/Opportunity Purchase/Const Year various

Object Importance Rel Yr Exist. Equip

Total Project Cost: \$17,500

Description

Police Firearm (Glock 40 cal ).  
Bushmaster Patrol Rifle 223.  
Replacement as needed.

Justification

Replacement of weapons as needed / Integrity of the product determines replacement schedule.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
2,500	Equip/Vehicles/Furnishings		5,000				5,000	10,000
<b>Total</b>	<b>Total</b>		<b>5,000</b>				<b>5,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
2,500	360 Equipment Reserve		5,000				5,000	10,000
<b>Total</b>	<b>Total</b>		<b>5,000</b>				<b>5,000</b>	<b>Total</b>

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 16-Pol-007

Project Name Replacement of Radar Speed Detection Units

Condition/Opportunity Purchase/Const Year multiple

Object Importance Rel Yr Exist. Equip

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 5 years

Category Equipment: PD

Priority n/a

Total Project Cost: \$55,000

### Description

The radar equipment helps the police monitor and detect speeding violations when on traffic patrol.

### Justification

These units have a five year life cycle and need to be replaced to maintain operation of traffic enforcement.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
15,000	Equip/Vehicles/Furnishings			5,000		5,000	10,000	30,000
<b>Total</b>	<b>Total</b>			<b>5,000</b>		<b>5,000</b>	<b>10,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
15,000	360 Equipment Reserve			5,000		5,000	10,000	30,000
<b>Total</b>	<b>Total</b>			<b>5,000</b>		<b>5,000</b>	<b>10,000</b>	<b>Total</b>

### Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Radar virtually eliminates dismissed cases regarding speeding, the revenue generated from its use covers the cost of the equipment.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 8 years

Category Equipment: PD

Priority n/a

Project # 18-Pol-001

Project Name AED Unit Replacement

Condition/Opportunity Purchase/Const Year 2026

Object Importance Rel Yr Exist. Equip 2018

Total Project Cost: \$33,500

### Description

The city has 5 AED units for the police department. The new models offer an 8 year warranty and cost approximately \$1,600 each. The replacement schedule anticipates replacing the 5 units every 8 years.

### Justification

Replacement is required every 8 years to ensure proper compliance with medical needs.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
8,000	Equip/Vehicles/Furnishings					8,000	8,000	17,500
<b>Total</b>	<b>Total</b>					<b>8,000</b>	<b>8,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
8,000	360 Equipment Reserve					8,000	8,000	17,500
<b>Total</b>	<b>Total</b>					<b>8,000</b>	<b>8,000</b>	<b>Total</b>

### Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 18-Pol-003

Project Name Police IT Equipment/Computers

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 3 - 5 years

Category Equipment: PD

Priority n/a

Condition/Opportunity Purchase/Const Year 2018

Object Importance Rel Yr Exist. Equip

Total Project Cost: \$152,605

### Description

Computers for Police department / Supervisors, Squad Room, Booking, Chief (As needed)

### Justification

These computers have a three-to-five year life cycle and need to be replaced regularly to maintain full functionality and prevent operational failure.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
24,729	Equip/Vehicles/Furnishings	6,495	6,624	6,757	6,900	7,100	33,876	94,000
<b>Total</b>	<b>Total</b>	<b>6,495</b>	<b>6,624</b>	<b>6,757</b>	<b>6,900</b>	<b>7,100</b>	<b>33,876</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
24,729	360 Equipment Reserve	6,495	6,624	6,757	6,900	7,100	33,876	94,000
<b>Total</b>	<b>Total</b>	<b>6,495</b>	<b>6,624</b>	<b>6,757</b>	<b>6,900</b>	<b>7,100</b>	<b>33,876</b>	<b>Total</b>

### Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Replacing computers as needed assures equipment is dependable and the software systems remain compatible.

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 19-Pol-001

Project Name Police In-Car Computers

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 3-5 years

Category Equipment: PD

Priority n/a

Condition/Opportunity Purchase/Const Year 2018

Object Importance Rel Yr Exist. Equip

Total Project Cost: \$116,000

### Description

Panasonic Toughbooks. Plan to replace one/year. For Patrol Vehicles

### Justification

These units have a three to five year life cycle and require replacement as they are in-car units that are subject to the wear and tear of riding in a vehicle. The in car units allow for officers to review records and complete reports in the field which enhances productivity.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
28,000	Equip/Vehicles/Furnishings	8,000		4,000	8,000	8,000	28,000	60,000
<b>Total</b>	<b>Total</b>	<b>8,000</b>		<b>4,000</b>	<b>8,000</b>	<b>8,000</b>	<b>28,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
28,000	360 Equipment Reserve	8,000		4,000	8,000	8,000	28,000	60,000
<b>Total</b>	<b>Total</b>	<b>8,000</b>		<b>4,000</b>	<b>8,000</b>	<b>8,000</b>	<b>28,000</b>	<b>Total</b>

### Budget Impact/Other

Funds will be transferred from the Police Department General Fund Budget (102) to the Equipment Reserve Fund (360) for this expense. The cost of the computer is offset by the time savings that they offer.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 5 years

Category Equipment: PD

Priority n/a

Project # 19-Pol-002

Project Name Tasers

Condition/Opportunity Purchase/Const Year 2019

Object Importance Rel Yr Exist. Equip

Total Project Cost: \$36,700

### Description

Tasers provide police with a non-lethal method of detaining a subject who presents an active threat and is not responding to police commands or evading arrest.

### Justification

These units have a five-year life span and must be replaced to maintain their effectiveness.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
7,200	Equip/Vehicles/Furnishings			7,200			7,200	22,300
<b>Total</b>	<b>Total</b>			<b>7,200</b>			<b>7,200</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
7,200	360 Equipment Reserve			7,200			7,200	22,300
<b>Total</b>	<b>Total</b>			<b>7,200</b>			<b>7,200</b>	<b>Total</b>

### Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Police Department

Contact Police Chief

Type Equipment

Useful Life

Category Equipment: PD

Priority n/a

Project # 19-Pol-003

Project Name Vehicle Emergency Equipment

ond/Opportunity Purchase/Const Year 2019

ject Importance el Yr Exist. Equip

Total Project Cost: \$36,000

**Description**

This emergency equipment would go in all police vehicles and includes:

Emergency Lights / Strobes, headlight wig wags, spot lighting

Siren / Traffic notification device

Protective cage / barrier B/T officer and back seat for safety

Rifle rack / secure device for patrol rifle

Police Radio / for communications

Push bumpers

Console & equipment storage / To secure emergency equipment & computers.

**Justification**

The emergency equipment is standard in every police vehicle. This equipment would coincide with the purchase/replacement of police vehicles.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
4,000	Equip/Vehicles/Furnishings	16,000	8,000	8,000			32,000
<b>Total</b>	<b>Total</b>	<b>16,000</b>	<b>8,000</b>	<b>8,000</b>			<b>32,000</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
4,000	360 Equipment Reserve	16,000	8,000	8,000			32,000
<b>Total</b>	<b>Total</b>	<b>16,000</b>	<b>8,000</b>	<b>8,000</b>			<b>32,000</b>

**Budget Impact/Other**

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 8 years

Category Equipment: PD

Priority n/a

Project # 19-Pol-005  
Project Name Police K9 Dog

Condition/Opportunity Purchase/Const Year 2026  
Object Importance 1st Yr Exist. Equip 2018

Total Project Cost: \$24,000

### Description

K9 unit will assist the Police Department with drug seizures and searches in their police work.

### Justification

The K9 unit was a 2019 budget objective. The Police Department got an opportunity to get a discount if purchased in 2018. The initial K-9 was purchased using donations. We anticipate the K-9 will serve for 8 years before retiring.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
9,000	Other					15,000	15,000
<b>Total</b>	<b>Total</b>					<b>15,000</b>	<b>15,000</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
9,000	360 Equipment Reserve					15,000	15,000
<b>Total</b>	<b>Total</b>					<b>15,000</b>	<b>15,000</b>

### Budget Impact/Other

Total objective was \$75,000. However, due to a variety of discounts and the department retrofitting a vehicle, the total expense is expected to be \$18,700.

Other sources includes:

\$5,000 grant from National Police Dog Foundation

Other grants are pending

Donations from the public

The veterinary services will be provided through an in-kind donation from veterinarians.

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 14 years

Category Vehicles

Priority n/a

Project # 22-Pol-002

Project Name Police Detective Vehicle - Ford Taurus

Condition/Opportunity Purchase/Const Year 2026

Object Importance Purchase Yr Exist. Equip 2012

Total Project Cost: \$104,000

### Description

Ford Taurus used as a Police Detective vehicle.

### Justification

The current vehicle is a 2012 Ford Taurus. When it needs to be replaced, the vehicle will be replaced with a surplus patrol unit. All vehicles anticipate being replaced after 10 years or 150k miles, whichever comes first. This vehicle has remained dependable and has 90k miles as of 4/1/22 only being driven about 3k miles per year; replacement has therefore been pushed back.

Expenditures	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings					26,000	26,000	78,000
<b>Total</b>					<b>26,000</b>	<b>26,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve					26,000	26,000	78,000
<b>Total</b>					<b>26,000</b>	<b>26,000</b>	<b>Total</b>

### Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 5 years

Category Equipment: PD

Priority n/a

Project # 22-Pol-003

Project Name In-Car and Body Cameras

ond/Opportunity Purchase/Const Year 2022

ject Importance Rel Yr Exist. Equip

Total Project Cost: \$77,000

Description

Five in-car videos cameras one in each patrol unit. These models have a five year warranty.

In 2022 all in car cameras and body cameras (13) were replaced and an annual payment of \$8,000 for the next 4 years put in place to cover the subscription to a web based service of storing the video.

