



City of Roeland Park, Kansas **2026 ADOPTED BUDGET**

FY 2027-28 Projected Budgets



Roelandpark.org



**4600 W. 51st Street
Roeland Park, KS**



(913)722-2600

TABLE OF CONTENTS

INTRODUCTION	
<i>GFOA Distinguished Budget Award</i>	1
<i>Roeland Park Governing Body</i>	2
<i>Dept. Heads & Appointed Officials</i>	3
<i>Organization Chart</i>	4
EXECUTIVE SUMMARY	5
<i>Purpose & Approach</i>	6
<i>2026 Budget Considerations</i>	6
<i>Goals & Objectives Overview</i>	7
<i>2026 Accomplishments</i>	8
<i>Key Budget Changes</i>	10
<i>Mill Levy & Assessed Value</i>	10
<i>Cost of Living & City Comparisons</i>	14
<i>About Roeland Park/Demographics</i>	16
BUDGET OVERVIEW	20
<i>Budget Overview by Source</i>	21
<i>Fund Overview by Source 2026</i>	22
<i>2026 Revenue Highlights</i>	24
<i>2026 Expenditure Highlights</i>	25
<i>General Fund Overview</i>	26
<i>Long Range Financial Forecast</i>	31
<i>Summary of Financial Policies</i>	32
<i>Fund Description</i>	34
<i>Fund Balance Major Changes</i>	35
<i>Use of Funds by City Department</i>	37
<i>2026 Budget Process & Calendar</i>	38

TABLE OF CONTENTS

DEBT	43
<i>Legal Debt Limit</i>	44
<i>Current Outstanding Debt</i>	45
<i>Debt Service Schedule for 2026</i>	45
 REVENUE - ALL FUNDS	 46
<i>Sales & Use Taxes</i>	47
<i>Ad Valorem Property Taxes</i>	50
<i>Intergovernmental Revenue</i>	51
<i>Tax Increment Financing Districts</i>	51
<i>Special Assessments</i>	52
<i>Franchise Fees</i>	53
<i>Other Sources & Interest</i>	54
 BUDGET BY DEPARTMENT	 55
<i>Administration</i>	56
<i>Summary of Resources & Appropriations</i>	58
<i>General Fund - Revenue</i>	59
<i>General Fund - Overhead</i>	61
<i>General Fund - Municipal Court</i>	63
<i>General Fund - Neighborhood Services</i>	64
<i>General Fund - Administration</i>	65
<i>General Fund - Employee Benefits</i>	66
<i>Debt Service</i>	67
<i>Roeland Park Property Owners Assoc</i>	69
<i>American Rescue Plan Act Fund</i>	70

TABLE OF CONTENTS

2026 ADOPTED BUDGET
2027 - 2028 PROJECTED

<i>Police</i>	71
<i>Summary of Resources & Appropriations</i>	73
<i>General Fund: Police Department</i>	74
<i>Special Law Enforcement Fund</i>	75
<i>Public Works</i>	76
<i>Summary of Resources & Appropriations</i>	78
<i>General Fund - Public Works Department</i>	79
<i>General Fund - Solid Waste</i>	80
<i>Special Stormwater Fund</i>	81
<i>Combined Special Hwy & Street Fund</i>	82
<i>Special Infrastructure Fund</i>	84
<i>Governing Body</i>	85
<i>Summary of Resources & Appropriations</i>	86
<i>General Fund - Governing Body Department</i>	87
<i>Parks & Recreation</i>	88
<i>General Fund - Parks & Recreation Dept</i>	90
<i>Aquatics Center Fund</i>	91
<i>Community Center Fund</i>	93
<i>Capital Projects</i>	95
<i>Summary of Resources & Appropriations</i>	96
<i>Equipment Reserve Fund</i>	97
<i>Economic Development</i>	98
<i>Summary of Resources & Appropriations</i>	100
<i>TIF 1 Fund - Wal-Mart/Bella Roe</i>	101
<i>TDD #1 Fund - Price Chopper</i>	102
<i>TDD #2 Fund- Lowes</i>	103

TABLE OF CONTENTS

2026 ADOPTED BUDGET
2027 - 2028 PROJECTED

<i>CID #1 Fund - Roeland Park Shopping Center</i>	104
<i>TIF 2 - City Hall</i>	105
<i>TIF 3 - Boulevard Apartments</i>	106
<i>TIF 4 - The Rocks</i>	107
<i>Economic Development Fund</i>	108
CAPITAL IMPROVEMENT PROGRAM	109
<i>Capital Investment Overview</i>	110
<i>2026 Capital Improvement Summary</i>	111
<i>CIP Budget: 5 Year Projects by Funding Source</i>	113
<i>CIP Budget: 10 Year Projects by Dept.</i>	118
APPENDIX A: BEHAVIORAL VALUES & ORGANIZATION GOALS & OBJECTIVES	129
APPENDIX B: STAFFING DETAIL WITH HISTORY	141
APPENDIX C: PROJECT DETAIL SHEETS FOR 5 YEAR CIP	146
APPENDIX D: PERFORMANCE MEASURES	196
APPENDIX E: GLOSSARY OF TERMS	200



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Roeland Park
Kansas**

For the Fiscal Year Beginning

January 01, 2025

Christopher P. Morill

Executive Director

Roeland Park Governing Body



Mayor Michael Poppa



Tom Madigan (Ward 1)



Jan Faidley (Ward 1)



Ben Dickens (Ward 2)



Jen Hill (Ward 2)



Emily Hage (Ward 3)



Kate Raglow (Ward 3)

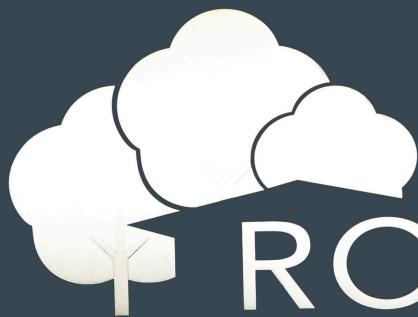


Matt Lero (Ward 4)



Debbi Schraeder (Ward 4)

Roeland Park Professional Staff



THE CITY OF ROELAND PARK



Left to Right: Keith Moody - City Administrator, Kelley Nielsen - City Clerk, Cory Honas - Police Chief, Jennifer Jones-Lacy - Asst. City Administrator/Finance Director, Donnie Scharff - Public Works Director

Appointed Officials

City Attorney - Steve Mauer, Mauer Law Firm

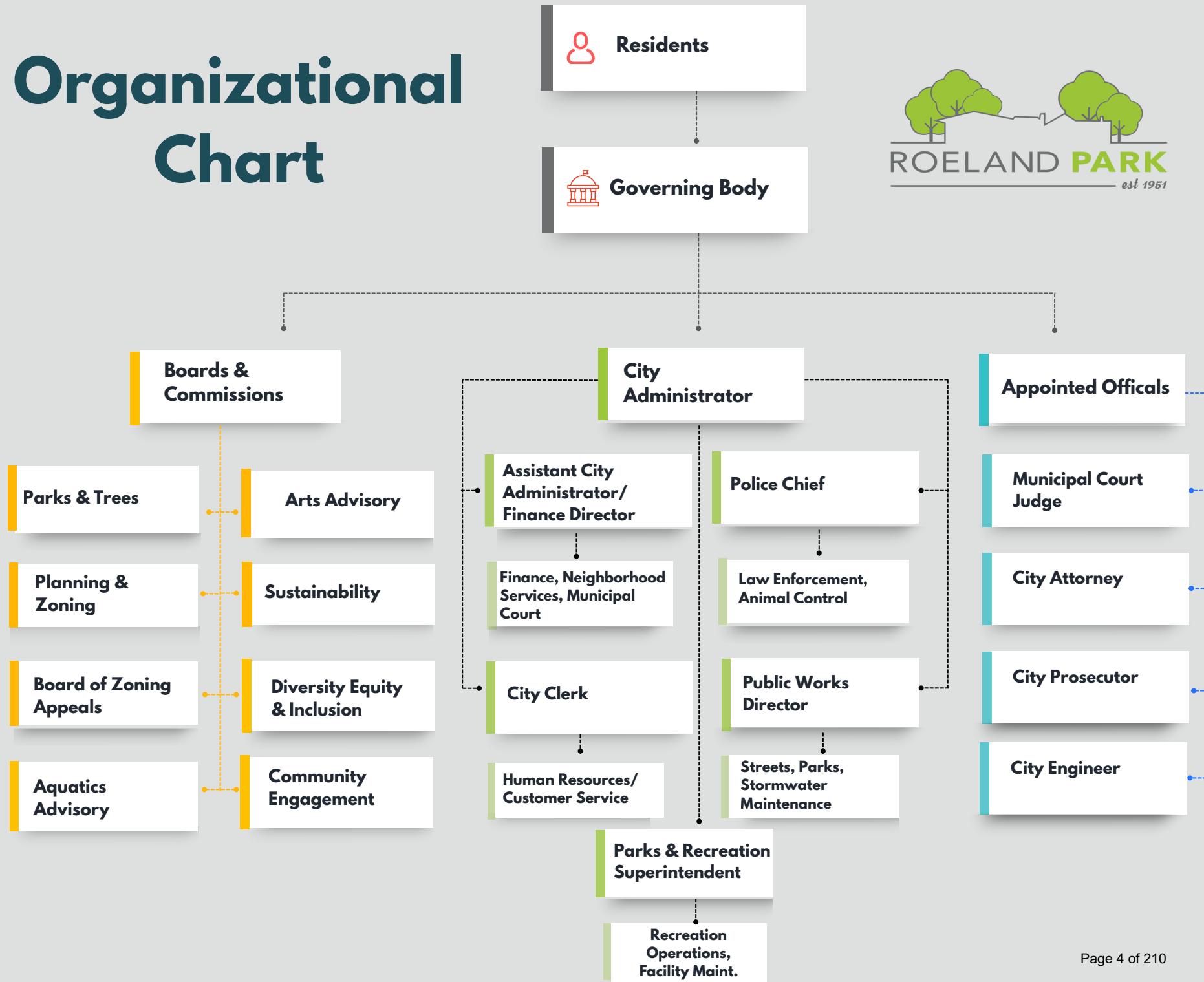
Municipal Judge - Karen Torline

City Prosecutor - Frank Gilman

City Engineer - Dan Miller, Lamp Rynearson



Organizational Chart





2026-2028 **EXECUTIVE SUMMARY**

THIS SECTION INCLUDES

- Purpose & Approach
- 2026 Budget Considerations
- Goals & Objectives Overview
- Key Budget Changes
- Demographics
- Mill Levy & Assessed Value
- Cost of Living & City Comparisons





Executive Summary

November 10, 2025

Purpose and Approach

The primary purpose of the City's budget and budgeting process is to develop, adopt and implement a plan for accomplishing goals for the upcoming year within given resources. The 2026 Budget has been designed to look at a three-year forecast of the City while maintaining a responsive government, a stable financial position, and high-quality service levels. While the budget reflects 2026 – 2028, the Governing Body officially adopts only the 2026 Budget while the 2027 and 2028 budgets serve as projections. The total FY 2026 budget for all funds is **\$18,381,013**. The City budgets on a modified accrual basis.

The 2026 Adopted Budget is being presented after four months of public meetings. This proposed budget includes allocation for operating, maintenance and capital expenditures and revenue projections for 2026-2028 as well as an updated 2025-2029 Capital Improvement Plan.

2026 Budget Considerations

The City of Roeland Park has a positive financial outlook, despite the pandemic, due to increased property values, solid reserves in operational and capital funds, and the decision of the City's largest retailer to remain at their current location in Roeland Park rather than moving to a neighboring community. In addition, sales tax revenues since 2020 have remained stronger than anticipated, with the highest levels of local sales taxes seen in the past five years.

The following considerations helped develop the Budget, these items are explained in greater detail in other sections of the budget document.

- Senate Bill 13 requires the Governing Body to hold a public hearing and adopt a resolution if they intend to exceed the revenue neutral rate. The revenue neutral rate is the tax rate that would give the municipality the same amount of property tax revenue it received the year prior.
- The Governing Body lowered the property tax mill levy for 2023 by .88 mill, lowered by 1.66 mill for 2024 and lowered by .50 mill for 2025. The 2026 budget reflects a .30 mill reduction. Continued strong growth (6%) in appraised values, all of the curbside glass recycling fee now reflected in the solid waste assessment and the third phase of a four-phase implementation of a Storm Water Utility Fee all contribute to the .30 mill reduction. The reduced mill still ensures sufficient funding for significant capital investment planned during the next 5 years.
- Sales tax collections during the first half of 2025 have seen a 3% increase over the same period of 2024. This reflects a rebound from the 1.5% decline experienced between 2023 and 2024. 2024 marked the end of a four-year period of unusually high year over year growth in sales tax revenues. Because sales tax revenues are highly elastic and there is potential for prices on basic goods to retreat as supply returns to normal, the City continues to budget a 1% increase annually in sales tax based on historical actuals.
- The City closed on the sale of The Rocks site in 2024. The year prior, the developer secured all approvals

for a \$75 million mixed-use multi-family anchored development. This development has the potential to increase the City's population by 400 residents and add the first full-service restaurant to the community. Site utility and grading efforts began in 2024. Construction is expected to be completed by May of 2028.

- The Rocks site was home to the Public Works shop. The City dedicated the proceeds from the Rocks (\$3.45 million) along with capital reserves to renovate a 28,000 square foot industrial building to serve as the new Public Works facility. Public Works moved into their new facility in January of 2024. The second phase of exterior renovations continued through 2025.
- To remain competitive with neighboring communities and to respond to significant changes in the local labor market, the Governing Body engaged McGrath Consulting to complete a compensation survey in 2023. The Governing Body approved a new pay scale along with market pay adjustments in September of 2023. The market adjustment implementation step in 2023 represented a 5.5% increase in wages. Allocations for this adjustment were provided in the 2023 budget amendment. A merit increase pool of 4.7% was available for a second step of implementation as of January 1, 2024. After adoption of the 2024 budget, in October of 2023, the Council approved a retention pay increase for police staff along with an increase in the pay level for police officers, corporals and detectives in concert with the elimination of the Detective position. McGrath recommended adding 2 additional holidays as well as providing a 3% match to the 457-retirement program for those staff enrolled in KPERS. This City adopted these changes in October of 2023. Analysis of remote work as an option was completed in the 4th quarter of 2023 with new policy adoption, implementation occurred in the first quarter of 2024. Council authorized an inflation driven \$0.60/hr. pay rate increase (1.9% increase on average) for all permanent staff positions effective 9/1/24. A 4.1% merit increase pool was included in the 2025 Budget, and a 4.5% merit increase pool is reflected in the 2026 budget.
- The Council approved the addition of a City-wide curbside glass recycling service as a part of the 2023 Budget. For budget year 2024 46% of the cost of the service was covered by the General Fund while approximately 54% was included in the annual solid waste assessment. For 2025, the portion covered in the annual solid waste assessment increased to 77% as planned. In 2026 the full cost of the service is reflected in the annual solid waste assessment with a corresponding .16 reduction in the property tax mill.
- The Council approved implementing a Storm Water Utility effective in 2024. Implementation will span 2024 through 2027. Properties subject to an existing storm water improvement assessment will not be subject to the storm water utility fee until their improvement assessment is retired. The storm water fee revenue will be offset by decreases in the property tax mill. This program is to be revenue neutral. For 2024 the offsetting reduction equated to 1.45 mills and for 2025 the offsetting reduction equated to .22 mill. For 2026 the off-setting mill reduction is .14. At full implementation the storm water fee is anticipated to provide a 2-mill reduction in total.

Behavioral Values, Organizational Goals and Objectives Overview

Council began the 2026 budget process in February, starting with a goal review session with department directors. A set of broad goals were developed to assist in focusing attention and resources. The goals include:

- A. Keep our community safe and secure for all residents, businesses and visitors.
- B. Prioritize communication and engagement with the community by expanding opportunities to inform and engage residents in an open and participatory manner.
- C. Improve community assets through timely maintenance and replacement as well as improving assets to modern standards.
- D. Advance diversity, equity, and inclusion within the community through intentional policy and procedures.
- E. Provide great customer service with professional, timely and friendly staff.
- F. Cultivate a rewarding work environment where efficiency and productivity meet creativity and work-life balance.

- G. Encourage investment in our community whether it be redevelopment, new development, or maintenance.
- H. Work to implement strategic plan goals as outlined in the Strategic Plan, Comprehensive Plan, Planning Sustainable Places Study, and other planning documents adopted by Council.

These goals continue in 2026, and elected officials and staff will continue to work each year to make improvements in these areas. As such, these goals do not have a completion date. Nine Objectives developed by elected officials and staff are to be carried out in 2026 designed to further these goals. The financial impacts of the Objectives are reflected in the appropriate line item of the budget with the Behavioral Values, Goals, and Objective document incorporated as Appendix A in this document.

Objectives integrate direction established through our Strategic Plan (adopted in 2015), Resident Survey (last completed in 2025), Comprehensive Plan (last updated in 2020) and our Capital Improvement Plan which is reviewed and updated annually as part of the budget development process. Objectives are also influenced by key performance indicators developed for each department as well as insight provided by the Single-Family Cost of Living Comparison (last completed as of 1/1/25). Staff provides quarterly updates on the progress of implementing the Objective during the year.

During 2023 a “Guide for Racial Equity Impact Questions” was developed to aid staff and the elected officials as they address the question: What are the racial equity implications of this objective. This question was added to the objective format in 2023. The guide is incorporated at the end of the Appendix A document.

In the spring of 2023, the Governing Body developed Behavioral Values for the organization during a series of workshops facilitated by the KU Public Management Center. This effort was intended to strengthen the working relationships within the Governing Body as well as between the Governing Body and Staff. Behavioral Values guide the organization as we examine how to bridge the gap between what is politically acceptable (what we want to do) and what is operationally sustainable (can we do it?). Behavioral Values have been incorporated at the beginning of Appendix A.

2025 Accomplishments

In 2025, the Governing Body adopted nine Budget Objectives to complete during the fiscal year.

1. Planned for 75th Anniversary Events for 2026.

This project is being facilitated by an appointed Ad-Hoc 75th Anniversary Committee. An event schedule along with supporting budget has been developed for 2026. The Committee will also plan and organize events planned throughout the anniversary year.

2. Completed a Strategic Planning Process.

This objective is a continuation of the strategic planning efforts completed in 2015. This public engagement initiative is being led by an Ad-Hoc Strategic Planning Committee with the guidance of Porchlight Consultants. The project also includes a Mission/Vision setting element as well as a Park Master Planning component. Completion is anticipated in the first quarter of 2026.

3. Created a Public Art Master Plan.

This planning effort is being led by the Arts Committee with professional guidance from Designing Local consultants. The project will provide a roadmap for types and locations of future public art throughout the community as well as policies to guide future art procurement processes.

4. Improved and Expanded Nall Park Mountain Bike Trail.

This project improved safety and provided extensive maintenance for the Nall Park bike trail. Additional trail improvements are planned in 2026-27 as part of the Master Plan improvements for Nall Park.

5. Added Covered Benches at Bus Stops.

This project provides shelters at bus stops along Roe Boulevard. The application of art on the shelters is planned for 2026.

6. Established a Standardized Reporting System for Police Department Activities.

This project provided a central reporting software system for police activities. This enables the department to track Fleet Management, Vehicle Pursuits, Employee Complaints and Compliments, Stop Data and Bias Enforcement, Internal affairs, Recruiting and Background, Academy and Training, Equipment and Purchases, Use of Force, and any additional topics to meet the needs of the department or community.

7. Added a Full Time Management Analyst.

This objective expanded staff support to standing committees and administrative support and leadership on special projects.

8. Created an Employee Engagement Committee.

This committee brings together employees from each department to plan for and facilitate activities designed to build on our culture of care and value of our employees.

9. Completed an Assessment of Current Carbon Emissions for City Facilities and Developed a Plan to Implement the Regional Climate Action Plan at the City Level.

This objective is being led by our Sustainability Committee with expert guidance from Lotus Consultants. The project is anticipated to be complete by the end of the second quarter of 2026.

Key Changes

The key changes of the 2026 -2028 Operating Budget include:

	2026	2027	2028
2026 Objectives with Financial Impacts			
High Visibility Stop Signs Policy	\$40,000		
Equip Patrol Vehicles with Rooftop Emergency Lights	\$15,000		
Annual Committee Volunteer Appreciation Reception	\$3,000	\$3,000	\$3,000
Install Irrigation System at R Park	\$34,000	\$4,500	\$4,500
Develop a Monarch Butterfly Refuge	\$10,000		
Add Shade Structures and Seating at the Pool	\$18,000		
Adjust Elected Official Stipend	\$22,080	\$22,080	\$22,080
Apply Art Element to Covered Bus Stop Shelters	\$16,000		
Other Significant Impacts			
Merit Increases	4.5%	4%	4%
Health Insurance Benefit Increases	4%	7%	7%

Based on a three-year forecast, property tax mill rate should decrease each year from 2024 through 2027, assuming several estimates are maintained, including:

- Property values increase by at least 1.5% annually.
- Franchise fees remain in line with 3-year history.
- Personnel costs, supplies and contractual services grow at a rate consistent with inflation.
- Property tax supported debt service remains at expected levels.
- Storm water utility fee is fully implemented by 2027 budget year and the rate is adjusted annually to maintain revenue neutral goal.
- Glass recycling cost fully covered in solid waste assessment by 2026 budget year.

Revenues, Mill Levy and Assessed Value

2026 budgeted revenues for all funds total \$13.27 million while expenditures total \$18.38 million, excluding transfers, Special Law Enforcement funds and non-expenditure appropriations. It's worth noting that the Governing Body adopted a pay as you go approach to capital investment and 2026 represents a year where reserves accumulated for the purpose of funding capital investment will be drawn down. Ending fund balances are projected to total approximately \$8.74 million. However, if you exclude Transportation Development District (TDD) funds that are in default (and carry a negative fund balance), the total ending fund balance for all other funds is \$9.44 million¹.

For 2018 and 2019 the Governing Body worked to develop budgets that reduced the property tax mill levy, 2.5 mill in each of those fiscal years.

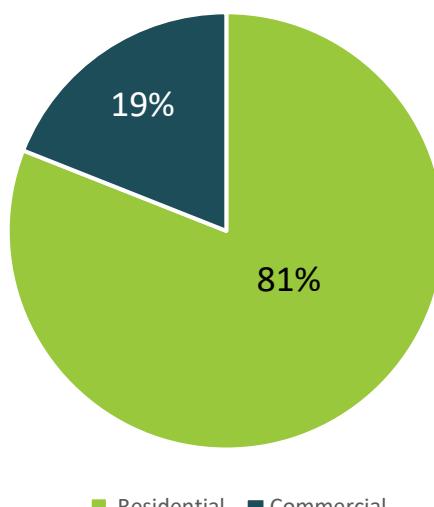
¹The debt on both TDD funds is in default and has been accelerated making the entire outstanding balance due upon receipt. As such, the City must reflect all outstanding principle as a current liability of the funds, which results in a negative fund balance. However, the City has no liability on this default outside of applying the TDD sales tax generated to satisfy the debt service.

The mill reduction was driven by the fact that the City has built a reserve of \$1.41 million in anticipation of the loss of a major retailer. This loss is no longer an immediate threat, however significant additions to an already aggressive capital plan necessitate the need to maintain revenue streams, therefore the mill levy remained unchanged for 2020, 2021 and 2022. In 2023, due to high growth in appraised values, the mill levy was reduced by .88 mills. The 2024 mill rate was reduced 1.66 primarily due to implementation of a revenue neutral storm water fee. The 2025 mill rate was reduced .50 mill due to implementation of the storm water utility fee and glass recycling costs being reflected in the solid waste special assessment.

The county appraiser's office has provided the city's assessed valuation at \$141,721,566, a 5.7% increase from the prior year. This is like the previous year's growth (6.7%), this increase is consistent with surrounding communities and reflects the current real estate market. For Roeland Park, growth in value depends upon redevelopment, renovations, and reassessment alone as the community is land locked and has no undeveloped area for future growth. 81% of the property taxes collected by the City come from residential properties and 19% are collected from commercial properties.

Year	Residential Property Assessed Value (% change)	Commercial Property Assessed Value (% change)
2025	7.0	-2.44
2024	6.6	9.2
2023	7.4	7.6
2022	17.0	3.2
2021	5.0	13.3
2020	9.8	7.0
2019	7.0	4.6
2018	16.0	6.0
2017	9.0	<1

2015 and 2025 Assessed Value Distribution Percentage for Roeland Park



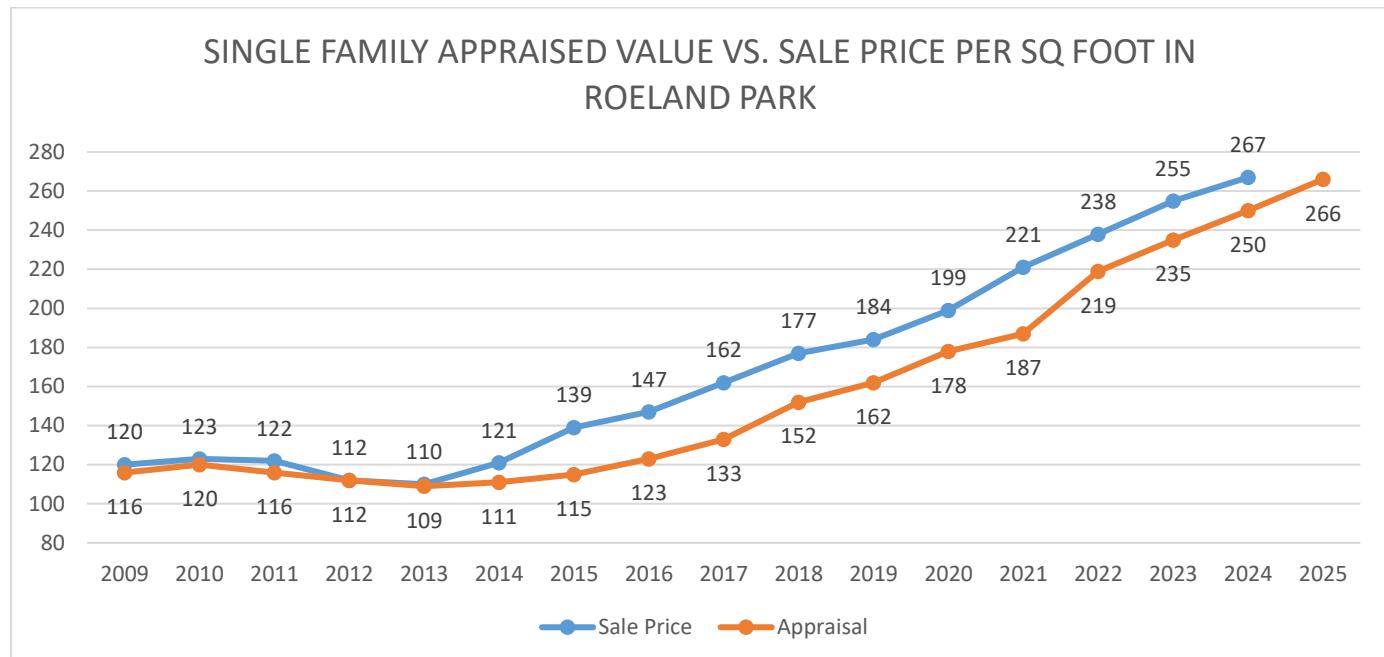
The 2026 Budget includes a mill levy of 25.2, a .30 mill reduction (-1.2%). The operations portion of the budget funds the day-to-day operating costs of the City. Operations include public safety, road maintenance, solid waste, neighborhood services, administration, court, council and employee benefits.

	2025 Mill Levy	2025 Property Taxes	2026 Mill Levy	2026 Property Taxes	Change
Total Property Tax/ Mill Levy	25.500	\$3,417,529	25.200	\$3,571,380	\$153,851
General Fund	24.650	\$3,303,563	24.40	\$3,458,005	\$154,442
Bond & Interest	.850	\$113,966	.80	\$113,375	(\$591)

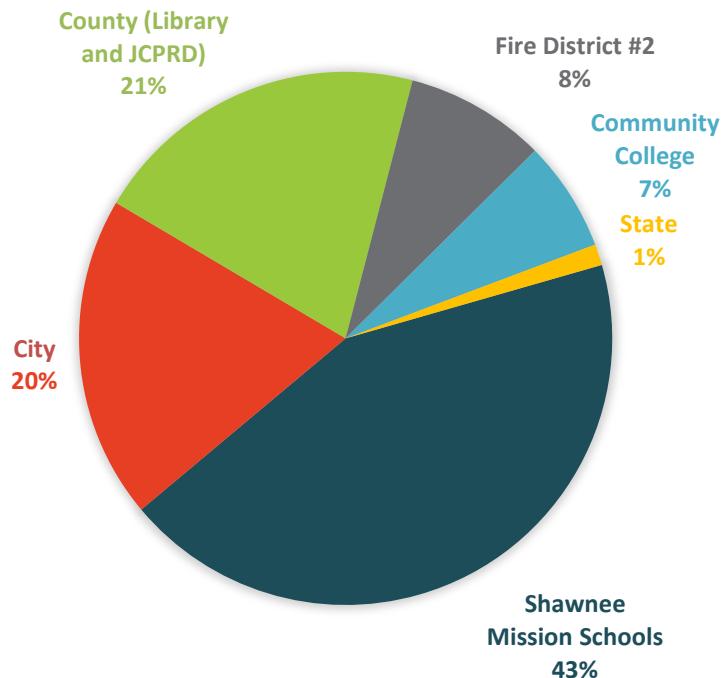
2025 Final Total Assessed Valuation (excluding Motor Vehicles) \$134,020,465

2026 Estimated Total Assessed Valuation (excluding Motor Vehicles) \$141,721,566

Roeland Park's growth in residential assessments is tied to actual home sales prices. In 2008 (pre-recession) the average sale price per square foot for a single-family home was \$125. In 2015 the average sale price per square foot (of \$139) finally climbed above the 2008 average. This trend has continued through 2024 with the average rising to \$267 (a positive sign). This puts Roeland Park single family sale values per square foot above neighboring communities of Mission \$266, Merriam \$239, Lenexa \$258 and Overland Park \$258. Roeland Park remains below neighboring communities of Mission Woods \$355, Prairie Village \$325, Westwood \$295, and Fairway \$354. Roeland Park homeowners will likely continue to see their home values appreciate at a greater rate than the average Johnson County resident due to our proximity to communities with higher per square foot values than Roeland Park.



Where Your Property Tax Dollars Go:



Public schools receive most of the property taxes collected from property owners at 43%, in addition the community college receives 7% for a total of 50% going toward education. Next is the County at 21% (inclusive of the Library and JCPRD levies), then the City at 20% followed by the Fire District at 8%, and finally the State at 1%.

Property Tax Calculation Example:

Home Value (2025 Average Appraised Home Value): \$336,509

Total City Mill Rate: 25.20

Assessed Valuation:

Determine by multiplying the appraised value by 11.5%. (\$336,509 x 11.5%) \$38,698

Annual Tax Liability for City Services and Debt

To calculate the annual tax bill, divide the assessed valuation by 1,000 and multiply by the mill rate. (\$38,698/1,000 x 25.2) \$975.20

Monthly Expense for City Services:

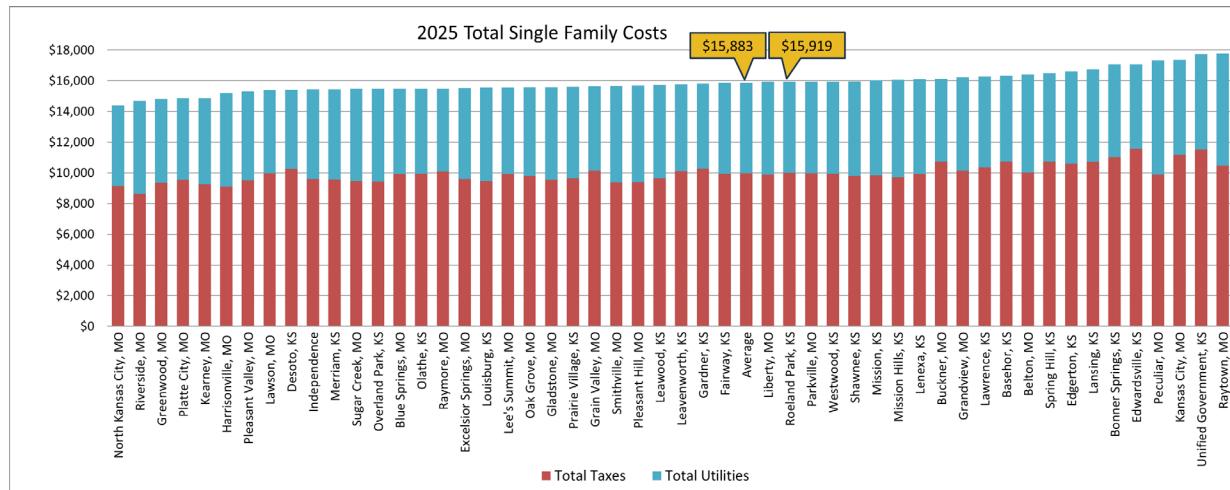
To determine the monthly tax expense for City services, divide the tax liability by 12 months. \$81.27/month

*Note: Assessed Value is the taxable value of property. It is derived by multiplying the fair market value, as determined by the County Assessor, by a percentage that is set by state statute. 11.5% of the fair market value of a home, 25% of the fair market value of commercial or industrial property, 30% of the fair market value of agricultural property and 20% of the fair market value of vehicles is taxable.

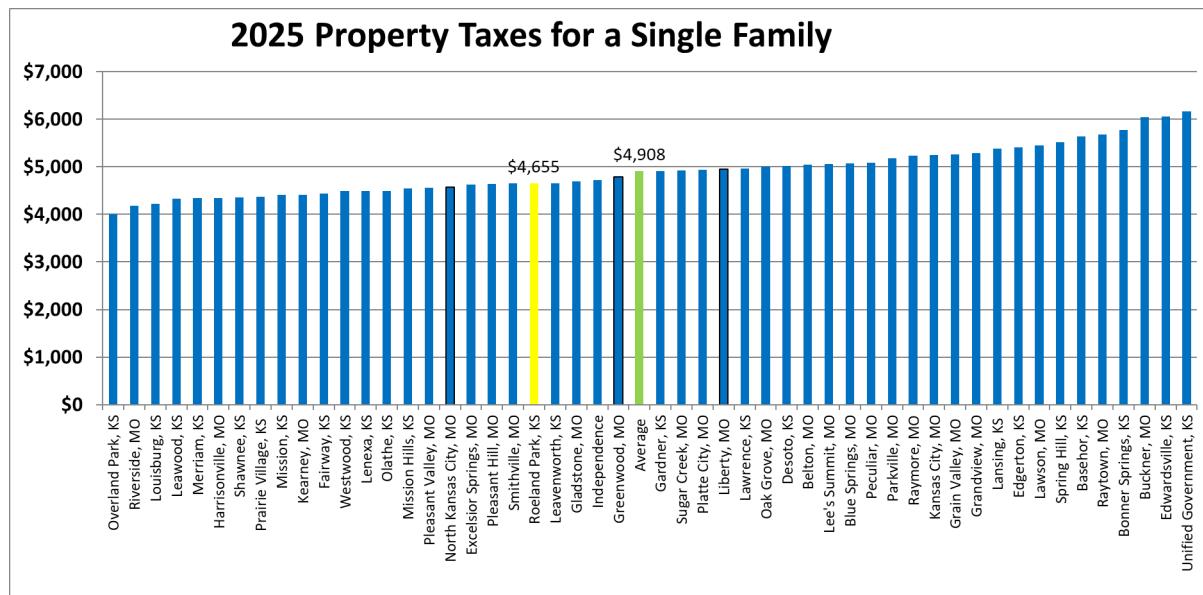
Johnson County Municipalities Comparison

Roeland Park's Cost of Living Compared to Neighboring Cities

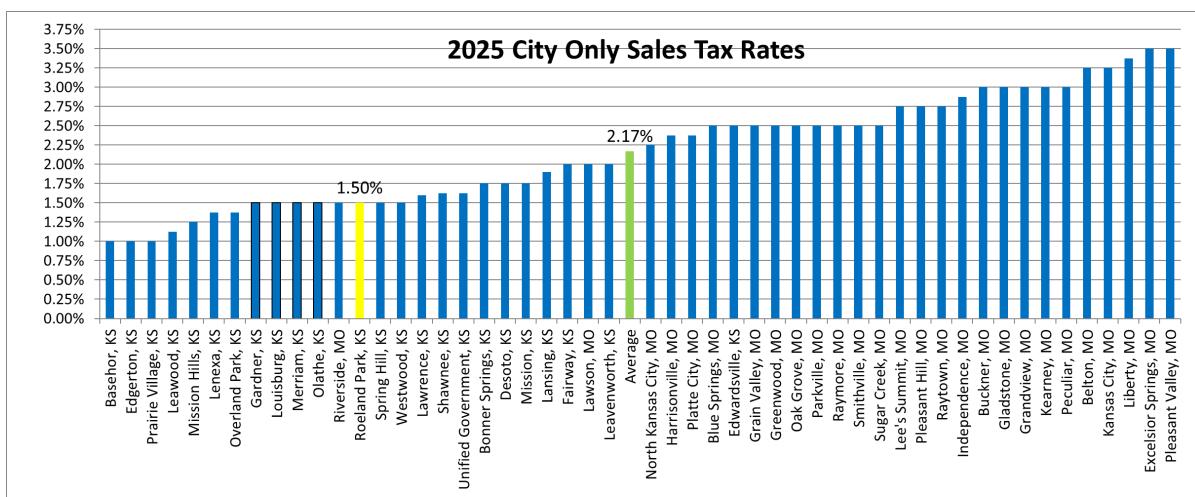
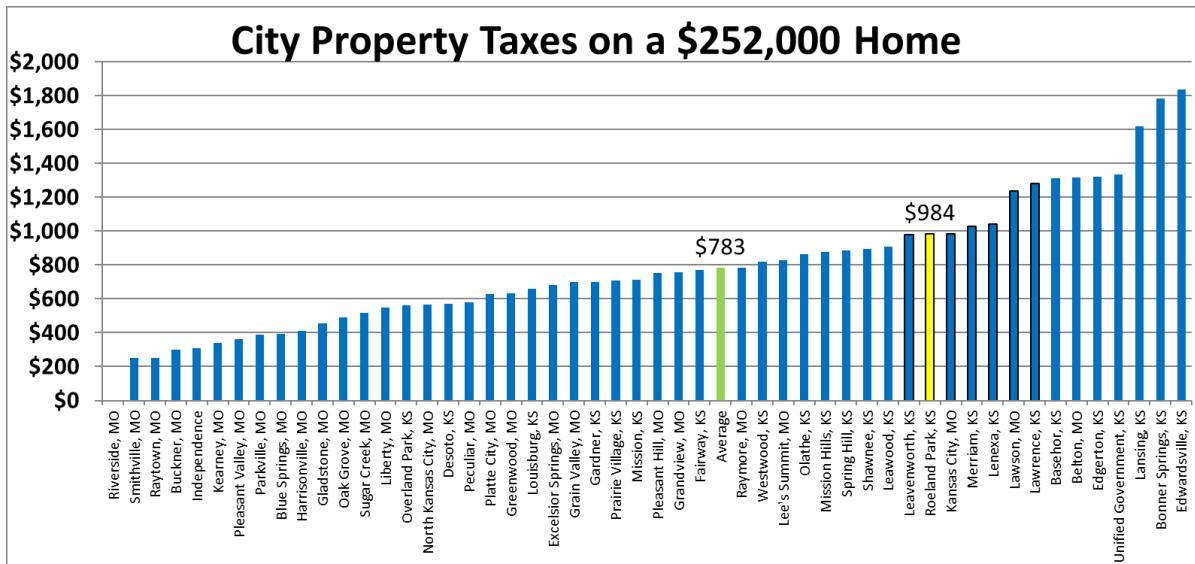
As of January 1, 2025, the utilities and taxes that a family of four would pay during the year was tallied assuming gross income of \$100,000, a home value of \$252,000, and taxable personal property valued at \$50,000. Roeland Park residents experience costs that are average within the Kansas City metro. This is noteworthy because Roeland Park has one of the highest mill levies in Johnson County.