Justification

The in-car video will record all traffic stops and provides evidence on court cases when needed. All videos are stored on a separate server until the municipal court judge signs off on disposal.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
5,000	Equip/Vehicles/Furnishings	40,000	8,000	8,000	8,000	8,000	72,000
<b>Total</b>	<b>Total</b>	<b>40,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>72,000</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
5,000	360 Equipment Reserve	40,000	8,000	8,000	8,000	8,000	72,000
<b>Total</b>	<b>Total</b>	<b>40,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>72,000</b>

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 25

Category Equipment: PD

Priority n/a

Project # 22-Pol-005

Project Name Police Community Policing Trailer

ond/Opportunity Purchase/Const Year 2022

ject Importance Rel Yr Exist. Equip

Total Project Cost: \$10,000

### Description

A 2022 Budget Objective. The trailer will provide a place to transport and display many items for distribution to the community such as health care information, immigration assistance, community outreach programs, crime prevention, and retail safety. The trailer will be equipped with special lighting, speakers, erase boards, coolers, grill, and display our city logo and police badge. The trailer will be a one-stop-shop community relations “Specialized Unit” that will reflect our commitment to public safety, communication, and promotion of our diverse community.

### Justification

A Police Neighborhood Resource Trailer is used as a positive tool for all neighborhoods in Roeland Park to enhance the contacts and relationships with the police department. It provides additional support for our community policing philosophy by having specific items and resources available at community events such as block parties, firework displays, park programs, school socials, sporting activities, and business presentations.

This Resource Trailer will focus on community connections, educational information, healthy lifestyles, and socialization. This would be a community's trailer to enjoy. Storage will be at public works in a designated area as needed if not deployed or in the reserved end parking lot of police parking. A chain, axel lock, and tow bar lock will secure the trailer from theft.

Expenditures	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings	10,000					10,000
<b>Total</b>	<b>10,000</b>					<b>10,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
360 Equipment Reserve	10,000					10,000
<b>Total</b>	<b>10,000</b>					<b>10,000</b>

### Budget Impact/Other

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 10 years

Category Vehicles

Priority n/a

Project # 23-Pol-004

Project Name Police Vehicle: Ford Explorer with Equipment

Condition/Opportunity Purchase/Const Year multiple

Object Importance Rel Yr Exist. Equip

Total Project Cost: \$454,000

### Description

As of 2021 the City has four Ford Explorers with emergency equipment for police patrol. In 2022 the truck will be replaced with a hybrid Explorer increasing the number of Explorers used in patrol to 5. Starting in 2022 patrol units will be replaced with Hybrid Explorers per a budget Objective.

### Justification

Patrol vehicles are planned to last 10 years or 150,000 miles, whichever comes first. Replacements will be made according to the following schedule:

2022 - Replace a 2014 Explorer and the 2014 Ram Truck with Hybrid Explorers and replace the 2015 Explorer that was wrecked with a gas only explorer

2023 - Replace the 2015 K9 Explorer

2024 - Replace a 2016 Explorer

Expenditures	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	123,000	42,000	43,000			208,000	246,000
<b>Total</b>	<b>123,000</b>	<b>42,000</b>	<b>43,000</b>			<b>208,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve	123,000	42,000	43,000			208,000	246,000
<b>Total</b>	<b>123,000</b>	<b>42,000</b>	<b>43,000</b>			<b>208,000</b>	<b>Total</b>

### Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Other sources includes fundraising for the K9 unit in 2019.

Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 10 years

Category Vehicles

Priority n/a

Project # 24-Pol-001

Project Name Police Vehicle: Dodge Pickup with Equipment

ond/Opportunity Purchase/Const Year 2024

ject Importance 1st Yr Exist. Equip 2014

Total Project Cost: \$0

Description

2014 Dodge Ram 4x4 Pick-Up. / Patrol Supervisor Vehicle

Estimated 10 years of service or 150,000 miles + / -

Justification

Will be replaced with a hybrid Explorer in 2022, future replacements are reflected in Project #23-Pol-004.

Expenditures	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings			0			0
<b>Total</b>			<b>0</b>			<b>0</b>

Funding Sources	2022	2023	2024	2025	2026	Total
360 Equipment Reserve			0			0
<b>Total</b>			<b>0</b>			<b>0</b>

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 10 years

Category Equipment: PD

Priority n/a

Project # 24-Pol-002

Project Name Police K9 Equipment for Explorer

Condition/Opportunity Purchase/Const Year 2023

Object Importance Rel Yr Exist. Equip 2018

Total Project Cost: \$32,000

Description

Special equipment for the K9 patrol unit

Justification

A kennel, fan and heat alarm system are required for the K-9 patrol unit. Anticipate replacing these items when the k-9 patrol vehicle is replaced, every 10 years.

Expenditures	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings		15,000				15,000	17,000
<b>Total</b>		<b>15,000</b>			<b>15,000</b>	<b>15,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve		15,000				15,000	17,000
<b>Total</b>		<b>15,000</b>			<b>15,000</b>	<b>15,000</b>	<b>Total</b>

Budget Impact/Other

Cost will be paid for out of the Building and Equipment Replacement Fund, resources will be transferred from the General Fund the year of replacement.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Maintenance  
 Useful Life  
 Category Street Paving  
 Priority 7 Important Priority

Project # 16-PW-013

Project Name In-House or Contracted Street Maintenance

Condition/Opportunity 4 Purchase/Const Year multiple  
 Object Importance 3 Useful Yr Exist. Equip

Total Project Cost: \$7,811,000

Description  
 The funding is to be used for street maintenance, both in-house and contracted. These street maintenance projects which are surface treatments or spot repairs being funded by the Special Infrastructure Fund. The title provides for the resources to be used by the Public Works staff to complete street maintenance tasks they perform in-house (crack sealing, full depth spot repairs, curb replacement, striping) or for contracted street maintenance (mill and overlay, chip seal, UBAS, striping).

Allocation was increased from \$161k to \$225k annually starting in 2022, using a portion of the additional sales tax generated from the capital improvement sales tax increased by voters in 2020. The sales tax was increased from a quarter of a cent to a half of a cent providing roughly \$375k in additional resources to fund capital improvements.

### Justification

Public Works developed a Street Maintenance program in 2015 which outlines the required funding to perform regular routine proactive maintenance to ensure the dollars invested in our road network are stretched to their fullest capacity. Completing surface treatment and spot repairs on streets that are in fair condition prevents them from falling into a poor condition where subgrade failure has occurred.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
836,000	Construction/Maintenance	225,000	225,000	225,000	225,000	225,000	1,125,000	5,850,000
Total	Total	225,000	225,000	225,000	225,000	225,000	1,125,000	Total

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
836,000	300 Special Infrastructure	225,000	225,000	225,000	225,000	225,000	1,125,000	5,850,000
Total	Total	225,000	225,000	225,000	225,000	225,000	1,125,000	Total

### Budget Impact/Other

Funds for in-house and contract street maintenance are funded from the 1/4 cent sales tax in the Special Infrastructure Fund (300). An additional \$210,000 annually for contracted street maintenance is provided for in the Public Works Department of the General Fund (106). Completing surface treatments and spot repairs prolongs the life of a street which is more cost effective than allowing a street to fall into poor condition and then reconstruct the street entirely.

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 16-PW-014

Project Name Contracted Street Maintenance

Condition/Opportunity 5 Purchase/Const Year multiple

Object Importance 2 Actual Yr Exist. Equip

Department Public Works

Contact Public Works Director

Type Maintenance

Useful Life

Category Street Paving

Priority 7 Important Priority

Total Project Cost: \$6,888,000

### Description

This budget is specifically for Street Maintenance efforts which require the use of a contractor to conduct the work. This majority of street maintenance work is performed by contractors as they have the proper equipment and skills and makes the process more efficient.

Contracted work includes a variety of maintenance techniques including: chip seal, UBAS, mill and overlay, curb replacement, full depth repairs, crack sealing.

### Justification

Public Works developed a Street Maintenance program in 2015 which outlines the required funding to perform contracted preventative and rehabilitation maintenance to ensure the dollars invested in our road network are stretched to their fullest capacity. The city completes a street assessment every 3 years to track and reflect the impact that the street maintenance program is having at keeping streets in "Good" condition.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
1,051,000	Construction/Maintenance	212,000	213,000	214,000	215,000	216,000	1,070,000	4,767,000
<b>Total</b>	<b>Total</b>	<b>212,000</b>	<b>213,000</b>	<b>214,000</b>	<b>215,000</b>	<b>216,000</b>	<b>1,070,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
1,051,000	106 Public Works	212,000	213,000	214,000	215,000	216,000	1,070,000	4,767,000
<b>Total</b>	<b>Total</b>	<b>212,000</b>	<b>213,000</b>	<b>214,000</b>	<b>215,000</b>	<b>216,000</b>	<b>1,070,000</b>	<b>Total</b>

### Budget Impact/Other

Funding for contract street maintenance will come from the Public Works Department in the General Fund (106). An additional \$115,000-\$120,000 annually will come from the Special Infrastructure Fund in future years.

Keeping streets in "Good" or "Fair" condition by completing surface treatment, curb replacements and full depth repairs prevents the street from falling into a "Poor" condition. Poor condition streets require complete reconstruction which is more expensive than employing periodic surface treatments. A comprehensive and timely street maintenance program reduces the cost of maintaining the streets over decades of use, thus reducing the demand on capital resources.

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 16-PW-022

Project Name #201 - 2010 Elgin Street Sweeper

Department Public Works

Contact Public Works Director

Type Equipment

Useful Life 15

Category Vehicles

Priority n/a

Condition/Opportunity Purchase/Const Year 2026

Object Importance 1st Yr Exist. Equip 2010

Total Project Cost: \$362,502

### Description

Budgets the replacement of the Elgin street sweeper in 2026. The current street sweeper was purchased for \$262,000 through lease-payments which were complete in 2018.

City submitting CMAQ grant app that would cover 80% of the difference in price between a diesel (\$300k) and full electric (\$575k). Funds would be available in 2025-26.

### Justification

In 2010, the City leased-purchased a 2010 Street Sweeper for \$262,400.000. These dollars represent the annual payments toward that purchase until it is paid off.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
62,502	Equip/Vehicles/Furnishings					300,000	300,000
<b>Total</b>	<b>Total</b>					<b>300,000</b>	<b>300,000</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
62,502	360 Equipment Reserve					300,000	300,000
<b>Total</b>	<b>Total</b>					<b>300,000</b>	<b>300,000</b>

### Budget Impact/Other

Funding for the lease payment comes from the Special Highway fund (250).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works

Contact Public Works Director

Type Equipment

Useful Life 12 years

Category Vehicles

Priority n/a

Project # 16-PW-025

Project Name #103 - 2012 F350 Pickup Replacement

Condition/Opportunity Purchase/Const Year 2024

Object Importance Rel Yr Exist. Equip 2012

Total Project Cost: \$103,000

### Description

Replacing asset #103 - 2012 Ford 350.

### Justification

Asset #103 serves as a utility truck in the Public Works Department. The truck is used for grounds maintenance, traffic maintenance, street maintenance and has the ability to assist with snow removal operations. This is the only 4 passenger vehicle in the department and allows the ability for staff to ride together to trainings and various meetings.

Expenditures	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings			48,000			48,000	55,000
<b>Total</b>			<b>48,000</b>			<b>48,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve			48,000			48,000	55,000
<b>Total</b>			<b>48,000</b>			<b>48,000</b>	<b>Total</b>

### Budget Impact/Other

Funds will be transferred from the Public Works Department of the General Fund (106) to the Equipment Reserve Fund (360).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Improvement  
 Useful Life 50 years  
 Category Buildings  
 Priority 6 Important (Not Priority)

Project # 18-PW-001  
 Project Name New Public Works Facility

Condition/Opportunity 3 Purchase/Const Year 2023  
 Object Importance 3 Old Yr Exist. Equip 1970

Total Project Cost: \$3,000,000

**Description**  
 The City is currently redeveloping the former pool/caves site at Roe Boulevard and Roe Lane. The plan is to sell the land to a developer for a hotel or retail purpose. The sale requires the public works facility to relocate to a new site. The site may be outside the City limits. The plan is to retrofit an existing industrial building or build a new building on vacant land.

### Justification

Public Works will need to relocate once the land is sold/transferred to developer. The goal is to have the building removed to make room for a multi-story hotel. The new facility will have enough indoor and outdoor storage for the department's equipment and materials and will also provide a modern office environment for administrative work.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		3,000,000				3,000,000
<b>Total</b>		<b>3,000,000</b>				<b>3,000,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
360 Equipment Reserve		3,000,000				3,000,000
<b>Total</b>		<b>3,000,000</b>				<b>3,000,000</b>

### Budget Impact/Other

Funds may come from a variety of sources including

- 1) sale of land at the NE corner of Johnson Drive and Roe Blvd (\$1.2 million)
- 2) sale of land within the Rocks (\$1.8 million)

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Equipment  
 Useful Life 12 years  
 Category Vehicles  
 Priority n/a

Project # 18-PW-010  
 Project Name #104 - 2014 F250 Pickup Truck - Replacement

Condition/Opportunity Purchase/Const Year 2026  
 Object Importance Sel Yr Exist. Equip 2014

Total Project Cost: \$104,000

### Description

Replacement of asset #104 - 2014 F250 pickup truck.

### Justification

This truck is used for traffic control, snow removal of parking lot areas, grounds maintenance, and street maintenance hauling of equipment.

Expenditures	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings					49,000	49,000	55,000
<b>Total</b>					<b>49,000</b>	<b>49,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve					49,000	49,000	55,000
<b>Total</b>					<b>49,000</b>	<b>49,000</b>	<b>Total</b>

### Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Maintenance  
 Useful Life 5 years  
 Category Street Reconstruction  
 Priority 5 Neutral

Project # 20-PW-020

Project Name Pavement Evaluation of Street Network

Condition/Opportunity 4 Purchase/Const Year 2018  
 Object Importance 3 Sel Yr Exist. Equip 2015

Total Project Cost: \$86,500

### Description

This project is to hire a firm to evaluate the pavement condition and develop Pavement Condition Index (PCI) ratings to each street segment.

### Justification

In 2015, Stantec performed our pavement condition analysis. Staff used these results to develop a street maintenance program and focus on good streets to maintain in good condition. A good practice for our City is to perform these evaluations of our pavement a maximum of every 5 years. With the investment and attention Council and staff have applied to our street network since 2015, we anticipates an improved road network.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
16,500	Planning/Design	10,000			10,000		20,000	50,000
<b>Total</b>	<b>Total</b>	<b>10,000</b>			<b>10,000</b>		<b>20,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
16,500	300 Special Infrastructure	10,000			10,000		20,000	50,000
<b>Total</b>	<b>Total</b>	<b>10,000</b>			<b>10,000</b>		<b>20,000</b>	<b>Total</b>

### Budget Impact/Other

Funding for this project is scheduled to come from the 1/4 cent sales tax to support the Special Infrastructure Fund (300).

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 21-PW-001

Project Name Annual Sidewalk Repair & Replacement

Condition/Opportunity 4 Purchase/Const Year Ongoing

Object Importance 4 Actual Yr Exist. Equip

Department Public Works

Contact Public Works Director

Type Improvement

Useful Life 40 years

Category Sidewalks

Priority 8 Very Important

### Description

Total Project Cost: \$375,000

General sidewalk maintenance where hazards exist in the sidewalk network through the City. In 2019 and 2020, the program will focus on eliminating trip hazards through a milling process. In subsequent years the program will focus on repairs that require removal and replacement of panels.

### Justification

In 2017, Public Works began sidewalk inspections to identify hazards found in the public sidewalk. These funds will allow public works to address those hazard either by funding a contractor to complete repairs or for materials used by the Public Works staff to complete repairs. Keeping sidewalks safe for pedestrians advances the City's goal of being a community for all ages as well as reducing exposure to injury related claims.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
75,000	Construction/Maintenance	25,000	25,000	25,000	25,000	25,000	125,000	175,000
<b>Total</b>	<b>Total</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>125,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
75,000	270 Sp. Streets	25,000	25,000	25,000	25,000	25,000	125,000	175,000
<b>Total</b>	<b>Total</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>125,000</b>	<b>Total</b>

### Budget Impact/Other

Annual sidewalk repair phases 1 - 3 will be paid for using the 1/4 cent sales tax resources in the Special Street Fund (270). Making timely repairs ensures resources allocated to maintaining this key element of public infrastructure are employed in a cost effective manner, delaying repairs results in a higher cost to due inflated construction costs. Inspection of sidewalks will be completed every 3 years by the pulbic Works Departmet in order to track progress of this program, this will also allow staff to consider if the amount being allocated to the program needs to be adjusted in future years.

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 21-PW-002

Project Name Bi-Annual Sidewalk Extension Project

ond/Opportunity 4 Purchase/Const Year multiple  
ject Importance 2 el Yr Exist. Equip

Department Public Works

Contact Public Works Director

Type Improvement

Useful Life 40 years

Category Sidewalks

Priority 6 Important (Not Priority)

### Description

Total Project Cost: \$600,000

Sidewalks create a safe walkway for residents and visitors in town and help encourage a healthy lifestyle. Using the Sidewalk Master Plan created in 2010 and updated in 2017, City leaders will extend sidewalks into high priority areas first, but also coordinate the program with planned adjacent street improvements (as it is more cost effective to install new sidewalk in concert with a complete street reconstruction project). The program is planned every other year in order for budget allocation to provide enough funding to complete at least one city block of sidewalk extension.

### Justification

Proving for a continuous and connected pedestrian system furthers the City's goal of being a Community for All Ages. In addition, walkable communities are sought after as this is a key component to "sense of place" and "neighborhoods" which keeps our community vibrant, healthy and in demand. First project is Cedar Street in 2021.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
100,000	Construction/Maintenance		100,000		100,000		200,000	300,000
Total	Total		100,000		100,000		200,000	Total

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
100,000	270 Sp. Streets		100,000		100,000		200,000	300,000
Total	Total		100,000		100,000		200,000	Total

### Budget Impact/Other

Project will be paid for through the 1/2 cent sales tax from the Special Street Fund (270). City leaders will extend sidewalks into high priority areas first, but also coordinate the program with planned adjacent street improvements (as it is more cost effective to install new sidewalk in concert with a complete street reconstruction project). The ongoing maintenance of new sidewalks will be reflected in the "Annual Sidewalk Repair & Replacement" program.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Maintenance  
 Useful Life 40 yrs  
 Category Equipment: PW Equip  
 Priority 6 Important (Not Priority)

Project # 21-PW-007  
 Project Name Street Light Replacement

Condition/Opportunity 3 Purchase/Const Year 2021  
 Object Importance 3 Field Yr Exist. Equip

Total Project Cost: \$280,000

**Description**  
 The City purchased the street lights from KCP&L/Evergy in 2014. As such, it is our responsibility to repair and replace these lights when they have deteriorated or been damaged. The City owns 600 street lights. In 2021 the program will replace heavily rusted poles and paint 160 poles needing paint. In 2022 the balance of the steel poles will be painted to match. In out years maintenance will focus on damaged poles.