It is also worthy of note that Roeland Park residents experience average property tax costs when compared to communities in the Kansas City metro. The graph below reflects the 25.5 mill rate in place for 2025 (it does not reflect the .20 mill reduction approved for 2026).



The city portion of these property taxes is, however, above average while the municipal sales tax is below average. See charts below.



About Roeland Park

Roeland Park was incorporated on July 2, 1951. A cozy community of 1.6 square miles, Roeland Park is home to 6,871 residents per the 2020 US Census. The City has one large apartment complex and 2,853 single family homes, most of which are modest single-story bungalows. However, the northeast portion of Johnson County has seen a trend in recent years of tear-down and rebuilds as each community is landlocked and built out. This trend has impacted neighboring cities of Westwood, Fairway and Prairie Village significantly. This type of redevelopment has been expanding to Roeland Park, albeit at a much slower rate and several of those modest homes have been leveled and replaced with much larger single-family homes.

Overall, the eastern-most suburbs in Kansas have become a popular location for all ages, especially Millennials. The median age of a Roeland Park resident is 33.4 and many young families move here to purchase their first home, they often stay because the sense of community, proximity to downtown Kansas City, and the affordability.

Demographics

Race & Hispanic Origin	
White alone	84%
Black/African American alone	2%
Hispanic/Latino (any race)	14%
All Other and mixed race	14%

Educational Attainment	
High School Graduate or Higher	98.5%
Bachelor's Degree or Higher	54.5%

Household Income	
Less than \$15k	9.5%
\$15k-\$35k	8.2%
\$35k-\$50k	7.3%
\$50-\$75k	19%
\$75k-\$100k	18%
\$100k-\$150k	20.6%
\$150k +	17.4%

Schools and Public Facilities

Roeland Park is home to Roesland Elementary, a Shawnee Mission Public School facility which was recently named one of two schools in the state to be honored by the National Association of Elementary and Secondary Education Act Distinguished Schools. Roeland Park is also home to St. Agnes Primary School and Bishop Miege High School, both highly regarded Catholic schools that draw attendance from across the metro area. Roeland Park is also home to Horizon Academy, a private K-9 school for students with language-based learning disabilities.

The Cedar Roe branch of the Johnson County library is also located in Roeland Park as is the City owned Roeland Park Community Center and Aquatic Center, located on the same campus. Parks and trees are incredibly important to our residents. The City has been named a Tree City USA for 32 years and is home to seven parks, including four pocket parks.

How Roeland Park Compares in Spending Per Person

Roeland Park's general fund expenditure per capita is 42% lower than the average for Johnson County cities. Roeland Park's general fund does not cover fire or library services, which is also the case for Fairway, Mission, Mission Hills, Prairie Village and Westwood.

City	Population (2020 Census)		2026 General Fund	General Funds Per Capita
	23,287	6,871		
Gardner**			\$20,835,300	\$895
Roeland Park		6,871	\$7,741,915	\$1,127
Shawnee**		67,311	\$80,383,925	\$1,194
Olathe*		141,290	\$227,700,242	\$1,612
Mission		9,954	\$16,360,000	\$1,644
Spring Hill***		7,952	\$13,457,641	\$1,692
Fairway		4,170	\$7,464,959	\$1,790
Overland Park**		197,238	\$354,100,000	\$1,795
Leawood**		33,902	\$63,639,500	\$1,877
Average		37,292	\$63,784,680	\$1,941
Westwood		1,750	\$3,495,058	\$1,997
Lenexa**		57,434	\$116,226,820	\$2,024
Prairie Village		22,957	\$50,862,373	\$2,216
Merriam**		11,098	\$26,495,780	\$2,387
De Soto		6,118	\$15,627,890	\$2,554
Mission Hills		3,594	\$10,214,836	\$2,842
Edgerton		1,748	\$5,948,646	\$3,403

* Provides Fire Services

** Provides Fire & Library Services

***Resides in 2 counties, only JOCO is reflected

Per Capita Property Tax Revenues and Property Tax Per 1 Mill

Roeland Park's property tax generation on a per capita basis is at the lower end for Johnson County communities. The cities of Merriam, Westwood, and Lenexa have similar mill levies to Roeland Park; however, generate 45% - 75% more in property taxes or more on a per capita basis.

City	Population (2020 Census)	2025 Assessed Value (2026 Budget)	2025 Mill Levy (2026 Budget)	Value of 1 Mill	Property Tax Per Capita
Gardner**	23,287	\$368,997,923	18.2	\$368,998	288
De Soto	6,118	\$174,060,426	12.9	\$174,060	368
Overland Park**	197,238	\$5,618,219,512	14.5	\$5,618,220	414
Olathe*	141,290	\$2,960,928,780	23.3	\$2,960,929	482
Shawnee**	67,311	\$1,409,080,761	23.2	\$1,409,081	487
Roeland Park	6,871	\$136,044,643	25.2	\$136,045	499
Mission	9,954	\$231,746,137	22.0	\$231,746	512
Spring Hill***	7,952	\$204,462,299	22.0	\$204,462	565
Prairie Village	22,957	\$718,815,346	18.3	\$718,815	574
Average	37,292	\$1,002,187,665	22.1	\$1,002,188	720
Merriam**	11,098	\$299,603,290	26.4	\$299,603	729
Fairway	4,170	\$156,612,690	19.9	\$156,613	748
Westwood	1,750	\$52,511,041	25.2	\$52,511	756
Lenexa**	57,434	\$1,897,760,296	26.5	\$1,897,760	874
Leawood**	33,902	\$1,455,145,142	23.5	\$1,455,145	1,009
Edgerton	1,748	\$94,162,993	29.6	\$94,163	1,595
Mission Hills	3,594	\$256,851,355	22.8	\$256,851	1,627

*Includes Fire & Library

**Includes Fire

***Resides in 2 counties, only Johnson County is reflected

Staffing Levels

Appendix B provides a history (2018-2026) of full-time equivalents by position and department for the City of Roeland Park. There are no staffing changes proposed for 2026. Changes for 2025 included the addition of a full time Management Analyst position at City Hall, bringing the crossing guard for Roesland Elementary in-house (vs contracted) and replacing the City Hall and Public Works interns (in 2024) with a part-time Administrative Assistant for Public Works. The table below provides a comparison of staffing levels among local communities on a per 1,000 resident bases. Some of the communities listed are full service, providing utilities. Olathe and Gardner for example provide utilities as well as fire service. Roeland Park does not provide fire service or utilities, the communities of Fairway, Mission, Mission Hills, Prairie Village, and Westwood are comparable to Roeland Park in the services provided. The measure reflects Roeland Park's lean approach to staffing.

City	Population (2020 Census)	FTE Staff 2026	Staff per 1,000 residents
Mission Hills	3,594	11	3.1
Shawnee**	67,311	353	5.2
Fairway	4,170	24	5.8
Prairie Village	22,957	138	6.0
Roeland Park	6,871	43	6.2
Overland Park**	197,238	1241	6.3
Mission	9,954	71	7.1
Gardner**	23,287	184	7.9
Olathe*	141,290	1142	8.1
Average	37,292	274	8.4
De Soto	6,118	52	8.5
Spring Hill***	7,952	69	8.7
Leawood**	33,902	306	9.0
Lenexa**	57,434	569	9.9
Westwood	1,750	18	10.3
Merriam**	11,098	127	11.5
Edgerton	1,748	36	20.6

*Includes Fire & Library

**Includes Fire

***Resides in 2 counties, only Johnson County is reflected



2026-2028 **BUDGET OVERVIEW**

Roeland Park Community Center

THIS SECTION INCLUDES

- Budget Overview by Source
- Fund Overview by Source
- Revenue Highlights
- Expenditure Highlights
- General Fund Overview
- Summary of Financial Policies
- Fund Description
- Fund Balance Major Changes
- Use of Funds by Department
- 2026 Budget Calendar



City of Roeland Park
All Funds Overview by Source - 2022 Actual-2028 Budget

	2022	2023	2024	2025 Projected	2026 Budget	2027 Budget	2028 Budget
Beginning Fund Balance	<u>10,875,924</u>	<u>10,796,893</u>	<u>13,932,000</u>	<u>16,983,469</u>	<u>14,853,163</u>	<u>8,743,701</u>	<u>8,926,828</u>
Beginning Fund Balance (without TDDs)	<u>12,803,536</u>	<u>12,272,302</u>	<u>14,920,986</u>	<u>17,641,512</u>	<u>15,555,266</u>	<u>9,441,455</u>	<u>8,926,828</u>
Revenues							
Property Taxes	\$ 2,615,487	\$ 2,961,234	\$ 2,958,910	\$ 3,318,384	\$ 3,588,130	\$ 3,619,105	\$ 3,691,155
TIF Property Taxes	1,141,842	962,999	1,121,267	475,500	486,110	1,112,450	1,138,000
Franchise Taxes	491,353	523,223	448,080	462,045	466,095	470,190	474,335
Special Assessments	819,799	856,140	1,091,036	1,103,190	1,102,765	1,077,560	1,116,145
Intergovernmental Revenue	1,574,018	2,125,396	871,656	2,473,660	1,340,453	2,856,773	1,038,123
Sales Tax	4,975,427	5,142,229	5,067,624	4,961,180	5,012,925	4,600,508	4,107,870
Licenses and Permits	143,643	136,501	154,478	139,900	139,900	139,900	139,900
Fines and Forfeitures	175,093	137,520	179,776	224,000	226,220	228,460	230,730
Program Fees	112,558	104,925	140,291	156,700	156,210	158,245	160,060
Other Sources	504,438	4,407,258	457,935	1,667,685	323,375	500,815	913,500
Interest	32,877	526,580	656,374	575,035	426,135	222,795	195,595
Total Revenues	<u>12,586,535</u>	<u>17,884,005</u>	<u>13,147,427</u>	<u>15,557,279</u>	<u>13,268,318</u>	<u>14,986,801</u>	<u>13,205,413</u>
Special Law Enforcement Resources	12,160	23,336	26,125	7,500	2,000	2,000	2,000
Transfers In	2,046,314	1,857,635	2,534,465	1,824,540	480,615	934,500	429,255
Total Resources	<u>25,520,933</u>	<u>30,561,869</u>	<u>29,640,017</u>	<u>34,372,788</u>	<u>28,604,096</u>	<u>24,667,002</u>	<u>22,563,496</u>
	<u>25,520,933</u>	<u>30,561,870</u>	<u>29,640,020</u>	<u>34,372,794</u>	<u>28,604,106</u>	<u>24,667,017</u>	<u>22,563,517</u>
Expenditures							
Salary & Benefits	3,143,845	3,121,098	3,830,653	4,124,140	4,321,865	4,503,815	4,694,143
Contractual Services	2,320,137	2,790,563	2,638,618	3,234,005	3,134,758	3,045,015	3,086,189
Commodities	464,937	395,566	272,938	301,500	345,495	858,245	348,075
Capital Outlay	5,725,079	7,849,474	2,826,576	8,127,210	9,850,150	6,350,500	3,330,615
Debt Service	597,644	595,504	527,038	880,230	728,745	560,306	139,150
Total Expenditures	<u>12,251,642</u>	<u>14,752,204</u>	<u>10,095,823</u>	<u>16,667,085</u>	<u>18,381,013</u>	<u>15,317,881</u>	<u>11,598,172</u>
Special Law Enforcement Restricted	16,026	20,075	26,260	18,000	6,000	6,000	6,000
Non-Expenditure Appropriation	410,058	(45)	-	1,010,000	992,766	127,092	130,862
Transfers Out	2,046,314	1,857,635	2,534,465	1,824,540	480,615	934,500	429,255
Total Appropriations	<u>14,724,040</u>	<u>16,629,869</u>	<u>12,656,548</u>	<u>19,519,625</u>	<u>19,860,394</u>	<u>16,385,473</u>	<u>12,164,288</u>
Ending Fund Balance with TDDs	<u>\$ 10,796,893</u>	<u>\$ 13,932,000</u>	<u>\$ 16,983,469</u>	<u>\$ 14,853,163</u>	<u>\$ 8,743,701</u>	<u>\$ 8,281,529</u>	<u>\$ 10,399,208</u>
Ending Fund Balance excluding TDDs	<u>\$ 12,272,302</u>	<u>\$ 14,920,986</u>	<u>\$ 17,641,512</u>	<u>\$ 15,555,266</u>	<u>\$ 9,441,455</u>	<u>\$ 8,926,828</u>	<u>\$ 10,399,208</u>

Notes:

*The TDD funds are in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. All revenues generated in the fund are turned over to the trustee. The negative ending fund balance indicates that the entire balance is due upon receipt. These will retire at the end of 2027

*The nonexpenditure appropriations reflect property tax revenues diverted to TIF funds or pending property tax appeals from big box retailers using the "dark store theory" approach. It also includes the fund balance of the CID resources in the event it's applied.

City of Roeland Park
Fund Overview by Source - 2026 Budget

	General	Debt Service	Aquatic Fund	Storm Water	Special Street (27A)	Community Center (27C)	Infrastructure (27D)	Special	
								Equip & Bldg Reserve	TDD #1 - Price Chopper
Beginning Fund Balance	3,156,845	69,709	199,370	9,730	2,707,445	612,847	1,553,660	1,231,945	(702,104)
Revenues									
Property Taxes	\$ 3,473,205	\$ 114,925		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TIF Property Taxes	-	-	-	-	-	-	-	-	-
Franchise Taxes	466,095	-		-	-	-	-	-	-
Special Assessments	744,460	100,805		257,500	-	-	-	-	-
Sales/Use Taxes	2,021,010				1,234,515	252,500	1,017,070	-	338,350
Intergovernmental Revenue	229,910	7,583	-	-	1,102,960	-	-	-	-
Licenses and Permits	139,900	-		-	-	-	-	-	-
Fines and Forfeitures	226,220	-		-	-	-	-	-	-
Program Fees			134,990	-	-	21,220	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-	-
Other Sources	284,610	-	-	-	8,000	-	-	-	-
Interest	126,275	4,500	3,500	390	94,760	22,525	23,305	18,480	4,000
Total Revenues	7,711,685	227,813	138,490	257,890	2,440,235	296,245	1,040,375	18,480	342,350
Sp. Law Enforcement Resources	14,964	-	-	-	-	-	-	-	-
Transfers In	29,030	-	252,785	-	75,000	-	-	123,800	-
Total Resources	10,912,524	297,522	590,645	267,620	5,222,680	909,092	2,594,035	1,374,225	(359,754)
Expenditures									
Salary & Benefits	3,863,760	-	231,020	54,025	86,415	86,645	-	-	-
Contractual Services	2,689,955	-	98,950	22,350	85,000	65,830	40,000	-	5,000
Commodities	143,740	-	41,305	3,000	25,000	8,650	-	123,800	-
Capital Outlay	226,500	-	20,000	177,650	4,564,000	-	1,377,000	-	-
Debt Service	-	249,265	-	-	-	-	-	-	333,000
Total Expenditures	6,923,955	249,265	391,275	257,025	4,760,415	161,125	1,417,000	123,800	338,000
Sp. Law Enforcement Restricted	6,000	-	-	-	-	-	-	-	-
Non-Expenditure Appropriation	120,600	4,000	-	-	-	-	-	-	-
Transfers Out	451,585	-	-	-	-	29,030	-	-	-
Total Appropriations	7,502,140	253,265	391,275	257,025	4,760,415	190,155	1,417,000	123,800	338,000
Ending Fund Balance	\$ 3,410,384	\$ 44,257	\$ 199,370	\$ 10,595	\$ 462,265	\$ 718,937	\$ 1,177,035	\$ 1,250,425	\$ (697,754)

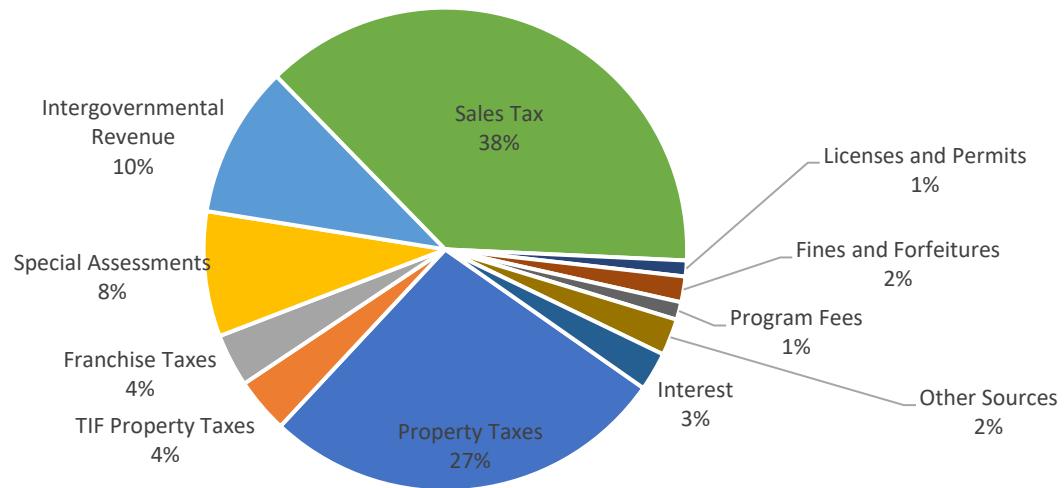
All revenues generated in the TDD funds are turned over to the trustee. The negative ending fund balance indicates the entire balance is due upon receipt.

City of Roeland Park
Fund Overview by Source - 2026 Budget

	TIF 3- Blvd Apts								Totals Excluding TDD Funds
	TDD #2 - Lowes	CID #1 - RP Shopping Center	and Roe Parkway	Property Owners Assoc.	TIF 4- The Rocks	Economic Development	Totals		
	0	912,074	2,506,518	23,876	36,798	2,521,488	14,840,201	15,542,304	
Beginning Fund Balance									
Revenues									
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,588,130	\$ 3,588,130	
TIF Property Taxes	-	-	\$ 443,780	-	42,330	-	\$ 486,110	\$ 486,110	
Franchise Taxes	-	-	-	-	-	-	\$ 466,095	\$ 466,095	
Special Assessments	-	-	-	-	-	-	\$ 1,102,765	\$ 1,102,765	
Sales/Use Taxes	149,480	-	-	-	-	-	\$ 5,012,925	\$ 4,525,095	
Intergovernmental Revenue	-	-	-	-	-	-	\$ 1,340,453	\$ 1,340,453	
Licenses and Permits	-	-	-	-	-	-	\$ 139,900	\$ 139,900	
Fines and Forfeitures	-	-	-	-	-	-	\$ 226,220	\$ 226,220	
Program Fees	-	-	-	-	-	-	\$ 156,210	\$ 156,210	
Bond Proceeds	-	-	-	-	-	-	\$ -	\$ -	
Other Sources	-	-	-	30,765	-	-	\$ 323,375	\$ 323,375	
Interest	2,000	-	37,600	-	550	88,250	\$ 426,135	\$ 420,135	
Total Revenues	151,480	-	481,380	30,765	42,880	88,250	13,268,318	12,774,488	
Sp. Law Enforcement Resources	-	-	-	-	-	-	\$ 14,964	\$ 14,964	
Transfers In	-	-	-	-	-	-	\$ 480,615	\$ 480,615	
Total Resources	151,480	912,074	2,987,898	54,641	79,678	2,609,738	28,604,098	28,812,371	
Expenditures									
Salary & Benefits	-	-	-	-	-	-	4,321,865	4,321,865	
Contractual Services	5,000	43,908	-	28,765	20,000	30,000	3,134,758	3,124,758	
Commodities	-	-	-	-	-	-	345,495	345,495	
Capital Outlay	-	-	1,050,000	-	-	2,435,000	9,850,150	9,850,150	
Debt Service	146,480	-	-	-	-	-	728,745	249,265	
Total Expenditures	151,480	43,908	1,050,000	28,765	20,000	2,465,000	18,381,013	17,891,533	
Sp. Law Enforcement Restricted	-	-	-	-	-	-	6,000	6,000	
Non-Expenditure Appropriation	-	868,166	-	-	-	-	992,766	992,766	
Transfers Out	-	-	-	-	-	-	480,615	480,615	
Total Appropriations	151,480	912,074	1,050,000	28,765	20,000	2,465,000	19,860,394	19,370,914	
Ending Fund Balance	\$ 0	\$ (0)	\$ 1,937,898	\$ 25,876	\$ 59,678	\$ 144,738	\$ 8,743,704	\$ 9,441,457	

2026 Revenue Highlights

2026 Revenue - All Funds



All revenues city-wide total \$13.27 million. These figures do not include inter-fund transfers or Special Law Enforcement revenues.

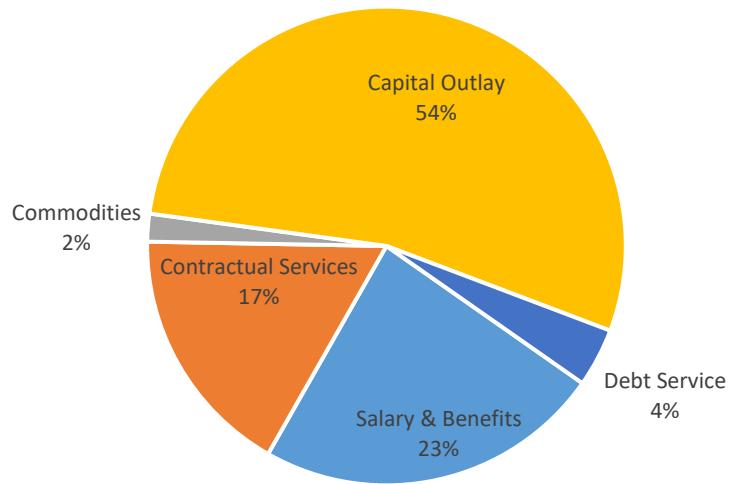
- **Sales & Use Taxes:** Projected revenues for all sales and use taxes, including those generated by special taxing districts and the county-wide sales taxes, total \$5.01 million.
- **Property Taxes:** The City anticipates generating \$3.59 million in property taxes from its mill rate of 25.2. Less taxes diverted to TIF funds, the General and Bond & Interest Fund should see net revenues of approximately \$3.46 million.
- **TIF Property Taxes:** The City budgeted \$486,110 in revenue in all TIF funds from property taxes directed to TIF projects. The City has two active TIF districts, 3 and #4, and two separate funds for these resources as of 2026; TIF 2 expired in 2021, and TIF 1 expired in 2024. TIF 3 was extended in 2025. TIF 4 was established in 2023
- **Special Assessments:** Approximately \$1.10 million is anticipated from special assessments for storm drainage improvement districts, solid waste services including the City operated leaf collection program and curbside glass recycling program, and a storm water utility fee collected from properties that are not within a storm drainage improvement district.
- **Franchise Fees:** approximately \$462,000 in franchise fees are anticipated in the General Fund. Cable and landline telephone franchise fees seem to have stabilized; Electric and gas franchise fees are anticipated to see modest increases (1%) driven by rate adjustments.
- **Intergovernmental:** Intergovernmental revenues consist of personal property tax revenues, alcohol, transient guest tax and motor fuel taxes, and grants received from the county, state or federal government. Transient guest tax is levied on short-term rentals in the City. These revenues are deposited in the General and Bond & Interest funds. This is approximately \$1.34 million.
- **Municipal Court Fines & Forfeitures:** A total of about \$226,000 is projected from court fines, bond forfeitures as well as state fees and court costs. This amount is consistent with 2025 projected revenues. These fees have declined in the past five years due to reduced fines. However, 2025

reflects a marked increase in collections due to higher citation rates and fewer continuances in municipal court.

- **Other Sources & Interest:** Interest consists of earnings on idle reserves and totals approximately \$426,000. Other Sources consist of program fees, licenses and permits, reimbursements for capital projects from partner cities, and rental income and is projected at approximately \$323,000 in 2026.

2026 Expenditure Highlights

2026 Expenditures - All Funds



Expenditures city-wide, excluding special law enforcement, transfers and non-expenditure appropriation total \$19.86 million. Operating expenditures total \$7.80 million (a 1.9% increase over 2025 projections).

- **Salary & Benefits:** The 2026 Budget includes \$4.32 million in personnel expenses including wages and benefits. Compared to the 2025 Projected Budget of \$4.12 million, equating to a 4.8% increase. The increase is due to a merit increase budget of 4.5% and 7% projected increase in medical insurance premiums. No staffing level changes are anticipated.
- **Contractual Services:** All contractual services total \$3.13 million in FY 2026, which is a 3.1% decrease from the 2025 Projected Budget. The decrease is largely due to contracted consulting services for major planning initiatives underway in 2025. Inflation driven increases are reflected in the 2026 budget for utilities, software subscriptions and professional services.
- **Commodities:** All commodities total \$345,495 for 2026, an increase from the projected 2025 budget due to more non-capital equipment being purchased in 2026.
- **Capital Outlay:** Capital outlay totals \$9.85 million, a \$1.7 million increase from the 2025 Projected Budget. The increase is due to 2026 including more projects than normal including multiple street improvement projects and Nall Park master plan related improvements.
- **Debt Service:** Debt service totals \$728,745. The 2010-1 GO Bond issued was retired in 2023 leaving only the 2020-1 GO Bond issue and two TDD bonds issues outstanding in 2026. The two TDD's were extended in 2025 through 12/31/27, reflecting the statutory term limit of 22 years.

Summary of Significant Changes between the Proposed and Adopted Budget

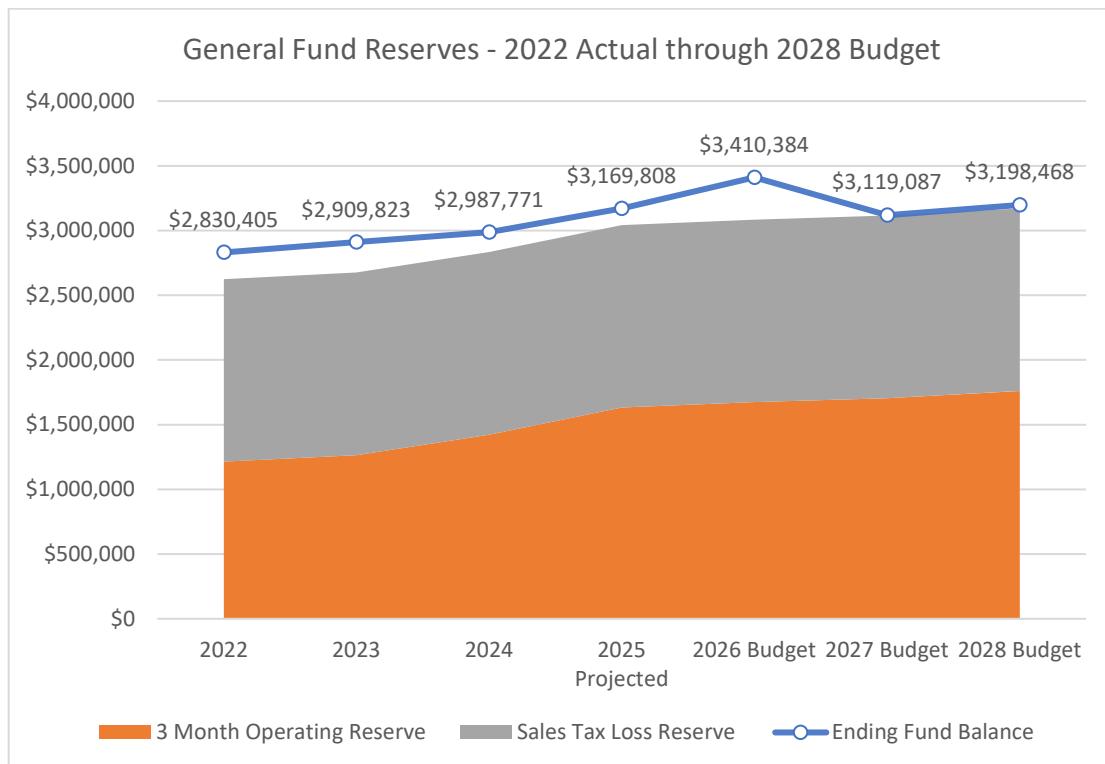
The City of Roeland Park operates with a small budget, that does not change dramatically year-to-year outside of capital expenditures. There were no significant changes between the proposed and adopted budget for FY 2026.

City of Roeland Park
Fund Overview by Source - General Operating Fund

	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025 Projected</u>	<u>2026 Budget</u>	<u>2027 Budget</u>	<u>2028 Budget</u>
Beginning Fund Balance	<u>2,995,245</u>	<u>2,810,070</u>	<u>2,886,225</u>	<u>2,964,305</u>	<u>3,156,845</u>	<u>3,401,420</u>	<u>3,114,120</u>
Revenues							
Property Taxes	\$ 2,436,896	\$ 2,779,152	\$ 2,857,999	\$ 3,199,634	\$ 3,473,205	\$ 3,501,910	\$ 3,571,645
Franchise Taxes	491,353	523,223	448,080	462,045	466,095	470,190	474,335
Special Assessments	574,195	611,208	656,796	691,595	744,460	762,785	785,645
Sales Taxes	1,993,047	2,074,692	2,046,226	2,001,000	2,021,010	1,963,895	1,983,530
Intergovernmental	219,171	227,749	232,344	226,060	229,910	232,080	234,275
Licenses and Permits	143,643	136,501	154,478	139,900	139,900	139,900	139,900
Fines and Forfeitures	175,093	137,520	179,776	224,000	226,220	228,460	230,730
Other Sources	408,186	364,690	336,212	309,815	284,610	351,125	324,860
Interest	28,691	143,934	123,818	150,000	126,275	102,045	93,425
Total Revenues	<u>6,470,275</u>	<u>6,998,669</u>	<u>7,035,729</u>	<u>7,404,049</u>	<u>7,711,685</u>	<u>7,752,390</u>	<u>7,838,345</u>
Special Law Enforcement Resources	36,364	43,674	49,724	30,964	14,964	10,964	6,964
Transfers In	174,819	25,810	26,840	27,915	29,030	30,190	31,400
Total Resources	<u>9,676,703</u>	<u>9,878,223</u>	<u>9,998,518</u>	<u>10,427,233</u>	<u>10,912,524</u>	<u>11,194,964</u>	<u>10,990,829</u>
Expenditures by Appropriation							
Salary & Benefits	\$ 2,922,097	\$ 2,883,186	\$ 3,430,528	\$ 3,700,120	\$ 3,863,760	\$ 4,028,110	\$ 4,200,133
Contractual Services	1,803,451	2,076,027	2,141,349	2,681,665	2,689,955	2,646,030	2,692,914
Commodities	130,281	99,401	121,329	148,515	143,740	146,915	146,260
Capital Outlay	214,928	192,967	56,621	222,500	226,500	221,500	222,500
Debt Service	-	-	-	-	-	-	-
Total Expenditures	<u>5,070,757</u>	<u>5,251,580</u>	<u>5,749,827</u>	<u>6,752,800</u>	<u>6,923,955</u>	<u>7,042,555</u>	<u>7,261,807</u>
Special Law Enforcement Restricted	16,026	20,075	26,260	18,000	6,000	6,000	6,000
Non-Expenditure Appropriation	23,020	(80)	-	-	120,600	123,012	126,700
Transfers Out	1,736,495	1,696,825	1,234,660	486,625	451,585	904,310	397,855
Total Appropriations	<u>6,846,298</u>	<u>6,968,400</u>	<u>7,010,747</u>	<u>7,257,425</u>	<u>7,502,140</u>	<u>8,075,877</u>	<u>7,792,362</u>
Ending Fund Balance	<u>\$ 2,830,405</u>	<u>\$ 2,909,823</u>	<u>\$ 2,987,771</u>	<u>\$ 3,169,808</u>	<u>\$ 3,410,384</u>	<u>\$ 3,119,087</u>	<u>\$ 3,198,468</u>
Change In Ending Fund Balance	(164,840)	99,753	101,546	205,503	253,539	(282,333)	84,348
25% of Annual Operating Expenses (Reserve Benchmark)	1,213,957	1,264,653	1,423,302	1,632,575	1,674,364	1,705,264	1,759,827
Sales Tax Loss Reserve	1,410,000	1,410,000	1,410,000	1,410,000	1,410,000	1,410,000	1,410,000
1% for Art Escrow	76,161	76,161	0	0	0	0	0
Ending Fund Balance In Excess of Sales Tax Reserve + Reserve Benchmark	130,287	159,009	154,470	127,233	326,021	3,824	28,641
Operating Expenses	4,855,829	5,058,613	5,693,206	6,530,300	6,697,455	6,821,055	7,039,307
Unrestricted Ending Fund Balance as a % of Annual Operating Expenses	28%	28%	28%	27%	30%	25%	25%

General Fund Overview

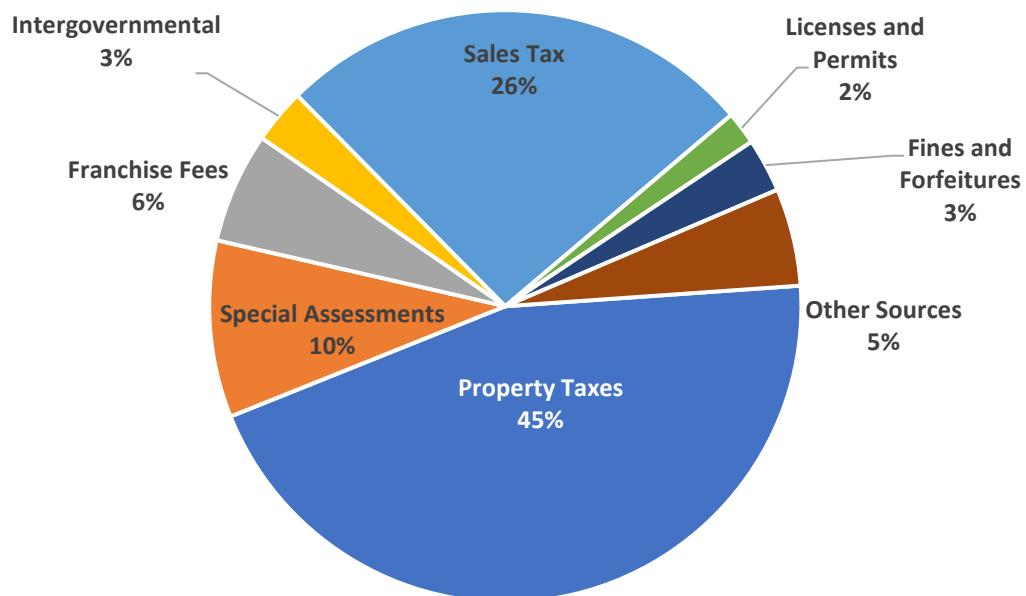
The Governing Body has adopted a Reserve Policy which establishes reserve targets to address economic conditions when significant revenue fluctuations may exist, it is prudent to target reserves at three months operating expenses or higher. Due to the potential loss of any one of the 6 major retailers located in Roeland Park, the City accumulated and maintains enough reserves (\$1.41 million) to endure a two-year vacancy for one of these major retailers. This is a real possibility, as large retailers will vacate space for a new location and continue to pay rent at two sites in order tie up the old property and limit competition in the market. Twenty-five percent of 2026 General Fund operating expenditures is \$1.67 million, adding \$1.41 million to cover a significant and sustained reduction in sales tax revenues brings the General Fund reserve goal to \$3.08 million. The estimated ending General Fund balance for 2026 is \$3.41 million, keeping us above our goal. This balance is being held higher than normal in anticipation of a street sweeper purchase in 2027. To continue the process of pay-as-you-go financing of capital and not issue new debt, the Governing Body approved the use of funds in excess of the above stated reserve goal to finance capital projects. The graph below reflects the projected General Fund ending balance continuing to meet our goals looking out through 2028.



2026 General Fund Revenues

Revenues generated in 2026 are projected to be \$7.71 million. With the inclusion of fund balances and Special Law Enforcement funds, total 2026 resources available are projected at \$10.91 million. Current revenues are collected from six primary sources: property tax (45%), sales tax (26%), special assessments (10%), franchise fees (6%), other sources (4%), intergovernmental (3%), and fines and forfeitures (3%). Property tax collections reflect only the general operations portion of the mill levy (24.40). Sales tax collections include 3 / 8 cents of the City's total sales taxes and all the County's share of sales taxes. The total City sales tax rate increased from 1.25% to 1.50% as of April 1, 2021, following voter approval in the fall of 2020. Franchise fees are 5% of gas, electric, telephone, cable and internet service charges. Other Sources includes lease revenue, the reimbursement for the school resource officer and other miscellaneous sources. Property tax is revenue generated from ad valorem taxes on real estate only.

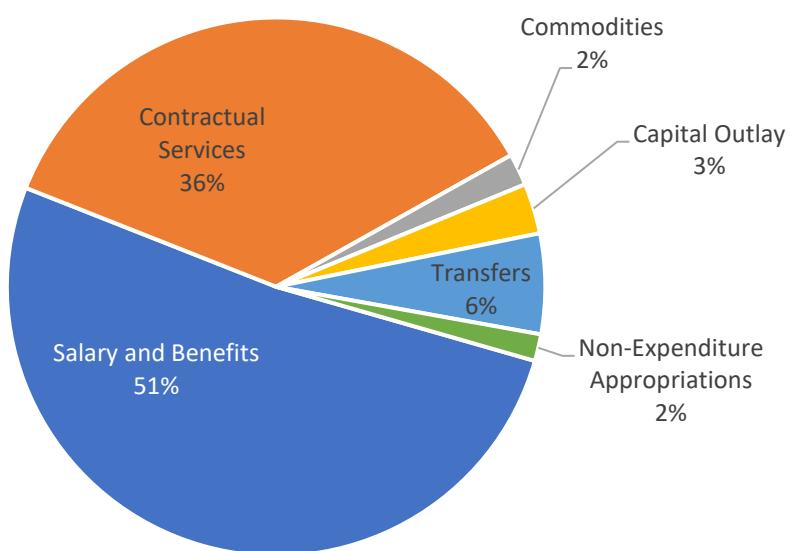
2026 General Fund Revenues - \$7.71 million



2026 General Fund Expenditures

2026 budgeted expenditures in the General Fund total \$7.456 million. Excluding Special Law Enforcement, non-expenditure appropriations and transfers out, total expenditures in the General Fund are \$6.92 million. Operating expenses make up \$6.66 million (a 2.5% increase over 2025 projected operating expenses).