### Justification

Street lights have an average life expectancy of 40 years and an average cost to replace of \$3,000. Replacing heavily rusted poles with a supply of poles from the Roe Blvd project will avoid the need to purchase new poles. Painting the steel poles in the field will cost roughly \$475 per pole. Removing and replacing a heavily rusted pole with one of the salvaged poles will cost roughly \$800.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
100,000	Construction/Maintenance	90,000	10,000	10,000	10,000	10,000	130,000	50,000
<b>Total</b>	<b>Total</b>	<b>90,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>130,000</b>	<b>Total</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
100,000	270 Sp. Streets	90,000	10,000	10,000	10,000	10,000	130,000	50,000
<b>Total</b>	<b>Total</b>	<b>90,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>130,000</b>	<b>Total</b>

### Budget Impact/Other

Street light replacement will be paid for using the 1/2 cent sales tax in the Special Street Fund (27A).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Improvement  
 Useful Life  
 Category Sidewalks  
 Priority 4 Less Important

Project # 21-PW-10  
 Project Name Artistic Staircase from Roe Ln. to Bus District

Condition/Opportunity 2 Purchase/Const Year 2022  
 Object Importance 2 New Yr Exist. Equip

Total Project Cost: \$124,000

Description  
 This is a 2021 Budget Objective to construct an artistic staircase from Roe Lane across from Elledge Drive up the hill to Walgreens and Aldi. This project will use the \$11k balance of the 1% for Art contributed by Aldi (\$36,378) which will be transferred from the general fund. \$25k of the \$36k Aldi contribution was used on the 48th Street Mural Project. This project also includes a crosswalk on Roe Lane from Elledge

### Justification

The project will improve walkability by improving foot access to the shopping center from Elledge and Roe Lane on the east.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
	Planning/Design	14,000					14,000
Total	Construction/Maintenance	93,000					93,000
	Other	8,000					8,000
	Total	<b>115,000</b>					<b>115,000</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
	300 Special Infrastructure	104,000					104,000
Total	Other Sources	11,000					11,000
	Total	<b>115,000</b>					<b>115,000</b>

### Budget Impact/Other

\$36,378 was contributed from Aldi to satisfy the 1% for Art resolution, \$25k of that sum was used on the 48th St Mural project, the remaining \$11k will go toward this project. The balance of funding will come from the Special Infrastructure Fund - 5474.300.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Improvement  
 Useful Life  
 Category Street Reconstruction  
 Priority 8 Very Important

Project # 22-PW-001  
 Project Name 2022 CARS- Johnson Dr from Roe Blvd to Roeland Dr

Condition/Opportunity 5 Purchase/Const Year 2022  
 Object Importance 3 Existing Equip

Total Project Cost: \$255,000

This project will be in conjunction with the City of Mission where Mission will bear responsibility for 82% of the project costs. Roeland Parks portion of construction is estimated at \$390k and engineering portion estimated at \$40k. CARS will cover 50% of construction so the net cost to Roeland Park for construction will be \$195k.

The scope of the project includes UBAS surface treatment, spot curb repairs, adding sidewalk from Roe Blvd to Roeland Drive where missing, driveway reconstruction and ADA ramp repairs. The project will also include re-striping of Johnson Drive.

### Justification

Johnson Drive between Lamar Ave and Roe Ave is a four lane with turn lanes. It's a major CARS route. Phase one of Johnson Drive between Nall Ave and Roeland Dr was completed in 2008. Phase two of Johnson Drive between Lamar Ave and Nall Ave was completed in 2014. The scope of both projects addressed ADA improvements, full depth reconstruction, stormwater improvements and streetlighting.

Completing the missing segment of sidewalk on the north side of Johnson Drive is a high priority sidewalk extension project per the City's sidewalk master plan.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
40,000	Construction/Maintenance	215,000					215,000
<b>Total</b>	<b>Total</b>	<b>215,000</b>					<b>215,000</b>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
40,000	270 Sp. Streets	215,000					215,000
<b>Total</b>	<b>Total</b>	<b>215,000</b>					<b>215,000</b>

### Budget Impact/Other

This project will be funded using the 1/2 cent sales tax in the Special Street Fund (27A).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Maintenance  
 Useful Life  
 Category Street Paving  
 Priority 6 Important (Not Priority)

Project #	22-PW-003
Project Name 2022 CARS- 53rd: Misn-Rnhrdt & BunaVis: 53rd-SMPKY	

Condition/Opportunity 4 Purchase/Const Year 2022  
 Object Importance 2 New Yr Exist. Equip

Total Project Cost: \$175,000

### Description

2022 CARS Project in conjunction with the City of Fairway. The location for this project is 53rd Street between Mission & Rienhardt. This project will be Fairway's first priority project which will have no ramifications toward the Roeland Park's CARS funding.

The project also includes street improvements on Buena Vista from 53rd to SMPKY Drive along with a sidewalk extension. The sidewalk extension will be on the east side of BV from 53rd to 54th (A2- \$33k) and on the west side from 54th to Einstiens with paralel on street parking (B4-\$40k) and along Einstiens to (C2- \$37k). Cost of the sidewalk extension totals \$110k. Fairway will be responsible for A2 and RP will pay half of (B4+C2)/2= \$77k/2= \$38.5k.

We estimate that the BV road improvements will cost \$80k and RP will pay half of the cost not covered by CARS (or 25%) or \$20k. Fairway pays 25% and CARS pays 50%.

The total cost of both 53rd and Buena Vista is estimated at \$415k for construction with \$126K being Fairway's and Roeland Parks share being \$289k. Of that CARS will cover half so RP's out of pocket should be \$145 for constuction plus \$15 K on engineering services for a total out of pocket of \$160k.

### Justification

City of Fairway is proposing to make this street their first priority project in 2022 for Mill/Overlay. Both 53rd and Buena Vista are shared roadways between Fairway and Roeland Park. Both are also eligible for CARS funding therefore it makes sense to parternier with Fairway to complete these two road segments through the CARS program.

The cost estimate is for a 2" mill/overlay with some base repair, some sidewalk repair, a sidewalk extension along BV, and spot curb repair.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
15,000	Construction/Maintenance	160,000					160,000
Total	Total	160,000					160,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
15,000	270 Sp. Streets	160,000					160,000
Total	Total	160,000					160,000

### Budget Impact/Other

This project uses Special Street Funds (270) and Johnson County CARS grant funds along with Fairway resources to cover their portion of the costs. Since Fairway is the lead on the project they will pay for the costs, receive all of the CARS funds and bill Roeland Park for the net amount that we owe after our portion of CARS funds are applied.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Improvement  
 Useful Life 20 years  
 Category Street Reconstruction  
 Priority 7 Important Priority

Project # 22-PW-004  
 Project Name Roe Parkway- Ph1 Maint & Ph2 Extension

Condition/Opportunity 4 Purchase/Const Year 2022  
 Object Importance 3 Rel Yr Exist. Equip

Total Project Cost: \$2,350,000

**Description**  
 Extend Roe Parkway to intersect with Roe Boulevard. Allowing for a 3 turn movement design (no left onto southbound Roe Blvd from Roe Parkway). Also includes curb and base repairs to existing Roe Parkway along with a mill and overlay and a sidewalk being added to the entire segment of Roe Parkway. Relocate the Evergy duct bank initially.

**Justification**  
 Using TIF 3 resources on permitted development plan elements prior to TIF expiring May 2025. This enhances access to all of the properties within the TIF3 district.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
25,000	Planning/Design	75,000					75,000
Total	Construction/Maintenance		600,000	1,250,000	400,000		2,250,000
	Total	<u>75,000</u>	<u>600,000</u>	<u>1,250,000</u>	<u>400,000</u>		<u>2,325,000</u>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
25,000	510 TIF 3 - caves	75,000	600,000	1,250,000	400,000		2,325,000
Total	Total	<u>75,000</u>	<u>600,000</u>	<u>1,250,000</u>	<u>400,000</u>		<u>2,325,000</u>

**Budget Impact/Other**  
 Maintenance of Roe Parkway is needed and TIF3 resources are sufficient to complete the extension along with maintenance if spread out between 2023 and 2025 when TIF 3 expires.

Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
Contact Public Works Director  
Type Equipment  
Useful Life 12-15 years  
Category Equipment: PW Equip  
Priority n/a

Project # 22-PW-005  
Project Name #412 - 8' 6" Boss Snow Plow

Condition/Opportunity 1 Purchase/Const Year 2036  
Object Importance 2 Sel Yr Exist. Equip 2022

Total Project Cost: \$18,000

Description

Replacement of 8' 6" Boss snow plow for 2017 F-250

Justification

Unit #105 was replaced in 2017 due to the theft of the 2008 Chevy 2500. At the time of purchase, the snow plow equipment was not included when the truck was purchased. PW utilizes all fleet vehicles for snow removal operations. We estimate a 14 year life for a plow.

Expenditures	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	8,000					8,000	10,000
<b>Total</b>	<b>8,000</b>					<b>8,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve	8,000					8,000	10,000
<b>Total</b>	<b>8,000</b>					<b>8,000</b>	<b>Total</b>

Budget Impact/Other

Resources would come from the 360 Equipment Reserve Fund

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Maintenance  
 Useful Life 15  
 Category Street Paving  
 Priority 6 Important (Not Priority)

Project # 23-PW-003  
 Project Name 2025 CARS- 55th St from SMPKwy to Roe Blvd

Condition/Opportunity 3 Purchase/Const Year 2025  
 Object Importance 3 New Yr Exist. Equip

**Description** Total Project Cost: \$86,000

This project will be shared with City of Fairway covering 40% of project costs. 2" mill/overlay w/ base repairs, spot curb/gutter repair, and sidewalk repair. This project will serve as Fairways primary project so it does not impact Roeland Parks scoring on Elledge Drive.

### Justification

This project will bring needed repairs to this collector route and is being jointly funded by the City of Fairway.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design			18,000			18,000
Construction/Maintenance				68,000		68,000
<b>Total</b>			<b>18,000</b>	<b>68,000</b>		<b>86,000</b>
Funding Sources	2022	2023	2024	2025	2026	Total
270 Sp. Streets			18,000	68,000		86,000
<b>Total</b>			<b>18,000</b>	<b>68,000</b>		<b>86,000</b>

### Budget Impact/Other

Roeland Park will pay 60% of the project cost and 40% will be paid for by the City of Fairway. Roeland Park's portion will come from the 1/2 cent sales tax in the Special Street Fund (27A). This project will also receive a CARS grant, which will be administered by Fairway.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Equipment  
 Useful Life 20 years  
 Category Equipment: PW Equip  
 Priority n/a

Project #	23-PW-005
Project Name	#203 - 2003 Skidsteer Case 85XT

Condition/Opportunity Purchase/Const Year 2023  
 Object Importance Sel Yr Exist. Equip 2003

Total Project Cost: \$55,000

**Description**  
 Replacement of asset #203 - 2003 CASE 85XT (Skidsteer)

City may apply for a CMAQ grant to cover 80% of the additional cost of an all electric skidsteer over a diesel.

### Justification

Asset #203 - Skidsteer is an important piece of equipment PW uses for a variety of reason. Street maintenance and ground maintenance are the areas we use this piece of equipment in the most.

Expenditures	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings		55,000				55,000
<b>Total</b>		<b>55,000</b>				<b>55,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
360 Equipment Reserve		55,000				55,000
<b>Total</b>		<b>55,000</b>				<b>55,000</b>

### Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

# Capital Improvement Plan

2022 *thru* 2026

## City of Roeland Park, Kansas

Project # 23-PW-008

Project Name 2022 CARS- Elledge from Roe Ln to 47th Street

ond/Opportunity 4

urchase/Const Year 2022

Department Public Works

ject Importance 3

el Yr Exist. Equip

Contact Public Works Director

Type Improvement

Useful Life 20 years

Category Stormwater

Priority 7 Important Priority

### Description

Total Project Cost: \$1,439,000

Remove and Replacement of failed corrugated metal pipe under Elledge Drive, Roe Lane to Catalina Street. Addition of sidewalk along the northside of Elledge Drive, enhanced street lighting, spot curb repair, and 2"mill and overlay of the street.

### Justification

The corrugated metal pipe has deteriorated significantly under Elledge. In 2013, the City performed an emergency project to replace a failed section of pipe. This effort will address the remaining corrugated metal pipe to avoid emergencies. The City will submit this project to the county through the CARS program to maximize the City's investment.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
79,000	Planning/Design	130,000					130,000
	Construction/Maintenance	1,230,000					1,230,000
Total		<u>1,360,000</u>					<u>1,360,000</u>

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
79,000	270 Sp. Streets	740,000					740,000
	CARS	620,000					620,000
Total		<u>1,360,000</u>					<u>1,360,000</u>

### Budget Impact/Other

Project will be funded with a mix of grant funds (CARS and Surface Transportation) and City issued bonds. The project will be funded from the Special Infrastructure fund using Bond proceeds.

**Capital Improvement Plan**  
**City of Roeland Park, Kansas**

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Equipment  
 Useful Life 20 years  
 Category Equipment: PW Equip  
 Priority n/a

Project # 23-PW-009  
 Project Name #417 - 2002 Coleman Tiller Attachment

Condition/Opportunity Purchase/Const Year 2023  
 Object Importance Sel Yr Exist. Equip 2002

Total Project Cost: \$5,000

**Description**

Replacement of asset #417 - Coleman Tiller attachment

**Justification**

This attachment is used with asset #203 - Skidsteer. This attachment is vital to our ground maintenance operations. PW uses this attachment to prepare areas for reseeding and relandscaping. This attachment should be considered for replacement with #203 - skidsteer in 2023.

Expenditures	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings		5,000				5,000
<b>Total</b>		<b>5,000</b>				<b>5,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
360 Equipment Reserve		5,000				5,000
<b>Total</b>		<b>5,000</b>				<b>5,000</b>

**Budget Impact/Other**

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Improvement  
 Useful Life  
 Category Street Reconstruction  
 Priority 7 Important Priority

Project # 23-PW-015

Project Name 2023 RSR- Canterbury from 47th to 51st

Condition/Opportunity 4  
 Object Importance 3

Purchase/Const Year 2021  
 Rel Yr Exist. Equip

Total Project Cost: \$1,378,400

Canterbury, between 47th Street & 51st Street will be the City's third residential street reconstruction project. The remaining funds from the savings of the 2019 project will be forwarded to this project to help cover costs.

### Justification

This street is in need of significant repair and has been prioritized as high priority for reconstruction due to its low quality. Updated costs from engineer on 2/24/2022.

Design costs include construction observation and inspection.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	100,000	78,400				178,400
Construction/Maintenance		1,200,000				1,200,000
<b>Total</b>	<b>100,000</b>	<b>1,278,400</b>				<b>1,378,400</b>
Funding Sources	2022	2023	2024	2025	2026	Total
270 Sp. Streets	100,000	1,278,400				1,378,400
<b>Total</b>	<b>100,000</b>	<b>1,278,400</b>				<b>1,378,400</b>

### Budget Impact/Other

Funding for this project will come from the 1/2 cent sales tax dedicated to the Special Street & Highway Fund (27A).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Equipment  
 Useful Life 10 years  
 Category Equipment: PW Equip  
 Priority n/a

Project # 23-PW-017  
 Project Name #401 - 2016 Coneqtec Cold Planer Replacement

ond/Opportunity Purchase/Const Year 2026  
 oject Importance el Yr Exist. Equip 2016

Total Project Cost: \$11,000

### Description

Asset #401 - 2016 Coneqtec Cold Planer (Asphalt Miller) used heavily for street maintenance operations to remove sections of asphalt.

### Justification

This asset is vital to the operations of in-house street maintenance. The attachment is used with asset #204 - Skidsteer.

Expenditures	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings					11,000	11,000
<b>Total</b>					<b>11,000</b>	<b>11,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
360 Equipment Reserve					11,000	11,000
<b>Total</b>					<b>11,000</b>	<b>11,000</b>

### Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Unassigned  
 Useful Life  
 Category Street Paving  
 Priority 6 Important (Not Priority)

Project # 23-PW-018  
 Project Name 2023 CARS- 48th from Roe Lane to Roe Blvd

Condition/Opportunity 3 Purchase/Const Year 2023  
 Object Importance 3 New Yr Exist. Equip

Total Project Cost: \$292,900

### Description

Mill and overlay with failed sections of curb and sidewalk replaced.

Engineering costs (design, bid, inspection) total \$35,100.

Construction costs total \$253,600.

Material testing total is \$4,300

Total project cost \$293,000

Estimated cost covered by CARS=  $(9,000+4,300+253,600)/2= 264,900/2= 132,450$

### Justification

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	28,000	7,000				35,000
Construction/Maintenance		253,600				253,600
Other		4,300				4,300
<b>Total</b>	<b>28,000</b>	<b>264,900</b>				<b>292,900</b>

Funding Sources	2022	2023	2024	2025	2026	Total
270 Sp. Streets	28,000	132,450				160,450
CARS		132,450				132,450
<b>Total</b>	<b>28,000</b>	<b>264,900</b>				<b>292,900</b>

### Budget Impact/Other

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Equipment  
 Useful Life 12  
 Category Equipment: PW Equip  
 Priority n/a

Project # 24-PW-001  
 Project Name #410 - 2012 Boss Plow - Replacement

Condition/Opportunity Purchase/Const Year 2024  
 Object Importance Sel Yr Exist. Equip 2012

Total Project Cost: \$16,000

### Description

Replacement of asset #410 - 2012 Boss Plow (8'-6") which is assigned to asset #103.

### Justification

This plow is assigned to asset #103 - 2012 F350 which is currently scheduled for replacement in 2024. At that time the snow plow blade should be considered for replacement.

Expenditures	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings			8,000			8,000	8,000
<b>Total</b>			<b>8,000</b>			<b>8,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve			8,000			8,000	8,000
<b>Total</b>			<b>8,000</b>			<b>8,000</b>	<b>Total</b>

### Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Maintenance  
 Useful Life 50 years  
 Category Stormwater  
 Priority 6 Important (Not Priority)

Project # 24-PW-002

Project Name Concrete Line 60" CMP Under Roe Blvd

Condition/Opportunity 3 Purchase/Const Year 2023  
 Object Importance 3 New Yr Exist. Equip

Total Project Cost: \$933,000

### Description

This project will install a concrete lining in the existing stormwater pipe under Roe that starts near Price Chopper and ends at Roe Lane. 50% will be covered by SMAC grant funds and the balance covered by TIF 1 resources.

### Justification

This project will line an existing corrugated metal pipe under Roe with a cured in place concrete lining stormwater pipe that will improve function and durability.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	60,000					60,000
Construction/Maintenance		873,000				873,000
<b>Total</b>	<b>60,000</b>	<b>873,000</b>				<b>933,000</b>
Funding Sources	2022	2023	2024	2025	2026	Total
370 TIF 1	60,000	437,000				497,000
Other Sources		436,000				436,000
<b>Total</b>	<b>60,000</b>	<b>873,000</b>				<b>933,000</b>

### Budget Impact/Other

This project will be paid 50% using TIF 1 resources and 50% from a Stormwater Management grant (SMAC) from Johnson County.

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Maintenance  
 Useful Life 50 years  
 Category Storm Sewer/Drainage  
 Priority 6 Important (Not Priority)

Project # 24-PW-003

Project Name Bi-Annual Storm Sewer Repair/Replacement Program

Condition/Opportunity 3 Purchase/Const Year Ongoing  
 Object Importance 3 Useful Yr Exist. Equip

Total Project Cost: \$400,000

This is a bi-annual allowance to complete a small storm drainage system repair/replacement project. The City is completing inspection of the entire storm drainage system and that information will identify areas in immediate need of repair/replacement.

Timing is set up to coincide with the Residential Street Reconstruction Program so that they can be put out for bid together.

### Justification

Setting up an allowance will allow the City to progress with addressing failing parts of the collection system before they reach failure.

Expenditures	2022	2023	2024	2025	2026	Total	Future
Construction/Maintenance		100,000		100,000		200,000	200,000
<b>Total</b>	<b>100,000</b>			<b>100,000</b>		<b>200,000</b>	<b>Total</b>

Funding Sources	2022	2023	2024	2025	2026	Total	Future
300 Special Infrastructure		100,000		100,000		200,000	200,000
<b>Total</b>	<b>100,000</b>			<b>100,000</b>		<b>200,000</b>	<b>Total</b>

### Budget Impact/Other

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Improvement  
 Useful Life  
 Category Street Paving  
 Priority 6 Important (Not Priority)

Project # 24-PW-004  
 Project Name 2024 CARS- Mission Rd from 47th St to 53rd St

Condition/Opportunity 3 Purchase/Const Year 2024  
 Object Importance 3 New Yr Exist. Equip

Total Project Cost: \$224,000

**Description**  
 2" mill and overlay of Mission Road, County line to 53rd Street. This project also includes sharrows for biking community with spot curb and sidewalk replacement. The project should be coordinated with the CARS program and the City of Westwood. The City of Westwood owns/maintains the east half of Mission Road.