2026 General Fund Expenditures - \$7.456 million

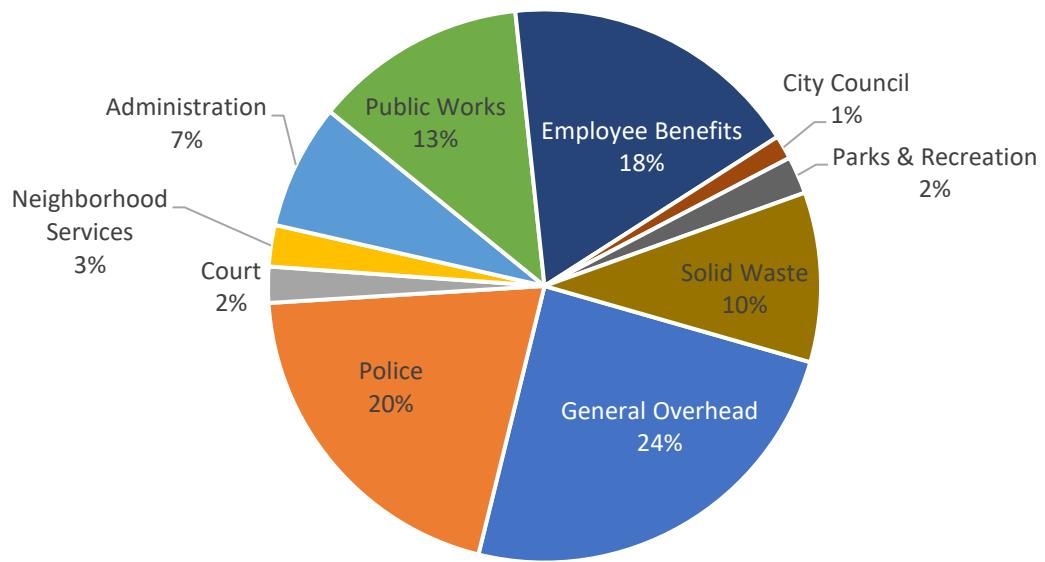


The above chart includes all departments but separates transfers out to other funds and non-expenditure appropriations (TIF property tax reductions). These are not actual expenditures but do impact total resources in the General Fund. Salary and Benefits (Personnel Costs) make up the largest type of expenditure in the General Fund (51%), followed by Contractual Services (36%). Transfers out represent 6% of the total General Fund, Capital Outlay accounts for 3%, Commodities comprise 2% and Non-Expenditure Appropriations represent 2% of the overall budget.

General Fund expenditures are budgeted based upon major activities (Departments) as illustrated in the chart below. The General Overhead Department has the largest budget (25%) and covers a broad range of service expenses such as street lighting, traffic signals, audit fees, attorney fees, and liability insurance. The next largest is the Police Department (20%), followed by the Employee Benefits Department (18%), which accounts for insurance, pension and social security expenses. The Public Works Department is the fourth largest (13%) and accounts for contract street maintenance, contract tree trimming and mowing services, streetlight electric, as well as personnel expenses. The Solid Waste department is the next largest (10%) and accounts for contractual expenses for trash, recycling – including the curbside glass recycling program- and yard waste, as well as direct expenses for the leaf collection service. The Administrative Department is the next largest department (7%),

followed by Neighborhood Services (3%), Parks and Recreation (2%), Court (2%), then City Council (1%).

2026 General Fund Expenditures by Department - \$7.456 million



Long Range Financial Forecast

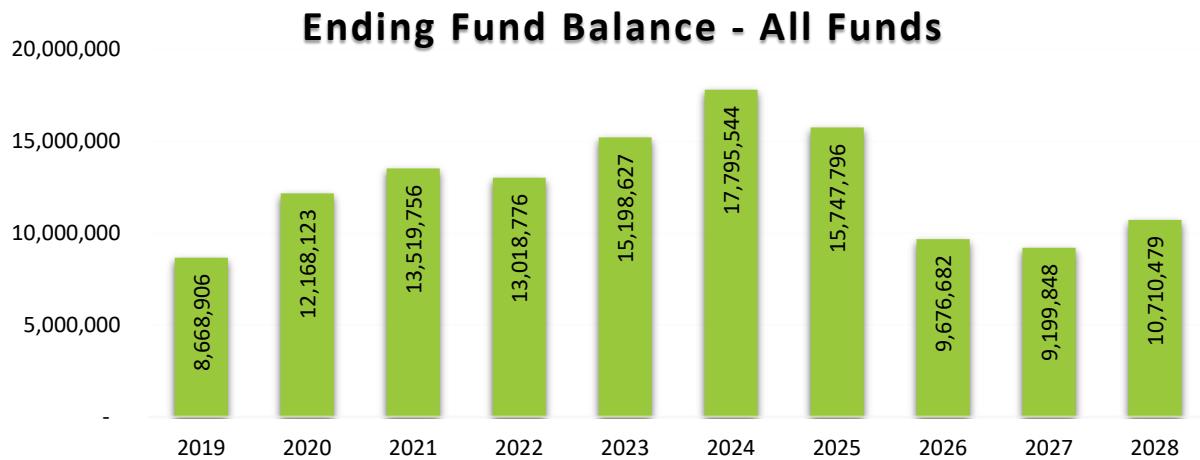
While the budget is adopted for the following fiscal year, we also provide projections for FY 2027-2028 and those are displayed throughout this document. In addition to what is illustrated here, staff also builds a five-year forecast, with specific emphasis on the General, Debt Service, Combined Street & Highway, and Special Infrastructure Funds. These funds make up 84% of projected revenues and 70% of overall expenditures in 2026. These forecasts help the Governing Body and Staff to

- Obtain a better understanding of the City's future financial opportunities and challenges.
- Create a common set of assumptions and expectations.
- Place an emphasis on long-term financial planning.

The financial models are dynamic and change constantly as staff analyze and adjusts assumptions. Overall, the models are tools to illustrate the impact of policy decisions and potential trends. The City has also developed a set of budget principles to guide the preparation of the multi-year financial models, annual budget, and Capital Improvement Program (CIP). These budget principles include

- Funding ongoing operating expenditures with ongoing revenue sources.
- Using one-time revenues for one-time expenditures (capital projects, for example).
- Maintaining sufficient reserve balances to address unforeseen events.
- Using a conservative approach to revenue estimation to avoid budget shortfalls during the fiscal year.
- Preparing equipment, facility and capital improvement schedules and funding those maintenance and replacement costs on a pay-go basis as much as possible.

The chart below illustrates the ending fund balance projections in all funds through 2028. The chart shows a drop in the ending fund balances from 2025 through 2027 due to reserves being invested in capital projects planned during this period. Greater than normal street reconstruction is planned during this time period along with the Nall Park Master Plan Improvements. In FY 2028, the ending fund balance increases due to lower planned capital investment that year.



Summary of Financial Policies

Overview

The City of Roeland Park's financial policies and provisions provide a basic framework for the overall financial management of the City. The policies guide the decision-making process of the City Council and Administration and provide guidelines for analyzing proposed programs and budgets. Some policies have been formally adopted by Council, others are planned for future development into formal policies and others provide administrative guidelines for the fiscal management of the City.

Budget Provisions:

The basis of budgeting is modified accrual for all budgeted funds. The City defines a balanced budget as total resources equal to total obligations. Total resources include beginning fund balances and total obligations include non-expenditure appropriations. Non-expenditure appropriations are those that will or may reduce available resources. In the City's budget, this includes TIF expenditures (i.e. resources diverted to TIF funds) in the General and Debt Service funds and possible Property Tax reductions due to appeals in some of our TIF funds. The budget presented is considered a structurally balanced budget. The budget adoption and amendment process is explained in the 2025 Budget Calendar.

Reserve Policy

Roeland Park has identified specific fund balance minimums that it intends to maintain specifically for the General Fund and Bond & Interest (Debt Service) Fund. The City defines fund balance as excess assets over liabilities in a fund. We also refer to this as the reserves in a fund. This policy is designed to establish guidelines to provide the structure of continuing fiscal stability, reduce financial risk and maintain adequate reserves for current and future requirements.

The Reserves policy states that the City will maintain reserves of at least two months (16.6%) of annual General Fund operating expenses or 16.6% of annual budgeted General Revenues, whichever is greater. However, since adoption, the Council and staff have made it a goal to achieve at least three months (25%) of annual General Fund operating expenses as reserves. The current policy is to maintain reserves of 25% of operating expenses in the General Fund above and beyond the \$1.41 million established in the same fund as a Sales Tax Reserve, which is a committed fund balance. The Sales Tax Reserve is described in greater detail in the Revenue section. These two reserves combined in 2024 total \$2.833 million or effectively 50% of operating expenditures (\$5.693 million) in the General Fund for 2024. The 2026 Budget reflects maintaining reserves equal to 30% of Operating Expenses on top of the \$1.41 million Sales Tax Reserve (equaling 49% of Operating Expenses).

The Debt Service Fund policy is to maintain reserves between 10% and 15% of annual principal and interest payments for bonds and temporary notes within the fund. Debt is to be used to finance capital projects with a life expectancy of at least seven years or greater. Debt is to be used in such a way that the term of financing does not exceed the useful life of the asset. In the budget presented, this policy is met in all years.

The City will also fund capital asset replacement and debt retirement of leases at an amount necessary to finance the acquisition of new equipment needed in the following year; and to finance needed future replacements and acquisitions by setting aside a reserve amount for some of the larger purchases. This reserve for equipment will be maintained in the Equipment and Building Reserve Fund. The same fund will

maintain reserves for public works, and city hall equal to approximately 2-4% of the replacement value of all City owned capital building assets. Minor repairs and replacements (typically \$5,000 or less) in public buildings will be taken from departmental operating budgets whenever possible.

Revenue Provisions:

Non-Recurring Revenue Policy

One-time or limited term resources, such as proceeds from asset sales, debt refinancing, one-time grants, legal settlements, budget savings and similar non-recurring resources shall not be used for current or new ongoing operating expenses. Appropriate uses of one-time resources include building improvements, equipment and vehicle replacement, infrastructure replacement, property acquisitions, early retirement of debt, contributions to reserve balances and other nonrecurring expenditures.

The City also attempts to maintain diversified and stable revenue streams to safeguard against fluctuations and market downturns.

The City establishes user fees using market research and attempts to charge fees equivalent to the cost of the service when possible. All user fees and charges are reviewed annually and amended as needed through a fee resolution.

Expenditure Provisions:

Purchasing Policy

The City's Purchasing Policy provides guidance to City officials on the expenditure of public funds. Ultimately the City Administrator, with the assistance of the Finance Director, is responsible for ensuring the provisions of the policy are adhered to by those purchasing goods, services and capital items on behalf of the City. The policy was updated in 2020 and included increases to spending thresholds for the City Administrator and Department heads. The revised policy sets limits on the purchase of single items for the City Administrator (\$15,000) and Department Directors (\$5,000), with exceptions for regular expenses and contractual agreements (lease payments, debt service, payroll, etc.), repetitive purchases (office supplies, auto parts/repairs, asphalt, etc.), and emergency purchases. The City Administrator also has the authority to make purchases above \$15,000 on items approved during the budget process and the amount falls within the amount budgeted for the item.

The policy also states that bids or price quotes will be taken for any single item purchased as follows:

- *Open Market Purchases:* No bids required for items costing less than \$2,500. Departments are encouraged to get three informal quotes, however.
- *Competitive Informal Quotes:* Three informal quotes required for any item between \$2,501 and \$10,000.
- *Competitive Formal Quotes:* Formal quotes will be required for any single item costing \$10,001 or more. Notice will be posted on the City website and solicited from known qualified vendors and/or service providers that have registered with the city to receive such quotes.

Council can modify these provisions if an opportunity for greater competition exists, the item being purchased is highly specialized or unique circumstances or changes in the marketplace would justify a variation. Sealed bids will not be required unless specifically mandated by Federal or State law, such as when grants are involved.

The purchasing policy includes a procedure for the purchase of public art. The City has budgeted the purchase and maintenance of art and this policy states that all purchases for new art and the placement of said art will

be at the recommendation of the Arts Advisory Committee and approved by Council.

Investment Provisions:

The City's investment policy guides the investment of idle funds. The policy emphasizes the preservation of principal while striving to hold all investments to maturity to avoid penalty. The City's investment portfolio is actively managed by our Financial Advisory firm, Columbia Capital, and the Finance Director oversees the contract and approves the purchase of investments and the transfers of funds in and out of the investment account.

Fund Description

General Fund: This fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The functions accounted for in this fund account for most of the day-to-day operations of the City that are financed via sales tax, property tax, and other general revenues. Activities in the General Fund include general administration, economic development, public safety, development review and building inspection, property maintenance code compliance, municipal court, parks and recreation and public works. The Special Law Enforcement fund is a function of the General Fund but is restricted specifically for law enforcement equipment purchases. The budget outlines this element of the General Fund separately throughout the budget unless otherwise noted.

Debt Service Funds: Used to account for all resources which are restricted, committed or assigned for the payment of principal and interest on long-term debt.

Debt Service: Used to pay for the general obligation long-term debt of the City.

TDD #1 - Price Chopper: Created to account for transportation development district resources. The District covers all of Lots 1, 3, 4, 5 and 6 and Tract "A", Bella Roe Shopping Center and imposes a 1% sales tax on all businesses located at the Bella Roe Shopping Center apart from Lowe's.

TDD #2 - Lowe's: Created to account for transportation development district resources. The District covers all of Lot 2 (Lowe's), Bella Roe Shopping Center and imposes a .5% sales tax.

Special Revenue Funds: Such funds are used to account for the proceeds of specific revenue sources that are legally or otherwise restricted to expenditures for specified purposes, and which therefore cannot be diverted to other uses. The following funds are considered Special Revenue Funds:

Sales Tax Revenue Funds:

Combined Street and Highway: Established in 2020, this fund is a combination of the Special Street fund consisting of the ½ cent sales tax for street, sidewalk and roadway improvements, and the Special Highway Fund, funded by the motor fuel tax, which is also restricted to funding street improvements and maintenance.

Community Center: Established to account for the acquisition, maintenance and utilization of the Skyline School. An amount equal to 1/8 cent is dedicated to this fund from the City's one-cent general operating sales tax. The sales tax does not sunset. This fund is referred to as the "27C Fund" of the City.

Special Infrastructure: Established to account for all types of public infrastructure projects including buildings. A ¼ cent sales tax was approved by Roeland Park residents on April 1, 2003, sunsetting on March 31, 2013. The tax was renewed for an additional 10 years starting on April 1, 2013, and ending on March 31, 2023. On November 3, 2020, voters approved an increase in this sales tax to a ½ cent. The new ½ cent tax began April 1, 2021, and sunsets March 31, 2031. This fund is referred to as the "27D Fund" of the City.

Other Funds (Special Purpose):

City Hall TIF (TIF 2): Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall parking and ADA improvements, Granada Park improvements, roadway and storm water improvements. This TIF expired at the end of 2021.

CID #1 – Roeland Park Shopping Center: Created to establish a community improvement district that includes all the Roeland Park Shopping Center, Wal-Mart, CVS and adjoining pad sites and imposed a 1% sales tax. Collection of the sales tax ceased in 2019 after the fund balance reached its funding limit of \$3 million.

Roeland Park City Hall Property Owners Association Fund: Created to administer various functions within City Hall and to establish the means and methods of collecting assessments and charges for the management of City Hall's common areas.

Aquatics Center Fund: Established mid-year 2019 after the City took full ownership of the Roeland Park Aquatics Center from Johnson County Parks & Recreation. This fund accounts for all revenues and expenditures, including capital, associated with the Aquatics Center. The fund is subsidized by the General Fund.

American Rescue Plan Act (ARPA) Fund: Established in 2021 to account for the revenue and expenditures of the federal American Rescue Plan Act monies. All funds were used by year end 2024.

Stormwater Fund: Established in 2024 to account for funds collected from a new citywide stormwater assessment. The assessment is a flat rate per residential parcel and based off impervious surface area for commercial properties. Properties that are already a part of a stormwater assessment district will not receive the citywide assessment until their current stormwater district fee retires. Funding from this special assessment will go toward maintenance and improvements of the stormwater system.

The Rocks TIF (TIF 4): TIF 4 will begin collecting property taxes for the area of The Rocks Development at 48th and Roe Boulevard May 1, 2025, and expire May 1, 2045. Proceeds will go toward reimbursing the developer for eligible project costs of The Rocks development. This fund will also collect a 2% CID sales tax which will begin in 2025 and expire in 2046.

Economic Development: The Economic Development Fund was created in the summer of 2024 to account for resources dedicated to redevelopment within the City which adds

desired housing diversity and encourages commercial activities not currently offered within the city. Initial funding was provided by TIF 1 reimbursements for public improvement that benefited TIF 1. Additional resources were provided in 2025 as a provision of an amendment to the CID #1 Development Agreement.

Capital Project Funds: These funds are used to account for all resources which are restricted, committed or assigned for the acquisition and construction of capital facilities and other capital assets.

Equipment and Building Reserve: A fund created to account for the scheduled replacement of capital equipment, vehicles and building infrastructure; financing provided by transfers from other funding sources for the procurement of a capital asset.

Boulevard Apartments/Industrial Park TIF (TIF 3): Established to account for monies received to retire special obligation tax increment revenue bonds. The fund tracks and covers all costs associated with projects approved by the TIF project plan. This TIF boundary was expanded in October 2024 to include the Community Center and Nall Park. The new project plan adopted in April of 2025 extended the timeline for TIF 3 to April of 2045.

The City uses the modified accrual basis of accounting and budgeting for all funds.

Explanations of 2026 Significant Fund Balance Changes

The Debt Service Fund

The 2012-1 GO Bond issue was retired in 2023. Only the 2020-1 GO Bond issue remains outstanding in 2024 through 2030. The fund balance is being drawn down while still maintaining a 10% to 15% of Annual Debt Service benchmark due to the decrease in annual debt service experienced with the retirement of the 2012-1 bond issue. The mill levy was also decreased from 0.9 mills to 0.85 mills for the 2025, and another 0.5 mills to 0.8 mills for the 2026 Budget as a result of lower annual debt service.

Community Center Fund

The 2026 ending fund balance is budgeted at \$718,937 compared to the projected 2025 ending fund balance of \$612,874, a 17% increase. The sales taxes allocated to this fund are used to cover operating and capital expenses, therefore the fund balance is built up then used on capital investments as planned. A planned capital project in 2022 for example, brought the fund balance down. There are no major capital improvements planned at the facility through 2028.

Special Infrastructure Fund

The 2026 ending fund balance is budgeted to be \$1,177,035, down from a 2025 projected ending fund balance of \$1,553,660. This is due to the scheduled start of the Nall Park Master Plan Improvement Project in 2026 which will extend into 2027. This project is estimated to cost \$3.4M. In addition, electric vehicle charger installation at the Community Center and irrigation system installation at R Park are planned in 2026.

Equipment and Building Reserve Fund

The 2026 ending fund balance is budgeted to be \$1.25 million, up slightly from a 2025 projected ending fund balance of \$1.23 million. 2026 Transfers In will cover the planned equipment replacements in 2026.

TIF 1 Fund

The 2025 Projected ending fund balance is budgeted to be \$0, unchanged from 2024 when the fund was retired. In 2024 resources (\$1.273 million) were allocated to reimburse the City for previously completed infrastructure projects which benefited TIF 1. The reimbursements were deposited into a newly created Economic Development fund to be used in support of redevelopment intended to diversify land use in Roeland Park.

CID Fund

The 2025 Projected ending fund balance is budgeted to be \$912,074, down from \$3.293 million at the end of 2024. During 2025 the city amended the Development Agreement for this CID which provided for \$1 million of reserves to be available for parking improvements, \$1 million available for building redevelopment and the balance (\$1.3 million) to be allocated to the Economic Development Fund (created in 2024). The reserves in the fund may be requested for eligible improvements on a 2 for 1 basis. Staff has reflected all reserves being utilized by the end of 2026.

TIF 3 Fund

The 2026 ending fund balance is budgeted to be \$1.938 million, down from a 2025 projected ending fund balance of \$2.506 million. In October of 2024, the Council adopted new TIF boundaries and expanded the timeline for the district in April of 2025. TIF resources will be used to complete the Roe Parkway extension and reconstruction project, extending Skyline Drive west to connect with the Community Center, partially fund the Nall Park Master Plan Improvements and serve as an incentive for redevelopment of the Boulevard Apartment property.

ARPA Fund

The 2024 ending fund balance was \$0, representing completion of all ARPA projects selected by Council.

Economic Development Fund

The 2025 Projected ending fund balance is budgeted to be \$2.52 million for this new fund. This balance represents the TIF 1 infrastructure improvement reimbursement to the City in 2024 along with the CID #1 reserve allocations in 2025 which combined will be used to fund future economic development projects.

Use of Funds by City Departments

The following table shows the list of City operating departments and the funds they use by percentage in FY 2026. For Capital funds, only the operational pieces of those funds are represented below. Debt service and Economic Development funds are excluded as they do not have operational components.

Approximate Percent of Expenditures Associated with Funds						
Department	General	Aquatic Fund	Stormwater Fund	Combined Str/Hwy	Community Center	Sp. Infrastructure
General Overhead	100					
Police	100					
Court	100					
Neighborhood Services	100					
Administration	100					

Department	General	Aquatic Fund	Stormwater Fund	Combined Str/Hwy	Community Center	Sp. Infrastructure
Public Works	21		3	59		17
Employee Benefits	100					
Governing Body	100					
Parks & Recreation	22	52			25	
Solid Waste	100					

Accounting

The government-wide financial statements are reported using the economic resources measurement focus and the modified accrual basis of accounting for all funds. Under this basis of accounting, revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

- Property Taxes are recognized as revenues in the year for which they are levied.
- Grants are recognized as revenue as soon as all eligibility requirements have been met.
- Program Revenues, such as charges to customers for goods and services, are recognized in the period they are earned.

Government fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period.

- The City considers revenues to be available if they are collected within 60 days of the end of the year.
- Expenditures are generally recorded when a liability is incurred.
- Debt service expenditures and expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

Annual Budget Development and Adoption Process

As the City's budget follows the calendar year, the annual budget development process begins in the first quarter of the year, almost a year prior to the start of that fiscal year. The City Administrator coordinates the budget process in conjunction with the Assistant City Administrator/Finance Director.

Annual Staff-Council Budget Retreat

One of the first steps in the process is the annual budget retreat with department directors and the Governing Body. This off-site meeting is held in the evening in February to review factors that will influence Budget Objectives for the year including Council adopted Goals, the latest Resident Survey results, a cost-of-living comparison which provides metro-wide comparisons on taxes and utility rates, and the strategic plan.

2023 Importance-Satisfaction Rating

Roeland Park, Kansas

Major Categories of City Services

Category of Service	Most Important %	Most Important Rank	Satisfaction %	Satisfaction Rank	Importance-Satisfaction Rating	I-S Rating Rank
Enforcement of codes and ordinances	26%	5	56%	10	0.1158	1
Maintenance of streets, buildings, facilities	51%	1	81%	5	0.0987	2
Traffic flow and congestion management	28%	4	73%	9	0.0759	3
Environmental and sustainability efforts	30%	3	79%	7	0.0612	4
Parks and Recreation programs and facilities	36%	2	86%	2	0.0508	5
Effectiveness of City communication	19%	7	77%	8	0.0442	6
Police services	24%	6	86%	1	0.0340	7
Stormwater runoff/management system	12%	8	80%	6	0.0245	8
Solid waste services	10%	9	84%	3	0.0166	9
Customer service	5%	10	83%	4	0.0078	10

I-S Ratings .1000 or Greater Are Considered a High Priority for Investment Over the Next Two Years

The above Importance-Satisfaction Rating is taken from the most recent Resident Satisfaction Survey which illustrates to council high priorities for investment.

Budget Objectives

In March, the Council reviews the Budget Objectives submitted by Department Directors and members of the Governing Body. These Objectives reflect projects, programs, policies, or equipment that the submitter justifies by showing how the objective progresses the City toward accomplishing one of our 8 adopted Goals as well as alignment with our Behavioral Values. For the first review, the Governing Body is encouraged not to focus on program cost, but to indicate whether they feel each objective has merit and should be further explored. After each department director submits their respective line-item budget proposals, the preliminarily approved Objectives are incorporated into the operating budget where the Administrator and Assistant Administrator can review ending fund balances to determine what deficits may exist and what adjustments to proposed expenses are warranted.

Capital Improvement & Preliminary Budget Development

March through April, staff prepares and reviews the Capital Improvement Plan (CIP) including equipment replacement schedule, storm water assessment, solid waste assessments (solid waste and storm water fees are assessed to residents' property taxes), the pay scale and employee benefits. The City updates its pay scale annually with small increases in the midpoint for each pay class based on market rates. This minimizes the need for large periodic adjustments.

In May, the Governing Body hears a presentation from the City Auditor on the prior year audit and presentations from staff on City reserves, outstanding debt, trends in primary revenues and relevant personnel market indexes. During May and June, staff present the preliminary budget and CIP at a Council Workshops.

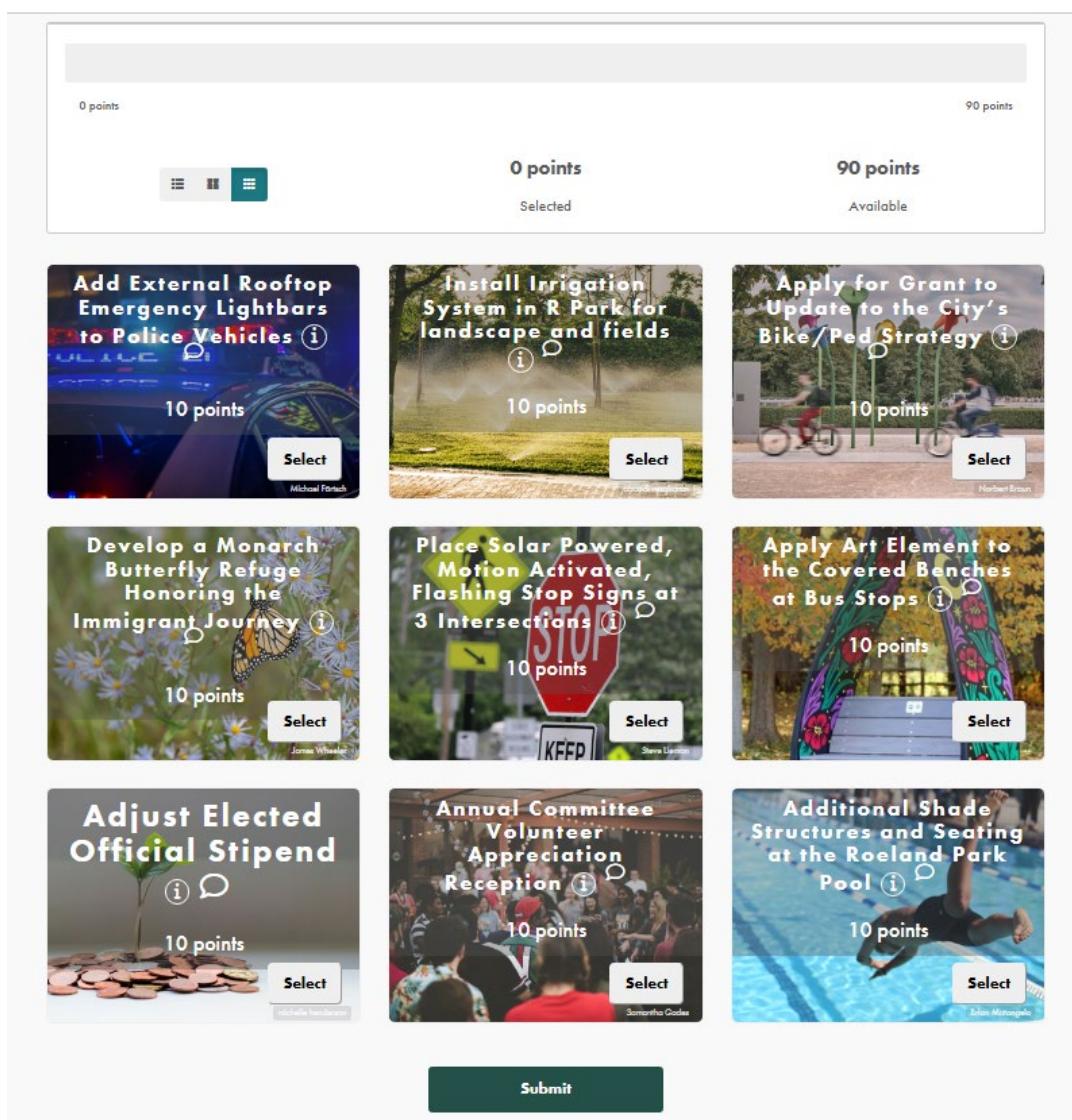
Resident Engagement

The City hosts a community forum on the budget in June at the Community Center where we discuss the preliminary budget including Capital Improvement Plan and Objectives with residents and encourage

their questions and address concerns. While this meeting is specifically intended to inform residents, the public is encouraged to attend all Budget meetings and are welcome to provide input at any budget related meeting.

As part of the 2025 budget process the City implemented the use of “Balancing Act” Budget Simulator; an interactive software that allows a resident to adjust the preliminary budget and communicate their recommended changes to resource allocations to the City (while achieving a balanced budget). This provides an interactive tool for our residents to communicate to staff and elected officials on their priorities. In 2026, the City implemented the Prioritization Modual through Balancing Act, which allows residents to select budget objectives that are important to them. The platform also provides a “taxpayer receipt” which details how a resident’s property tax dollars are being spent by the City.

2026 Budget Objectives



The screenshot shows a user interface for selecting budget objectives. At the top, there are two sections: '0 points' (Selected) and '90 points' (Available). Below this, a grid of nine budget items, each with a 'Select' button and a '10 points' label. The items are:

- Add External Rooftop Emergency Lightbars to Police Vehicles (Michael Fornach)
- Install Irrigation System in R Park for landscape and fields (Steve Linton)
- Apply for Grant to Update to the City's Bike/Ped Strategy (Norbert Braun)
- Develop a Monarch Butterfly Refuge Honoring the Immigrant Journey (James Wheeler)
- Place Solar Powered, Motion Activated, Flashing Stop Signs at 3 Intersections (Steve Linton)
- Apply Art Element to the Covered Benches at Bus Stops (Steve Linton)
- Adjust Elected Official Stipend (Samuel Cade)
- Annual Committee Volunteer Appreciation Reception (Samuel Cade)
- Additional Shade Structures and Seating at the Roeland Park Pool (Dolan Mattingly)

At the bottom center is a large 'Submit' button.

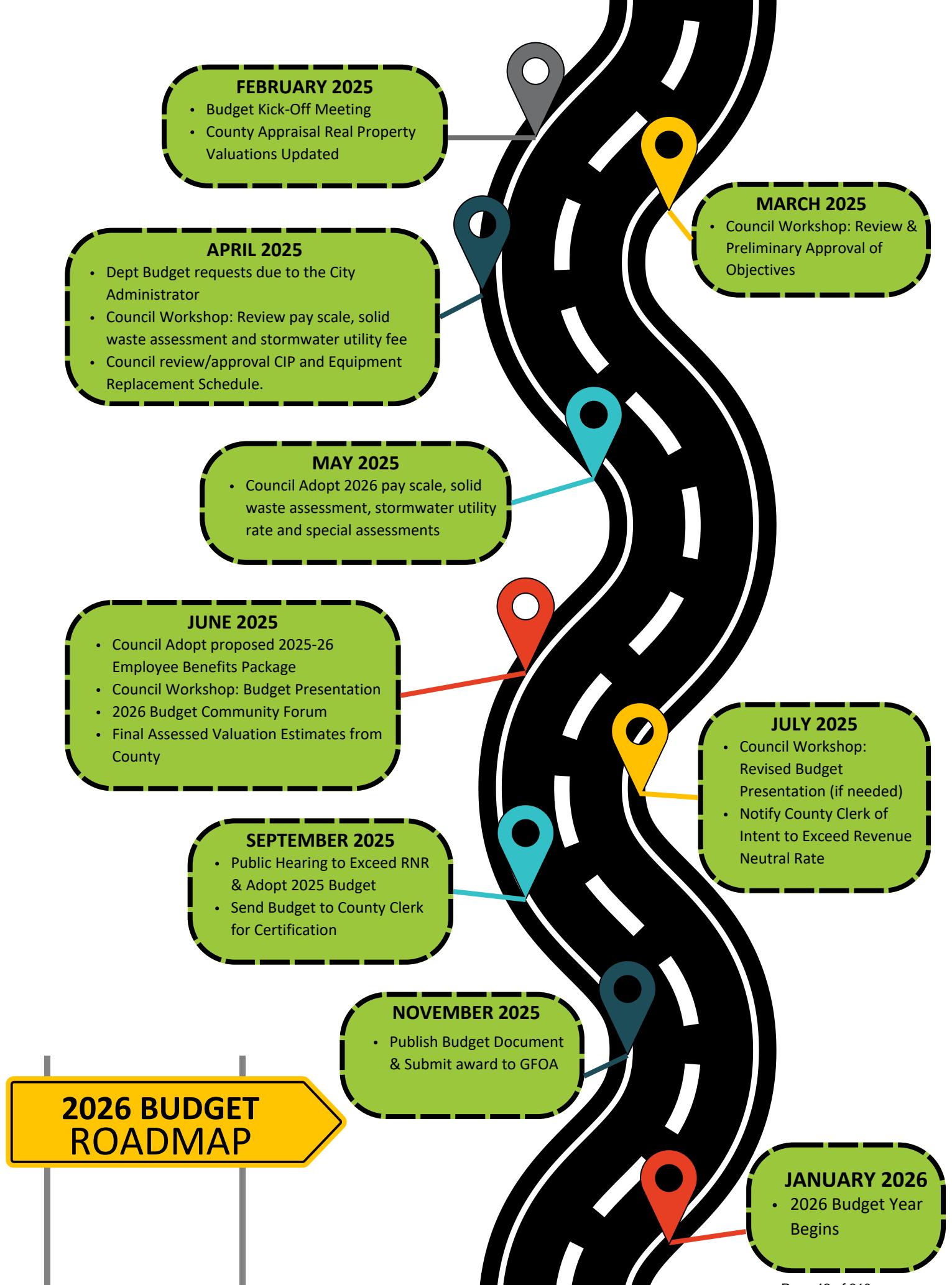
The Budget was adopted on September 2, 2025 at the regular Council meeting and subsequently submitted to the County Clerk in early September.

Legal Requirements

State Law dictates that each City hold a public hearing prior to approving the annual budget. The budget requires a notice in the City's newspaper of record (The Legal Record) notifying the public at least 10 days prior to the hearing. The publication notice includes the proposed property tax assessment and mill levy rate for the budget. Per state statute, the Council may reduce the property tax assessment at budget adoption, but they cannot increase the assessment without repeating the publication and public hearing process. The state requires cities to hold a public hearing and pass a resolution to exceed the Revenue Neutral Rate (the rate of property taxes levied the year prior). Roeland Park did exceed the Revenue Neutral Rate and followed the publication and public hearing requirements accordingly. A budget adoption process that does not exceed the Revenue Neutral Rate requires the Budget to be filed with the County Clerk on or before August 25. A Budget adoption process that exceeds the Revenue Neutral Rate requires the Budget to be filed with the County Clerk on or before October 1.

Budget Amendment Process

The process of amending the City's budget is outlined and authorized by K.S.A. 79-2929a. Amendments to the City's budget are typically completed when there is an increase in the original budget for previously unbudgeted increases in revenues other than ad valorem property taxes, or encumbrances on capital projects that weren't completed in the prior year. To amend the budget, the City is required to hold a public hearing and publish a notice in the Legal Record 10 days prior to the hearing. The City then must hold a public hearing and forward amended budget forms to the County Clerk for certification. When called for, the City of Roeland Park completes budget amendments in concert with adoption of the budget for the upcoming year or in the fourth quarter of the fiscal year being amended.





Officer Taylor Kobe talking with some young residents.

THIS SECTION INCLUDES

- Legal Debt Limit
- Current Outstanding Debt
- 2026 Debt Service Schedule





Debt

Since 2017, the Governing Body has made it a policy to cover the City's Capital Improvement Program using a pay-go approach. This method has successfully covered most capital projects using a variety of resources including capital sales taxes, county-share of sales taxes, grants, private donations, resources from asset sales, general funds and TIF resources.

During the 2020 Budget development, the Governing Body adopted an approach to fund Aquatic Center and R Park improvements which employed partial debt issuance (\$1.25 million out of \$3.3 million total project costs) with a short (10 year) maturity. The debt was issued in the 3rd quarter in 2020, and debt service began in 2021. The City's bonds are unrated.

The city's financial advisor found that refunding the 2010-1 and 2011-2 GO Bonds would achieve an overall savings for the City. The 2020-1 GO Bond debt was issued with a 1.51% interest rate which created savings of more than \$53,790, or 4.8% on the amount of principal refunded. Both 2010-1 and 2011-2 included stormwater projects that are funded via special assessment to the benefiting homeowners. The bond savings subsequently reduced the special assessments proportionally for each homeowner between \$42 - \$46 per year for the balance of assessments.

To sustain the pay as you go approach of capital funding, the Council placed on the November 2020 ballot a question to increase the existing .25 cent capital improvement sales tax to .5 cents. The measure passed overwhelmingly with the increased rate going into effect the start of the 2nd quarter of 2021.

The City follows these principles when issuing debt:

- Financing improvements would not exceed the useful life of the asset.
- Staff would conservatively project revenue sources to pay off debt.
- Debt would only be used to finance essential and necessary capital improvements and major equipment purchases beyond our ability to cash finance these purchases. Debt will never be used to finance operations or to assist with short-term cash flow issues.

The City does not have a bond rating due to the limited amount of debt that we have issued. This remained the prudent choice with the 2020-1 bond issuance.

Legal Debt Limit

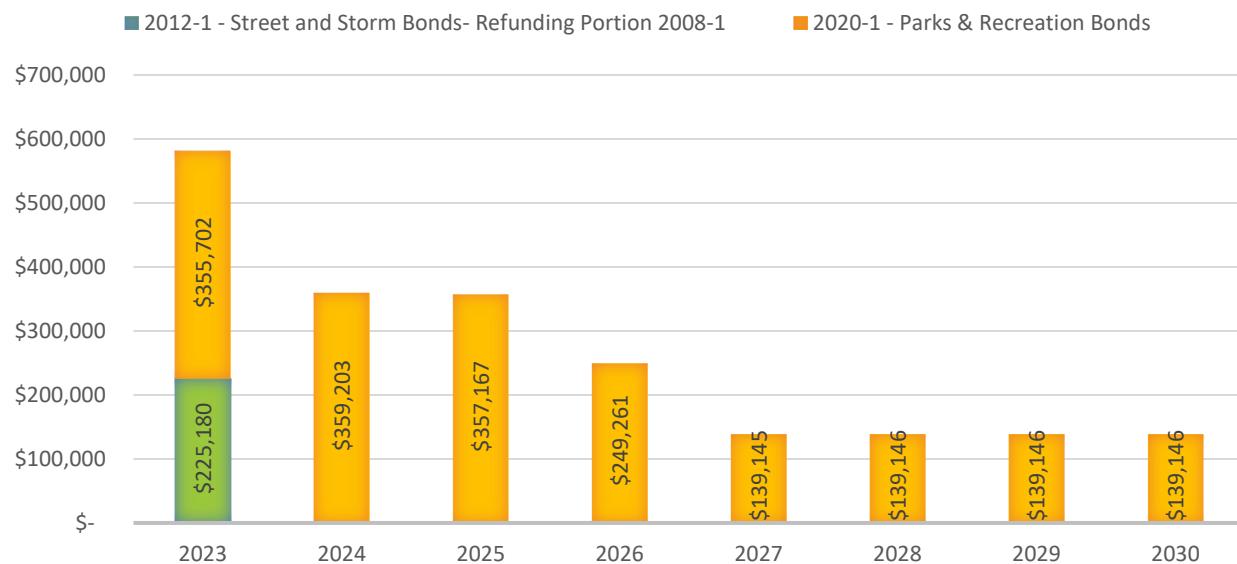
The legal debt limit indicates the City's ability to issue bonded debt based upon existing debt issued. Direct bonded debt is debt for which the City has pledged its full faith and credit. The debt limit establishes a maximum dollar limitation calculated under existing law. The debt limitation provided by Kansas statute is 30% of assessed valuation. The City's debt margin is approximately \$38.8 million as of the FY 2024 audit (see calculation below).

Assessed Value Including Motor Vehicles	\$142,887,614
Debt limit (30% of assessed value)	\$42,866,284
Debt applicable to limit:	
General obligation bonds outstanding	\$1,114,111
Legal debt margin	\$41,752,173

Outstanding Debt

The following chart provides an overview of the City's outstanding debt service FY 2023 – 2030. This includes principal and interest. It also includes debt paid through special assessments for storm sewer-related projects. There was a significant drop-in debt service once the 2012 issuance retired in 2023. All General Obligation debt is paid from the Bond & Interest Fund.

ROELAND PARK ANNUAL DEBT SERVICE



The table below shows the 2026 total debt service payments and balance as of January 1, 2026. This includes Transportation Development District Bonds that were issued in 2005 and 2006 for the Bella Roe Shopping Center. These issuances are not a liability of the City and are only paid through the sales tax revenue generated by the 1% for TDD 1 and 0.5% for TDD 2. These bonds are in default due to not keeping pace with the debt schedule and debt payments are based on calculations provided by the Bond Trustee. As a result, the exact amount of debt remaining as of 1/1/2026 is unknown and is estimated below.

Debt Issue	Approved by Council	Date Issued	Original Amount	Interest Rate	1/1/2026 Principal Balance	Date Expire	2026 Total Payment
General Obligations Bonds:							
2020-1 Bond Issue: Refunding of 2010-1 and 2011-2; R Park & Pool improvements	2020	Sep-20	\$ 2,419,204	1.51	\$ 773,767	12/31/2030	\$ 249,261
Revenue Bonds:							
*Debt service resources are limited to TDD revenues received - City is not liable for debt							
*The interest payments due are unknown as they are determined by the trustee as debt is repaid. The balance for TDDs reflect principal only							
Transportation Development District:							
Sales Tax Revenue Bonds, 2005 - Price Chopper/Shopping Center		Nov-05	\$ 3,555,000	4.50-5.75	\$ 541,712	12/1/2025	\$ 541,712
Sales Tax Revenue Bonds, 2006A - Price Chopper/Shopping Center		Jan-06	\$ 1,090,000	5.875	\$ 103,640	12/1/2025	\$ 103,640
Sales Tax Revenue Bonds, 2006B - Lowes		Jan-06	\$ 1,690,000	5.125 - 5.875	\$ -	12/1/2025	\$ -
					\$ 645,352		\$ 645,352



2026-2028 REVENUE OVERVIEW

“Damsel” by Aime Jacobsen in front of City Hall

THIS SECTION INCLUDES

- Sales & Use Taxes
- Ad Valorem Property Taxes
- TIF Property Taxes
- Special Assessments
- Franchise Fees
- Fines and Forfeitures
- Other Sources





Revenue Sources

The City of Roeland Park has developed a diverse base of revenues to fund its operational and capital needs. The purpose of this section is to describe the major revenue sources and trends and how these affect the City. Special emphasis is placed on 8 major revenue sources that comprise 96% of the City's projected revenues in 2026. The revenues outlined below do not include interfund transfers, fund balance or restricted revenue sources such as those in the Special Law Enforcement Fund. Excluding these sources, the City projects total revenues of \$13,268,318 including TDD funds. Without TDD funds, the total revenue is \$12,774,488.

Major Revenue Source - All Funds	Percent of Total Revenues	2026 Budget
Sales/Use Taxes	38%	5,012,925
Property Taxes	27%	3,588,130
Special Assessments	8%	1,102,765
Intergovernmental (including gov. grants)	10%	1,340,453
TIF Property Taxes	4%	486,110
Franchise Fees	4%	466,095
Other Sources	2%	323,375
Interest	3%	426,135
<i>Subtotal of Major</i>	96%	12,745,988
All Other Revenues	4%	522,330
Total Revenues	100%	13,268,318

Sales & Use Taxes

Sales and Use taxes from the City and the County have been segregated into their own category for the purposes of illustration. Combined, all sales and use taxes comprise 38% of our total budget, the largest category of revenue for the City. A more detailed explanation of City, Special District and County sales and use taxes follows.

Revenue Assumptions and Trend Analysis

The City generally projects a 1% increase in sales tax year-over-year. This is based on historical trends in revenue (shown in charts below) and management's desire for the budget to reflect a conservative position. 2026 sales

tax is budgeted at 1% over the 2025 projected amount. Starting in 2020 and continuing through 2023, the city experienced unusually high growth in sales tax receipts year over year. This was driven initially by changes in spending patterns during the COVID shutdown and in subsequent years was driven by abnormally high inflation. Roeland Park's retailers are focused on daily essentials and these items saw substantial price increases that only moderately declined in 2024 (1.7%).

For Projected FY 2025, the City adjusted sales/use tax projections to reflect a 1.2% decrease from 2024 actual collections, but those projections remain conservative. Roeland Park saw higher than normal growth in sales and use tax collections throughout the pandemic. The County's shared sales and use taxes with Roeland Park have also seen abnormally high growth. In 2020, the City's share of sales and use taxes were up 12% from 2019, higher than they have been for the last five years by at least 7%; County sales and use taxes were unchanged between 2019 and 2020.

Johnson County shared sales taxes declined by 1.2% between 2023 and 2024. The Projected 2025 shared sales taxes have also been changed to reflect a 2.7% decrease from 2024 collections based upon the trend we have seen in 2025 collections through July. For 2026 a 1% increase over 2025 Projected shared sales taxes is reflected.

Sales Tax Reserve. In 2017, the Council approved Resolution 653 which established a \$1.41 million committed fund balance for use if sales taxes see a significant (at least 25%) and sustained (longer than six months) decline. These reserves were built up over the course of four years when the City Council increased the property tax mill levy to prepare the City for the planned loss of a major retailer which never came to fruition (more detail in the Property Tax revenue analysis section).

City Sales/Use Tax

In November 2020, the citizens approved an increase in the Special Infrastructure Fund (27D) sales tax from 0.25% to 0.5%. This went into effect on April 1, 2021. At that point the City's total sales tax rate increased from 1.25% to 1.5%. The distribution of the sales tax is as follows:

- Special Street Fund (27A) – 0.5% funds street and sidewalk improvements and maintenance city-wide.
- General Fund (27B) – 0.375% funds general governmental operations.
- Community Center Fund (27C) – 0.125% funds Community Center operations and improvements.
- Special Infrastructure Fund (27D) – 0.5% funds infrastructure improvements and maintenance city-wide, including street improvements. This sales tax is set to sunset March 2031 unless renewed by voters.

In 2026, City sales taxes are budgeted at \$3,052,220 for the funds listed above.

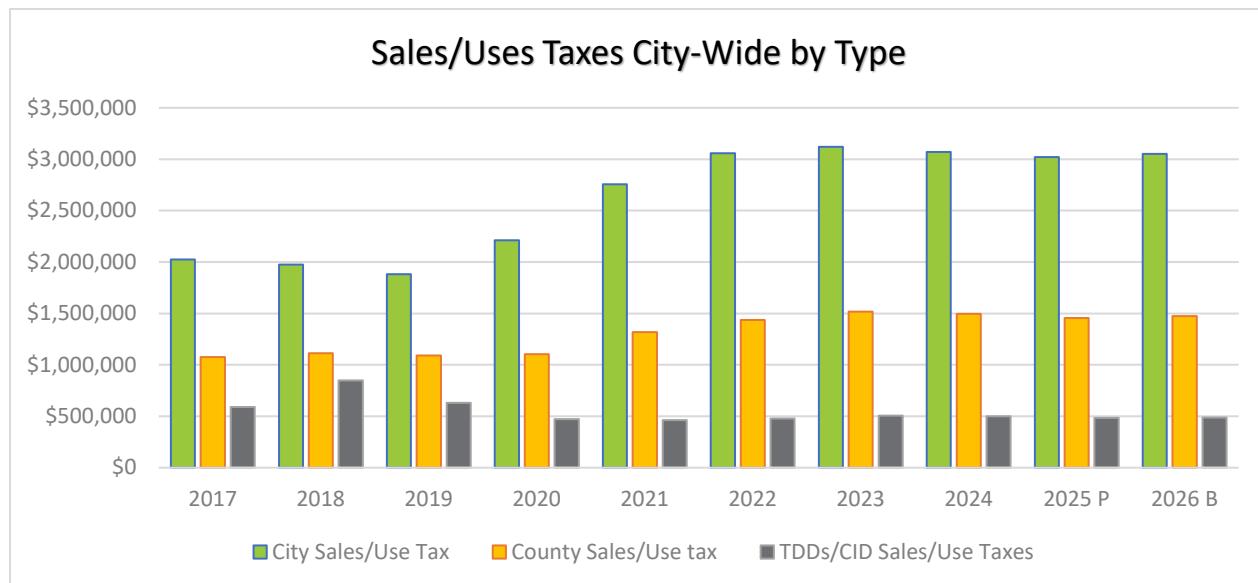
County Sales/Use Tax

The City's allocation of the countywide sales tax is made up of four components: 1) the City's share of the countywide 0.6% sales tax, 2) the City's share of the original countywide 0.25% Public Safety sales tax (effective 2009), 3) the City's share of the countywide 0.25% Jail Sales Tax (effective 2011), and 4) the City's share of the countywide 0.25% County Courthouse Sales Tax (effective April 1, 2017), which will sunset in 2027. The proceeds are distributed by the state department of revenue and are shared amongst Johnson County cities based on a formula that considers population and mill levy rate for each entity. Total County sales and use taxes anticipated for 2026 are \$1,472,875.

Special Taxing Districts

The City has three special taxing districts which collect sales taxes specifically to fund improvements within those districts. The CID sales tax ended in 2019 after reaching the \$3 million revenue threshold established in the redevelopment agreement for the Roeland Park Shopping Center-Walmart site. Two TDDs are projected to collect a total of \$487,830 in sales taxes in 2026. Details for these revenue sources are provided below.

- TDD #1: Price Chopper and Bella Roe Shops – 1% This Transportation Development District was established in 2005 which levies an additional 1 cent sales tax to cover transportation related improvements serving the shopping Center. The TDD is set to expire 12/31/27 after completing the statutory maximum term of 22 years.
- TDD #2: Lowes – 0.5%. This TDD was established in 2006 and levies $\frac{1}{2}$ cent sales tax to cover transportation related improvements at the Lowes development within the Bella Roe Shops. The TDD is set to expire 12/31/27 after completing the statutory maximum term of 22 years.
- CID #1: Roeland Park Shopping Center/Wal-Mart – 1%. This CID was established in 2012 and revenue from the 1 cent sales tax began being collected in early 2013. The CID was established to help cover the cost of reconfiguring the shopping center and related parking lot and infrastructure improvements with the expectation that Wal-Mart was moving to Mission. However, the retailer announced their intention to stay in Roeland Park in 2016 after the Mission Gateway development prospect fell through. The CID was limited to collecting \$3,000,000 in sales tax, collections reached this limit in the 2nd quarter of 2019 and collections ceased at that time. During 2025 the City approved an amendment to the Development Agreement for the site allocating roughly \$1 million of the three million of CID resources collected to be used on parking improvements, \$1 million available to the developer for redevelopment related improvements to the buildings on the site and the remaining CID resources and earned interest (\$1.3 million) being directed to the Economic Development Fund (created by the City in 2024). Improvements specified in the CID Agreement may be reimbursed to the developer with CID resources; for every \$2 dollars invested by the developer on eligible improvements, \$1 may be reimbursed. Should the developer not complete the improvements specified by the deadline in the agreement the balance of the CID resources will be directed to the Economic Development Fund.



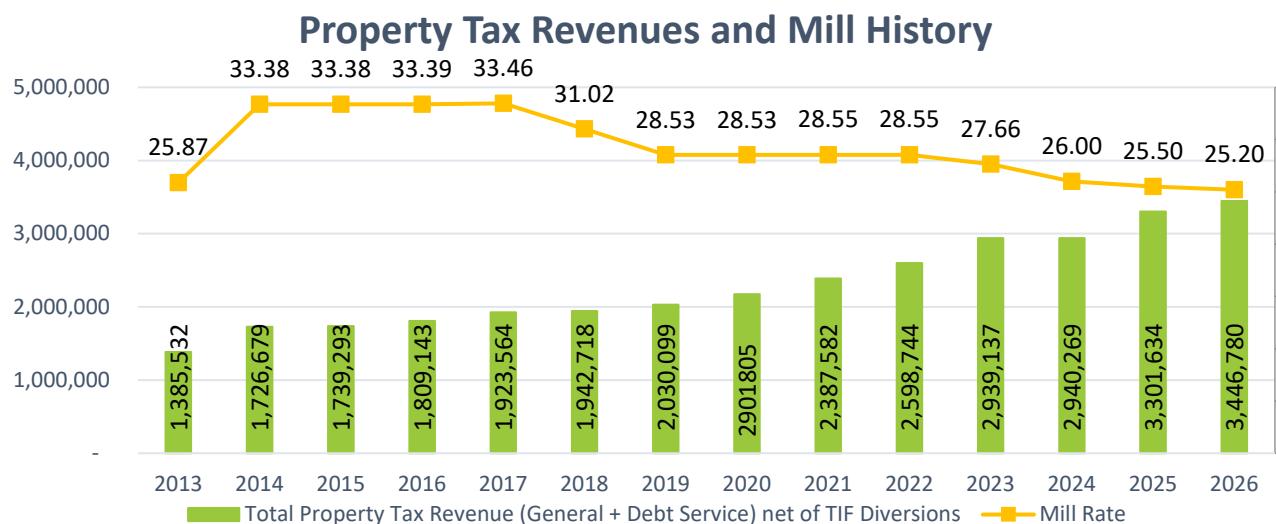
Ad Valorem Real Estate Property Taxes

Property taxes are collected on the assessed valuation of taxable real property, personal property and state assessed utilities. The County Clerk provides an estimated assessed valuation used to calculate property taxes necessary to fund the budget. The assessed valuation established, and the mill levy set in 2025 will fund the 2026 Budget.

The City's total mill rate submitted to the County for the 2026 Budget is 25.2 with the estimated assessed valuation of \$141,721,566 which is a 5.7% increase from the prior year. Property taxes support two funds, the General Fund with a mill levy of 24.40 and the Bond & Interest Fund with a mill levy of 0.80.

In FY 2014, the Governing Body decided to increase the mill levy 7.5 mills to prepare for the planned departure of Wal-Mart, the City's largest retailer, which was intending to move to the Mission Gateway site in a neighboring City. In addition, the City had faced three consecutive years of declining assessed valuations from the FY 2012 – FY 2014 budget years. In 2016, Wal-Mart announced their plans to remain in Roeland Park for at least five years. In 2017, the Governing Body approved Resolution 653 which set aside reserves of \$1.41 million that had accumulated from the increased property tax collections due to a higher mill levy and the increase in assessed valuation the City has experienced in recent years.

The Governing Body decided to reduce the mill levy incrementally over time. Since 2017, the City's mill levy has been lowered six times with a total decrease of 8.2 mills (33.5 to 25.2 mills). The .5 mill reduction approved for 2025 brought the mill down below the 2013 rate of 25.87.



Senate Bill 13

The 2026 budget cycle marked the fifth year of implementation of the revenue neutral rate law, or SB 13 as enacted by the Kansas Legislature. The law requires taxing units to hold a public hearing if they intend to set a mill levy which would lead to more revenue from property taxes than the prior budget (the revenue neutral rate). Taxing units that wish to exceed the revenue neutral rate must hold a public hearing, pass a resolution, and certify their budget and mill rate to the County Clerk by October 1. The City elected to exceed the revenue neutral rate for 2026 completing all statutory steps required.

Revenue Assumptions and Trend Analysis

Ad valorem property tax revenues are based on a 2% annual growth estimate. Historical growth and our current trajectory exceeds this modest increase, however the City consistently employs conservative revenue projections in order to build resiliency into long term capital plans which rely heavily upon those future revenue projections.

Intergovernmental Revenue

Intergovernmental revenue consists of any revenue received from another state, federal or local entity, including personal property taxes for motor vehicles, etc. For Roeland Park, the largest component of this is motor vehicle taxes, special highway funds, and governmental grants. Smaller components include Transient Guest Taxes that the City receives from short-term rentals, taxes for RVs, heavy trucks, commercial vehicles and alcohol taxes. Intergovernmental revenue comprises 10% of all revenue in 2026, which is consistent with most years.

Tax Increment Financing Property Taxes

The revenue that funds TIF district improvements are property tax revenues generated in excess of the base year property taxes within the district at the time the district was established. The City of Roeland Park is down to only two active TIF districts (TIF 3 and TIF 4) as of 2025. TIF 2 reached the end of its life and was discontinued in 2021 and TIF 1 was discontinued in 2024. In 2022 the City established TIF district 4, to support The Rocks Development, which began accruing TIF revenue in 2025. The table below shows the assessed value by district for established districts from inception or “base year” to the 2025 Tax year (for revenues funding the 2026 Budget). The TIF revenue is generated from taxes assessed to all taxing districts except the state of Kansas, which is exempt. This revenue accounts for 4% of all revenue at \$486,110. TIF 3 was extended in 2025 (to 2045), to provide funding for Roe Parkway and Skyline Drive improvements as well as to incentivize redevelopment of the Boulevard Apartments property in the future.

Fund	District	Inception Year	Base AV	2025 AV	TIF Tax \$\$*
TIF 1	1A	1991	577,501	Expired	Expired
TIF 1	1B	1991	1,777,992	Expired	Expired
TIF 2	2C	2000	29,605	Expired	Expired
TIF 2	2D	2001	56,214	Expired	Expired
TIF 3	3A	1998	813,418	4,504,780	328,865
TIF 3	3C	2005	447,048	1,247,758	117,215
TIF 4	4A	2022	0	293,773	42,330

**The TIF funds do not receive the increment on 20 mills from the school district's General Fund or the 1.5 mills from the State of Kansas. This is an estimate for total taxes the district will receive in 2025.*

Revenue Assumptions and Trend Analysis

The growth in the TIF revenues are projected at 1% to 2.5% annually in TIF 3. TIF 4, which had an original valuation of \$0 due to the property being city-owned, will have a significant increase once vertical construction occurs on the site in 2026 and 2027. After the site is fully developed, we continue to project a conservative 2.5% growth in valuation annually

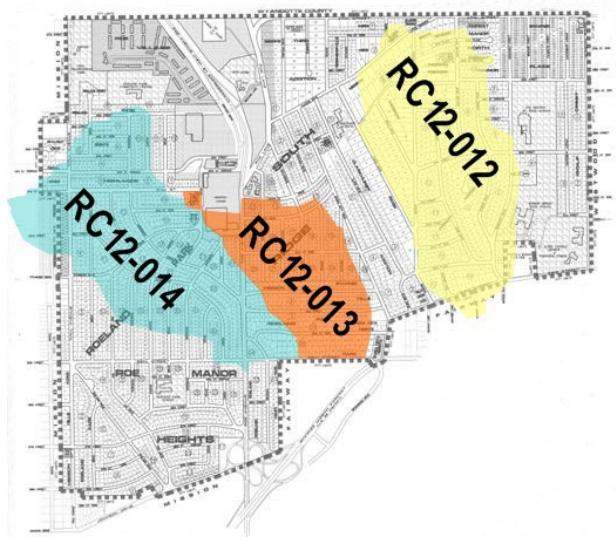
Special Assessments

Special assessments include three primary sources: solid waste and leaf collection assessments collected in the General Fund, storm water improvement district assessments collected in the Bond and Interest Fund, and in 2024, a citywide stormwater assessment collected in the Storm Water Fund. Special Assessments account for \$1.1 million in 2026, 8% of all revenue.

The solid waste assessment is based on a contract for weekly trash, recycling and yard waste collection with GFL. In 2026, service with GFL cost each single-family household \$210 per year with the City assessing an administrative charge of \$1.55 per household/year. In addition, our fall leaf collection program provided by the Public Works Department is assessed at a rate of \$15.50/household/year. This rate includes maintenance/repair of equipment, fuel, and leaf composting fees. It does not include staff expenses or overtime. In 2023 the City began contracting with Ripple Glass to provide curbside glass recycling services. 100% of the service cost in 2026 – or \$31.80 annually – will be included in the solid waste assessment. Included in the 2026 contract extension with GFL is a provision which credits the city for glass and leaves diverted from the GFL collection stream. This new cost saving element is reflected to reduce the solid waste assessment by \$4.85 for 2026. The total solid waste assessment for 2026 is \$254.00 or \$21.17/household/month.

The stormwater assessments pay for the debt service associated with stormwater improvements in three separate drainage systems in the City. The fees are assessed to each property within the district based upon the size of the lot. RC12-013 was issued in 2008 and includes new inlets and pipes, drainage improvements, curbing, guttering, repaving and related improvements. The debt was retired in 2024, and those properties became subject to the citywide storm water assessment in 2025 (see next paragraph for more details). RC12-012 was issued in 2010 and includes new storm sewers, channels and retention basins. The debt was retired in 2025 and those properties are now subject to the citywide storm water assessment in 2026. RC12-014 was issued in 2011 with the debt retiring in 2026, those properties will become subject to the citywide stormwater assessment in 2027. Improvements included construction of storm sewers, channels and retention basins for managing storm draining in the area.

With the adoption of the 2024 Budget, the City Council approved a citywide stormwater assessment which provided a 1.45 reduction in the city's property tax mill rate. 2025 was the second year of a 4-year implementation for the stormwater assessment, with a .22 mill reduction being implemented. 2026 is the third year of implementation, contributing to .14 of the .30 mill reduction approved for 2026. These mill rate reductions are driven by the revenue neutral design of the stormwater assessment implementation plan. Over the four-year

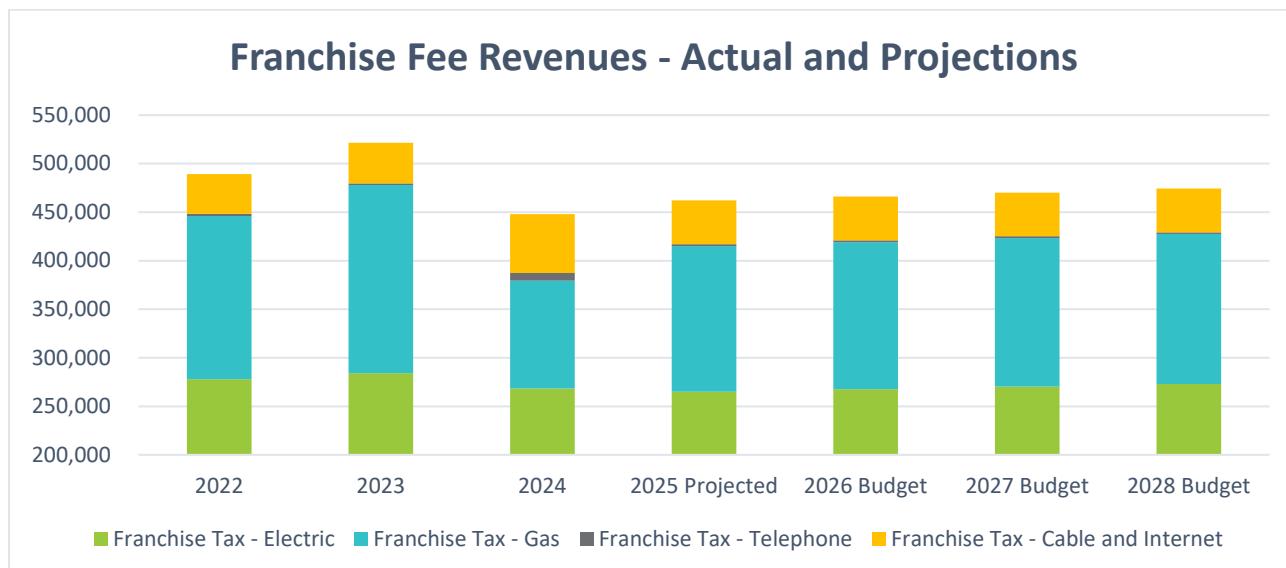


Map of the assessment districts in the City.

implementation period for the stormwater assessment the city estimates a cumulative two mill reduction in the property tax rate. These stormwater assessments will be used specifically to maintain stormwater infrastructure which includes curbs and gutters, storm inlets, in-ground piping, detention basins and open drainage channels. Each residential property not already subject to a special stormwater assessment will be levied \$62.37 in 2026. Commercial properties are assessed based on their impervious surface area. Households currently in a stormwater improvement district will not be subject to the citywide assessment until their current assessment expires according to the schedule detailed above.

Franchise Fees

Franchise fees are charged to utility companies for the use of City right-of-way at a rate of 5% for electric, natural gas, cable, and land line telephone service. Franchise fees in 2026 total \$466,095 or 4% of overall revenues in all funds. In 2018, the City authorized franchise agreements for small cell service towers to be mounted to City-owned light poles. However, revenues generated from this service have been minimal. Telephone and cable franchise fees are based on gross receipts generated by fees charged to subscribers. Due to the reduction in landlines and more residents opting for alternatives to cable television (such as YouTube, Netflix, etc.) these revenue sources have trended downward for the past several years but seem to have leveled off. Electric and gas franchise fees are influenced by weather conditions and are based on commodity rates (the cost of a unit of energy). Electric rates have shown overall growth of about 4% over the long term. At the beginning of 2024 the electric company implemented a 4% decrease in rates. This is reflected in a decline in electric franchise fees collected in 2024. A 1% growth in 2025 Projected electric franchise fees is reflected for 2026 and in out years to be conservative. Natural Gas franchise collections have shown much more volatility over time with large swings from year to year for example 2022 and 2023 marked significant increases for natural gas collections, followed by declines in 2024 that offset the increases seen in the prior two years. 2025 Projected gas franchise fees are the average of the prior 3 years and 2026 includes a 1% increase on the 2025 figure.



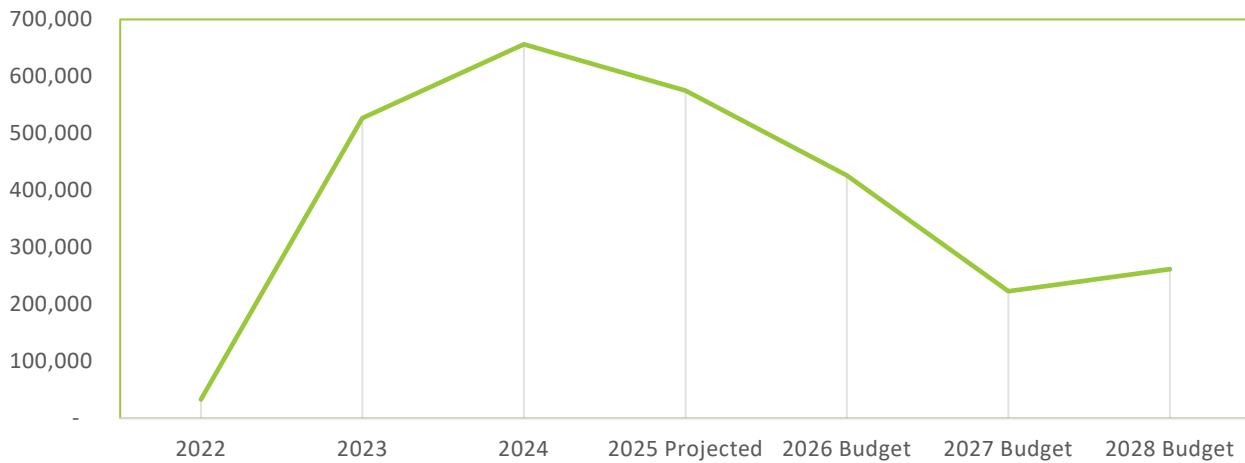
Other Sources

Other sources consist of miscellaneous revenues including cell tower lease payments, leases of city property in city hall, the community center, and on Johnson Drive, sale of assets, police reports, private donations for park assets, and revenues for the property owner's association. In 2026, other sources are budgeted at \$323,375 or 3% of all revenues. This is a normal amount, where some years are significantly higher due to proceeds from the sale of land owned by the City. Other sources revenue are based on projections from contract information (leases and property owner's association), historical trends, projected plans for retiring and selling off assets and borrowing plans.

Interest

Interest consists of investment income on the City's idle funds. City's investment income has shown a marked increase since 2023 due to elevated interest rates. In 2026, the City projects a total of \$426,136 in interest, representing 3% of the City's overall revenue. Due to unrealized market losses that must be reflected on an annual basis, the City's interest revenue was significantly lower in 2022 at \$32,877. Due to the uncertainty of the market and economy, the City takes a very conservative approach to projecting interest revenue in 2027 and 2028.

Interest





2026-2028 **BUDGET BY DEPARTMENT**

"Spread Kindness like Wildflowers" one of the submissions in the front yard art competition hosted by the Art Advisory Committee.

EACH DEPARTMENT INCLUDES

- Org chart (if applicable)
- Department and program description
- Budget summary
- Line item budget by fund/department
- Summary of notable budgetary items and significant changes

DEPARTMENTS

ADMINISTRATION

PARKS & RECREATION

POLICE

CAPITAL PROJECTS

PUBLIC WORKS

ECONOMIC

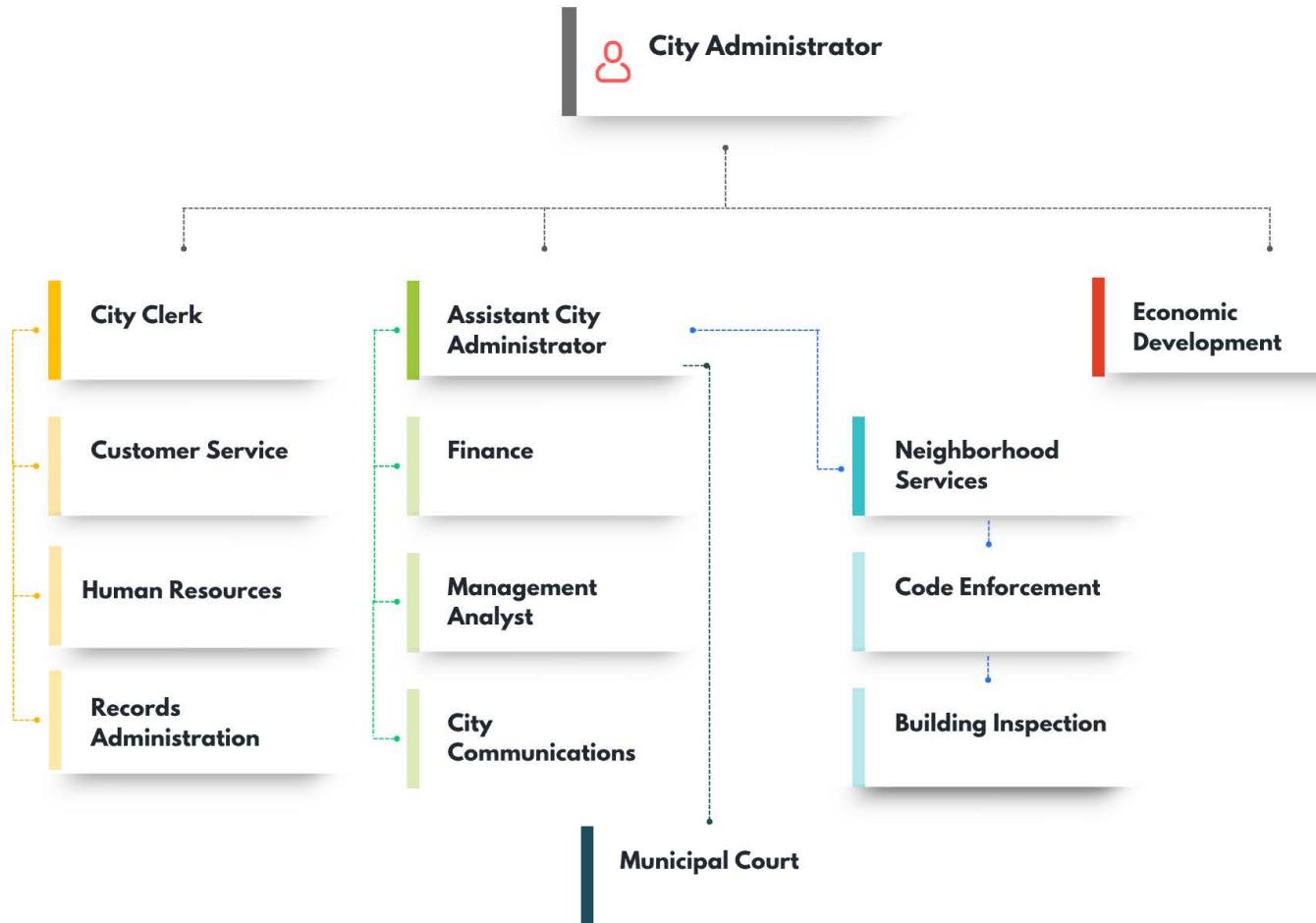
GOVERNING BODY

DEVELOPMENT



Administration

Organizational Chart



Department Description

The Administration Department is headed by the City Administrator and includes the City Clerk, the Assistant City Administrator, a Management Analyst, a Court Clerk, two part-time Administrative Assistants, a Code Enforcement Officer and a Building Official. The Department oversees the back-office administrative duties associated with running the City including municipal court.

Program Areas

- **Human Resources** – The City Clerk ensures proper records and accounting for all current and former City Employees as well as managing the onboarding process and employee benefits administration.

- **Payroll** – the City Clerk manages the payroll process. The City recently hired ADP for time keeping and uses a third party, Miller Management, to process payroll.
- **Customer Service** – The City Clerk is responsible for ensuring excellent customer service at City Hall with the assistance of two part-time administrative assistants who answer phones, greet and assist customers and residents.
- **Records Administration** – The City Clerk is responsible for maintaining the official records of the City including all ordinances, resolutions, minutes from the Council and Citizen Committees, and contracts. She also responds to public records requests.
- **City Communications** – Includes social media management, City branding and marketing efforts, producing the Roeland Parker newsletter and City website. This is a collaborative effort in the Administration Department with contributions from the City Clerk, Asst. City Administrator, Administrative Assistants, and Management Analyst. The City also uses a third-party contractor to provide social media management and provide regular communications updates. That contract is managed by the Asst. City Administrator.
- **Finance** – The Asst. City Administrator oversees finance including providing monthly financial reports to department directors and quarterly financial reports to City Council, processing all journal entries and debt service payments, and managing the annual audit process. The City outsources all accounting functions to Miller Management services which will process accounts payable and receivables and bank reconciliation based on direction from the Finance Director and City Clerk. The Asst. City Administrator also oversees the City's investment portfolio, which is managed by the City's Financial Advisory firm ColumbiaCapital.
- **Budget** – The City Administrator and Asst. City Administrator prepare and manage the annual operating and capital improvement budget process for the City.
- **Economic Development** – The City Administrator is responsible for economic development for the City including marketing City owned vacant land for future development
- **Municipal Court** – The Assistant City Administrator in conjunction with the Municipal Judge and Prosecutor is responsible for municipal court operations and reporting. The Municipal Court adjudicates all cases docketed and orders probation when appropriate. It ensures City ordinance violations are properly processed and that all fines, forfeitures, and ticket amendments are properly assessed. The Assistant City Administrator oversees the municipal court clerk who manages the day-to-day operations including preparing the court docket, providing customer service to court clients and works with the judge to track warrants and send delinquent accounts to collections. Court payments are handled by the Admin Division and no cash is transacted at the court level.
- **Neighborhood Services Division:**
 - **Code Enforcement** – The Code Enforcement Officer ensures the City's property maintenance code is adhered to and conducts both proactive and reactive enforcement activities. They also take an active role in recommending code and policy change to Council when a deficiency exists.
 - **Building Inspection** – The Building Inspector ensures all permitted building work follows the International Building Code guidelines adopted by the City and inspects the work of those performing improvements on commercial and residential property. They also are responsible for development review when major renovations or new structures are built.
 - **Planning and Zoning** – The Assistant City Administrator in conjunction with the Building Official and City Administrator ensure that new development follows the City's zoning and land use guidelines, work with developers on new development opportunities and staff the Planning Commission.