**Justification**  
 This project is a continuation of the CARS program for the City. Mission Road has not had any large maintenance performed between 2004-2017. In 2022, Mission Road is projected to have a significant drop in the Pavement Condition Index (PCI) rating and will be important to provide some maintenance to the street.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design		19,000				19,000
Construction/Maintenance			205,000			205,000
<b>Total</b>		<b>19,000</b>	<b>205,000</b>			<b>224,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
270 Sp. Streets		19,000	51,250			70,250
CARS			102,500			102,500
Partner City			51,250			51,250
<b>Total</b>		<b>19,000</b>	<b>205,000</b>			<b>224,000</b>

**Budget Impact/Other**  
 This project will be jointly funded by the City of Westwood where Roeland Park will be the administering City. Funds will come from CARS, the partner City and the 1/2 cent sales tax in the Special Street & Highway Fund (27D).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Improvement  
 Useful Life 25 years  
 Category Street Reconstruction  
 Priority 7 Important Priority

Project # 24-PW-005  
 Project Name RSR- Extra Project (Rosewood & Granada)

Condition/Opportunity 4 Purchase/Const Year 2026  
 Object Importance 3 New Yr Exist. Equip

Total Project Cost: \$846,000

### Description

This is a place holder for an extra Residential Street Reconstruction project to be completed with extra resources from either the Combined Special Street/Highway Fund or the Special Infrastructure Fund. The RSR program generally completes a project every other year, however extra funds are anticipated to be available to add another RSR project in an even number year (off year for the program) and a year that the City does not have a bunch of other street projects occurring. Design and construction could be combined with another CARS project.

### Tentative Project Scope:

Granada St from 51st St to dead end with high priority sidewalk, PCI of 28.3 total cost of \$222k.

Rosewood from Community Center to 50th Ter with high priority sidewalk, PCI of 30 total cost of \$503k.

Combined the project total \$725k.

### Justification

Rosewood reconstruction would occur following completion of Phase 1 improvements at the Community Center and address a poor conditioned street.

Granada combines a poor condition street with a high priority sidewalk extension. Updated costs provided by engineer on 2/24/2022. Design costs include construction observation & inspection

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design				122,500		122,500
Construction/Maintenance					723,500	723,500
<b>Total</b>				<b>122,500</b>	<b>723,500</b>	<b>846,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
270 Sp. Streets				122,500	723,500	846,000
<b>Total</b>				<b>122,500</b>	<b>723,500</b>	<b>846,000</b>

### Budget Impact/Other

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Maintenance  
 Useful Life 25  
 Category Street Paving  
 Priority 6 Important (Not Priority)

Project # 24-PW-010  
 Project Name 2025 RSR- Nall Ave from 58th to 51st

Condition/Opportunity 3 Purchase/Const Year 2025  
 Object Importance 3 Useful Yr Exist. Equip

Total Project Cost: \$1,000,000

Description  
 This project will repair sidewalk and ensure ADA compliance and add bike infrastructure to Nall Avenue. A minimum 2" mill/overlay is projected for the street segments where base has not failed and full reconstruction where base has failed. Some spot curb replacement and gutter replacement. Enhanced street lighting is also part of this project.

Nall does not qualify for CARS funding, it is eligible for STP funding.

### Justification

Nall Avenue, 51st to 58th is showing signs of street deterioration. Segments north of 51st have base failure. Sections south of 51st has some "Fair" areas north of 51st there are sections that "Poor". MARC's regional bike route has this street as a route through Roeland Park so we intend to include bike user infrastructure in the project. This project will include a 2" mill and overlay of the street, bike infrastructure, and spot curb/sidewalk repair with ADA Ramp improvements.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design				100,000		100,000
Construction/Maintenance					900,000	900,000
<b>Total</b>				<b>100,000</b>	<b>900,000</b>	<b>1,000,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
270 Sp. Streets				100,000	900,000	1,000,000
<b>Total</b>				<b>100,000</b>	<b>900,000</b>	<b>1,000,000</b>

### Budget Impact/Other

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Improvement  
 Useful Life  
 Category Street Reconstruction  
 Priority 6 Important (Not Priority)

Project # 25-PW001  
 Project Name 2023 CARS- 53rd from Mission Rd to Chadwick

Condition/Opportunity 3 Purchase/Const Year 2023  
 Object Importance 3 New Yr Exist. Equip

Total Project Cost: \$64,000

Project includes a Mill and Overlay with 2-inch asphalt concrete surface. Replace curb and gutters and sidewalk where needed.

The project will be administered by Fairway and Roeland Park will reimburse them for design+construction.

### Justification

53rd St. Existing two-lane pavement with curb and gutter and sidewalk on the north side. Pavement is in fair condition. Curb and gutter and sidewalk are in fair condition. Pavement is in fair condition.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	12,000					12,000
Construction/Maintenance		52,000				52,000
<b>Total</b>	<b>12,000</b>	<b>52,000</b>				<b>64,000</b>
Funding Sources	2022	2023	2024	2025	2026	Total
270 Sp. Streets	12,000	52,000				64,000
<b>Total</b>	<b>12,000</b>	<b>52,000</b>				<b>64,000</b>

### Budget Impact/Other

The project will be administered by the City of Fairway which will cover 60% of the cost and will also use CARS funds. The City's portion will come from the 1/2 cent sales tax in the Special Street & Highway Fund (27A).

Capital Improvement Plan  
City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works

Contact

Type Equipment

Useful Life 12 years

Category Equipment: PW Equip

Priority n/a

Project # 26-PW-003

Project Name #411 - 2015 Boss Plow - Replacement

ond/Opportunity Purchase/Const Year 2026

ject Importance Sel Yr Exist. Equip 2015

Total Project Cost: \$8,000

Description

Replacement of asset #411 - 2015 Boss Plow (8'-6").

Justification

Asset #411 is a 2015 Boss Plow assigned to asset #104 - 2015 F250 Truck. Currently, asset #104 is scheduled to be replaced in 2026 and at that time #411 should be considered for replacement.

Expenditures	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings					8,000	8,000
<b>Total</b>					<b>8,000</b>	<b>8,000</b>

Funding Sources	2022	2023	2024	2025	2026	Total
360 Equipment Reserve					8,000	8,000
<b>Total</b>					<b>8,000</b>	<b>8,000</b>

Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

# Capital Improvement Plan

## City of Roeland Park, Kansas

2022 *thru* 2026

Department Public Works  
 Contact Public Works Director  
 Type Improvement  
 Useful Life 20 years  
 Category Street Reconstruction  
 Priority n/a

Project # 29-PW-001  
 Project Name 2027 RSR- Granada from SMPKY to 56th

Condition/Opportunity Purchase/Const Year 2027  
 Project Importance Rel Yr Exist. Equip

Total Project Cost: \$800,000

**Description**  
 Includes \$95k from street impact fee paid by Sunflower Medical when building was built. It is held in an escrow account in the special street fund. Intent is to add a sidewalk to one side of the street along the back of curb, may widen to a standard 28' width.

**Justification**  
 This project is being planned sooner than other poorer condition streets due to the financial resources contributed to the project from the Sunflower Medical development. May be pushed to 2031 if another project has greater need.

Expenditures	2022	2023	2024	2025	2026	Total	Future
Planning/Design					100,000	100,000	700,000
<b>Total</b>					<b>100,000</b>	<b>100,000</b>	<b>Total</b>
<b>Funding Sources</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>	<b>Future</b>
270 Sp. Streets					100,000	100,000	700,000
<b>Total</b>					<b>100,000</b>	<b>100,000</b>	<b>Total</b>

**Budget Impact/Other**

## Appendix D: Glossary of Terms

---



2019 Photo Contest Winner – Bernadette Lee, 4<sup>th</sup> Place

**Account Number or Line Item:** An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, salt and sand, and professional services.

**Accrual:** an accounting adjustment used to track and record revenues that have been earned but not received, or expenses that have been incurred but not paid.

**Adopted Budget:** Refers to the budgeted amounts approved by the City Council and sent to the County Clerk's Office for certification. The budget is required to be delivered to the County Clerk by no later than the 25th of August.

**Ad Valorem (Property Tax):** Is a general tax on all real and personal property not exempt from taxation by law. It is sometimes called an "ad valorem" property tax, which means (from Latin) it is based on value.

**American Rescue Plan Act (ARPA):** a federal bill passed in 2021 that provided fiscal relief for local governments in response to the COVID-19 pandemic. The City received a total of \$1.3M.

**Appropriation:** The legal authorization to incur obligations and to make expenditures for specific purposes.

**Appropriation Unit:** An expenditure classification, referring to the highest and most comprehensive level of classification. These include Salary & Benefits, Contractual Services, Commodities, Capital Outlay, Debt Service, and Transfers.

**Aquatics Center Fund:** Established mid-year 2019 after the City took full ownership of the Roeland Park Aquatics Center from Johnson County Parks & Recreation. This fund accounts for all revenues and expenditures, including capital, associated with the Aquatics Center.

**Assessed Valuation:** A value that is established for real or personal property for use as a basis for levying property taxes. The assessed valuation for residential property in Kansas is 11.5% of fair market value.

**Assets:** Resources owned or held by the City which have monetary value.

**Balanced Budget:** Per Kansas statute, a budget in which total resources, including fund balance and reserves, equal total obligations.

**Bond:** A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are most frequently sold to raise funds for the construction of large capital projects.

**Bond and Interest Fund:** Also referred to as the Debt Service Fund, a fund established to account for the accumulation of resources for the payment of general long-term debt principal and interest.

**Budget:** The financial plan for the operation of the City for the year.

**Budget Amendment:** An increase in the published budget expenditure authority at the fund level for a given year's budget.

**Budget Calendar:** The schedule of key dates which the City follows in the preparation and adoption of the budget.

**Budgetary Basis:** This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

**Budgetary Control:** The control or management of the City in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**Budget Objectives:** Also referred to as Organizational Objectives, items submitted by the Governing Body, Department Directors and the City Administrator during the annual budget process that, if adopted, would be incorporated into that year's annual budget. These have included the purchase of new equipment, new software or technology, the initiation of new City programs, studies and more.

**CAFR:** Comprehensive Annual Financial Report. An annual, audited financial report issued by the City stating the results of the previous year's fiscal operations.

**Capital Asset:** Assets (such as equipment, land, infrastructure improvements public art or vehicles) that have a cost equal to or greater than \$5,000 with a useful life of at least three years.

**Capital Improvement:** The investment in infrastructure improvements or new infrastructure.

**Capital Improvement Program (CIP):** A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the long-term needs of the City.

**Capital Outlay:** Expenditures which result in the acquisition of, or addition to, fixed assets.

**Capital Project Fund:** A fund established for the purpose of financing capital improvement projects.

**Capital Projects:** Major construction, acquisition, or renovation activities which add value to the City's physical assets or significantly increase their useful life. Also called capital improvements.

**Capital Maintenance:** Is the improvement of an existing asset to maintain its existing condition, such as street maintenance.

**CARS:** County Assisted Road System, a grant provided through Johnson County to cities that covers 50% of the construction cost of capital improvements on approved arterial or collector streets.

**Cash Basis:** A basis of accounting in which transactions are recognized only when cash is received or spent.

**CDBG:** Community Development Block Grant.

**City/County Revenue Sharing:** Annually a percentage of the revenue from state sales and use tax collections are distributed by the State back to cities and counties.

**Combined Street and Highway Fund:** Established in 2020, this fund is a combination of the Special Street fund consisting of the ½ cent sales tax for street, sidewalk and roadway improvements, and the Special Highway Fund, funded by the motor fuel tax, which is also restricted to funding street improvements and maintenance.

**Commodity:** An expendable item which is consumable or has a short life span. Examples include office supplies, repair and replacement parts for equipment, supplies, salt, rock, gasoline and oil.

**Community Center Fund:** Established to account for the acquisition, maintenance and utilization of the Skyline School. A 1/8 cent City sales tax is allocated to this fund. The sales tax does not sunset. This fund is referred to as the "27C Fund" of the City. Revenue raised and not required for the payment of the previously described costs shall be transferred to the General Fund of the City.

**Community Improvement District (CID):** Permissible through K.S.A. 12-6a26, CID is a real estate economic development tool that can be used to finance public or private facilities, improvements and services within the City. Businesses within the district must approve the imposition of a special sales tax or property tax special assessment prior to its establishment. Roeland Park has one CID for the Wal-Mart property and nearby Roeland Park Shopping Center that imposed a 1% sales tax. This tax expired in July of 2019.

**Consumer Price Index (CPI):** A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

**Contingency:** A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contractual Service:** Services rendered to the City by private firms, individuals or other governmental agencies. Examples include, insurance, utility costs, printing services, and temporary employees.

**County Courthouse Sales Tax:** Effective April 2017, the .25% county-wide sales tax will sunset in 2027 and a portion of this tax is shared by all of the Cities. Roeland Park has dedicated this sales tax to street improvements and is included in the Special Street and Highway Fund.

**COVID – 19:** a viral illness that swept the world beginning in 2020 and led to widespread economic unrest.

**Dark Store Theory:** A method used by retailers, typically large box retailers, to appeal property taxes by comparing an active store with a comparable store, regardless if its open or shuttered.

**Debt Service:** Expenditures to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

**Debt Service Funds:** Funds used to account for all resources which are restricted, committed or assigned for the payment of principal and interest on long-term debt.

**Deficit:** The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over

revenues during a single accounting period.

**Department:** The basic organizational unit of the City which is functionally unique in its delivery of services.

**Depreciation:** Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

**Development Agreement:** An agreement between the City and a private property development company which could provide for public assistance in the form of tax increment financing (TIF), transportation development district (TDD) taxes or other incentives in return for development (or redevelopment) of property in a specified manner.

**Disbursement:** The expenditure of monies from an account.

**Distinguished Budget Presentation Awards Program:** A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

**Emergency Operations Plan:** Plan developed by the City to establish the policies, guidance and resources that provide elected and appointed officials, City staff, and volunteer agencies with the information necessary to function in a coordinated manner before, during, and after a disaster.

**Employee (or Fringe) Benefits:** Contributions made by the City to meet commitments or obligations for employee fringe benefits. Included are the City's share of costs for Social Security and the various pension, medical, and life insurance plans.

**Encumbrance:** An amount of money committed and set aside, but not yet expended, for the purpose of a specific good or service. Frequently used with capital improvement projects that cross multiple fiscal years.

**Enterprise Fund:** A governmental accounting fund in which services are financed and operated similar to those of a private business -- where the intent is that the costs (expenses, including depreciation) of providing goods and services be financed or received through user fees. The City currently has no Enterprise Funds.

**Equipment & Building Reserve Fund:** A fund established pursuant to K.S.A. 12-1,117 to account for the accumulation of resources used to finance the acquisition of capital equipment items or make significant improvements to City facilities.

**Expenditure:** Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays.

**Fiscal Policy:** The City's policies with respect to revenues, spending, and debt management as these

relate to City services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of the City's budget and its funding.

**Fiscal Year:** A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The fiscal year for the City of Roeland Park is the same as the calendar year (January 1-December 31).

**Fixed Assets:** See Capital Asset.

**Franchise Fees:** Fees charged utility companies for operating within the City's corporate limits.

**Full Faith and Credit:** A pledge of the City's taxing power to repay debt obligations.

**Full-Time Equivalent Position (FTE):** Hours worked by one employee on a full-time basis, or 2,080 hours/year. For example, a part-time administrative assistant who works 20 hours/week, or 1,040 hours/year equates to 0.5 FTE.

**Fund:** An accounting entity which has a set of self-balancing accounts and which records all financial transactions for specific activities or functions.

**Fund Balance:** The excess of assets over liabilities in a fund.

**Fund Type:** In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

**GAAP:** Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

**GASB:** The Government Accounting Standards Board (GASB) creates generally accepted accounting principles and its mission is to establish and improve standards of state and local governmental accounting and financial reporting.

**General Fund:** The fund used to account for all financial resources of the City except those required to be accounted for in another fund.

**General Obligation (G.O.) Bond:** The full faith and credit of the City's taxing power is pledged for the payment of bonds' principal and interest.

**Green for Life (GFL):** The City's contracted solid waste provider

**GFOA:** Government Finance Officers Association.

**Governmental Funds:** Funds generally used to account for tax-supported activities. The generic fund types considered as Governmental Funds are General, Special Revenue, Capital Projects, and Debt Service.

**Grants:** A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

**Health Savings Account (HSA):** A medical savings account available to employees who are enrolled in a High Deductible Health Plan (HDHP). The funds contributed to this account are not subject to federal income tax at the time of deposit. Funds must be used to pay for qualified medical expenses. Unlike a Flexible Spending Account (FSA), funds roll over from year to year if not spent.

**High Deductible Health Plan (HDHP):** An insurance plan that has higher deductibles than traditional insurance plans. HDHPs can be combined with a health savings account (HSA) or a health reimbursement arrangement to allow you to pay for qualified out-of-pocket medical expenses on a pre-tax basis.

**Infrastructure:** The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

**Interfund Transfers:** The movement of monies between funds of the City.

**Intergovernmental Revenue:** Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

**Interlocal Agreement:** Agreement between two or more municipalities to cooperatively share resources for their mutual benefit. Such agreements will be of a specific duration and specific purpose which may include sharing of capital projects, rights-of-way, or other joint purchases.

**Internal Services Fund:** A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government on a cost-reimbursement basis. The City currently has no internal service funds.

**Kansas Police and Firemen's Retirement System (KP & F):** state administered retirement program for police and fire employees.

**Kansas Public Employees Retirement System (KPERS):** administers three statewide defined-benefit plans for state and local public employees.

**Levy:** To impose taxes for the support of government activities.

**Liability:** Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

**Line-Item Budget:** A budget prepared along departmental account lines that focuses on what is to be bought.

**Local Ad Valorem Tax Reduction (LAVTR):** Under KSA 79-2959, all local taxing sub-divisions other than school districts receive money from the State's Local Ad Valorem Tax Reduction (LAVTR) Fund. Distributions were discontinued by Kansas in 2002.

**Long Term Debt:** Debt with a maturity of more than one year after the date of issuance.

**Mill:** The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

**Modified Accrual:** Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.

**Motor Vehicle Tax:** Tax received from the county for vehicles licensed in Roeland Park and is based on the age and value of the vehicle and is taxed according to the county-wide average tax rate for the previous year.

**Obligations:** Amounts which the City may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

**Operating Budget:** The annual budget and process which provides a financial plan for the operation of the City and the provision of services for the year. Excluded from the operating budget are capital improvements, which are determined by a separate, but interrelated process.

**Operating Expenses:** The cost for personnel, contractual services, and commodities required for a department to function.

**Operating Revenue:** Funds that the City receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

**Overlapping Debt:** Debt of another taxing jurisdiction which geographically overlaps City boundaries and for which City taxpayers will pay in whole or in part. Overlapping jurisdictions for the City include Johnson County, Shawnee Mission School District, and Johnson County Community College.

**Personal Services:** Expenditures for salaries, wages and fringe benefits of City employees.

**Property Tax:** See Ad Valorem Tax.

**Public Safety Tax (effective 1995):** A voter approved, .25% special sales tax assessed by Johnson County since 1995 to fund public safety within the county. The City's share of this tax is remains in the City's General Fund. The tax has no sunset.

**Public Safety Tax (effective 2009):** A voter approved, .25% special sales tax assessed by Johnson County since 2009 to fund public safety within the county. The City's share of this tax remains in the City's General Fund. The tax has no sunset.