Administration - Summary of Resources and Appropriations

	2022	2023	2024	2025 Projected	2026 Budget	2027 Budget	2028 Budget
Revenues & Resources							
Property Taxes	\$ 2,615,487	\$ 2,961,234	\$ 2,958,910	\$ 3,318,384	\$ 3,588,130	\$ 3,619,105	\$ 3,691,155
Franchise Taxes	491,353	523,223	448,080	462,045	466,095	470,190	474,335
Special Assessments	819,799	856,140	909,302	880,815	845,265	763,085	785,945
Sales Taxes	1,993,047	2,074,692	2,046,226	2,001,000	2,021,010	1,963,895	1,983,530
Intergovernmental	635,754	724,949	380,262	234,700	237,493	239,813	242,163
Licenses and Permits	143,643	136,501	154,478	139,900	139,900	139,900	139,900
Fines and Forfeitures	175,093	137,520	179,776	224,000	226,220	228,460	230,730
Other Sources	442,033	398,537	365,212	339,685	315,375	382,815	357,500
Interest	9,930	158,256	134,779	156,000	130,775	105,545	95,925
Total Revenues	7,326,139	7,971,052	7,577,025	7,756,529	7,970,263	7,912,808	8,001,183
Transfers In	309,819	160,810	26,840	27,915	29,030	30,190	31,400
Total Resources	7,635,958	8,131,862	7,603,865	7,784,444	7,999,293	7,942,998	8,032,583
General Fund	\$ 6,645,094	\$ 7,024,479	\$ 7,062,569	\$ 7,431,964	\$ 7,740,715	\$ 7,782,580	\$ 7,869,745
200 - Bond & Interest	555,170	584,480	378,401	322,610	227,813	128,728	130,198
520 - Property Owner's Assoc.	33,847	33,847	29,000	29,870	30,765	31,690	32,640
550 - ARPA	401,847	489,056	133,895	-	-	-	-
Total Revenue by Fund	7,635,958	8,131,862	7,603,865	7,784,444	7,999,293	7,942,998	8,032,583
Expenditures & Appropriations							
Summary by Program							
101 - General Overhead	\$ 2,441,009	\$ 2,538,473	\$ 2,171,582	\$ 1,796,125	\$ 1,828,870	\$ 1,704,972	\$ 1,703,995
103 - Court	110,413	134,707	139,653	151,980	157,995	161,625	163,380
104 - Neighborhood Services	140,160	90,372	137,537	190,425	181,185	156,160	161,860
105 - Administration	352,257	374,094	440,968	524,905	548,615	569,495	591,515
107 - Employee Benefits	1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190	1,457,243
200 - Bond & Interest	581,870	580,983	359,202	357,170	253,265	143,230	143,312
520 - Property Owner's Assoc.	31,960	31,946	35,034	27,870	28,765	29,690	30,640
550 - ARPA	401,468	489,435	133,895	-	-	-	-
Total	5,066,627	5,166,065	4,540,596	4,298,575	4,319,595	4,152,362	4,251,945
Summary by Appropriation Unit							
Salary & Benefits	\$ 1,510,827	\$ 1,425,880	\$ 1,727,188	\$ 1,938,700	\$ 2,040,200	\$ 2,135,180	\$ 2,235,068
Contractual Services	1,164,064	1,158,131	1,291,120	1,537,615	1,459,975	1,405,160	1,424,540
Commodities	34,485	22,526	33,057	48,665	42,470	44,670	42,470
Capital Outlay	218,381	433,346	2,829	1,000	-	-	-
Debt Service	581,870	580,983	359,202	357,170	249,265	139,150	139,150
Total Expenditures	3,509,627	3,620,865	3,413,396	3,883,150	3,791,910	3,724,160	3,841,228
Non-Expenditure Appropriations	23,020	(80)	-	-	124,600	127,092	130,862
Transfers Out	1,557,000	1,545,200	1,127,200	415,425	403,085	301,110	279,855
Total Appropriations	5,089,647	5,165,985	4,540,596	4,298,575	4,319,595	4,152,362	4,251,945
Summary by Fund							
General Fund	\$ 4,051,329	\$ 4,063,701	\$ 4,012,465	\$ 3,913,535	\$ 4,037,565	\$ 3,979,442	\$ 4,077,993
Bond & Interest	581,870	580,983	359,202	357,170	253,265	143,230	143,312
Property Owner's Assoc.	31,960	31,946	35,034	27,870	28,765	29,690	30,640
ARPA	401,468	489,435	133,895	-	-	-	-
Total	5,066,627	5,166,065	4,540,596	4,298,575	4,319,595	4,152,362	4,251,945
Personnel							
Classifications (FTEs)							
City Administrator	1	1	1	1	1	1	1
Asst. City Administrator/Finance Director	1	1	1	1	1	1	1
City Clerk	1	1	1	1	1	1	1
Management Analyst	0	0	0	1	1	1	1
Administrative Assistant	1	1	1	1	1	1	1
Code Enforcement Officer	1	1	1	1	1	1	1
Building Inspector	1	1	1	1	1	1	1
Management Intern	0.4	0.4	0	0	0	0	0
Court Clerk	1	1	1	1	1	1	1
Total	7.4	7.4	7	8	8	8	8

City of Roeland Park

Line Item Budget- 100 General Fund

General Fund Revenues

	2022	2023	2024	2025 Projected	2026 Budget	2027 Budget	2028 Budget
Revenues							
4010 Beginning Fund Balance	2,995,245	2,810,070	2,886,225	2,964,305	3,156,845	3,401,420	3,114,120
Taxes							
4050 Ad Valorem Tax	2,429,428	2,758,640	2,840,752	3,184,434	3,458,005	3,486,710	3,556,445
4070 Personal Property Tax-delinquent	-	61	155	200	200	200	200
4080 Real Property Tax - Delinquent	7,468	20,451	17,092	15,000	15,000	15,000	15,000
Total Taxes	2,436,896	2,779,152	2,857,999	3,199,634	3,473,205	3,501,910	3,571,645
Franchise Fees							
4310 Franchise Tax - Electric	277,991	284,306	268,241	265,000	267,650	270,325	273,030
4320 Franchise Tax - Gas	167,889	193,602	111,056	150,000	151,500	153,015	154,545
4330 Franchise Tax - Telephone	2,421	1,698	8,067	2,045	1,945	1,850	1,760
4340 Franchise Tax - Cable and Internet	40,989	42,083	60,716	45,000	45,000	45,000	45,000
4350 Light Pole Attachment Fee	2,063	1,534	-	-	-	-	-
Total Franchise Fees	491,353	523,223	448,080	462,045	466,095	470,190	474,335
Special Assessments							
4610 Special Assessments	-	-	-	750	750	750	750
4770 Solid Waste Service Assessment	574,195	611,208	656,796	690,845	743,710	762,035	784,895
Total Special Assessments	574,195	611,208	656,796	691,595	744,460	762,785	785,645
Sales Tax							
4110 County Sales & Use Tax	812,714	862,805	852,608	829,000	837,290	845,665	854,120
4115 Sales Tax 27B	761,907	780,397	767,313	758,000	765,580	695,910	702,870
4120 County Jail Tax	209,213	215,745	213,153	207,000	209,070	211,160	213,270
4130 Safety Sales Tax	209,213	215,745	213,152	207,000	209,070	211,160	213,270
Total Sales Tax	1,993,047	2,074,692	2,046,226	2,001,000	2,021,010	1,963,895	1,983,530
Intergovernmental Revenue							
4020 Recreational Vehicle Tax	1,255	1,180	1,446	860	1,075	1,075	1,075
4021 Commercial Vehicle Tax	-	-	-	400	1,435	1,435	1,435
4040 Heavy Trucks Tax	647	1,390	1,547	1,200	1,200	1,200	1,200
4060 Motor Vehicle Tax	208,172	217,926	216,947	214,500	217,100	219,270	221,465
4141 City/County Alcohol Tax Distrib	-	-	-	100	100	100	100
4145 Transient Guest Tax	9,097	7,252	12,404	9,000	9,000	9,000	9,000
4156 FEMA Grant	-	-	-	-	-	-	-
4157 CARES Act Funding	-	-	-	-	-	-	-
4180 Sunflower Foundation Grant	-	-	-	-	-	-	-
Total Intergovernmental Revenue	219,171	227,749	232,344	226,060	229,910	232,080	234,275
Licenses and Permits							
4210 Street Cutting Permit	16,138	8,593	12,807	10,000	10,000	10,000	10,000
4215 Building Permit	35,974	36,799	42,521	38,000	38,000	38,000	38,000
4220 Electrical Permit	3,162	4,715	5,355	4,500	4,500	4,500	4,500
4225 Mechanical Permit	4,060	5,420	11,122	5,000	5,000	5,000	5,000
4230 Plumbing Permit	1,069	928	2,138	2,000	2,000	2,000	2,000
4235 Garage Sale Permit	135	125	155	200	200	200	200
4240 Sign Permit	300	210	300	600	600	600	600
4245 Cereal Malt Beverage License	275	250	600	300	300	300	300
4250 Animal Licenses	2,581	2,471	2,648	2,500	2,500	2,500	2,500
4255 Home Occupational Licenses	840	760	200	800	800	800	800
4260 Rental Licenses	26,335	25,083	30,963	25,000	25,000	25,000	25,000
4265 Business Occupational Licenses	52,774	51,146	45,669	51,000	51,000	51,000	51,000
Total Licenses and Permits	143,643	136,501	154,478	139,900	139,900	139,900	139,900

City of Roeland Park

Line Item Budget- 100 General Fund

General Fund Revenues

	2022	2023	2024	2025 Projected	2026 Budget	2027 Budget	2028 Budget
Fines and Forfeitures							
4410 Fine	148,428	108,326	145,002	190,000	191,900	193,820	195,760
4415 Court Costs	7,653	10,025	17,123	15,000	15,150	15,300	15,455
4420 State Fees	19,012	14,441	12,403	17,000	17,170	17,340	17,515
4430 Bonds & Forfeitures	-	4,728	5,248	2,000	2,000	2,000	2,000
Total Fines and Forfeitures	175,093	137,520	179,776	224,000	226,220	228,460	230,730
Other Sources							
4279 Facility Rental	5,759	8,430	9,680	8,500	8,500	8,500	8,500
4283 Pavilion Rental	-	-	-	-	-	-	0
4393 Bullet Proof Vest Grant	-	345	1,930	1,500	1,500	1,500	1,500
4530 Reimbursed Expense	18,897	30,038	6,390	2,000	2,000	2,000	2,000
4531 SRO Reimbursement	83,136	97,634	108,800	111,240	114,575	118,010	121,550
4710 Apt Tower Lease Payment	25,918	80,086	89,542	86,365	89,985	92,685	95,465
4713 Voicestream Wireless Payment	25,918	-	-	-	-	-	-
4716 Clearwire Tower Lease Paymt	25,918	-	-	-	-	-	-
4720 Plans & Spec's	946	1,925	325	2,000	2,000	2,000	2,000
4725 Police Reports	1,385	2,945	2,946	2,000	2,000	2,000	2,000
4755 3rd Floor Lease Revenues	21,696	21,985	22,285	22,340	22,785	23,240	23,705
4767 1% for Art	39,622	-	-	-	-	-	-
4768 Service Line Agreement	-	2,396	2,459	2,500	2,500	2,500	2,500
4775 RPPOA Contract	31,875	31,875	27,000	27,870	28,765	29,690	30,640
4780 Sale of Assets	89,451	76,775	31,718	500	-	59,000	25,000
4787 RP Community Foundation Donations	1,045	5,249	12,965	5,000	5,000	5,000	5,000
4793 Insurance Payments	22,349	-	15,676	33,000	-	-	-
4795 Miscellaneous	14,272	5,008	4,496	5,000	5,000	5,000	5,000
Total Other Sources	408,186	364,690	336,212	309,815	284,610	351,125	324,860
Interest							
4511 Interest on Investment	28,691	143,934	123,818	150,000	126,275	102,045	93,425
Total Interest	28,691	143,934	123,818	150,000	126,275	102,045	93,425
Transfer-In							
4865 Transfer in from TIF Funds	-	-	-	-	-	-	-
4870 Transfer from 27C Fund	174,819	25,810	26,840	27,915	29,030	30,190	31,400
Total Transfer-In	174,819	25,810	26,840	27,915	29,030	30,190	31,400
Total Revenue	6,645,094	7,024,479	7,062,569	7,431,964	7,740,715	7,782,580	7,869,745
Total Resources	9,640,339	9,834,549	9,948,794	10,396,269	10,897,560	11,184,000	10,983,865

Notes:

*The property tax levy in the General Fund reflects a 26 mill levy in 2024, 25.5 mill levy in 2025 and a 25.2 mill levy for 2026. The property tax revenue reflected in the budget column includes the amount captured by TIF's.

* Property tax revenue in 2024 reflects a \$100k increase over normal projections due to debt service requiring that much less funding.

* Sales tax receipts reflect a 10% decline in 2027 in anticipation of a Menards opening just north of Roeland Park. They have all approvals needed from Kansas City, Kansas

*Walmart's current lease runs through 12/31/31.

*One of the two condo units on the third floor of City Hall that the City leases has been vacant since 2018.

*The 2021 budget included an Objective to reduce fines by 25%.

City of Roeland Park

Line Item Budget- 100 General Fund

101- General Overhead Department

	B	Contracted Services	2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
101	5201	Electric	18,174	11,778	13,249	14,575	15,010	15,460	15,925
101	5202	Telephone	2,168	2,490	-	-	-	-	-
101	5203	Printing & Advertising	2,860	11,726	916	2,800	2,800	2,800	2,800
101	5204	Legal Printing	2,178	816	2,277	3,000	3,000	3,000	3,000
101	5205	Postage & Mailing Permits	5,106	4,379	4,929	5,000	5,000	5,000	5,000
101	5206	Travel Expense & Training	13,186	10,325	7,720	5,000	5,000	5,000	5,000
101	5207	Medical Expense & Drug Testing	50	39	-	100	100	100	100
101	5208	Newsletter	14,106	15,457	15,860	16,300	16,415	16,415	16,415
101	5209	Professional Services	50,834	86,984	103,021	200,000	162,000	162,000	162,000
101	5210	Maintenance & Repair Building	18,891	40,981	28,416	36,500	37,230	37,230	37,230
101	5211	Maintenance & Repair Equipment	748	6,628	639	1,000	1,000	1,000	1,000
101	5212	Utility Asst & Rental Assistance	18,000	11,466	12,867	15,000	15,000	15,000	15,000
101	5213	Audit Fees	40,160	38,975	40,900	44,150	41,500	46,360	47,750
101	5214	Other Contracted Services	78,395	87,382	73,575	81,000	81,000	81,000	81,000
101	5215	City Attorney	135,799	127,130	126,284	130,000	132,600	135,250	137,955
101	5217	Public Art Purchase	17,309	70,000	29,443	50,000	36,000	20,000	20,000
101	5218	IT & Communication	32,578	33,545	51,855	61,000	64,000	65,280	66,585
101	5219	Meeting Expense	253	1,200	1,296	1,500	1,500	1,500	1,500
101	5220	Street Light Repair & Maintenance	82,923	37,830	46,018	54,000	54,000	55,620	57,290
101	5222	Traffic Signal Expense	75,584	79,308	85,964	83,000	85,000	86,275	87,570
101	5230	Art Commissioner	1,200	2,200	2,400	2,400	2,400	2,400	2,400
101	5232	United Community Services	6,000	6,060	6,360	6,360	6,700	6,800	6,900
101	5233	JoCo Home Repair - Minor	15,000	15,000	15,000	15,000	15,000	15,000	15,000
101	5234	JoCo Home Repair - Major	15,500	15,500	16,000	16,000	16,000	16,000	16,000
101	5237	Community Events	9,653	6,560	6,930	11,000	50,900	11,000	11,000
101	5239	Public Art Maintenance	1,925	644	2,490	5,000	5,000	5,000	5,000
101	5245	Home Energy Audit & Impr. Program	1,596	2,096	1,099	15,000	15,000	15,000	15,000
101	5247	Credit Card & Bank Fees			20,145	29,000	29,000	29,000	29,000
101	5248	Strategic Planning	-	-	-	80,000	-	-	-
101	5250	Insurance & Surety Bonds	62,865	74,836	94,412	113,420	119,090	125,045	131,295
101	5251	Mayor Expenses	381	-	-	-	-	-	-
101	5252	Elections - City	-	-	-	9,000	-	6,370	-
101	5253	Public Relations	6,900	4,695	14,040	8,500	8,500	8,500	8,500
101	5254	Miscellaneous Charges	9,103	2,822	2,725	3,000	3,000	3,000	8,000
101	5256	Committee Funds	3,141	6,552	4,970	6,000	9,000	9,000	9,000
101	5257	Property Tax Payments	23,069	26,277	26,351	28,350	29,770	31,260	32,825
101	5258	RPPOA Common Area Expenses	33,847	33,847	31,222	29,870	30,765	31,690	32,640
101	5265	Computer System R&M	13	-	-	500	5,000	5,000	5,000
101	5266	Computer Software	25,910	31,051	45,432	65,000	71,800	73,955	76,175
101	5267	Employee Related Expenses	5,176	4,741	6,553	10,500	10,500	10,500	10,500
101	5268	Bikeshare Program	-	-	1,006	-	-	-	-
101	5269	Electric Vehicle Charging Program	-	4,874	9,316	12,600	12,600	12,600	12,600
101	5273	Neighbors Helping Neighbors	11,400	18,500	20,477	20,000	20,000	20,000	20,000
101	5282	Property Tax Rebate Program	15,136	19,207	19,556	30,000	30,000	30,000	30,000
101	5283	RP Com Foundation Grant Exp.	(2,368)	7,638	10,871	5,000	5,000	5,000	5,000
101	5287	Water	939	1,413	2,508	2,530	2,580	2,630	2,685
101	5288	Waste Water	1,756	1,393	2,530	3,165	3,225	3,290	3,355
101	5289	Natural Gas	4,449	5,530	2,626	6,000	6,120	6,240	6,365
101	5292	Fireworks	2,153	3,433	3,653	3,700	3,700	3,700	3,700
101	5293	Platting Fees	(133)	(158)	-	-	-	-	-
	B	Contracted Services Total	863,913	973,150	1,013,901	1,340,820	1,268,805	1,242,270	1,261,060

City of Roeland Park

Line Item Budget- 100 General Fund

101- General Overhead Department

		2025						
		2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
C Commodities								
101	5301	Office Supplies	6,450	7,168	8,997	10,000	6,500	6,500
101	5304	Janitorial Supplies	1,105	1,399	1,269	2,000	2,000	2,000
101	5305	Dues, Subscriptions, & Books	22,541	11,556	20,187	27,880	27,880	27,880
101	5306	Materials	-	-	28	-	-	-
101	5307	Other Commodities	-	-	-	2,000	2,200	-
		C Commodities Total	<u>30,096</u>	<u>20,123</u>	<u>30,481</u>	<u>41,880</u>	<u>36,380</u>	<u>38,580</u>
N Non-Expenditure Appropriation								
101	5751	TIF Fund Expenditure	-	-	-	120,600	123,012	126,700
		N Non-Expen. Appropriation Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>120,600</u>	<u>123,012</u>	<u>126,700</u>
T Transfers								
101	5822	Transfer to Sp Street and Hwy Fund	365,000	545,000	280,000	200,000	75,000	-
101	5823	Trans to Sp Infrastructure Fund	365,000	550,000	300,000	-	-	-
101	5825	Transfer to Equip Reserve Fund	647,000	225,200	352,600	2,200	75,300	26,500
101	5826	Transfer To Aquatic Fund- 220	<u>170,000</u>	<u>225,000</u>	<u>194,600</u>	<u>211,225</u>	<u>252,785</u>	<u>274,610</u>
		T Transfers Total	<u>1,547,000</u>	<u>1,545,200</u>	<u>1,127,200</u>	<u>413,425</u>	<u>403,085</u>	<u>301,110</u>
		Total General Overhead	<u>2,441,009</u>	<u>2,538,473</u>	<u>2,171,582</u>	<u>1,796,125</u>	<u>1,828,870</u>	<u>1,704,972</u>
Notes:								
*The 2024 Budget reflects the Budget Engagement Objective in this department. Four 2025 objectives are included in this department (cells in blue).								
*TIF Expenses are the amount of property tax captured and diverted to applicable TIF District Funds from the City's General Fund.								
*Transfers to the Aquatic Center cover both capital needs and the operating deficit. The amount varies by year depending on these two variables.								
*Transfers to the Special Street and Special Infrastructure Funds are General Fund reserves in excess of target benchmarks; used to fund the CIP.								
*Transfers to the Equipment Reserve Fund cover capital replacements, see CIP budget for details.								

City of Roeland Park

Line Item Budget- 100 General Fund

103- Municipal Court Department

						2025							
						Projected	2026 Budget	2027 Budget	2028 Budget				
Court													
A Salaries & Benefits													
103	5101	Salaries - Regular	39,459	50,923	54,446	55,000	57,200	59,490	61,870				
103	5102	Salaries-Overtime	1,549	1,481	1,189	1,600	1,600	1,600	1,600				
		A Salaries & Benefits Total	41,008	52,404	55,635	56,600	58,800	61,090	63,470				
B Contracted Services													
103	5203	Printing & Advertising	89	-	277	125	125	125	125				
103	5206	Travel Expense & Training	1,056	3,357	2,714	4,000	4,000	4,000	2,000				
103	5207	Medical Expense & Drg Testing	67	-	-	-	-	-	-				
103	5209	Professional Services	5,466	7,123	12,813	17,500	17,500	17,500	17,500				
103	5211	Maintenance & Repair Equipment	-	-	-	-	-	-	-				
103	5214	Other Contractual Services	31,000	31,995	33,252	34,860	36,605	37,705	38,835				
103	5219	Meeting Expense	-	26	20	100	100	100	100				
103	5227	Prisoner Care	6,210	9,645	7,140	8,500	10,000	10,000	10,000				
103	5228	Fees Due State of Kansas	13,148	18,842	10,615	16,100	16,100	16,100	16,100				
103	5242	Restitution	-	-	5,145	2,000	2,000	2,000	2,000				
103	5250	Insurance & Surety Bonds	-	-	-	25	25	25	25				
103	5266	Computer Software	11,918	10,783	10,948	11,420	11,990	12,230	12,475				
103	5269	Alcohol / Drug State Fees	-	-	-	-	-	-	-				
		B Contracted Services Total	68,954	81,771	82,924	94,630	98,445	99,785	99,160				
C Commodities													
103	5301	Office Supplies	-	129	82	200	200	200	200				
103	5305	Dues, Subscriptions, & Books	451	403	353	300	300	300	300				
103	5308	Clothing & Uniforms	-	-	-	250	250	250	250				
		C Commodities Total	451	532	435	750	750	750	750				
E Capital Outlay													
103	5403	Office Equipment	-	-	659	-	-	-	-				
		E Capital Outlay Total	-	-	659	-	-	-	-				
Total Court			110,413	134,707	139,653	151,980	157,995	161,625	163,380				

Notes:

*Municipal Court oversight was moved to the Administration Department in 2022. The Police Chief previously supervised this department. This change was implemented to provide separation between the police and judicial services.

City of Roeland Park

Line Item Budget - 100 General Fund

104- Neighborhood Services Department

						2025		
		2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
Neighborhood Services								
A Salaries & Benefits								
104	5101	Salaries - Regular	124,739	88,097	126,979	133,000	137,000	142,480
104	5102	Salaries-Overtime	-	-	9	500	500	500
		A Salaries & Benefits Total	124,739	88,097	126,988	133,500	137,500	142,980
B Contracted Services								
104	5202	Telephone	1,160	1,065	1,135	1,680	1,680	1,680
104	5203	Printing & Advertising	-	-	-	500	500	500
104	5206	Travel Expense & Training	1,345	549	5,695	7,320	7,030	3,000
104	5207	Medical & Drug Testing	-	76	-	-	-	-
104	5214	Other Contracted Services	-	240	2,831	42,230	31,975	5,500
104	5219	Meeting Expense	-	37	57	200	200	200
104	5260	Vehicle Maintenance	863	76	62	1,000	1,000	1,000
		B Contracted Services Total	3,368	2,043	9,780	52,930	42,385	11,880
C Commodities								
104	5302	Motor Fuels & Lubricants	852	-	(85)	-	-	-
104	5305	Dues, Subscriptions, & Books	1,201	-	329	1,695	1,000	1,000
104	5308	Clothing & Uniforms	-	233	495	300	300	300
		C Commodities Total	2,053	233	739	1,995	1,300	1,300
E Capital Outlay								
104	5403	Office Equipment	-	-	30	-	-	-
		E Capital Outlay Total	-	-	30	-	-	-
T Transfers								
104	5825	Transfer to Equip Reserve Fund	10,000	-	-	2,000	-	-
		T Transfers Total	10,000	-	-	2,000	-	-
Total Neighborhood Services		140,160	90,372	137,537	190,425	181,185	156,160	161,860

Notes:

*The increase in Other Contractual Services in 2025/2026 is attributable to third part review of the building plans and inspections for "the Rocks" mixed use development.

City of Roeland Park

Line Item Budget - 100 General Fund

105- Administration Department

		2022	2023	2024	2025 Projected	2026 Budget	2027 Budget	2028 Budget
Administration								
A Salaries & Benefits								
105	5101	Salaries - Regular	284,506	307,123	376,943	445,000	467,000	485,680
105	5104	Salaries - Part-time	44,029	46,868	44,897	53,500	56,000	58,240
105	5107	Salaries - Intern	9,055	5,333	-	-	-	-
		A Salaries & Benefits Total	337,590	359,324	421,840	498,500	523,000	543,920
								565,675
B Contracted Services								
105	5202	Telephone	1,920	1,830	2,080	2,760	2,760	2,760
105	5203	Printing & Advertising	-	-	215	-	-	-
105	5206	Travel Expense & Training	3,540	3,914	5,804	10,405	10,615	10,825
105	5207	Medical Expense & Drug Testing	117	168	40	-	-	-
105	5214	Other Contracted Services	1,805	1,784	1,980	2,500	2,500	2,550
105	5219	Meeting Expense	-	36	-	300	300	-
105	5226	Car Allowance	5,400	5,400	5,850	5,400	5,400	5,400
		B Contracted Services Total	12,782	13,132	15,969	21,365	21,575	21,535
								21,800
C Commodities								
105	5301	Office Supplies	-	539	172	-	-	-
105	5305	Dues, Subscriptions, & Books	1,885	1,099	1,065	3,540	3,540	3,540
105	5308	Clothing & Uniforms	-	-	165	500	500	500
		C Commodities Total	1,885	1,638	1,402	4,040	4,040	4,040
								4,040
E Capital Outlay								
105	5403	Office Equipment	-	-	1,757	1,000	-	-
		E Capital Outlay Total			1,757	1,000	-	-
								-
		Total Administration	352,257	374,094	440,968	524,905	548,615	569,495
								591,515

Notes:

*Part time salaries include two part-time Administrative Assistants.

* 2025 reflects the Objective to add a Management Analyst position.

City of Roeland Park

Line Item Budget - 100 General Fund

107- Employee Benefits Department

				2025							
				2022	2023	2024	Projected	2026 Budget			
Employee Benefits											
A Salaries & Benefits											
107	5122	FICA City Contribution	161,946	170,225	205,228	218,000	227,000	236,080			
107	5123	KPERS City Contribution	96,649	99,832	134,904	153,000	157,000	163,280			
107	5124	Ks Unemployment Insurance	66	-	-	15,000	15,000	15,000			
107	5125	Worker's Compensation	59,643	71,780	37,160	45,000	48,000	49,920			
107	5126	Health/Dental/Vision Insurance	439,696	348,188	443,143	470,000	520,000	556,400			
107	5127	Health Savings Account	36,567	27,137	31,731	37,000	37,000	37,000			
107	5128	401A City Contribution	8,033	8,702	25,820	36,000	37,800	39,690			
107	5130	City Paid Life/ST Disability	10,695	7,278	9,988	11,100	11,100	11,100			
107	5131	KP&F City Contribution	194,195	192,913	234,721	265,000	268,000	278,720			
107	5133	Wellness Incentive	-	-	30	-	-	-			
A Salaries & Benefits Total			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
Total Employee Benefits			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,725	1,250,100	1,320,900	1,387,190			
			1,007,490	926,055	1,122,72						

City of Roeland Park

Line Item Budget- 200 Debt Service Fund

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
200	4010	Beginning Fund Balance	\$ 108,273	\$ 81,573	\$ 85,070	\$ 104,269	\$ 69,709	\$ 44,257	\$ 29,755
Taxes									
200	4050	Ad Valorem Tax	178,093	180,497	99,517	117,200	113,375	115,645	117,960
200	4070	Personal Property Tax-delinquent	-	4	10	50	50	50	50
200	4080	Real Property Tax - Delinquent	498	1,581	1,384	1,500	1,500	1,500	1,500
		Total Taxes	<u>178,591</u>	<u>182,082</u>	<u>100,911</u>	<u>118,750</u>	<u>114,925</u>	<u>117,195</u>	<u>119,510</u>
Special Assessments									
200	4610	Special Assessments							
200	4620	Special Assmnt Tax - Delinquent	-		-	300	300	300	300
200	4630	Storm Drainage RC12-013	57,532	59,988	63,261	-	-	-	-
200	4640	Storm Drainage RC12-012	88,931	86,137	87,146	88,460	-	-	-
200	4650	Storm Drainage RC12-014	99,141	98,807	102,099	100,460	100,505	-	-
		Total Special Assessments	<u>245,604</u>	<u>244,932</u>	<u>252,506</u>	<u>189,220</u>	<u>100,805</u>	<u>300</u>	<u>300</u>
Intergovernmental									
200	4020	Recreational Vehicle Tax	90	73	93	40	40	40	40
200	4021	Commercial Vehicle Tax	-	-	-	-	-	-	-
200	4040	Heavy Trucks Tax	47	96	97	100	58	58	58
200	4060	Motor Vehicle Tax	14,977	13,648	13,833	8,500	7,485	7,635	7,790
		Total Intergovernmental	<u>15,114</u>	<u>13,817</u>	<u>14,023</u>	<u>8,640</u>	<u>7,583</u>	<u>7,733</u>	<u>7,888</u>
Interest									
200	4511	Interest on Investment	(19,139)	8,649	10,961	6,000	4,500	3,500	2,500
		Total Interest	<u>(19,139)</u>	<u>8,649</u>	<u>10,961</u>	<u>6,000</u>	<u>4,500</u>	<u>3,500</u>	<u>2,500</u>
Transfers									
200	4830	Transfer from 27A Fund	135,000	135,000	-	-	-	-	-
200	4840	Transfer from General Fund	-	-	-	-	-	-	-
200	4880	Transfer from Streetlights Fund	-	-	-	-	-	-	-
		Total Transfers	<u>135,000</u>	<u>135,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		Total Revenues	<u>555,170</u>	<u>584,480</u>	<u>378,401</u>	<u>322,610</u>	<u>227,813</u>	<u>128,728</u>	<u>130,198</u>
B Contracted Services									
200	5209	Professional Services	-	-	-	-	-	-	-
200	5214	Other Contracted Services	-	-	-	-	-	-	-
		B Contracted Services Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

City of Roeland Park

Line Item Budget- 200 Debt Service Fund

		2025						
		2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
	E	Debt Service						
200	5616	Bond Principal 2020-1	324,964	328,821	337,286	340,345	243,420	135,100
200	5617	Bond Interest 2020-1	31,788	26,882	21,916	16,825	5,845	4,050
200	5644	Principal Bonds - 2012-1	215,000	220,000	-	-	-	-
200	5645	Interest Bonds - 2012-1	10,118	5,280	-	-	-	-
	E	Debt Service Total	581,870	580,983	359,202	357,170	249,265	139,150
	N	Non-Expenditures Appropriation						
200	5751	TIF Fund Expenditure	0	-	-	-	4,000	4,080
	N	Non-Appropriation Expenditures Total	0	-	-	-	4,000	4,080
	Total Expenditures		581,870	580,983	359,202	357,170	253,265	143,230
200	Ending Fund Balance		\$ 81,573	\$ 85,070	\$ 104,269	\$ 69,709	\$ 44,257	\$ 29,755
								\$ 16,641

Reserve Benchmark = 10% to 15% of Total Annual Debt Service

14% 15% 29% 20% 18% 21% 12%

Notes:

* In 2024 \$100,000 in Property Tax Revenue is being moved from the Debt Service Fund to the General Fund due to the significant decline in debt service.

* The fund balance policy states that the Bond & Interest Fund will maintain reserves between 10%-15% of annual principal and interest payments.

* The City issued the 2020-1 bonds in FY 2020 to pay a portion of the R Park and Aquatic Center improvements. In addition to the \$1.25 million in new debt, the issuance re-financed the 2010-1 and 2011-2 debt issuances which will save the City \$53,790 in interest over the life of the bonds.

* The City retired the 2014-1 bonds in FY 2020 and the 2012-1 bonds in FY 2023, leaving only the 2020-1 bond issue outstanding in 2024 which will be retired in 2030.

City of Roeland Park

Line Item Budget- 520 Property Owners Association

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
520	4010	Beginning Fund Balance	\$ 24,122	\$ 26,009	\$ 27,910	\$ 21,876	\$ 23,876	\$ 25,876	\$ 27,876
		Other							
520	4795	Miscellaneous	33,847	33,847	29,000	29,870	30,765	31,690	32,640
		Total Other	33,847	33,847	29,000	29,870	30,765	31,690	32,640
		Total Revenues	33,847	33,847	29,000	29,870	30,765	31,690	32,640
		B Contracted Services							
520	5254	Miscellaneous Charges	85	71	72	-	-	-	-
520	5258	RPPOA Common Area Expenses	31,875	31,875	34,962	27,870	28,765	29,690	30,640
		B Contracted Services Total	31,960	31,946	35,034	27,870	28,765	29,690	30,640
		Total Expenditures	31,960	31,946	35,034	27,870	28,765	29,690	30,640
520		Ending Fund Balance	\$ 26,009	\$ 27,910	\$ 21,876	\$ 23,876	\$ 25,876	\$ 27,876	\$ 29,876

Notes:

* The revenues in the Property Owner's Association fund are collected to cover the cost of maintaining the common areas and condominiums within City Hall. These fees are paid from the General Fund. The Property Owner's Association then issues a check to the City of Roeland Park to cover fees associated with maintenance of said common areas as all of these expenses are paid out of the City's General Fund. This process was established as part of condoing City Hall space that is leased on the third floor. The condoing also preserves the tax-exempt status of the space used for government purposes as well as space leased to

* The fund is managed by a Board of Directors which is the City Council and is required to meet annually.

* The ending fund balance changes around 10% annually strictly due to the fact that the fund is very small and grows by roughly \$2,000/year per the annual adopted budget and Association bylaws.

City of Roeland Park

Line Item Budget- 550 American Rescue Plan Act (ARPA) Fund

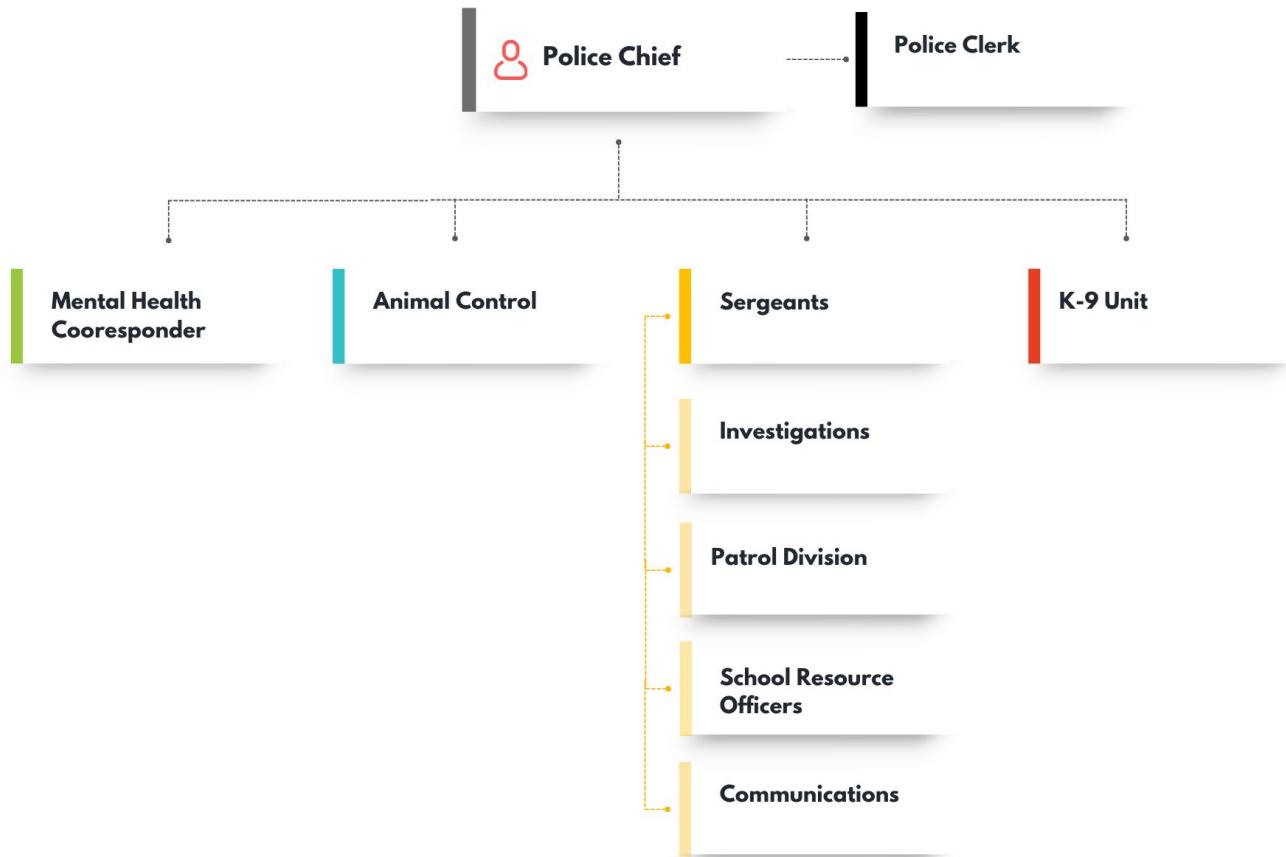
			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
550	4010	Beginning Fund Balance	\$ -	\$ 379	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental									
550	4159	Rescue Act Grant	401,469	483,383	133,895	-	-	-	-
		Total Intergovernmental	<u>401,469</u>	<u>483,383</u>	<u>133,895</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Interest									
550	4511	Interest on Invested Assets	378	5,673	-	-	-	-	-
		Interest	<u>378</u>	<u>5,673</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		Total Revenues	<u>401,847</u>	<u>489,056</u>	<u>133,895</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
B Contracted Services									
550	5209	Professional Services	905	175	43,450	-	-	-	-
550	5214	Other Contractual Services	136,338	38,574	51,439	-	-	-	-
550	5244	General Contractor	27,000	17,340	38,623	-	-	-	-
550	5274	Personal Protective Equipment	345						
550	5275	Education and Outreach	1,140						
550	5277	Testing	17,359	-	-	-	-	-	-
		B Contracted Services Total	<u>183,087</u>	<u>56,089</u>	<u>133,512</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
N Non-Expenditures Appropriation									
550	5750	Contingency	-	-	-	-	-	-	-
		N Non-Expenditures Appropriation Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
D Capital Outlay									
550	5442	Other Capital Outlay	218,381	433,346	383	-	-	-	-
		D Capital Outlay Total	<u>218,381</u>	<u>433,346</u>	<u>383</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		Total Expenditures	<u>401,468</u>	<u>489,435</u>	<u>133,895</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
550		Ending Fund Balance	\$ 379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Notes:

* ARPA resources are accounted for in this fund. Resources can only be used in accordance with Federal guidelines. Resources must be encumbered by the end of 2024 and spent by the end of 2026.

* Council has adopted a list of projects to fully expend all ARPA funds by the end of 2024.

Police Organizational Chart



Department Description

The Police Chief leads the Police Department and coordinates with Municipal Court for bailiff services and officer testifying when necessary. The department primary duties are those of uniformed police officers responding to calls for service and crime prevention in the city. The department philosophy is associated with community policing as its basis of operation along with commitment to excellence. The Department includes one Police Clerk, four sergeants, two corporals, seven officers and five part-time/on-call officers. In addition, the Police Chief oversees investigations which are shared among the sergeants. The Chief is responsible for Animal Control Services, provided through a combination of efforts consisting of in-house efforts by the Roeland Park Police and Neighborhood Services as well as contract services provided by the City of Mission staff.

Program Areas

- **Patrol Division** – The patrol division is the backbone of the department. They respond to all calls for service that include investigation of criminal activity, traffic enforcement, community policing, crime prevention, and assigned tasks from the Chief of Police. The department added a bicycle patrol unit in 2020 to help increase accessibility to officers in the community.
- **School Resource Officer** – Starting in 2018, the City contracted with the local private high school, Bishop Miege to provide a full-time School Resource Officer (SRO) to serve the students, faculty and staff. This position is fully funded by Bishop Miege.
- **Mental Health Co-responder** – Starting in 2017, the City of Roeland Park collaborated with several of our neighboring Johnson County cities to jointly fund a trained mental health co-responder who provides mental health interventions on the spot when a critical need arises where mental health concerns may be at play. Due to the high volume of calls in Leawood and Prairie Village, these two cities choose to team up to fully fund one mental health co-responder and the remaining northeast Johnson County communities, including Roeland Park, jointly fund two co-responders.
- **K-9 Unit** – Originally a 2019 Budget Objective, the K-9 Unit was implemented in 2018 after donations were secured to establish the K-9 unit. Thanks to the generous donations of many individuals and businesses, the K-9 unit was fully paid for along with donated in-kind services of veterinary care and kenneling needs. The K-9 unit is the first in northeast Johnson County and will be used for drug detection and tracking.
- **Investigations** – Police investigations are led by the Police Chief with duties shared with the sergeants. Investigations focus on identification, apprehension and prosecution of persons responsible for crimes against people, crimes related to deceit, fraud or forgery and those involved in the possession and distribution of illegal narcotics.
- **Communications** – An officer assigned as the Public Information Officer for the department handles all social media posts, interactions and responses. They are also responsible for helping to promote the department through social media, the City website and community events.
- **Animal Control** – The care and proper treatment of domesticated animals is overseen by Community Service Officers employed by Mission. The Roeland Park Neighborhood Services Officer handles permitting activities related to domesticated animals. Roeland Park Police Officers respond to animal control related calls when the contracted service provider is not on duty.