**Projected Budget:** During the annual budget adoption process, the City evaluates the current fiscal year budget and makes new projections based upon changes in revenues or expenses that have become known

since the adoption of the budget in August of the prior year. The projected budget is designed to give the City a more accurate picture of ending cash balances.

**Redevelopment Agreement:** See “Development Agreement” above.

**Reserve:** An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

**Resolution:** A special or temporary order of the City Council requiring less legal formality than an ordinance or statute.

**Resources:** Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

**Revenue:** Sources of income financing the operations of the City.

**Revenue Category:** A revenue classification, referring to the highest and most comprehensive classification. These include Taxes, Special Assessments, Interest, Intergovernmental Revenue, Licenses & Permits, Fines & Forfeitures, Other Sources, Program Revenues and Interfund Transfers.

**Roeland Park Property Owners Association Fund:** Created to administer various functions within City Hall and to establish the means and methods of collecting assessments and charges for the management of City Hall’s common areas.

**Risk Management Reserve Fund:** A fund established pursuant to K.S.A. 12-2615 to account for the accumulation of reserves on hand to transfer to the General Fund for paying claims and related costs arising from legal action and settlement not covered by commercial insurance.

**Sales Tax:** The City of Roeland Park has an ongoing 1% general sales tax on all retail sales. The City also collects a .25% sales tax for infrastructure improvements (primarily stormwater and parks and recreation projects) which expires March 31, 2023.

**Sales Tax Reserve:** A committed fund balance in the General Fund reserved at \$1,410,000 to be accessed in the event of a significant (at least 25%) and sustained (longer than six months) decline in sales taxes. This policy was established in 2017 by the City Council to account for reserves that have built up over the course of four years when the City increased the property tax mill levy 7.5 mills to prepare for the planned loss of a retailer that, in the end, never left.

**Special Assessment:** A compulsory levy made against certain properties to defray part or all of the costs of a specific improvement deemed to primarily benefit the assessed properties.

**Special Assessment Bond:** A bond payable from the proceeds of special assessments.

**Special Highway Fund:** A fund established in accordance with K.S.A. 79-3425C to account for those

revenues received from the state tax on motor fuel. Statutes restrict the use of these funds to non-capital street and highway expenditures.

**Special Revenue Fund:** A fund created when the City receives revenues from a special source designated to be used for a specific purpose. In Kansas, many statutes exist whereby ad valorem taxes may be levied for specific purposes; when received, this revenue is accounted for in the Special Revenue Fund created to account for the specific purpose of the statute.

**Special Infrastructure Fund:** Established to account for public infrastructure projects including buildings. A ¼ cent sales tax was approved by Roeland Park residents on April 1, 2003, sun setting on March 31, 2013. The tax was renewed for an additional 10 years starting in April 1, 2013 and ending on March 31, 2023. This fund is referred to as the "27D Fund" of the City.

**Special Street Fund:** Created to account for the repair, maintenance and improvement of streets, curbs and sidewalks located within the City which are funded by a ½ cent City sales tax. The sales tax does not sunset. This fund is referred to as the "27A Fund". This fund will be rolled into a combined Street and Highway Fund in 2020 with the Special Highway proceeds.

**Storm Drainage Districts:** The City established three special assessment stormwater improvement districts to assist in paying for stormwater improvements at various locations in the City, RC12-13 (2008), RC12-12 (2010), and RC12-14 (2011). These special assessments are levied on property owners within the boundaries of each district and is a part of their annual property tax bill.

**Taxes:** Compulsory charges levied by the City for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

**Tax Increment Financing (TIF):** A method of financing established in accordance with K.S.A. 12-1770 et seq. This method allows cities to help redevelop property through private investment. Revenues for this method are derived from the increased property tax payments (increment) caused by the higher assessments on the redeveloped property.

**Tax Lid:** Established by the Kansas Legislature in 2017, the law prevents cities and counties from obtaining more revenue from property taxes than the prior year budget beyond the consumer price index (CPI) with a few exceptions. If the City wants to increase its tax revenue beyond that threshold, it must go to a public vote.

**TIF 1 – Bella Roe/Wal-Mart TIF:** A special revenue fund created to account for monies received for retiring tax increment bonds. Those bonds were retired early in 2018 and the development plan was amended to include additional capital improvements associated with the district such as the

improvements to Roe Boulevard planned for 2020. The TIF district is set to expire May 18, 2024.

**TIF 2C – Valley State Bank TIF:** Created to account for monies received to retire special obligation tax increment revenue bonds. The revenue generated by the property tax increment has not been able to keep pace with the scheduled debt service. This TIF will retire Feb. 1, 2020 and any unpaid debt service at that time will remain unpaid.

**TIF 2D – City Hall TIF:** Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall Remodel, Granada Park improvements, roadway and storm water improvements.

**TIF 3 – Boulevard Apartments/The Rocks:** Established to account for monies received to retire special obligation tax increment revenue bonds. The fund tracks and covers all costs associated with projects approved by the TIF project plan.

**Transient Guest Tax Fund:** A fund established in accordance with K.S.A. 12-1698 to account for revenue derived from transient guest tax levied upon the gross rental receipts paid by guests for lodging in the City. Expenditures are limited to be used for promotion of tourism, conventions and economic development.

**Transportation Development District (TDD):** Permissible under K.S.A. 12-17,145, a TDD allows cities to levy an additional sales tax up to 1% to fund transportation related development of a project. The City has two TDDs – TDD 1 for Price Chopper and other properties in the Bella Roe shopping plaza, except Lowes levied at 1%, and TDD 2 for Lowes levied at 0.5%.

**Use Tax:** Is a sales tax placed on equipment or materials purchased outside of a city or county for use in said city or county.

# Appendix E: Departmental Performance Measures



*"Eucalyptus," by Vadim Kharchenko, Public Art in Nall Park*



# Performance Measures



## Administration

Council Goal	Dept Objective	Performance Measure	2020 Actual	2021 Actual	2022 Actual	2023 Target
Prioritize Diversity, Communication and Engagement with the Community – by expanding opportunities to inform and engage residents in an open and participatory manner.	Publish 4-6 print newsletters to communicate important info to residents	Number of print newsletters mailed out	6	6	6	6
	Increase community engagement through the creative use of social media	Followers on Facebook & Twitter	FB: 2,153 T: 1,864	FB: 2,375 T: 1,940 I: 289	FB: 2,584 T: 2,019 I: 568	FB: 2,661 T: 2,079 I: 585
		Total Engagements on Facebook, Twitter and Instagram	38,177	43,299	40,000	40,500
	Form a Racial Equity Committee & Police Policy Review Committee engaging citizens from diverse backgrounds & complete racial equity assessments	Number of policies reviewed using racial equity lens	50	30	15	20
Provide Great Customer Service – with professional, timely and friendly staff	Respond to and close out code enforcement complaints as soon as possible	Average number of days a case remains open	32	44	29	20
	Strive to have property owners address their nuisances prior to going to municipal court or abating the property.	Percent of nuisance violations requiring abatement	1%	0%	0%	0%
		Percent of nuisance violations cases closed by achieving voluntary compliance (without court or ticketing)	99%	97.7%	96%	95%
Work to Implement Strategic Plan Goals	Create a prominent, memorable entryway/gateway to the City, through the installation of a major sculpture at the northern entry into the City	Dollars set aside for sculpture	\$7,000	\$7,000	\$7,000	\$7,000
	Maintain between 10% - 15% of annual debt service in reserves in the Bond & Interest fund annually	% of budgeted debt service in reserve	14% 214	15%	20%	17%

<b>Improve Community Assets through timely maintenance and replacement as well as improving assets to modern standards</b>	Maintenance of the City's public art	Number of sculptures restored or that received maintenance during the year.	2	0	2	4
--	--------------------------------------	---	---	---	---	---

## Public Works

Council Goal	Dept Objective	Performance Measure	2020 Actual	2021 Actual	2022 Actual	2023 Target
<b>Improve Community Assets through timely maintenance and replacement as well as improving assets to modern standards</b>	Complete Surface Treatment on 10% of street surfaces each year.	% of linear feet of streets resurfaced	9%	6.5%	11.1%	8%
	Upgrade amenities at City parks and recreation sites	# of new amenities (picnic tables, trash/recycling bins, benches) installed in City parks and rec sites.	9	10	8	5
	Expand the sidewalk system and keep existing sidewalks in good condition, free of trip hazards	Linear feet of sidewalk replaced	10,242 LF	1,303 LF	571 LF*	300 LF
<b>Provide Great Customer Service – with professional, timely and friendly staff</b>	Increase citizen satisfaction at the aquatic center	Linear feet of new sidewalk installed	0	599 LF	1,251 LF	500 LF
		% satisfied with the quality of the aquatic center*	41%	77%	80%	80%
	Maintain high satisfaction levels with snow removal operations	% satisfied with snow removal on arterials	92%	92%	92%	93%
		% satisfied with snow removal on residential streets	82%	83%	83%	85%
		Number of visitors using the fitness room	6,003	6,235	9,000	9,300
	Improve usage and citizen satisfaction of the Community Center	Number of room rentals	179	117	150	110
		% satisfied with the quality of the community center	49%	53%	55%	60%

## Police Department and Municipal Court

Council Goal	Dept Objective	Performance Measure	2020 Actual	2021 Actual	2022 Actual	2023 Target
<b>Keep our Community Safe &amp; Secure – for all residents, businesses, and visitors.</b>	Keep overall crime in Roeland Park low	Number of Uniform Crime Report Incidents	189	190	180	180
	Maintain and improve current level of DUI-related traffic stops	Number of DUI-related traffic stops.	11	14	12	12
	Defendants scheduled to appear for hearings	Number of cases filed during reporting period	867	1,547	1000	1000
<b>Prioritize Diversity, Communication and Engagement with the Community– by expanding opportunities to inform and engage residents in an open and participatory manner.</b>	Continue to support and improve community engagement through participation in citizen committees, holding public safety events and attending community events.	Number of public events hosted throughout the year.	3	11	17	17

*Q4 2022 data has been estimated. Once the year officially ends the 2022 actual number will be updated.*