Police - Summary of Resources and Appropriations

	2025						
	2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
Revenues & Resources							
Sp. Law Enforcement	\$ 12,160	\$ 23,336	\$ 26,125	\$ 7,500	\$ 2,000	\$ 2,000	\$ 2,000
Total Revenues	12,160	23,336	26,125	7,500	2,000	2,000	2,000
Total Resources (includes fund balance)	36,364	43,674	49,724	30,964	14,964	10,964	6,964
Expenditures & Appropriations							
Summary by Program							
102 - Police Department	\$ 1,327,169	\$ 1,298,890	\$ 1,351,118	\$ 1,391,715	\$ 1,512,625	\$ 1,567,700	\$ 1,572,595
109 - Special Law Enforcement	16,026	20,075	26,260	18,000	6,000	6,000	6,000
Total Revenue by Fund	1,343,195	1,318,965	1,377,378	1,409,715	1,518,625	1,573,700	1,578,595
Summary by Appropriation Unit							
Salary & Benefits	\$ 994,258	\$ 1,012,644	\$ 1,193,858	\$ 1,199,750	\$ 1,221,000	\$ 1,268,880	\$ 1,318,650
Contractual Services	100,128	98,178	76,912	123,190	181,265	168,975	172,810
Commodities	61,288	41,443	50,388	55,575	55,860	55,645	55,935
Capital Outlay	-	-	-	2,000	6,000	-	-
Total Expenditures	1,155,674	1,152,265	1,321,158	1,380,515	1,464,125	1,493,500	1,547,395
Special Law Enforcement - Restricted	\$ 16,026	\$ 20,075	\$ 26,260	\$ 18,000	\$ 6,000	\$ 6,000	\$ 6,000
Transfers Out	171,495	146,625	29,960	11,200	48,500	74,200	25,200
Total Appropriations	1,343,195	1,318,965	1,377,378	1,409,715	1,518,625	1,573,700	1,578,595
Summary by Fund							
General Fund - Unrestricted	\$ 1,327,169	\$ 1,298,890	\$ 1,351,118	\$ 1,391,715	\$ 1,512,625	\$ 1,567,700	\$ 1,572,595
General Fund - Restricted	16,026	20,075	26,260	18,000	6,000	6,000	6,000
Total	1,343,195	1,318,965	1,377,378	1,409,715	1,518,625	1,573,700	1,578,595
Personnel							
Classifications (FTEs)							
Police Chief	1	1	1	1	1	1	1
Deputy Chief	0	0	1	0	0	0	0
Sergeant	3	3	3	3	3	4	4
Detective	1	1	0	0	0	0	0
Corporal	3	3	3	2	2	2	2
Officer	7.5	7.5	6.5	7.6	7.6	7.6	7.6
Crossing Guard	0	0	0.2	0.2	0.2	0.2	0.2
Police Clerk	1	1	1	1	1	1	1
Total	16.5	16.5	15.7	15.8	15.8	15.8	15.8

City of Roeland Park

Line Item Budget - 100 General Fund

102- Police Department

				2025		2026 Budget	2027 Budget	2028 Budget			
		2022	2023	2024	Projected						
Police											
A Salaries & Benefits											
102	5101	Salaries - Regular	922,476	891,287	1,059,549	1,113,000	1,125,000	1,170,000			
102	5102	Salaries-Overtime	45,073	88,660	90,362	47,500	48,000	49,440			
102	5104	Salaries - Part-time	26,709	32,697	43,947	39,250	48,000	49,440			
	A	Salaries & Benefits Total	994,258	1,012,644	1,193,858	1,199,750	1,221,000	1,268,880			
	B	Contracted Services									
102	5202	Telephone	7,271	7,333	7,196	8,640	8,640	8,640			
102	5203	Printing & Advertising	-	-	245	200	200	200			
102	5205	Postage & Mailing Permits	78	-	48	100	100	100			
102	5206	Travel Expense & Training	4,288	3,672	8,182	10,500	11,000	11,550			
102	5207	Medical Expense & Drug Testing	2,324	810	1,410	4,000	3,000	2,000			
102	5210	Maintenance & Repair Building	-	98	663	200	200	200			
102	5211	Maintenance & Repair Equipment	2,091	1,690	1,740	3,000	3,000	3,000			
102	5214	Other Contracted Services	31,022	34,619	28,931	19,200	19,775	20,370			
102	5219	Meeting Expense	-	-	240	150	150	150			
102	5224	Laundry Service	1,806	1,339	1,746	2,000	2,000	2,000			
102	5225	Mental Health Correspondent	9,875	5,229	1,829	12,400	59,000	60,770			
102	5236	Community Policing	657	479	402	1,000	1,000	1,000			
102	5238	Animal Control	22,050	20,000	(20)	25,000	26,500	27,295			
102	5250	Insurance & Surety Bonds	-	-	18	150	150	150			
102	5254	Miscellaneous Charges	36	-	79	150	150	150			
102	5260	Vehicle Maintenance	18,579	22,508	20,384	15,000	30,000	15,000			
102	5265	Computer System R&M	-	219	-	-	-	-			
102	5267	Employee Related Expenses	-	-	-	-	-	-			
102	5266	Computer Software	51	182	3,819	21,500	16,400	16,400			
	B	Contracted Services Total	100,128	98,178	76,912	123,190	181,265	168,975			
	C	Commodities									
102	5301	Office Supplies	1,063	1,183	1,620	1,800	1,800	1,800			
102	5302	Motor Fuels & Lubricants	35,469	27,768	24,931	28,280	28,565	28,850			
102	5305	Dues, Subscriptions, & Books	1,003	979	2,121	2,145	2,145	2,145			
102	5306	Materials	-	66	177	500	500	500			
102	5307	Other Commodities	304	284	896	1,350	1,350	1,350			
102	5308	Clothing & Uniforms	22,067	6,732	18,033	18,000	18,000	18,000			
102	5309	Ammunition	1,382	4,431	2,496	3,000	3,000	2,500			
102	5310	Training Supplies	-	-	114	500	500	500			
	C	Commodities Total	61,288	41,443	50,388	55,575	55,860	55,645			
	E	Capital Outlay									
102	5403	Office Equipment	-	-	-	2,000	6,000	-			
	E	Capital Outlay Total				2,000	6,000				
	T	Transfers									
102	5825	Transfer to Equip Reserve Fund	171,495	146,625	29,960	11,200	48,500	74,200			
	T	Transfers Total	171,495	146,625	29,960	11,200	48,500	74,200			
	Total Police		1,327,169	1,298,890	1,351,118	1,391,715	1,512,625	1,567,700			
								1,572,595			

Notes:

*The 2025 Budget reflects the LEEFTA software objective in this department. The light bar objective is included in 2026.

*Transfers to the Equipment Reserve Fund cover planned Police Department Equipment replacements. See CIP for more detail.

* Council approved elimination of the detective position and implementation of an Assistant Chief position for one year after adoption of the 2024 budget. 2025 staffing consists of a Police Chief, 4 Sergeants, 2 Corporals and 7 Police Officer positions.

City of Roeland Park
Line Item Budget - 100 General Fund
109- Special Law Enforcement Funds

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
109	4010	Beginning Fund Balance	\$ 24,204	\$ 20,338	\$ 23,599	\$ 23,464	\$ 12,964	\$ 8,964	\$ 4,964
Revenues									
		Other							
109	4432	Spec. Law Enforcement Revenues	\$ 525	\$ 269	\$ 3,158	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
109	4433	K9 Contributions	10,000	4,500	-	-	-	-	-
109	4434	Opioid Settlement Funds	1,635	18,567	22,967	5,500	-	-	-
		Other Total	\$ 12,160	\$ 23,336	\$ 26,125	\$ 7,500	\$ 2,000	\$ 2,000	\$ 2,000
		Total Revenues	\$ 12,160	\$ 23,336	\$ 26,125	\$ 7,500	\$ 2,000	\$ 2,000	\$ 2,000
		Total Resources	\$ 36,364	\$ 43,674	\$ 49,724	\$ 30,964	\$ 14,964	\$ 10,964	\$ 6,964
Expenditures									
		C Commodities							
109	5225	Mental Health Co-Responder		17,926	22,879	12,000	0	0	0
109	5316	K9 Expenses	14,366	2,149	2,308	6,000	6,000	6,000	6,000
109	5317	Special Law Enforcement Expenses	1,660	-	1,073	-	-	-	-
		Commodities Total	16,026	20,075	26,260	18,000	6,000	6,000	6,000
		Total Expenditures	16,026	20,075	26,260	18,000	6,000	\$ 6,000	\$ 6,000
109		Ending Fund Balance	\$ 20,338	\$ 23,599	\$ 23,464	\$ 12,964	\$ 8,964	\$ 4,964	\$ 964

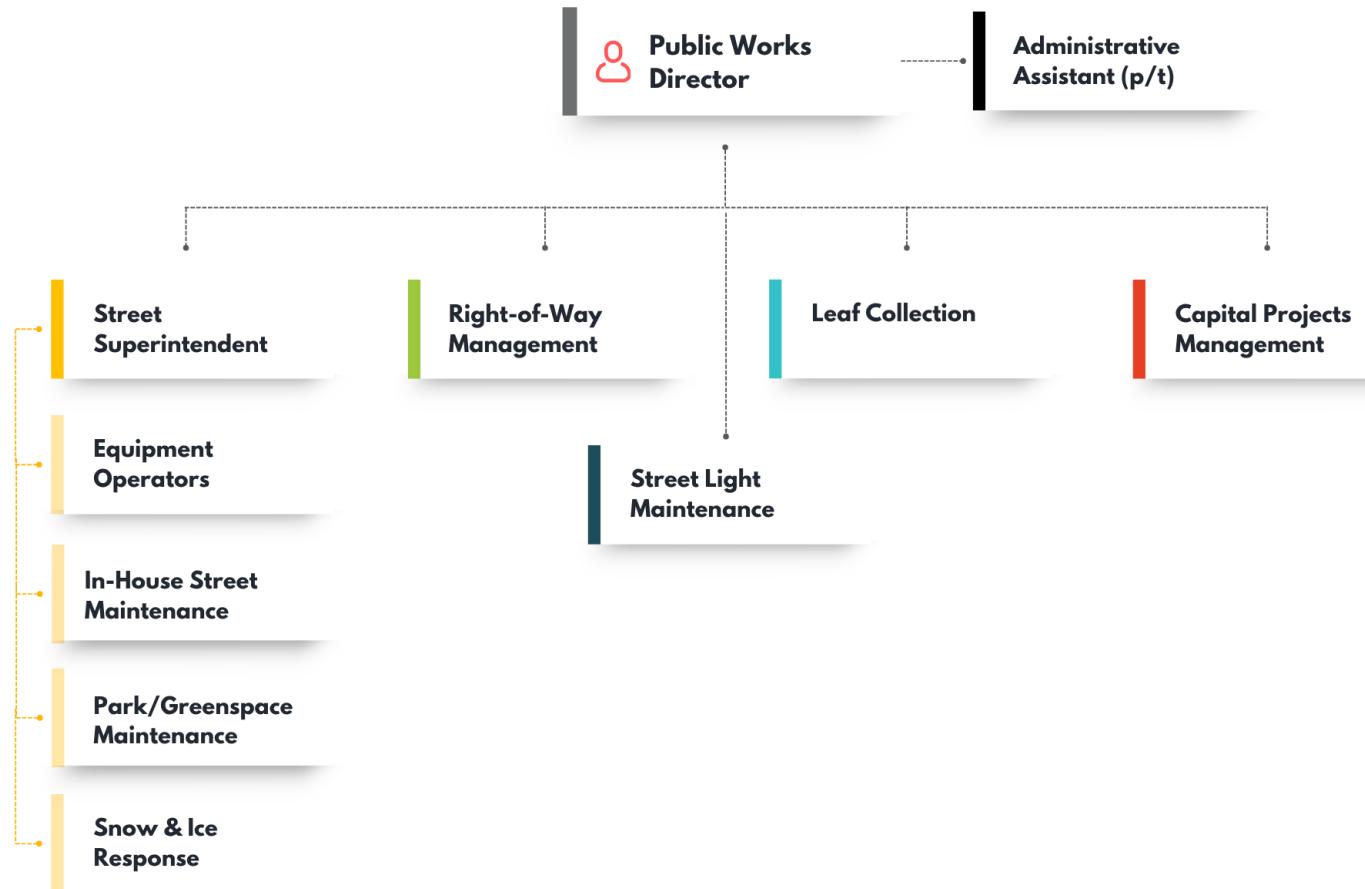
Notes:

* Opioid settlement funds are being accounted for in this fund. These resources are being used to cover co-responder costs.

* Special Law Enforcement Funds are restricted for police equipment. Resources come from state forfeitures and seizures within Roeland Park. In 2023 these Special Law Enforcement Funds began being used to support the K-9.

Public Works

Organizational Chart



Department Description

The Public Works Department is tasked with effectively maintaining, developing and enhancing public infrastructure and facilities. The Department is led by the Director, Street Superintendent and Parks and Recreation Superintendent. The Street Superintendent oversees daily activities of the five equipment operators.

Program Areas:

- **In house street maintenance** – The department crews perform certain street maintenance activities in-house including pothole patching, curb repair, and crack sealing of streets. This program is managed by the Public Works Superintendent.
- **Park and Greenspace Maintenance and Programming** - Public Works staff are responsible for planting new trees and landscaping and ensuring all vegetation is well cared for. This includes all parks, boulevard medians, the community center and aquatics center and traffic islands. All mowing services are now contracted with a third-party company. Staff also installs new and repairs existing amenities such as benches, trash/recycling receptacles, playground equipment, etc. They also perform safety

inspections for parks. The Parks and Recreation Superintendent supervises/coordinates maintenance and programming at the parks.

- **Stormwater Maintenance** – Program includes monthly street sweeping, maintaining, and cleaning City-owned stormwater streams, detention basins, storm pipes and inlets.
- **Snow and Ice Control and Response** – In the event of inclement weather, public works crews are mobilized, including the director, to treat the streets and remove snow and ice. They prioritize arterial streets followed by collectors then residential roadways. The City's snow/ice removal program has some of the highest citizen satisfaction scores in the metro area, with 93% satisfied with the service.
- **Right-of-Way Management** – The Public Works Director ensures that any work completed by private contractors, including public utilities that are outside the City such as Water One, Johnson County Waste, Water, etc., are properly permitted and completing the work in accordance with City standards for curb cuts, inlets and street work. The Building Official works with the Public Works Department on right-of-way inspections.
- **Leaf Collection** – The City of Roeland Park is one of the few cities in the area that provides leaf collection in- house that allows residents to rake leaves to the curb without bagging. In 2018, the City invested in a leaf vacuum truck which allows for the leaves placed by residents along the back of the curb and sidewalks to be vacuumed into the truck providing for a one-person vs the previous five-person operation. This service is provided annually in the fall.
- **Capital Improvements and Maintenance Project Management** – The City's CIP program is robust and includes improvements to public infrastructure such as street repair, resurfacing and reconstruction; sidewalk replacement and extensions; curb, inlet and storm pipe replacement; building renovations, and park improvements. All of this is managed by the Public Works Department. In addition, the Department recently began proactively inspecting stormwater pipe and conducting street and sidewalk grading to prioritize repair and replacement of these assets.
- **Street Light Maintenance** – In 2014, the City of Roeland Park purchased all streetlights within the City from Kansas City Power & Light (now Evergy). With that purchase, the City upgraded all bulbs to LEDs to reduce energy consumption. The City contracts the repair and maintenance of streetlights.

Public Works - Summary of Resources and Appropriations

	2022	2023	2024	2025 Projected	2026 Budget	2027 Budget	2028 Budget
Revenues & Resources							
Sales Taxes	\$ 2,261,599	\$ 2,302,940	\$ 2,264,796	\$ 2,227,180	\$ 2,251,585	\$ 1,904,480	\$ 1,867,520
Intergovernmental	728,076	1,400,447	182,982	2,238,960	1,102,960	2,616,960	795,960
Special Assessments	-	-	181,734	222,375	257,500	314,475	330,200
Other Sources	57,805	482,386	92,500	613,000	8,000	118,000	556,000
Interest	(3,412)	86,816	185,127	206,275	118,455	31,895	29,415
Total Revenue	3,044,068	4,272,589	2,907,139	5,507,790	3,738,500	4,985,810	3,579,095
Transfers In	730,000	1,095,000	580,000	200,000	75,000	-	-
Total Resources	3,774,068	5,367,589	3,487,139	5,707,790	3,813,500	4,985,810	3,579,095
250 - Stormwater	\$ -	\$ -	\$ 185,383	\$ 227,375	\$ 257,890	\$ 314,845	\$ 331,000
270 - Combined Street & Hwy	2,291,921	3,320,800	1,813,278	4,356,415	2,515,235	1,528,795	2,289,490
300 - Special Infrastructure	1,482,147	2,046,789	1,488,478	1,124,000	1,040,375	3,142,170	958,605
Total Revenue by Fund	3,774,068	5,367,589	3,487,139	5,707,790	3,813,500	4,985,810	3,579,095
Expenditures							
Summary by Program							
106 - Public Works	\$ 702,622	\$ 777,183	\$ 755,023	\$ 969,805	\$ 932,955	\$ 1,481,300	\$ 1,064,975
Total by Fund	587,037	649,986	681,608	725,240	743,730	766,190	789,345
250 - Stormwater	-	-	53,578	349,450	257,025	272,075	274,910
270 - Combined Street & Hwy	2,269,010	2,028,790	756,289	5,389,300	4,760,415	1,739,735	2,077,270
300 - Special Infrastructure	1,144,725	1,716,845	852,804	2,324,500	1,417,000	2,663,000	354,000
Total by Program	4,703,394	5,172,804	3,099,302	9,758,295	8,111,125	6,922,300	4,560,500
Summary by Appropriation Unit							
Salary & Benefits	\$ 371,582	\$ 403,359	\$ 492,168	\$ 535,000	\$ 556,000	\$ 579,790	\$ 604,615
Contractual Services	829,384	958,091	1,044,204	1,120,420	1,146,075	1,168,920	1,192,240
Commodities	53,078	34,351	42,116	68,765	69,900	71,090	72,345
Capital Outlay	3,306,350	3,637,003	1,443,314	7,974,110	6,339,150	4,573,500	2,598,500
Total Expenditures	4,560,394	5,032,804	3,021,802	9,698,295	8,111,125	6,393,300	4,467,700
Total by Program	-	-	-	-	-	-	-
Transfers Out	\$ 143,000	\$ 140,000	\$ 11,500	\$ 60,000	\$ -	\$ 529,000	\$ 92,800
Total Appropriations	4,703,394	5,172,804	3,099,302	9,758,295	8,111,125	6,922,300	4,560,500
Summary by Fund							
General Fund	\$ 1,289,659	\$ 1,427,169	\$ 1,436,631	\$ 1,695,045	\$ 1,676,685	\$ 2,247,490	\$ 1,854,320
Stormwater	-	-	53,578	349,450	257,025	272,075	274,910
Combined Sp. Street & Highway	2,269,010	2,028,790	756,289	5,389,300	4,760,415	1,739,735	2,077,270
Special Infrastructure	1,144,725	1,716,845	852,804	2,324,500	1,417,000	2,663,000	354,000
Total	4,703,394	5,172,804	3,099,302	9,758,295	8,111,125	6,922,300	4,560,500
Personnel							
Classifications (FTEs)							
Director	1	1	1	1	1	1	1
Public Works Superintendent	1	1	1	1	1	1	1
Equipment Operator	5	5	5	5	5	5	5
Engineering Intern	0.23	0.23	0	0	0	0	0
Administrative Assistant	0	0	0.5	0.5	0.5	0.5	0.5
Total	7.23	7.23	7.5	7.5	7.5	7.5	7.5

City of Roeland Park

Line Item Budget - 100 General Fund

106- Public Works Department

		2025							
		2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget	
A Salaries & Benefits									
106	5101	Salaries - Regular	273,427	304,841	326,066	347,055	362,655	377,160	392,245
106	5102	Salaries-Overtime	13,188	10,153	13,402	14,000	11,000	11,440	11,900
106	5104	Salaries- Part-time	-	-	11,800	26,000	27,000	28,080	29,205
A Salaries & Benefits Total		286,615	314,994	351,268	387,055	400,655	416,680	433,350	
B Contracted Services									
106	5201	Electric	10,800	8,367	9,834	11,445	11,675	11,910	12,150
106	5202	Telephone	2,078	1,990	2,437	3,000	3,000	3,000	3,000
106	5203	Printing & Advertising	495	138	154	300	300	300	300
106	5206	Travel Expense & Training	3,649	2,751	2,913	7,000	7,000	7,000	7,000
106	5207	Medical Expense & Drug Testing	126	1,110	1,525	1,000	1,000	1,000	800
106	5210	Maintenance & Repair Building	2,002	3,104	13,624	15,740	17,000	17,000	17,000
106	5211	Maintenance & Repair Equipment	33,210	27,991	48,865	30,000	30,000	30,000	30,000
106	5214	Other Contracted Services	30,791	72,685	66,279	77,600	80,800	80,800	80,800
106	5219	Meeting Expense	802	423	147	500	500	500	500
106	5240	Equipment Rental	4,582	5,383	7,577	6,000	6,200	6,200	6,200
106	5259	Traffic Control Signs	1,760	10,426	8,840	3,000	3,000	3,000	3,000
106	5260	Vehicle Maintenance	5,925	5,695	6,754	7,500	7,500	7,500	7,500
106	5261	Tree Fund	-	-	-	30,000	30,000	30,000	30,000
106	5263	Tree Maintenance	19,513	48,898	25,551	26,000	26,000	26,000	26,000
106	5266	Computer Software	-	-	2,042	500	700	700	700
106	5287	Water	6,196	7,929	6,684	6,630	6,765	6,900	7,040
106	5288	Waste Water	1,607	1,826	2,799	2,800	2,855	2,910	2,970
106	5289	Natural Gas	6,003	11,977	5,786	8,000	8,160	8,325	8,490
106	5290	Street Light Electric	30,412	19,502	26,075	26,500	28,505	29,075	29,655
B Contracted Services Total		159,951	230,195	237,886	263,515	270,960	272,120	273,105	
C Commodities									
106	5302	Motor Fuels & Lubricants	23,160	20,558	16,859	22,135	23,240	24,400	25,620
106	5304	Janitorial Supplies	250	1,239	974	1,100	1,100	1,100	1,100
106	5305	Dues, Subscriptions, & Books	780	800	839	900	900	900	900
106	5306	Materials	3,044	2,736	5,374	4,500	4,500	4,500	4,500
106	5307	Other Commodities	-	47	-	-	-	-	-
106	5308	Clothing & Uniforms	3,540	6,672	5,466	6,000	6,000	6,000	6,000
106	5318	Tools	2,354	1,738	2,496	2,500	2,500	2,500	2,500
106	5319	Rain Barrel Reimbursement	-	237	2,186	2,600	2,600	2,600	2,600
C Commodities Total		33,128	34,027	34,194	39,735	40,840	42,000	43,220	
E Capital Outlay									
106	5403	Office Equipment	-	-	657	1,500	1,500	1,500	1,500
106	5421	Maintenance Streets-contract	213,367	185,992	51,249	215,000	216,000	217,000	218,000
106	5425	Other Capital Outlay	1,561	6,975	2,269	3,000	3,000	3,000	3,000
E Capital Outlay Total		214,928	192,967	54,175	219,500	220,500	221,500	222,500	
T Transfers									
106	5825	Transfer to Equip Reserve Fund	8,000	5,000	77,500	60,000	-	529,000	92,800
T Transfers Total		8,000	5,000	77,500	60,000	-	529,000	92,800	
Total Public Works		702,622	777,183	755,023	969,805	932,955	1,481,300	1,064,975	

Notes:

* Snow removal and street repair wages are charged to the Combined Special Street and Highway Fund.

* Leaf collection wages are charged to the Solid Waste Department.

* The Council adopted a Tree Preservation ordinance in late 2024 where they established a "tree fund" to help cover tree trimming and planting for covered trees on private property. The \$30,000 was established in the Tree Fund account for that purpose starting in 2025.

* Starting in 2024 storm water maintenance wages will be charged to the Storm Water Fund.

*Transfers to the Equipment Reserve Fund reflects equipment and vehicle replacements and improvements. See CIP for more detail.

City of Roeland Park

Line Item Budget - 100 General Fund

115- Solid Waste Department

		2025							
		2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget	
Solid Waste									
A Salaries & Benefits									
115	5101	Salaries - Regular	12,500	13,000	13,520	14,195	14,905	15,650	16,435
115	5102	Salaries - Overtime	-	-	-	-	-	-	-
		A Salaries & Benefits Total	12,500	13,000	13,520	14,195	14,905	15,650	16,435
B Contracted Services									
115	5203	Printing & Advertising	-	-	-	-	-	-	-
115	5211	Maintenance & Repair Equipment	1,496	-	2,459	3,500	3,500	3,500	3,500
115	5235	Disposal Fees	22,657	43,583	22,547	26,525	27,320	28,140	28,985
115	5240	Equipment Rental	-	-	30	500	500	500	500
115	5271	Compost Bin Rebate Program	190	336	227	1,000	1,000	1,000	1,000
115	5272	Solid Waste Contract	549,265	592,743	642,232	678,490	695,445	716,310	737,800
		B Contracted Services Total	573,608	636,662	667,495	710,015	727,765	749,450	771,785
C Commodities									
115	5302	Motor Fuels & Lubricants	929	324	593	1,030	1,060	1,090	1,125
115	5825	Transfer to Equip Reserve Fund	-	-	-	-	-	-	-
		C Commodities Total	929	324	593	1,030	1,060	1,090	1,125
		Total Solid Waste	587,037	649,986	681,608	725,240	743,730	766,190	789,345

Notes:

* Public Works Department personnel costs for the leaf collection service are accounted for in this department. Those costs are not included in the solid waste assessment.

* The solid waste contract with GFL was renewed for five years (2026-2030). An annual rate adjustment is allowed based upon the Consumer Price Index for Solid Waste Services, but capped at 3%. A rebate for glass and leaves diverted through other curbside programs was also added to the contract and the rebates have been taken into consideration when setting the solid waste assessment.

* Curbside glass recycling service began in 2023 with Ripple Glass under a three year contract. That service contract was extended for 2026 with no rate increase (monthly charge to remain at \$2.63/residence). 2026 will see 100% of the glass recycling service reflected in the solid waste assessment, the 3 year transition provided in total a .48 reduction in the property tax mill rate.

City of Roeland Park

Line Item Budget- 250 Storm Water Fund

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
250	4010	Beginning Fund Balance	\$ -	\$ -	\$ -	\$ 131,805	\$ 9,730	\$ 10,595	\$ 53,365
Interest									
250	4511	Interest on Investment	-\$ -	-\$ -	3,649	5,000	390	370	800
		Total Interest	-\$ -	-\$ -	3,649	5,000	390	370	800
Special Assessments									
250	4610	Special Assessments- Storm Water Fee	-\$ -	-\$ -	181,734	222,375	257,500	314,475	330,200
		Total Special Assessments	-\$ -	-\$ -	181,734	222,375	257,500	314,475	330,200
Total Revenues									
			-\$ -	-\$ -	185,383	227,375	257,890	314,845	331,000
A Salaries & Benefits									
250	5101	Salaries - Regular	-\$ -	-\$ -	49,000	51,450	54,025	56,725	59,560
		Salaries & Benefits Total	-\$ -	-\$ -	49,000	51,450	54,025	56,725	59,560
B Contracted Services									
250	5214	Other Contractual Services				11,890	12,350	12,350	12,350
250	5221	Maintenance & Repair of Storm Sewers	-\$ -	-\$ -	259	5,000	5,000	5,000	5,000
250	5260	Vehicle Maintenance	-\$ -	-\$ -	4,319	5,000	5,000	5,000	5,000
		Contracted Services Total	-\$ -	-\$ -	4,578	21,890	22,350	22,350	22,350
C Commodities									
250	5302	Motor Fuels & Lubricants	-\$ -	-\$ -	-\$ -	3,000	3,000	3,000	3,000
		Commodities Total	-\$ -	-\$ -	-\$ -	3,000	3,000	3,000	3,000
E Capital Outlay									
250	5442	Building Improvements	-\$ -	-\$ -	-\$ -	-\$ -	-\$ -	-\$ -	-\$ -
250	5469	Stormwater Improvements	-\$ -	-\$ -	-\$ -	273,110	177,650	190,000	190,000
		Capital Outlay Total	-\$ -	-\$ -	-\$ -	273,110	177,650	190,000	190,000
Total Expenditures									
			-\$ -	-\$ -	53,578	349,450	257,025	272,075	274,910
250		Ending Fund Balance	\$ -	\$ -	\$ 131,805	\$ 9,730	\$ 10,595	\$ 53,365	\$ 109,455

Notes:

* In 2024 the 250 fund was re-named the Storm Water Fund. A storm water fee began being collected in 2024 from properties that are not currently subject to a storm water improvement special assessment. The fee will be applied to properties as their storm water improvement assessment retires. This implementation will occur during 2024, 2025, 2026, and 2027. A corresponding reduction in the property tax mill is anticipated which will make this new fee revenue neutral. In order to sustain this revenue neutral approach the storm water fee will need to increase each year in an amount equal to the annual growth rate for property values. A 2 mill total reduction is anticipated at full implementation of the storm water fee in 2027 (2024 mill reduction was .145, 2025 mill reduction was .22, anticipated 2026 mill reduction of .14 and 2027 of .19).

* Operating costs related to storm water are accounted for in this fund as well as capital investments related to storm water.

City of Roeland Park

Line Item Budget- 270 Combined Special Highway & Street Fund 27A

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
270	4010	Beginning Fund Balance	\$ 1,368,420	\$ 1,391,331	\$ 2,683,341	\$ 3,740,330	\$ 2,707,445	\$ 462,265	\$ 251,325
Sales Tax									
270	4110	City Sales & Use Tax	994,918	1,040,529	1,024,050	1,007,000	1,017,070	924,515	933,760
270	4135	County Courthouse Sales Tax	206,355	221,882	217,663	213,180	217,445	55,450	-
		Total Sales Tax	<u>1,201,273</u>	<u>1,262,411</u>	<u>1,241,713</u>	<u>1,220,180</u>	<u>1,234,515</u>	<u>979,965</u>	<u>933,760</u>
Intergovernmental									
270	4140	Spec City/County Highway Fund	182,174	181,348	182,982	180,960	180,960	180,960	180,960
270	4155	Grants	151,581	-	-	948,000	-	-	-
270	4150	CARS Funding	384,321	1,219,099	-	1,110,000	922,000	236,000	615,000
		Total Intergovernmental	<u>718,076</u>	<u>1,400,447</u>	<u>182,982</u>	<u>2,238,960</u>	<u>1,102,960</u>	<u>416,960</u>	<u>795,960</u>
Interest									
270	4511	Interest on Investment	6,145	43,306	108,583	132,275	94,760	13,870	3,770
		Total Interest	<u>6,145</u>	<u>43,306</u>	<u>108,583</u>	<u>132,275</u>	<u>94,760</u>	<u>13,870</u>	<u>3,770</u>
Other									
270	4520	Other Sources	-	-	-	565,000	8,000	118,000	556,000
270	4530	Reimbursed Expense	1,427	69,636	-	-	-	-	-
		Total Other	<u>1,427</u>	<u>69,636</u>	<u>-</u>	<u>565,000</u>	<u>8,000</u>	<u>118,000</u>	<u>556,000</u>
Transfers In									
270	4840	Transfer from General Fund	365,000	545,000	280,000	200,000	75,000	-	-
		Total Transfers	<u>365,000</u>	<u>545,000</u>	<u>280,000</u>	<u>200,000</u>	<u>75,000</u>	<u>-</u>	<u>-</u>
		Total Revenues	<u>2,291,921</u>	<u>3,320,800</u>	<u>1,813,278</u>	<u>4,356,415</u>	<u>2,515,235</u>	<u>1,528,795</u>	<u>2,289,490</u>
A Salaries & Benefits									
270	5101	Salaries - Regular	72,467	75,365	78,380	82,300	86,415	90,735	95,270
		A Salaries & Benefits Total	<u>72,467</u>	<u>75,365</u>	<u>78,380</u>	<u>82,300</u>	<u>86,415</u>	<u>90,735</u>	<u>95,270</u>
B Contracted Services									
270	5209	Professional Services	93,651	82,722	96,754	85,000	85,000	85,000	85,000
270	5214	Other Contracted Services	-	-	-	-	-	-	-
		B Contracted Services Total	<u>93,651</u>	<u>82,722</u>	<u>96,754</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>
C Commodities									
270	5303	Sand and Salt	19,021	-	7,329	25,000	25,000	25,000	25,000
		C Commodities Total	<u>19,021</u>	<u>-</u>	<u>7,329</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>

City of Roeland Park

Line Item Budget- 270 Combined Special Highway & Street Fund 27A

				2025		2026 Budget	2027 Budget	2028 Budget
		2022	2023	2024	Projected			
E Capital Outlay								
270	5430	Residential Street Reconstruction	164,976	1,159,778	336,149	736,000	1,851,000	700,000
270	5454	Sidewalk Improvements	78,005	139	33,756	266,000	150,000	125,000
270	5422	Street Light Replacement	-	5,109	2,697	10,000	10,000	10,000
270	5456	Buena Vista Traffic Calming	-	-	16,240	20,000	250,000	-
270	5457	CARS Roe	-	-	12,429	140,000	-	-
270	5458	CARS Projects	-	-			704,000	1,787,000
270	5460	2022 CARS - 53rd St & Buena Vista	308,467	152,980	-	-	-	-
270	5461	2022 CARS - Johnson Drive	194,916	-	-	-	-	-
270	5462	2025 CARS- 55th b/t SMP & Roe	-	-	-	700,000	-	-
270	5463	2022 CARS - Elledge b.t Roe Ln and 47th	1,186,410	118,995	-	-	-	-
270	5464	2025 CARS - Mission Rd. 47th-53rd	-	40,417	96,605	1,895,000	-	-
270	5465	RSRP- Nall Phase 1 and 2	-	23,620	75,950	1,200,000	100,000	50,000
270	5480	2026 CARS - 51st from Cedar to City Limits				230,000	2,203,000	
270	5466	2023 CARS - 48th, Roe Lane to Roe Blvd	16,097	209,652	-	-	-	-
270	5467	2023 CARS - 53rd, Mission to Chadwick	-	25,013	-	-	-	-
	E Capital Outlay Total		1,948,871	1,735,703	573,826	5,197,000	4,564,000	1,539,000
	T Transfers							
270	5818	Transfer To Bond & Interest Fund	135,000	135,000	-	-	-	-
	T Transfers Total		135,000	135,000	-	-	-	-
	Total Expenditures		2,269,010	2,028,790	756,289	5,389,300	4,760,415	1,739,735
270		Ending Fund Balance	\$ 1,391,331	\$ 2,683,341	\$ 3,740,330	\$ 2,707,445	462,265	251,325
								463,545

Notes:

* The Special Street fund is funded by a 3/4 cent sales tax to provide for the maintenance and improvements of streets and sidewalks.

* Capital Projects funded in 2025 and 2026 are described in more detail in the CIP section.

* The City started to receive a share of the county courthouse sales tax in 2017 which is being used to support street projects in this fund. This sales tax sunsets in 2027.

* In 2017, the Council decided to fund capital projects on a pay-as-you go basis. All future capital shall be funded with reserves. As such the ending fund balances for capital funds will vary widely based on the cost of capital projects planned each year.

City of Roeland Park

Line Item Budget- 300 Special Infrastructure Fund 27D

			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
300	4010	Beginning Fund Balance	1,451,120	1,788,542	2,118,486	2,754,160	1,553,660	1,177,035	1,656,205
		Sales Tax							
300	4110	City Sales & Use Tax	1,060,326	1,040,529	1,023,083	1,007,000	1,017,070	924,515	933,760
		Total Sales Tax	1,060,326	1,040,529	1,023,083	1,007,000	1,017,070	924,515	933,760
		Intergovernmental							
300	4155	Grants	10,000	-	-	-	-	2,200,000	-
		Total Intergovernmental	10,000	-	-	-	-	2,200,000	-
		Other							
300	4161	Grants/Donations - Private	-	35,750	92,500	48,000	-	-	-
300	4530	Reimbursed Expenses	20,000	-	-	-	-	-	-
300	4767	Contributions for Art & Park Land	36,378	377,000	-	-	-	-	-
		Total Other	56,378	412,750	92,500	48,000	-	-	-
		Interest							
300	4511	Investment Income	(9,557)	43,510	72,895	69,000	23,305	17,655	24,845
		Total Interest	(9,557)	43,510	72,895	69,000	23,305	17,655	24,845
		Transfers In							
300	4840	Transfer From General Fund	365,000	550,000	300,000	-	-	-	-
		Total Transfers In	365,000	550,000	300,000	-	-	-	-
		Total Revenues	1,482,147	2,046,789	1,488,478	1,124,000	1,040,375	3,142,170	958,605
	B	Contracted Services							
300	5209	Professional Services	2,174	8,512	37,491	40,000	40,000	40,000	40,000
300	5231	Cost of issuance	-	-	-	-	-	-	-
	B	Contracted Services Total	2,174	8,512	37,491	40,000	40,000	40,000	40,000
	D	Capital Outlay							
300	5246	In-House Street Maintenance	1,228	-	-	-	-	-	-
300	5421	Maintenance & Repair of Streets	234,757	168,131	1,554	235,000	265,000	225,000	240,000
300	5442	Building Improvements	-	400,000	500,000	30,000	-	-	-
300	5468	2020 Stormwater-57th & Roeland	1,628	-	-	-	-	-	-
300	5469	Stormwater Maintenance	-	35,354	-	-	-	-	-
300	5470	Park Maintenance	38,259	22,454	32,218	26,000	27,000	28,000	29,000
300	5477	Nall Park Improvements				100,000	1,000,000	2,200,000	-
300	5472	Park Improvements	489,483	193,991	93,347	333,500	64,000	125,000	45,000
300	5473	RPAC Improvements	5,000	-	31.00	-	-	-	-
300	5475	Stairway	118,794	-	-	-	-	-	-
300	5476	Community Center Improvement	253,002	888,403	188,163	1,560,000	21,000	-	-
300	5499	Mural on Retaining Wall	400	-	-	-	-	-	-
	D	Capital Outlay Total	1,142,551	1,708,333	815,313	2,284,500	1,377,000	2,623,000	314,000
		Total Expenditures	1,144,725	1,716,845	852,804	2,324,500	1,417,000	2,663,000	354,000
300		Ending Fund Balance	\$ 1,788,542	\$ 2,118,486	\$ 2,754,160	\$ 1,553,660	1,177,035	1,656,205	2,260,810

Notes:

*2026 includes \$45,000 for R Park Irrigation System and \$10,000 for Butterfly Garden objectives (Blue Cells).

*2025 includes \$17,000 for consistent park signage, a 2024 Council Objective as well as funding for the 2025 Objective to improve the multipurpose trail (Blue Cells).

* Capital Projects funded in 2025 and 2026 are described in more detail in the CIP section.

* The Governing Body made the decision to transfer resources in excess of the City's stated General Fund balance goals to the Special Infrastructure and Special Street funds to help cash-fund capital projects. The ending fund balance can change dramatically based upon the cost of capital projects planned. In addition, the amount transferred from the General Fund will vary based upon resources available.

Governing Body

Organizational Chart



Department Description

The Governing Body consists of the Mayor and eight Council members elected on odd-numbered years and are elected and serve staggering four-year terms. Roeland Park consists of four wards and each ward has two elected representatives on Council whereas the Mayor serves at-large. The Governing Body is responsible for making policy decisions for the City. The City of Roeland Park has two Council meetings per month over which the Mayor presides, and two workshops where the Council President presides. The Council President is nominated and selected by the Governing Body. Meetings are held on the first and third Mondays of the month in the evening at City Hall.

The Governing Body Department consists of salaries for elected officials; as part of a 2026 objective pay for Council members will increase to \$7,500/year and increase to \$9,000/year for the Mayor. This Department also includes a training and technology budget of \$1,000/member to provide them with training opportunities of their choosing and/or an allowance for technology that would help them do their jobs, such as a tablet or laptop. The Mayor also has a budget of \$1,000 for public relations-related activities. Starting in 2025, the Governing Body elected to add \$25,000 annually for conference attendance for the National League of Cities.

Governing Body - Summary of Resources and Appropriations

	2025						
	2022	2023	2,024.00	Projected	2026 Budget	2027 Budget	2028 Budget
<u>Expenditures & Appropriations</u>							
Summary by Program							
108 - Governing Body	\$ 52,552	\$ 47,312	\$ 51,153	\$ 82,730	\$ 104,810	\$ 104,810	\$ 104,810
Total	52,552	47,312	51,153	82,730	104,810	104,810	104,810
Summary by Appropriation Unit							
Salary & Benefits	\$ 46,920	\$ 40,885	\$ 46,070	\$ 46,920	\$ 69,000	\$ 69,000	\$ 69,000
Contractual Services	5,232	6,027	4,538	35,000	35,000	35,000	35,000
Commodities	400	400	545	810	810	810	810
Total	52,552	47,312	51,153	82,730	104,810	104,810	104,810
Summary by Fund							
General Fund	\$ 52,552	\$ 47,312	\$ 51,153	\$ 82,730	\$ 104,810	\$ 104,810	\$ 104,810
Total	52,552	47,312	51,153	82,730	104,810	104,810	104,810
Personnel							
Classifications (FTEs)							
Mayor	0.3	0.3	0.3	0.3	0.3	0.3	0.3
City Councilmember (8 council members)	1.6	1.6	1.6	1.6	1.6	1.6	1.6
Total	1.9	1.9	1.9	1.9	1.9	1.9	1.9

City of Roeland Park

Line Item Budget - 100 General Fund

108- Governing Body Department

		2025						
		2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
City Council								
A Salaries & Benefits								
108	5103	Salaries - Elected Officials	46,920	40,885	46,070	46,920	69,000	69,000
		A Salaries & Benefits Total	46,920	40,885	46,070	46,920	69,000	69,000
B Contracted Services								
108	5203	Printing & Advertising	-	-	-	-	-	-
108	5206	Travel Expense & Training	5,232	5,030	4,358	9,000	9,000	9,000
108	5214	Other Contractual Services	-	-	-	-	-	-
108	5251	Mayor Expenses	-	997	180	1,000	1,000	1,000
108	5276	Conference & Seminars	-	-	-	25,000	25,000	25,000
		B Contracted Services Total	5,232	6,027	4,538	35,000	35,000	35,000
C Commodities								
108	5305	Dues, Subscriptions, & Books	400	400	545	810	810	810
		C Commodities Total	400	400	545	810	810	810
Total City Council		52,552	47,312	51,153	82,730	104,810	104,810	104,810

Notes:

* Includes Budget Objective of NLC attendance added to Conference budget in 2026.

* Includes the Budget Objective of stipend for elected officials increase in 2026.

* Training & technology allowance for the elected officials per year is planned as follows:

2022: \$855, 2023: \$900, 2024: \$950, 2025: \$1,000

Parks and Recreation

Organizational Chart



Department Description

In 2019 the Facility Maintenance Supervisor and Community Center Attendants located at the Community Center transitioned from Johnson County Parks and Recreation District employment to City employees. The City added a new Parks and Recreation Superintendent position, in 2020. This position assumed responsibility for maintenance at the Community Center and in the parks, as well as supervision/maintenance of the Aquatic Center. The position will work closely with JCPRD on recreation programs offered here in Roeland Park.

Program Areas

- **Park Programming** - The Parks and Recreation Superintendent supervises/coordinates maintenance and programming at the parks. This includes installing new and repairs existing amenities such as benches, trash/recycling receptacles, playground equipment, etc. which is performed by Public Works staff, who also perform safety inspections for parks.
- **Community Center, City Hall, Public Works and Aquatic Center Maintenance**- In 2019 the Facility Maintenance Supervisor and Attendants, who worked for Johnson County Parks & Recreation, were brought in-house as City employees. They provide maintenance primarily at the Community Center. The Maint. Supervisor, who is a direct report of the Parks & Rec Superintendent, is also tasked with assisting with maintenance projects at other city facilities and supervising the maintenance staff. Budgeting for the Parks and Recreation Superintendent as well as maintenance staff is reflected in the Community Center Fund. The Facility Maintenance Supervisor is budgeted at 70% in the Community Center Fund and 30% in the Aquatics Center Fund.
- **Aquatic Center Operations/Maintenance**- The Parks and Recreation Superintendent assumes responsibility for the maintenance, operation and programming of the Aquatic Center. The Pool Manager is the lead on operations during the season. The Maintenance Supervisor is also involved with pre-post and in-season maintenance efforts at the pool.
- **Community Center** – The Community Center programming operations are outsourced to Johnson County Parks and Recreation (JCPRD) which administers all programs, sets fees and recommends facility improvements. The Park & Recreation Superintendent administers the contract.

Parks & Recreation - Summary of Resources and Appropriations

	2025						
	2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
Revenues & Resources							
Sales Taxes	\$ 241,855	\$ 260,133	\$ 255,771	\$ 250,000	\$ 252,500	\$ 229,523	\$ 231,820
Intergovernmental	210,188	-	-	-	-	-	-
Program Revenue	112,558	104,925	140,291	156,700	156,210	158,245	160,060
Interest	(154)	30,566	28,565	23,760	26,025	26,295	26,570
Total Revenue	564,447	395,624	424,627	430,460	434,735	414,063	418,450
Transfers In	170,000	225,000	194,600	211,225	252,785	274,610	277,555
Total Resources	734,447	620,624	619,227	641,685	687,520	688,673	696,005
220 - Aquatic Center	\$ 282,491	\$ 325,950	\$ 316,464	\$ 350,825	\$ 391,275	\$ 414,500	\$ 418,605
290 - Community Center	451,956	294,674	302,763	290,860	296,245	274,173	277,400
Total Revenue by Fund	734,447	620,624	619,227	641,685	687,520	688,673	696,005
Expenditures							
Summary by Program							
110 - Parks & Recreation	\$ 86,543	\$ 111,333	\$ 133,120	\$ 156,400	\$ 164,455	\$ 170,435	\$ 176,644
220 - Aquatic Center	386,722	306,235	312,726	350,825	391,275	414,500	418,605
290 - Community Center	1,147,451	170,708	186,790	193,125	190,155	196,510	204,695
Total by Program	1,620,716	588,276	632,636	700,350	745,885	781,445	799,944
Summary by Appropriation Unit							
Salary & Benefits	\$ 220,258	\$ 238,330	\$ 371,369	\$ 403,770	\$ 435,665	\$ 450,965	\$ 466,810
Contractual Services	192,270	163,378	171,636	201,280	208,535	216,960	221,599
Commodities	25,547	34,220	46,795	52,285	52,655	56,330	56,215
Capital Outlay	1,007,822	126,538	15,996	15,100	20,000	27,000	23,920
Total Expenditures	1,445,897	562,466	605,796	672,435	716,855	751,255	768,544
Transfers Out	\$ 174,819	\$ 25,810	\$ 26,840	\$ 27,915	\$ 29,030	\$ 30,190	\$ 31,400
Total Appropriations	1,620,716	588,276	632,636	700,350	745,885	781,445	799,944
Summary by Fund							
General Fund	\$ 86,543	\$ 111,333	\$ 133,120	\$ 156,400	\$ 164,455	\$ 170,435	\$ 176,644
Aquatic Center Fund	386,722	306,235	312,726	350,825	391,275	414,500	418,605
Community Center	1,147,451	170,708	186,790	193,125	190,155	196,510	204,695
Total	1,620,716	588,276	632,636	700,350	745,885	781,445	799,944
Personnel							
Classifications (FTEs)							
Parks Superintendent	1	1	1	1	1	1	1
Building Maintenance Supervisor	1	1	1	1	1	1	1
Community Center Attendents	0.9	0.9	0.9	0.9	0.9	0.9	0.9
Seasonal Maintenance Worker	0	0	0.7	0.7	0.7	0.7	0.7
Pool Manager	0.3	0.3	0.3	0.3	0.3	0.3	0.3
Assistant Pool Manager	0.2	0.2	0.2	0.2	0.2	0.2	0.2
Head Lifeguard	0.7	0.7	0.7	0.7	0.7	0.7	0.7
Lifeguards	4.3	4.3	4.3	4.3	4.3	4.3	4.3
Front desk attendants	0.4	0.4	0.4	0.4	0.4	0.4	0.4
Concessions	0.4	0.4	0.4	0.4	0.4	0.4	0.4
Total	9.2	9.2	9.9	9.9	9.9	9.9	9.9

City of Roeland Park

Line Item Budget - 100 General Fund

110- Parks & Recreation Department

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
Parks & Recreation									
A Salaries & Benefits									
110	5101	Salaries - Regular	70,977	75,230	82,095	85,000	88,000	91,520	95,180
110	5102	Salaries - Overtime	-	-	-	-	-	-	-
110	5104	Salaries - Part-time	-	553	16,529	28,500	30,000	31,200	32,450
	A	Salaries & Benefits Total	70,977	75,783	98,624	113,500	118,000	122,720	127,630
B Contracted Services									
110	5202	Telephone	330	360	390	600	600	600	600
110	5203	Printing & Advertising	-	-	-	-	-	-	-
110	5206	Travel and Training	-	50	3,010	3,000	1,500	1,500	1,500
110	5211	Maintenance & Repair Equipment	-	521	635	-	1,000	1,000	1,000
110	5214	Other Contractual Services	899	-	-	-	-	-	-
110	5240	Equipment Rental	-	-	-	-	-	-	-
110	5241	Community Garden	-	171	170	1,000	1,000	1,000	1,000
110	5260	Vehicle Maintenance	183	270	180	-	-	-	-
110	5262	Grounds Maintenance	14,103	33,497	27,559	35,600	36,155	37,240	38,355
110	5287	Water	-	-	-	-	3,500	3,675	3,859
	B	Contracted Services Total	15,515	34,869	31,944	40,200	43,755	45,015	46,314
C Commodities									
110	5302	Motor Fuels & Lubricants	51	681	2,352	2,500	2,500	2,500	2,500
110	5305	Dues, Subscriptions, & Books	-	-	200	200	200	200	200
110	5825	Transfer to Equip Reserve Fund	-	-	-	-	-	-	-
	C	Commodities Total	51	681	2,552	2,700	2,700	2,700	2,700
Total Parks & Recreation			86,543	111,333	133,120	156,400	164,455	170,435	176,644

Notes:

*The Parks and Recreation department was created in 2020 after the decision to hire a Parks & Rec Superintendent and to better account for related expenditures.

* Part-time seasonal staff were added in 2024 to assist with landscaping maintenance and weekend support at the parks.

* Cells highlighted in blue reflect 2026 Budget Objectives of the maintenance associated with adding irrigation to R Park.

City of Roeland Park
Line Item Budget- 220 Aquatic Center Fund

						2026	2027	
						2022	2023	
220	4010	Beginning Fund Balance		\$ 280,149	\$ 175,918	\$ 195,633	\$ 199,370	199,370
Program Fees								
220	4274	Daily Admissions	56,426	36,625	59,988	60,000	60,600	61,205
220	4275	Program Fees-Season Pass	32,719	46,173	36,772	42,000	42,420	42,845
220	4276	Superpass	2,355	-	-	-	-	-
220	4277	Participation Fees	8,459	-	-	-	-	-
220	4279	Facility Rental	304	7,730	10,368	20,600	17,850	18,100
220	4280	Swim Lessons	2,711	(66)	936	1,500	2,000	2,000
220	4281	Swim Team	-	-	-	-	-	-
220	4290	Concession Revenue	9,584	6,309	11,596	12,000	12,120	12,240
Total Program Fees			<u>112,558</u>	<u>96,771</u>	<u>119,660</u>	<u>136,100</u>	<u>134,990</u>	<u>136,390</u>
Interest								
220	4511	Interest on Investment	(67)	4,179	2,204	3,500	3,500	3,500
Total Interest			<u>(67)</u>	<u>4,179</u>	<u>2,204</u>	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>
Transfer-In								
220	4840	Transfer from the General Fund	170,000	225,000	194,600	211,225	252,785	274,610
220	4843	Transfer from Equip Reserve Fund	-	-	-	-	-	-
TOTAL Transfers-In			<u>170,000</u>	<u>225,000</u>	<u>194,600</u>	<u>211,225</u>	<u>252,785</u>	<u>274,610</u>
Total Revenues			<u>282,491</u>	<u>325,950</u>	<u>316,464</u>	<u>350,825</u>	<u>391,275</u>	<u>414,500</u>
220	A	Salaries						
220	5101	Full Time Salaries	9,614	16,826	18,147	19,325	20,200	21,010
220	5102	Overtime	167	31	68	700	700	700
220	5104	Part Time Salaries	97,567	88,217	174,743	187,000	210,000	216,300
220	5120	Cell phone allowance	-	-	-	120	120	120
A Salaries Total			<u>107,348</u>	<u>105,074</u>	<u>192,958</u>	<u>207,145</u>	<u>231,020</u>	<u>238,130</u>
B Contracted Services								
220	5201	Electric	10,285	11,889	12,418	12,500	12,625	12,750
220	5202	Telephone	-	-	-	-	-	-
220	5203	Printing and Advertising	-	1,505	270	1,500	1,500	1,500
220	5205	Postage	-	-	-	1,000	1,000	1,000
220	5206	Travel & Training	5,300	887	5,560	5,500	5,500	5,500
220	5207	Medical Expense & Drug Testing	2,261	1,750	3,992	4,000	4,000	4,000
220	5209	Professional Services	6,913	492	450	2,500	2,500	2,500
220	5210	Maintenance & Repair of Bldg.	21,526	12,944	12,888	14,000	15,000	16,000
220	5211	Maintenance & Repair of Equip	2,285	3,193	2,750	8,500	8,500	15,000
220	5214	Other Contractual Services	8,455	5,334	5,939	5,480	5,480	5,480
220	5229	State fees, permits/Sales tax	815	620	620	1,000	1,000	1,000
220	5240	Rentals	243	-	536	3,200	3,200	3,200
220	5250	Insurance & Surety Bonds	-	-	-	-	-	-
220	5267	Employee Related Expenses			1,342	1,500	1,500	1,500
220	5266	Computer Software	9,409	144	4,917	5,100	5,355	5,515
220	5287	Water	19,029	10,958	13,531	12,730	13,110	13,505
220	5288	Waste Water/Trash	26,117	14,519	10,454	14,855	15,300	15,760
220	5289	Natural Gas	733	3,319	2,877	3,280	3,380	3,480
B Contracted Services Total			<u>113,371</u>	<u>67,554</u>	<u>78,544</u>	<u>96,645</u>	<u>98,950</u>	<u>107,690</u>
2028 Budget								

City of Roeland Park
Line Item Budget- 220 Aquatic Center Fund

							2026	
		2022	2023	2024	2025 Projected	Budget	2027 Budget	2028 Budget
C Commodities								
220	5301	Office Supplies	87	-	98	1,000	1,000	1,000
220	5302	Motor Fuels and Lubricants	-	-	-	300	300	300
220	5304	Janitorial Supplies	536	970	2,780	3,000	3,000	3,000
220	5305	Dues, Subscriptions & Books	-	-	-	500	500	500
220	5306	Building Supplies and Materials	372	-	367	-	-	-
220	5307	Other Commodities	3,368	1,024	483	2,000	2,000	4,500
220	5308	Clothing/Uniforms	1,438	1,123	3,541	3,500	3,500	3,500
220	5311	Pool Equipment	-	815	129	2,000	2,000	2,000
220	5312	Grounds supplies and equipment	154	7	-	550	550	550
220	5313	Safety Supplies/Equip	236	51	1,121	1,000	1,000	1,000
220	5314	Operating Supplies/Personal Care	164	-	-	500	500	500
220	5318	Tools	56	-	-	200	200	200
220	5325	Concessions food and supplies	7,398	6,144	7,607	8,000	8,000	8,000
220	5326	Chemicals	10,215	14,303	17,879	18,385	18,755	19,130
220	5330	Aquatics Center Reconciliation	(606)	-	(90)	-	-	-
C Commodities		23,418	24,437	33,915	40,935	41,305	41,680	44,565
D Capital Outlay								
220	5403	Office Equipment	-	-	1,770	-	-	-
220	5404	Furnishings & Appliances	-	-	483	2,600	1,000	1,000
220	5442	Buildings and Pool Improvements	142,585	109,170	5,056	3,500	19,000	26,000
D Capital Outlay Total		142,585	109,170	7,309	6,100	20,000	27,000	18,500
Total Expenditures		386,722	306,235	312,726	350,825	391,275	414,500	418,605
220		Ending Fund Balance	\$ 175,918	\$ 195,633	\$ 199,370	\$ 199,370	\$ 199,370	\$ 199,370
Operating Income or (Loss)								
		(\$131,646)	(\$96,115)	(\$183,553)	(\$205,125)	(\$232,785)	(\$247,610)	(\$259,055)
Fund Balance as a % of Operating Expenses								
		72%	99%	65%	58%	54%	51%	50%

Notes:

* The Aquatic Center did not operate on a seven day per week schedule due to lifeguard shortages in 2021, 2022, and 2023. The 2024 season reflected full staffing where the Aquatic Center was open 7 days/week.

* The City does not have a formal reserve target for the Aquatic Center Fund, but the reserve balance is well above 25% of Operating Expenses.

* The operations and capital investment of the Aquatic Center are subsidized by the General Fund on an annual basis in the form of a transfer.

* Renovations to the Aquatic Center occurred in 2020, followed with parking/storm/ADA improvements in 2022 and ladies locker room renovations in 2023.

*2026 includes the budget objective for the installation of shade structures at the pool.

City of Roeland Park

Line Item Budget - 290 Community Center Fund 27C

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
290	4010	Beginning Fund Balance	\$ 970,668	\$ 275,173	\$ 399,139	\$ 515,112	612,847	718,937	796,599
Sales Tax									
290	4110	City Sales & Use Tax	241,855	260,133	255,771	250,000	252,500	229,523	231,820
		Total Sales Tax	<u>\$ 241,855</u>	<u>\$ 260,133</u>	<u>\$ 255,771</u>	<u>\$ 250,000</u>	<u>\$ 252,500</u>	<u>\$ 229,523</u>	<u>\$ 231,820</u>
Intergovernmental									
290	4155	Grant	210,188	-	-	-	-	-	-
		Total Intergovernmental	<u>210,188</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Program Fees									
290	4279	Facility Rental	-	8,154	20,631	20,600	21,220	21,855	22,510
		Total Program Fees	<u>-</u>	<u>8,154</u>	<u>20,631</u>	<u>20,600</u>	<u>21,220</u>	<u>21,855</u>	<u>22,510</u>
Interest & Other									
290	4511	Interest on Invested Assets	(87)	11,121	16,737	13,260	13,525	13,795	14,070
290	4530	Reimbursed Expense	-	15,266	9,624	7,000	9,000	9,000	9,000
		Total Interest & Other	<u>(87)</u>	<u>26,387</u>	<u>26,361</u>	<u>20,260</u>	<u>22,525</u>	<u>22,795</u>	<u>23,070</u>
		Total Revenues	<u>451,956</u>	<u>294,674</u>	<u>302,763</u>	<u>290,860</u>	<u>296,245</u>	<u>274,173</u>	<u>277,400</u>
A Salaries & Benefits									
290	5101	Salaries - Regular	27,914	39,661	43,817	45,100	47,100	48,985	50,945
290	5102	Salaries - Overtime	325	-	-	1,625	1,690	1,760	1,830
290	5104	Salaries - Part-time	13,694	17,812	35,970	36,400	37,855	39,370	40,945
		A Salaries & Benefits Total	<u>41,933</u>	<u>57,473</u>	<u>79,787</u>	<u>83,125</u>	<u>86,645</u>	<u>90,115</u>	<u>93,720</u>
B Contracted Services									
290	5201	Electric		6,063	9,235	6,310	6,435	6,565	6,695
290	5202	Telephone	170	180	195	360	360	360	360
290	5206	Travel Expense & Training	-	-	500	3,500	3,500	1,000	1,000
290	5207	Medical Expense & Drug Testing	160	90	183	200	200	200	200
290	5209	Professional Services	40	495	-	-			
290	5210	Maintenance And Repair Building	9,516	12,567	24,187	17,500	18,000	18,000	18,000
290	5211	Maintenance & Repair Equipment	224	837	1,397	1,000	1,000	1,000	1,000
290	5214	Other Contracted Services	7,476	6,683	8,183	7,475	7,475	7,475	7,475
290	5250	Insurance & Surety Bonds	7,454	9,192	8,534	14,320	14,895	15,490	16,110
290	5255	JoCo Management Fee	38,245	14,012	-	-	-	-	-
290	5262	Grounds Maintenance	99	1,051	177	2,500	2,500	2,500	2,500
290	5264	Grounds Improvements	-	399	866	1,500	1,500	1,500	1,500
290	5287	Water		1,263	1,366	1,315	1,340	1,365	1,390
290	5288	Waste Water	-	1,603	1,455	1,670	1,705	1,740	1,775
290	5289	Natural Gas	-	6,520	4,870	6,785	6,920	7,060	7,200
		B Contracted Services Total	<u>63,384</u>	<u>60,955</u>	<u>61,148</u>	<u>64,435</u>	<u>65,830</u>	<u>64,255</u>	<u>65,205</u>

City of Roeland Park

Line Item Budget - 290 Community Center Fund 27C

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
C Commodities									
290	5304	Janitorial Supplies	205	5,322	7,016	6,300	6,300	6,300	6,300
290	5306	Materials	1,501	1,669	2,072	1,500	1,500	1,500	1,500
290	5307	Other Commodities	263	1,959	773	700	700	4,000	1,000
290	5308	Clothing & Uniforms	109	152	467	150	150	150	150
		C Commodities Total	<u>2,078</u>	<u>9,102</u>	<u>10,328</u>	<u>8,650</u>	<u>8,650</u>	<u>11,950</u>	<u>8,950</u>
E Capital Outlay									
290	5425	Other Capital Outlay	865,237	17,368	8,687	9,000	-	-	5,420
		E Capital Outlay Total	<u>865,237</u>	<u>17,368</u>	<u>8,687</u>	<u>9,000</u>	<u>-</u>	<u>-</u>	<u>5,420</u>
T Transfers									
290	5818	Transfer to General Fund	174,819	25,810	26,840	27,915	29,030	30,190	31,400
		T Transfers Total	<u>174,819</u>	<u>25,810</u>	<u>26,840</u>	<u>27,915</u>	<u>29,030</u>	<u>30,190</u>	<u>31,400</u>
		Total Expenditures	<u>1,147,451</u>	<u>170,708</u>	<u>186,790</u>	<u>193,125</u>	<u>190,155</u>	<u>196,510</u>	<u>204,695</u>
290		Ending Fund Balance	<u>\$ 275,173</u>	<u>\$ 399,139</u>	<u>\$ 515,112</u>	<u>\$ 612,847</u>	<u>\$ 718,937</u>	<u>\$ 796,599</u>	<u>\$ 869,304</u>

Notes:

* 2023 reflects Johnson County Community College beginning adult education classes at the Community Center and the City paying utility and maintenance expenses directly vs reimbursing JCPRD for paying these bills.

* The Community Center Fund is supported by a 1/8 cent sales tax for the operation and maintenance of the facility.

* The ending fund balance decreased significantly in 2022 as reserves were used on parking/storm/ADA improvements.

* The transfer out to the General Fund is for employee benefits associated with the facility maintenance positions.

Capital Projects

Department Description

The Capital Projects Department consists of the Equipment & Building Reserve Fund, a continuing fund that the City uses to purchase capital equipment and make public facility improvements and maintenance. Resources for these purchases are made via transfers from the General Fund. Transfers from the General Overhead Department of the General Fund go toward repairs, maintenance and capital improvements and equipment purchases for City Hall. Transfers from Public Works cover the cost associated with new equipment and vehicles and transfers from the Police Department are associated with replacement of police equipment and vehicles.

The fund is managed by the Assistant City Administrator/Finance Director and fund transfers are created during the budget process in a collaborative process with the City Administrator and the Department Directors.

While this fund covers the cost of current capital equipment and building improvements, the fund also provides a reserve for future building and equipment needs. The City sold land at the northeast corner of Roe and Johnson to a medical office for \$1.29 million in 2019 with the goal of using those funds for a new public works facility. The City also sold city-owned land at the old City pool site known as "The Rocks". The proceeds of \$3.45 million from this sale have also been used to purchase and renovate the new public works facility (purchased in 2022, renovations 2023-24). \$5.45M has been invested in the facility. Public Works began operating out of the facility in February of 2024.

Land along Johnson Drive was also purchased with reserves of the Equipment and Building Reserve Fund. The proceeds from the sale of this land will be returned to this fund as will proceeds anticipated from the sale of excess land that was acquired with the new Public Works facility.

Capital Projects - Summary of Resources and Appropriations

	2025						
	2022	2023	2,024.00	Projected	2026 Budget	2027 Budget	2028 Budget
Revenues & Resources							
Other Sources	\$ 4,600	\$ 3,526,335	\$ 223	\$ 715,000	\$ -	\$ -	\$ -
Interest	(2,059)	32,459	27,590	21,000	18,480	18,755	19,040
Total Revenue	2,541	3,558,794	27,813	736,000	18,480	18,755	19,040
Transfers In	836,495	376,825	460,060	75,400	123,800	629,700	120,300
Total Resources	839,036	3,935,619	487,873	811,400	142,280	648,455	139,340
Expenditures & Appropriations							
Summary by Program							
360 - Equipment & Building Reserve	\$ 1,195,471	\$ 4,243,622	\$ 771,910	\$ 150,400	\$ 123,800	\$ 629,700	\$ 120,300
Total by Program	1,195,471	4,243,622	771,910	150,400	123,800	629,700	120,300
Summary by Appropriation Unit							
Contracted Services	\$ 12,407	\$ 395,775	\$ 16,925	\$ 45,000	\$ -	\$ -	\$ -
Commodities	290,139	262,626	100,037	75,400	123,800	629,700	120,300
Capital Outlay	892,925	3,585,186	654,948	30,000	-	-	-
Debt Service	-	-	-	-	-	-	-
Total Expenditures	1,195,471	4,243,587	771,910	150,400	123,800	629,700	120,300
Non-Expenditure Appropriations	\$ -	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Out	-	-	-	-	-	-	-
Total Appropriations	1,195,471	4,243,622	771,910	150,400	123,800	629,700	120,300
Summary by Fund							
Equipment & Bldg Reserve	\$ 1,195,471	\$ 4,243,622	\$ 771,910	\$ 150,400	\$ 123,800	\$ 629,700	\$ 120,300
Total	1,195,471	4,243,622	771,910	150,400	123,800	629,700	120,300
Personnel							
Classifications (FTEs)	0	0	0	0	0	0	0

City of Roeland Park

Line Item Budget- 360 Equipment & Bldg. Reserve Fund

			2025					
			2022	2023	2024	Projected	2026 Budget	2027 Budget
360	4010	Beginning Fund Balance	\$ 1,519,419	\$ 1,162,984	\$ 854,982	\$ 570,945	\$ 1,231,945	\$ 1,250,425
Other								
360	4772	Leaf Program Reimbursement	-	-	-	-	-	-
360	4780	Sale of Assets	4,600	3,526,335	223	715,000	-	-
		Total Other	4,600	3,526,335	223	715,000	-	-
Interest								
360	4511	Investment Income	(2,059)	32,459	27,590	21,000	18,480	18,755
		Total Interest	(2,059)	32,459	27,590	21,000	18,480	18,755
								19,040
Transfers								
360	4840	Transfer from General Fund	647,000	225,200	352,600	2,200	75,300	26,500
360	4841	Transfer from PD/GF	171,495	146,625	29,960	11,200	48,500	74,200
360	4842	Transfer from PW / GF	8,000	5,000	77,500	60,000	-	529,000
360	4844	Transfer from Neighborhood Services	10,000	-	-	2,000	-	-
		Total Transfers	836,495	376,825	460,060	75,400	123,800	629,700
								120,300
		Total Revenues	839,036	3,935,619	487,873	811,400	142,280	648,455
								139,340
B Contracted Services								
360	5209	Professional Services	12,407	18,775	16,925	15,000	-	-
360	5214	Other Contractual Services	-	377,000	-	30,000	-	-
		B Contracted Services Total	12,407	395,775	16,925	45,000	-	-
C Commodities								
360	5315	Machinery & Auto Equipment	290,139	262,626	100,037	75,400	123,800	629,700
		C Commodities Total	290,139	262,626	100,037	75,400	123,800	629,700
								120,300
D Capital Outlay								
360	5442	Building Expense	892,925	3,585,186	654,948	30,000	-	-
		D Capital Outlay Total	892,925	3,585,186	654,948	30,000	-	-
N Non-Expenditures Appropriation								
360	5705	Future CIP - PW	-	35	-	-	-	-
		N Non-Appropriation Expenditures Total	-	35	-	-	-	-
		Total Expenditures	1,195,471	4,243,622	771,910	150,400	123,800	629,700
								120,300
360		Ending Fund Balance	\$ 1,162,984	\$ 854,982	\$ 570,945	\$ 1,231,945	\$ 1,250,425	\$ 1,269,180
								\$ 1,288,220

Notes:

*The Equipment and Building Reserve Fund is a continuing capital fund that receives transfers to pay for capital equipment and building improvements.

* Proceeds from land sales (NE RJ= \$1.2M, The Rocks= \$3.45M, the Johnson Drive lots, a portion of the acquired site for Public Works) are being used to fund the purchase and renovation of the new public works facility (years 2023 through 2025).

*The 2025 Budget reflects the sale of land where the public works building sits and the sale of city owned land.

Economic Development

Department Description

The Economic Development Department accounts for all development-related funds including:

Tax Increment Financing (TIF) Funds

- TIF 1 – Wal-Mart/Bella Roe (expired)
- TIF 2D – City Hall/Aldi (expired)
- TIF 3 – Boulevard Apartments/Industrial Park
- TIF 4 – The Rocks (also accounts for CID funds)

Transportation Development (TDD) Funds

- TDD #1 – Price Chopper/Bella Roe
- TDD #2 – Lowes

Community Improvement District (CID)

- CID #1 – Roeland Park Shopping Center/Wal-Mart

Other

- Economic Development Fund – Established to account for economic development resources not tied to a specific incentive or district

These funds were established to fund redevelopment within the City. The City Administrator assisted by the Assistant City Administrator, oversees the activities that occur within these development districts.

Program Areas:

- **TIF 1** – The TIF expired May 18, 2024, and included the Wal-Mart/Roeland Park Shopping Center and the Bella Roe Shopping Center, which were approved as development area TIF 1A and 1B, respectively. The City Council approved a new development plan on Feb. 19, 2018, which maintained the same expiration date but amended the development plan to allow for use of TIF funds for infrastructure improvements and potential site redevelopment upon retirement of debt service. The debt service was retired early in 2018. In 2024 the balance of accumulated TIF resources were used to reimburse the city for infrastructure improvements completed that benefit the TIF 1 district. The reimbursement became the initial funding source for newly created Economic Development Fund.
- **TIF 3** – This TIF included the Boulevard Apartments bounded by Skyline Drive on the south, Roe Lane/County Line Road on the east and the city limits to the north through 10-2-24. TIF 3 was scheduled to expire on May 17, 2025. However, in the 4th quarter of 2024 the City began efforts to expand TIF 3 and extend the term to preserve accumulated TIF 3 resources for the planned Roe Parkway extension and reconstruction. This work is being delayed until after heavy construction traffic has concluded at the EPC development site. TIF3 is divided into three project areas, 3A for the Boulevard Apartments, 3C for the industrial park adjacent to Roe Parkway and 3D was added in the 4th quarter of 2024 containing Nall Park and the Community Center land area. A new Project Plan was adopted on 4-3-25. The previously owned City property, known as The Rocks, was sold to EPC for development in 2023. This area was removed from TIF 3 and now makes up TIF 4 (consisting of two lots totaling 6.6 acres).
- **TIF 4** – This TIF was established to fund project costs associated with the mixed-use EPC development at The Rocks. The project includes the acquisition of six acres, significant site preparation and the construction of a mixed-use development to include approximately 280 units

of multifamily apartments plus commercial space intended for use as a full-service restaurant. The project also includes infrastructure development and a substantial parking structure as well as the relocation of an Evergy electrical duct bank. The developer agrees that 5% of the living quarters will be affordable (where rents will be offered at a rate attainable by those who's pay is at or below 60% of the median KC metro income level), the project will be constructed to meet either LEED silver designation or the Two Globes sustainability designation from the Green Building Initiative. It's estimated that TIF 4 will generate \$16.4 million in TIF resources available to EPC. The developer's reimbursement is capped at 25% of costs for the project improvements.

- **TDD #1** – The debt for TDD 1 was issued in 2005 with a subsequent issuance in 2006. The TDD levies a 1% sales tax on retail sales at Price Chopper and the surrounding Bella Roe properties, except Lowes. TDD #1 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. Once the term of the TDD is expired, any remaining debt will remain unpaid to the bond holders. The TDD expires December 31, 2027 at the conclusion of the statutory maximum 22-year term of a TDD.
- **TDD #2** – The debt for TDD 2 was issued in 2006. This TDD levies a 0.5% sales tax on all retail sales at Lowes to pay the debt service. TDD #2 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. Once the term of the TDD is expired, any remaining debt will remain unpaid to the bond holders. The TDD expires December 31, 2027 at the conclusion of the statutory maximum 22-year term of a TDD.
- **CID #1** - The CID Fund was established in 2012 with the intention of reconfiguring the Roeland Park Shopping Center and Wal-Mart space after Wal-Mart's planned departure in 2016. Wal-Mart changed course and decided not to leave its current facility. The CID is funded by a 1 cent sales tax that ceased when the fund reached \$3 million in the 2nd quarter of 2019. Funds are spent upon request from the developer for eligible expenses. In February of 2025 after negotiations with the landowner an amendment to the CID development agreement was approved. The amendment provided for \$1 million of the \$3 million incentive fund to be available for parking improvements at the site, a second \$1 million available for building improvements and the balance to be moved to the Economic Development Fund created by the city in 2024. To date, the developer has not received any funds.
- **Economic Development Fund** - This fund was established in 2024 after the termination of TIF 1, which had a balance of \$1.26 million. The City had approximately \$1.3 million in capital expenses impacting the district that were paid from other funds from 2012 – 2020 that were eligible to be charged back to TIF 1. Rather than transfer funds from TIF 1 to the General and Capital Funds where the expenditures originated, the City approved Ordinance No. 1053 which directed those dollars to be transferred to the newly created Economic Development Fund to help encourage redevelopment in Roeland Park. In March of 2025 roughly \$1.3 million of CID 1 resources were transferred into the Economic Development per terms of the 1st Amendment to the CID Development Agreement (see detail in previous section). The Economic Development Fund will start 2026 with roughly \$2.6 million available to incentivize redevelopment.

Economic Development - Summary of Resources and Appropriations

	2022	2023	2024	2025 Projected	2026 Budget	2027 Budget	2028 Budget
Revenues & Resources							
TIF Property Taxes	\$ 1,141,842	\$ 962,999	\$ 1,121,267	\$ 475,500	\$ 486,110	\$ 1,112,450	\$ 1,138,000
Sales Taxes	478,926	504,464	500,831	483,000	487,830	502,610	25,000
Intergovernmental	-	-	308,412	-	-	-	-
Interest	28,572	218,483	280,313	168,000	132,400	40,305	24,645
Total Revenues	1,649,340	1,685,946	2,210,823	1,126,500	1,106,340	1,655,365	1,187,645
Transfers In	-	-	1,272,965	1,310,000	-	-	-
Total Resources	1,649,340	1,685,946	3,483,788	2,436,500	1,106,340	1,655,365	1,187,645
370 - TIF 1 Bella Roe/Wal-Mart	\$ 801,420	\$ 580,124	\$ 1,029,906	\$ -	\$ -	\$ -	\$ -
400 - TDD #1 - Price Chopper	313,617	347,239	344,008	339,000	342,350	345,735	-
410 - TDD #2 - Lowes	165,910	163,956	163,207	150,000	151,480	137,875	-
420 - CID #1 - Roeland Park Shopping Ctr.	14,948	121,538	153,385	-	-	-	-
450 - TIF 2D - City Hall	17	-	-	-	-	-	-
510 - TIF 3 Blvd Apts and Roe Parkway	353,428	473,089	513,705	516,000	481,380	481,725	482,255
560 - TIF 4 The Rocks	-	-	298	41,500	42,880	685,690	701,820
570 - Economic Development	-	-	1,279,279	1,390,000	88,250	4,340	3,570
Total by Fund	1,649,340	1,685,946	3,483,788	2,436,500	1,106,340	1,655,365	1,187,645
Expenditures & Appropriations							
Summary by Program							
370 - TIF 1 Bella Roe/Wal-Mart	\$ 644,237	\$ 43,548	\$ 1,926,520	\$ -	\$ -	\$ -	\$ -
400 - TDD #1 - Price Chopper	17,227	15,471	13,317	337,300	338,000	293,281	-
410 - TDD #2 - Lowes	10,097	9,300	162,956	195,760	151,480	137,875	-
420 - CID #1 - Roeland Park Shopping Ctr.	-	-	753	2,380,500	912,074	-	-
450 - TIF 2D - City Hall	24,044	-	-	-	-	-	-
510 - TIF 3 Blvd Apts and Roe Parkway	23,460	24,586	67,236	66,000	1,050,000	1,050,000	-
560 - TIF 4 The Rocks	-	-	-	5,000	20,000	710,000	718,195
570 - Economic Development	-	-	12,791	135,000	2,465,000	30,000	30,000
Total by Program	719,065	92,905	2,183,573	3,119,560	4,936,554	2,221,156	748,195
Summary by Appropriation Unit							
Contracted Services	\$ 16,652	\$ 10,983	\$ 33,283	\$ 171,500	\$ 103,908	\$ 50,000	\$ 40,000
Capital Outlay	299,601	67,401	709,489	105,000	3,485,000	1,750,000	708,195
Debt Service	15,774	14,521	167,836	523,060	479,480	421,156	-
Total Expenditures	332,027	92,905	910,608	799,560	4,068,388	2,221,156	748,195
Non-Expenditure Appropriations	387,038	-	-	1,010,000	868,166	-	-
Transfers Out	-	-	1,272,965	1,310,000	-	-	-
Total Appropriations	719,065	92,905	2,183,573	3,119,560	4,936,554	2,221,156	748,195
Summary by Fund							
TIF 1 Bella Roe/Wal-Mart	\$ 644,237	\$ 43,548	\$ 1,926,520	\$ -	\$ -	\$ -	\$ -
TDD #1 - Price Chopper	17,227	15,471	13,317	337,300	338,000	293,281	-
TDD #2 - Lowes	10,097	9,300	162,956	195,760	151,480	137,875	-
CID #1 - Roeland Park Shopping Ctr.	-	-	753	2,380,500	912,074	-	-
TIF 2D - City Hall	24,044	-	-	-	-	-	-
TIF 3 Blvd Apts & Roe Parkway	23,460	24,586	67,236	66,000	1,050,000	1,050,000	-
TIF 4 The Rocks	-	-	-	5,000	20,000	710,000	718,195
Economic Development Fund	-	-	12,791	135,000	2,465,000	30,000	30,000
Total	719,065	92,905	2,183,573	3,119,560	4,936,554	2,221,156	748,195
Personnel							
Classifications (FTEs)	0	0	0	0	0	0	0

City of Roeland Park

Line Item Budget- 370 TIF 1 - Bella Roe/Walmart

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
370	4010	Beginning Fund Balance	\$ 202,855	\$ 360,038	\$ 896,614	\$ -	\$ -	\$ -	\$ -
Taxes									
370	4730	Tax Increment Income 1A	382,028	136,671	254,137	-	-	-	-
370	4735	Tax Increment Income 1B	410,282	412,234	439,683	-	-	-	-
		Total Taxes	<u>792,310</u>	<u>548,905</u>	<u>693,820</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Intergovernmental									
370	4150	CARS and SMAC Funding	-	-	308,412	-	-	-	-
		Intergovernmental Total	<u>-</u>	<u>-</u>	<u>308,412</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Interest									
370	4511	Interest on Invested Assets	9,110	31,219	27,674	-	-	-	-
		Total Interest	<u>9,110</u>	<u>31,219</u>	<u>27,674</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		Total Revenues	<u>801,420</u>	<u>580,124</u>	<u>1,029,906</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Expenditures									
	B	Contracted Services							
370	5209	Professional Services	-	-	-	-	-	-	-
370	5214	Other Contracted Services	-	733	-	-	-	-	-
	B	Contracted Services Total	<u>-</u>	<u>733</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	D	Capital Outlay							
370	5478	Site Redevelopment Costs	\$ -	\$ -	\$ -				
370	5455	Public Infrastructure Improvements		18,121	600,986				
370	5457	Roe 2020	257,199	24,694	52,569	-	-	-	-
	D	Capital Outlay	<u>257,199</u>	<u>42,815</u>	<u>653,555</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	N	Non-Expenditures Appropriation							
370	5755	Property Tax Reduction - Appeals	387,038	-	-	-	-	-	-
	N	Non-Appropriation Expenditures Total	<u>387,038</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	T	Transfers							
370	5801	Transfer of Funds	-	-	1,272,965	-	-	-	-
	T	Transfers Total	<u>-</u>	<u>-</u>	<u>1,272,965</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		Total Expenditures	<u>644,237</u>	<u>43,548</u>	<u>1,926,520</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
370		Ending Fund Balance	<u>\$ 360,038</u>	<u>\$ 896,614</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Notes:

* TIF proceeds are reflected being transferred to the Economic Development fund in 2024 to reimburse the city for public infrastructure improvements which benefited TIF 1.

*TIF 1 expired on May 18, 2024.

City of Roeland Park

Line Item Budget- 400 TDD#1 - Price Chopper

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
400	4010	Beginning Fund Balance	\$ (1,662,653)	\$ (1,366,263)	\$ (1,034,495)	\$ (703,804)	\$ (702,104)	\$ (697,754)	\$ -
Sales Tax									
400	4110	City/County Sales & Use Tax	312,802	342,824	340,500	335,000	338,350	341,735	-
		Sales Tax Total	<u>312,802</u>	<u>342,824</u>	<u>340,500</u>	<u>335,000</u>	<u>338,350</u>	<u>341,735</u>	<u>-</u>
Interest									
400	4511	Interest on Investment	815	4,415	3,508	4,000	4,000	4,000	-
		Total Interest	<u>815</u>	<u>4,415</u>	<u>3,508</u>	<u>4,000</u>	<u>4,000</u>	<u>4,000</u>	<u>-</u>
		Total Revenues	<u>313,617</u>	<u>347,239</u>	<u>344,008</u>	<u>339,000</u>	<u>342,350</u>	<u>345,735</u>	<u>-</u>
B Contracted Services									
400	5209	Professional Services	-	-	1,225	-	-	-	-
400	5214	Other Contracted Services	7,475	5,608	2,506	5,000	5,000	5,000	-
400	5281	Project Expense	-	-	-	-	-	-	-
		Contracted Services Total	<u>7,475</u>	<u>5,608</u>	<u>3,731</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>-</u>
E Debt Service									
400	5601	Bond Principal	-	0	322,300	323,000	278,281	-	-
400	5602	Bond Interest	9,752	9,863	9,586	10,000	10,000	10,000	-
		Debt Service Total	<u>9,752</u>	<u>9,863</u>	<u>9,586</u>	<u>332,300</u>	<u>333,000</u>	<u>288,281</u>	<u>-</u>
		Total Expenditures	<u>17,227</u>	<u>15,471</u>	<u>13,317</u>	<u>337,300</u>	<u>338,000</u>	<u>293,281</u>	<u>-</u>
400		Ending Fund Balance	<u>\$ (1,366,263)</u>	<u>\$ (1,034,495)</u>	<u>\$ (703,804)</u>	<u>\$ (702,104)</u>	<u>\$ (697,754)</u>	<u>\$ (645,300)</u>	<u>\$ -</u>

Notes:

* TDD #1 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default.

* The 1% sales tax imposed within TDD#1 is planned to expire 12/31/27. This reflects the statutory limit of 22 years that a Transportation Development District may exist.

* Revenues generated in the fund are turned over to the trustee. The negative fund balance indicates that the outstanding debt has been called and due upon receipt of resources.

City of Roeland Park

Line Item Budget- 410 TDD#2 - Lowes

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
410	4010	Beginning Fund Balance	\$ (264,960)	\$ (109,147)	\$ 45,509	\$ 45,760	\$ 0	\$ 0	\$ 0
Sales Tax									
410	4110	City/County Sales & Use Tax	166,124	161,640	160,331	148,000	149,480	135,875	-
		Total Sales Tax	<u>166,124</u>	<u>161,640</u>	<u>160,331</u>	<u>\$ 148,000</u>	<u>149,480</u>	<u>135,875</u>	<u>-</u>
Interest									
410	4511	Interest on Investment	(214)	2,316	2,876	\$ 2,000	2,000	2,000	-
		Total Interest	<u>(214)</u>	<u>2,316</u>	<u>2,876</u>	<u>\$ 2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>-</u>
		Total Revenues	<u>165,910</u>	<u>163,956</u>	<u>163,207</u>	<u>\$ 150,000</u>	<u>151,480</u>	<u>137,875</u>	<u>-</u>
B Contracted Services									
410	5209	Professional Services	-	-	1,925.00	\$ -	-	-	-
410	5214	Other Contracted Services	4,075	4,642	2,781	\$ 5,000	5,000	5,000	-
410	5254	Miscellaneous Charges	-	-	-	\$ -	-	-	-
		Contracted Services Total	<u>4,075</u>	<u>4,642</u>	<u>4,706</u>	<u>\$ 5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>-</u>
E Debt Service									
410	5601	Bond Principal	-	-	-	\$ 187,260	142,980	129,375	-
410	5602	Bond Interest	6,022	4,658	158,250	\$ 3,500	3,500	3,500	-
		Debt Service Total	<u>6,022</u>	<u>4,658</u>	<u>158,250</u>	<u>\$ 190,760</u>	<u>146,480</u>	<u>132,875</u>	<u>-</u>
		Total Expenditures	<u>10,097</u>	<u>9,300</u>	<u>162,956</u>	<u>\$ 195,760</u>	<u>151,480</u>	<u>137,875</u>	<u>-</u>
410		Ending Fund Balance	<u>\$ (109,147)</u>	<u>\$ 45,509</u>	<u>\$ 45,760</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

Notes:

* TDD #2 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default.

* The .5% sales tax imposed within TDD#2 is planned to expire 12/31/27. This reflects the statutory limit of 22 years that a Transportation Development District may exist.

* Revenues generated in the fund are turned over to the trustee. The negative fund balance indicates the outstanding debt has been called.

City of Roeland Park

Line Item Budget- 420 CID #1 - RP Shopping Center

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
420	4010	Beginning Fund Balance	\$ 3,003,456	\$ 3,018,404	\$ 3,139,942	3,292,574	912,074	(0)	(0)
Interest									
420	4511	Interest on Investment	14,948	121,538	153,385	-	-	-	-
		Total Interest	<u>14,948</u>	<u>121,538</u>	<u>153,385</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		Total Revenues	<u>14,948</u>	<u>121,538</u>	<u>153,385</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	B	Contracted Services							
420	5209	Professional Services	-	-	-	50,500	43,908	-	-
420	5215	City Attorney	-	-	753	10,000	-	-	-
	B	Contracted Services Total	<u>-</u>	<u>-</u>	<u>753</u>	<u>60,500</u>	<u>43,908</u>	<u>-</u>	<u>-</u>
	N	Non-Appropriation Expenditures							
420	5721	CID #1 Expenses	-	-	-	1,010,000	868,166	-	-
	N	Non-Appropriation Expenditures Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,010,000</u>	<u>868,166</u>	<u>-</u>	<u>-</u>
	T	Transfers							
510	5801	Transfer of funds	-	-	-	1,310,000	-	-	-
	T	Transfers Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,310,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
		Total Expenditures	<u>-</u>	<u>-</u>	<u>753</u>	<u>2,380,500</u>	<u>912,074</u>	<u>-</u>	<u>-</u>
420		Ending Fund Balance	<u>\$ 3,018,404</u>	<u>\$ 3,139,942</u>	<u>\$ 3,292,574</u>	<u>\$ 912,074</u>	<u>\$ (0)</u>	<u>\$ (0)</u>	<u>\$ (0)</u>

Notes:

* The City receives an administrative fee of 5% on all reimbursements made to the developer per section 4.06.e of the amended development agreement.

* Funds from the CID are spent after the developer submits an application for reimbursement on an eligible expense. To date, the developer has not completed improvements prescribed in the CID agreement and therefore no funds have been disbursed.

* The maximum available for reimbursement to the developer under the 2025 amended development agreement is \$2 million, where the developer must spend \$2 to be eligible for \$1 of CID funds. After the fund accrued the \$3 million limit under the original development agreement terms, the City stopped collecting the 1% CID tax (in 2019). Roughly \$1.3 million of CID funds and accumulated interest were transferred to the Economic Development fund under the provisions of the 2025 amended development agreement.

City of Roeland Park

Line Item Budget- 450 TIF 2D - City Hall

					2025		2026			
			2022	2023	2,024.00	Projected	Budget	2027 Budget		
450	4010	Beginning Fund Balance	\$ 24,027	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
		Taxes								
450	4730	Tax Increment Income	-	-	-	-	-	-	-	-
		Total Taxes	-	-	-	-	-	-	-	-
		Interest								
450	4511	Interest on Investment	17	-	-	-	-	-	-	-
		Total Interest	17	-	-	-	-	-	-	-
		Total Revenues	17	-	-	-	-	-	-	-
	B	Contracted Services								
450	5209	Professional Services	-	-	-	-	-	-	-	-
450	5214	Other Contracted Services	-	-	-	-	-	-	-	-
450	5257	Property Tax Payments	-	-	-	-	-	-	-	-
	B	Contracted Services	-	-	-	-	-	-	-	-
	D	Capital Outlay								
450	5439	Stormwater Maintenance	-	-	-	-	-	-	-	-
450	5442	City Hall Improvements	24,044	-	-	-	-	-	-	-
450	5443	Skateboard Park Maintenance	-	-	-	-	-	-	-	-
450	5444	ADA Improvements	-	-	-	-	-	-	-	-
450	5456	CARS Projects	-	-	-	-	-	-	-	-
450	5457	CARS Roe 2020	-	-	-	-	-	-	-	-
450	5458	2018 CARS	-	-	-	-	-	-	-	-
	D	Capital Outlay Total	24,044	-	-	-	-	-	-	-
	E	Debt Service								
450	5644	Principal Bonds - 2012-1	-	-	-	-	-	-	-	-
450	5645	Interest Bonds - 2012-1	-	-	-	-	-	-	-	-
	E	Debt Service Total	-	-	-	-	-	-	-	-
	T	Transfers								
450	5802	Transfer to General Fund	-	-	-	-	-	-	-	-
	T	Transfers Total	-	-	-	-	-	-	-	-
		Total Expenditures	24,044	-	-	-	-	-	-	-
450		Ending Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Notes:

*TIF 2D expired December 31, 2021.

City of Roeland Park

Line Item Budget- 510 TIF 3 Fund- Boulevard Apartments/Industrial Park

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
510	4010	Beginning Fund Balance	\$ 831,578	\$ 1,161,546	\$ 1,610,049	\$ 2,056,518	\$ 2,506,518	\$ 1,937,898	\$ 1,369,623
Taxes									
510	4730	Tax Increment Income 3C	54,516	54,350	81,319	104,000	114,915	117,215	119,560
510	4731	Tax Increment Income 3A	295,016	359,744	345,830	330,000	328,865	335,440	342,150
		Total Taxes	<u>349,532</u>	<u>414,094</u>	<u>427,149</u>	<u>434,000</u>	<u>443,780</u>	<u>452,655</u>	<u>461,710</u>
Interest									
510	4511	Interest on Investment	3,896	58,995	86,556	82,000	37,600	29,070	20,545
		Total Interest	<u>3,896</u>	<u>58,995</u>	<u>86,556</u>	<u>82,000</u>	<u>37,600</u>	<u>29,070</u>	<u>20,545</u>
		Total Revenues	<u><u>353,428</u></u>	<u><u>473,089</u></u>	<u><u>513,705</u></u>	<u><u>516,000</u></u>	<u><u>481,380</u></u>	<u><u>481,725</u></u>	<u><u>482,255</u></u>
B Contracted Services									
510	5203	Printing & Advertising	-	-	-	1,000	-	-	-
510	5209	Professional Services	5,102	-	11,302	10,000	-	-	-
		Contracted Services Total	<u>5,102</u>	<u>-</u>	<u>11,302</u>	<u>11,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
D Capital Outlay									
510	5244	General Contractor	9,404	-	-	40,000	200,000	200,000	-
510	5428	Roe Parkway Extension & Maint	8,954	24,586	55,934	15,000	850,000	850,000	-
		Capital Outlay Total	<u>18,358</u>	<u>24,586</u>	<u>55,934</u>	<u>55,000</u>	<u>1,050,000</u>	<u>1,050,000</u>	<u>-</u>
		Total Expenditures	<u><u>23,460</u></u>	<u><u>24,586</u></u>	<u><u>67,236</u></u>	<u><u>66,000</u></u>	<u><u>1,050,000</u></u>	<u><u>1,050,000</u></u>	<u><u>-</u></u>
510		Ending Fund Balance	<u><u>\$ 1,161,546</u></u>	<u><u>\$ 1,610,049</u></u>	<u><u>\$ 2,056,518</u></u>	<u><u>\$ 2,506,518</u></u>	<u><u>\$ 1,937,898</u></u>	<u><u>\$ 1,369,623</u></u>	<u><u>\$ 1,851,878</u></u>

Notes:

* TIF 3 was extended in April of 2025, its new expiration date is April of 2045.

* The ending fund balances in this fund vary year-to-year due to the scheduling of capital projects. In FY 2018 most of the available resources were spent on the sanitary sewer installation, storm water detention and final grade and fill for the site. Water One extended a looped public main to serve the site in 2021.

* Remaining TIF funds are planned for public improvements serving the district including Nall Park improvements, extending Skyline Drive west to the Community Center and extending Roe Parkway to intersect Roe Blvd as well as restoration of existing Roe Parkway. This work will coincide with the completion of the Rocks development.

City of Roeland Park

Line Item Budget- 560 TIF 4 Fund- The Rocks

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
560	4010	Beginning Fund Balance	\$ -	\$ -	\$ -	\$ 298	\$ 36,798	\$ 59,678	\$ 35,368
Taxes									
560	4110	City Sales & Use Tax	-	-	-	-	-	25,000	25,000
560	4730	Tax Increment Income	-	-	298	41,500	42,330	659,795	676,290
		Total Taxes	-	-	298	41,500	42,330	684,795	701,290
Interest									
560	4511	Interest on Investment	-	-	-	-	550	895	530
		Total Interest	-	-	-	-	550	895	530
		Total Revenues	-	-	298	41,500	42,880	685,690	701,820
B Contracted Services									
560	5209	Professional Services	-	-	-	5,000	10,000	-	-
560	5243	Contractual Reimbursement	-	-	-	-	10,000	10,000	10,000
		Contracted Services Total	-	-	-	5,000	20,000	10,000	10,000
D Capital Outlay									
560	5478	Site Redevelopment Costs	-	-	-	-	-	700,000	708,195
560	5457	Public Infrastructure Improvements	-	-	-	-	-	-	-
		Capital Outlay Total	-	-	-	-	-	700,000	708,195
		Total Expenditures	-	-	-	5,000	20,000	710,000	718,195
560		Ending Fund Balance	\$ -	\$ -	\$ 298	\$ 36,798	\$ 59,678	\$ 35,368	\$ 18,993

Notes:

* TIF 4's Project Plan for EPC is anticipated to be initiated at the beginning of 2025 and expire in 2045. The TIF increment will be used to reimburse EPC for eligible project costs on the mixed use development at the Rocks. Total TIF resources over the 20 year life of the district are anticipated to total \$16.44M. A 2% CID overlay sales tax is also being collected and accounted for in this fund, the CID sales tax will be in place starting in 2025 and continuing through 2046. CID resources are anticipated to total \$1M during the life of the CID. These resources will be available to reimburse EPC on eligible project costs. The issuance of Industrial Revenue Bonds is anticipated in support of the project as well. The developer will buy the bonds and be liable for this debt, the issuance of the debt provides the developer exemption from paying sales tax on the materials purchased to construct the project. The sales tax avoided is anticipated to equal \$2.15M. Total project cost is \$74.6M. The TIF, CID and IRB incentives shall not exceed 25% of the project cost (or \$18.65M).

City of Roeland Park

Line Item Budget- 570 Economic Development Fund

			2025						
			2022	2023	2024	Projected	2026 Budget	2027 Budget	2028 Budget
570	4010	Beginning Fund Balance	\$ -	\$ -	\$ -	\$ 1,266,488	\$ 2,521,488	\$ 144,738	\$ 119,078
Interest									
570	4511	Interest on Investment	\$ -	\$ -	6,314	80,000	88,250	4,340	3,570
		Total Interest	\$ -	\$ -	6,314	80,000	88,250	4,340	3,570
Transfers In									
570	4865	Transfers In	\$ -	\$ -	1,272,965	1,310,000	\$ -	\$ -	\$ -
		Total Transfers In	\$ -	\$ -	1,272,965	1,310,000	\$ -	\$ -	\$ -
Total Revenues			\$ -	\$ -	1,279,279	1,390,000	88,250	4,340	3,570
B Contracted Services									
570	5204	Legal Printing	\$ -	\$ -	5,000	\$ -	\$ -	\$ -	\$ -
570	5209	Professional Services	\$ -	\$ -	7,791	50,000	\$ -	\$ -	\$ -
570	5214	Other Contracted Services	\$ -	\$ -	\$ -	35,000	30,000	30,000	30,000
		B Contracted Services Total	\$ -	\$ -	12,791	85,000	30,000	30,000	30,000
D Capital Outlay									
570	5478	Site Redevelopment Costs	\$ -	\$ -	\$ -	\$ -	2,435,000	\$ -	\$ -
570	5457	Public Infrastructure Improvements	\$ -	\$ -	\$ -	50,000	\$ -	\$ -	\$ -
		Capital Outlay Total	\$ -	\$ -	\$ -	50,000	2,435,000	\$ -	\$ -
Total Expenditures			\$ -	\$ -	12,791	135,000	2,465,000	30,000	30,000
570		Ending Fund Balance	\$ -	\$ -	\$ 1,266,488	\$ 2,521,488	\$ 144,738	\$ 119,078	\$ 92,648

Notes:

* The Economic Development fund was established in 2024. Resources will be used to encourage redevelopment of blighted and underutilized sites with a focus on encouraging diversification of commercial uses as well as diversification of housing options within the community.

* Funding for the Business Development Grant program is reflected in this fund in 2025.

* Funding of the 2025 Objective to provide covered benches at bus stops along Roe Blvd is reflected in this fund (cell in blue).



CAPITAL IMPROVEMENT PROGRAM

R Park Summer Concert Series

THIS SECTION INCLUDES

- Capital Investment Overview
- CIP Summary
- 10 Year Outlook by Department
- 5 Year Outlook by Funding Source



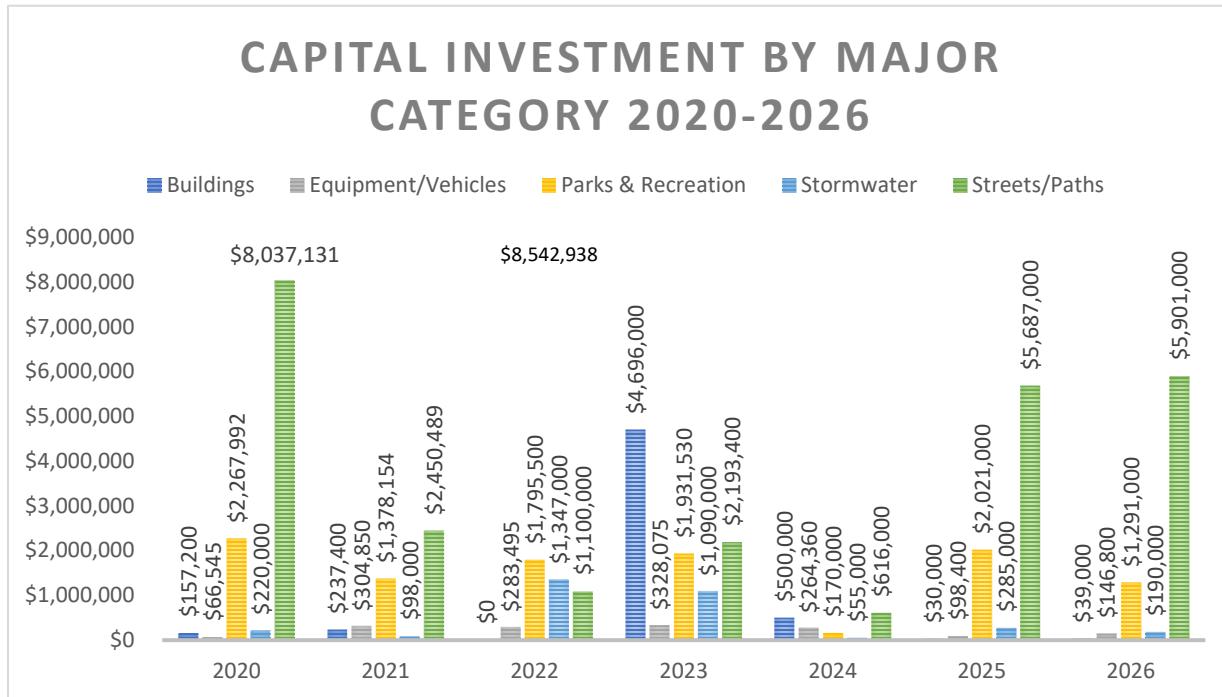


Capital Improvement Program

Capital Investment Overview

Reinvesting in the City's infrastructure, buildings, vehicles and equipment is important to maintaining the quality of life in our community. Further the City's investment promotes private investment which is key to the financial health of the community. Reinvesting in public buildings and equipment also assures that the operating costs for the City remain at optimal levels.

Roeland Park defines a "capital asset" (also known as a capital expenditure) as the purchase of assets at a cost greater than \$5,000 with a useful life of at least three years. "Capital improvements" are the investment in infrastructure improvements or additions and "capital maintenance" includes the improvement of an existing asset to maintain its condition (such as street maintenance). A "capital expenditure," is an expenditure on any of the above items. Below is a graph reflecting the capital investment during the period of 2020 through 2026.



Capital Improvement Plan

The CIP reflects the anticipated year of each project as well as the different funding sources per project. The City issued \$1.25 million in GO Bonds in 2020 to assist in funding two major parks and recreation infrastructure projects which spanned 2020 and 2021: the Aquatic Center Renovation (\$1.8 million) and Phase 1 and 2 for R Park (\$1.5 million). The City has followed a pay-as-you-go approach to funding capital improvements since 2020. The pay-as-you-go approach was shown to be sustainable so long as capital investment remained focused on maintaining existing

infrastructure. With Council's direction to make significant additions to the Aquatic Center and R Park within a short two-year horizon this method was not possible for those two projects. The 2020 debt issuance was relatively small (\$1.25 million) with a short maturity (10 years). During that 10-year period the four existing bond issues being repaid by the City will be retired and it is possible to continue the pay-as-you-go approach so long as revenues grow at a historical pace and the capital improvement program continues a focus on maintaining existing infrastructure. Adding substantial new amenities, buildings, or equipment is not possible without adding new revenue sources or borrowing. As existing debt is retired, the resources currently allocated to retire that debt (property tax and sales tax) are anticipated to transition to funding capital projects. Should the City find itself in a situation where capital funding is necessary beyond the annual revenues available, the option of borrowing would remain available.

In November 2020, voters approved an increase to the Special Infrastructure sales tax from $\frac{1}{4}$ cent to $\frac{1}{2}$ cent. This will provide additional resources for capital investment in the future. Starting in 2021 the increase in sales tax revenue due to the increase in the rate is reflected. The sales tax rate increase went into effect April 1, 2021, and sunsets March 31, 2031 (unless extended).

A detailed list of all capital items anticipated in the five-year CIP are included in Appendix B. Over the duration of the 2025-2029 CIP, the City's budgeted capital investment is \$28.27 million. Most of the investment is on roadway improvements (\$19.8 million), which includes annual street maintenance (\$500k/year) and reconstruction. The Nall Park Master Plan project is the primary non-street related project (\$3.6 million spanning 2026 and 2027).

Capital Expenditures' Impact on the Operating Budget

The City receives specific locally imposed sales taxes dedicated to street and roadway improvements ($\frac{1}{2}$ cent) and general infrastructure to include, public spaces, buildings, as well as streets and sidewalks ($\frac{1}{2}$ cent). In addition, we receive funds through the motor fuel tax which is to be dedicated to roadway maintenance and improvements. The City also has the capacity to use tax increment financing (TIF) funds for capital projects serving the district. These funds are used first to cover the cost of our capital investment.

Because Roeland Park uses a pay-as-you-go approach for capital investment rather than debt financing, the City will transfer resources in excess of our stated General Fund reserve goals from that fund to these capital funds to support that method. As such, short-term, this decreases resources available within our operating budget for other services that may serve our residents. However, in the long-term, this investment will encourage greater private investment in our community by way of improvements to residential and commercial properties, new business locating to Roeland Park and residents choosing to move here for the amenities and attractiveness of our community.

2026 Major Capital Improvements

Street Improvements

- **CARS Funded Project:** 2026 entails reconstruction of **51st Street from Nall Avenue to Cedar Street**. This project contemplates a multi-purpose trail being added to the south side of the street. The anticipated expenditure is \$2.2 million with 58% funded through the Special Street and Highway fund ($\frac{1}{2}$ cent sales tax), 42% funded through the CARS grant from Johnson

County, and the remaining 10% coming from the City of Mission due to a portion of the street being shared with the neighboring city.

- **Residential Street Reconstruction (RSR):** The project includes reconstruction of the streets, sidewalk extensions, and sidewalk improvements on Rosewood from 50th Terrace north to the Community Center and Granada from 51st Street north to the dead end. These two road segments have been combined into one project to achieve economies of scale. The total budget for reconstruction project is \$1,887,000, of which \$1,751,000 is for construction that will be completed in 2026.

Economic Development Improvements

- **Roe Parkway Improvements:** The initial phase of the project will see the cul-de-sac extended to intersect with Roe Boulevard. The subsequent phase will entail completing reconstruction of existing Roe Parkway to the east of Bolte Hall as well as adding a public sidewalk. The improvements are funded by TIF 3. The timing of this project is dependent upon progress of the EPC development at The Rocks site. It is the City's intent to complete this work after the heavy construction is complete at The Rocks site to avoid damage to a new street.

Facilities

- **Nall Park Master Plan Improvements:** 2026 will see the start of this \$3.6 million project, with a 2026 investment of \$1.2 million. It is anticipated that the project will be completed in 2027. All of the improvements contemplated in the Master Plan will be completed with this one project. \$1.5 million in Land and Water Conservation Grant Funds have been secured as well as \$800k of Surface Transportation, Transportation Alternative (STP-TAP) grant funds.

2025 through 2029
Capital Improvement Plan
Roeland Park, KS
Projects By Funding Source

Source	Project # Priority	2025	2026	2027	2028	2029	Total
101 General Overhead							
Comprehensive Plan Updates	19-CH-002	5	10,000				10,000
Provide Artistic Covered Benches at Bus Stops	25-PW-002	5	16,000				16,000
	<u>101 General Overhead Total</u>		<u>26,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>26,000</u>
102 Police							
Police Chief Office Furniture	25-Pol-001	13	2,000				2,000
Sergeants Cubicles	25-Pol-002	13	6,000				6,000
	<u>102 Police Total</u>		<u>2,000</u>	<u>6,000</u>	<u>0</u>	<u>0</u>	<u>8,000</u>
106 Public Works							
Contracted Street Maintenance	16-PW-014	9	215,000	216,000	217,000	218,000	219,000 <u>1,085,000</u>
	<u>106 Public Works Total</u>		<u>215,000</u>	<u>216,000</u>	<u>217,000</u>	<u>218,000</u>	<u>219,000 <u>1,085,000</u></u>
220 Aquatic Center Fund							
Bath House Air Handler And Condensrson	24-Aqua-002	13		13,000			13,000
Computer Replacement	29-Aqua-001	13			2,000		2,000
Convert Blower Pad Area To Additional Shade Area	26-Aqua-001	5	18,000				18,000
Diving Board Replacement	18-Aqua-003	13			6,000		6,000
Enclosed Slide Pump	19-Aqua-008	13		4,000			4,000
Family Slide Pump	19-Aqua-013	13		4,000			4,000
Filters for Sprayground	19-Aqua-014	13			2,800		2,800
Lifeguard Stand Replacement	22-Aqua-004	13	1,500		1,500		3,000
Main Recirculation Pump and Motor #1 Replacement	30-Aqua-001	13			15,000		15,000
Main Recirculation Pump and Motor #2 Replacement	30-Aqua-002	13			15,000		15,000
Open Slide Pump	19-Aqua-012	13		4,000			4,000
Painting Lobby, Office Area and Restrooms	19-Aqua-006	7		10,000			10,000
Pool Deck Caulking	17-Aqua-002	6		5,000			5,000
Pool Deck Concrete Repair/Replacement	19-Aqua-004	6			10,000		10,000
Pool Furniture Replacement	20-Aqua-002	13	2,000	1,000	1,000	1,000	1,000 <u>6,000</u>
Pool Shade Canopy Replacements	18-Aqua-002	4			3,000		3,000
Slide Repainting	28-Aqua-001	4			35,000		35,000
Starting Block Replacement	24-Aqua-001	13			35,000		35,000
Swim Lane Divider Replacements	21-Aqua-002	13			1,600		1,600
	<u>220 Aquatic Center Fund Total</u>		<u>3,500</u>	<u>19,000</u>	<u>26,000</u>	<u>17,500</u>	<u>126,400 <u>192,400</u></u>

Source	Project # Priority	2025	2026	2027	2028	2029	Total
250 Storm Water Fund							
Storm Sewer Repair/Replacement Program	24-PW-003	7	285,000	190,000	245,000	260,000	275,000 1,255,000
	250 Storm Water Fund Total		285,000	190,000	245,000	260,000	275,000 1,255,000

270 Sp. Streets

2025 CARS- 55th St from SMPKwy to Roe Blvd	23-PW-003	8	335,000				335,000	
2025 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	10	585,000				585,000	
2025 Roe/Johnson Signal Replacement	25-PW-004	9	140,000				140,000	
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	10	362,000				362,000	
2026 CARS- 51st from Cedar to City Limits	26-PW-009	10	230,000	1,273,000			1,503,000	
2027 CARS - Johnson Drive & Ash Signal Replacement	28-PW-001	8		166,000			166,000	
2027 RSR- Granada from SMPKY to 56th	29-PW-001	8		100,000	700,000		800,000	
2028 CARS- 47th from Roe Ln to Mission Rd	27-PW-001	8			184,000	616,000	800,000	
2029 CARS - 48th St & Roe Lane Signal Replacement	29-PW-002	8				290,000	290,000	
2029 RSR- Nall Ave from 51st to North End	24-PW-009	7		100,000		50,000	1,550,000 1,700,000	
Annual Sidewalk Repair & Replacement	21-PW-001	10	25,000	150,000	25,000	25,000	250,000	
Bi-Annual Sidewalk Extension Project	21-PW-002	8	100,000		100,000		200,000	
Buena Vista Traffic Calming Project	26-PW-010	9	20,000	250,000			270,000	
RSR - 47th Place	24-PW-016	9	600,000				600,000	
RSR- Rosewood & Granada	24-PW-005	9	136,000	1,751,000			1,887,000	
Sidewalk Extension- El Monte to Delmar	24-PW-006	8	31,000				31,000	
Street Light Replacement	21-PW-007	8	10,000	10,000	10,000	10,000	50,000	
	270 Sp. Streets Total		2,574,000	3,634,000	1,185,000	701,000	1,875,000	9,969,000

290 Community Center

Community Center Computer Replacement	24-CCtr-002	13			2,420		2,420	
Community Center Networking Routers	25-CCtr-001	13	9,000				9,000	
Room 6 Air Handler/Furnace	28-CCtr-001	13			3,000		3,000	
	290 Community Center Total		9,000	0	0	5,420	0	14,420

300 Special Infrastructure

City Hall - Dais Modifications & Maintenance	25-CH-001	7	30,000				30,000
Community Center Renovation - Phase 2	27-CCtr-001	9	1,560,000				1,560,000
Consistent Signage in the Parks	24-Park-004	5	17,000				17,000
Develop Monarch Butterfly Refuge	26-Park-001	4		10,000			10,000

Source	Project # Priority	2025	2026	2027	2028	2029	Total
EV Charging Stations	25-CCtr-002	6	21,000				21,000
Granada Park Playground Equipment Replacement	27-Park-001	7		125,000			125,000
Improve/Expand Nall Park Mountain Bike Trail	25-Park-001	6	24,000				24,000
In-House or Contracted Street Maintenance	16-PW-013	9	225,000	265,000	225,000	225,000	1,165,000
Install Irrigation at R Park	26-Park-002	7		54,000			54,000
Mighty Bike Play Sculpture at R Park	25-Park-003	6	137,500				137,500
Nall Park Master Plan Improvements	26-Park-004	6	100,000	1,000,000			1,100,000
Park Maintenance/Improvements	16-Park-001	9	26,000	27,000	28,000	29,000	140,000
Pavement Evaluation of Street Network	20-PW-020	7	10,000		15,000		25,000
Tennis Court Resurfacing	27-Park-002	6			45,000		45,000
300 Special Infrastructure Total		2,129,500	1,377,000	378,000	314,000	255,000	4,453,500

360 Equipment Reserve

#105 - 2017 Ford F250 Ext Cab 4X4 - Replacement	17-PW-019	13			40,000	40,000
#107 - 2016 F350 One-ton Replacement	26-PW-002	13		74,000		74,000
#201 - 2010 Elgin Street Sweeper	16-PW-022	13		450,000		450,000
2025 Chevy 3/4 Ton Extended Cab w/ Plow	25-PW-005	13	60,000			60,000
#203 - 2003 Skidsteer Case 85XT	23-PW-005	13		55,000		55,000
#401 - 2016 Coneqtec Cold Planer Replacement	23-PW-017	13		17,000		17,000
#408 - Vbox Spreader Replacement	26-PW-005	13		8,000		8,000
#414 - 2016 Boss Plow Replacement	26-PW-004	13		9,000		9,000
AED Unit Replacement	18-Pol-001	13	8,000			8,000
Body Camera Replacement	16-Pol-004	13	1,200	1,200	1,200	1,200
Duty Rifle Replacement	16-Pol-008	13		5,000		5,000
Ford Escape - Chief Vehicle	26-Pol-001	13		25,000		25,000
In-Car Cameras	22-Pol-003	13		8,000	8,000	8,000
Large Display Monitors Council Chambers/Meeting Rm	25-CH-006	13	2,000			2,000
Large Meeting Room Table	25-CH-008	13		3,000		3,000
Mayor-Council-Staff Council Chamber Chairs	25-CH-002	13		3,000		3,000
Neighborhood Services Ipads	25-NS-001	13	2,000			2,000
Patrol Car External Rooftop Lightbars	26-Pol-002	13		15,000		15,000
Patrol Vehicle Emergency Equipment	19-Pol-003	13			16,000	16,000
Police Computers	18-Pol-003	13	2,000	1,300	4,000	2,000
Police Drone	24-Pol-003	13			7,000	7,000
Police: Ford Fusion - Travel -Special use.	22-Pol-001	13		26,000		26,000
Police In-Car Computer Replacement	19-Pol-001	13	8,000	3,000	9,000	20,000
Police K9 Dog	19-Pol-005	13		15,000		15,000
Police Patrol Vehicles: Explorers and Durangos	23-Pol-004	13			110,000	110,000
Public Works Computer Replacement	24-PW-015	13		7,000	1,800	8,800

Source	Project # Priority	2025	2026	2027	2028	2029	Total
Radar Speed Detection Unit Replacement	16-Pol-007	13	5,000		5,000		10,000
Replace City Hall Computers	19-CH-004	13	2,200	3,300	5,500	1,100	3,600
Replace City Hall Hot Water Heater	19-CH-001	13			15,000		15,000
Replace City Hall Networking Routers	19-CH-003	13	0				0
Replacement Locks for City Hall	26-CH-001	6	70,000				70,000
Rolling Task Chairs in Small Meeting Room	25-CH-004	13			1,200		1,200
Taser Replacement	19-Pol-002	13				7,400	7,400
360 Equipment Reserve Total			75,400	123,800	629,700	120,300	188,200
							1,137,400

510 TIF 3 - caves

Nall Park Master Plan Improvements	26-Park-004	6	200,000	200,000			400,000
Roe Parkway- Ph1 Extension & Ph2 Maintenance	22-PW-004	10	850,000	850,000			1,700,000
510 TIF 3 - caves Total			0	1,050,000	1,050,000	0	0
							2,100,000

570 Economic Development

Provide Artistic Covered Benches at Bus Stops	25-PW-002	5	50,000				50,000
570 Economic Development Total			50,000	0	0	0	50,000

CARS

2025 CARS- 55th St from SMPKwy to Roe Blvd	23-PW-003	8	235,000				235,000
2025 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	10	875,000				875,000
2026 CARS- 51st from Cedar to City Limits	26-PW-009	10	922,000				922,000
2027 CARS - Johnson Drive & Ash Signal Replacement	28-PW-001	8	236,000				236,000
2028 CARS- 47th from Roe Ln to Mission Rd	27-PW-001	8		615,000			615,000
2029 CARS - 48th St & Roe Lane Signal Replacement	29-PW-002	8			242,000		242,000
CARS Total			1,110,000	922,000	236,000	615,000	242,000
							3,125,000

CDBG

Sidewalk Extension- El Monte to Delmar	24-PW-006	8	110,000				110,000
CDBG Total			110,000	0	0	0	110,000

Source	Project # Priority	2025	2026	2027	2028	2029	Total
Other Grants							
Mighty Bike Play Sculpture at R Park	25-Park-003	6	7,000				7,000
Nall Park Master Plan Improvements	26-Park-004	6		1,400,000			1,400,000
	Other Grants Total		7,000	0	1,400,000	0	0 1,407,000
Other Sources							
Mighty Bike Play Sculpture at R Park	25-Park-003	6	148,000				148,000
	Other Sources Total		148,000	0	0	0	0 148,000
Partner City							
2025 CARS- 55th St from SMPKwy to Roe Blvd	23-PW-003	8	130,000				130,000
2025 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	10	435,000				435,000
2026 CARS- 51st from Cedar to City Limits	26-PW-009	10		8,000			8,000
2027 CARS - Johnson Drive & Ash Signal Replacement	28-PW-001	8		118,000			118,000
2028 CARS- 47th from Roe Ln to Mission Rd	27-PW-001	8		556,000			556,000
2029 RSR- Nall Ave from 51st to North End	24-PW-009	7			300,000		300,000
	Partner City Total		565,000	8,000	118,000	556,000	300,000 1,547,000
SMAC							
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	10	178,000				178,000
	SMAC Total		178,000	0	0	0	0 178,000
STP							
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	10	660,000				660,000
Nall Park Master Plan Improvements	26-Park-004	6		800,000			800,000
	STP Total		660,000	0	800,000	0	0 1,460,000
	GRAND TOTAL		8,121,400	7,571,800	6,284,700	2,807,220	3,480,600 28,265,720

2025 through 2034
Capital Improvement Plan
Roeland Park, KS
Projects by Funding Source And Department

Source	Project # Priority	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
101 General Overhead												
City Hall												
Comprehensive Plan Updates	19-CH-002 5		10,000			85,000						95,000
	<u>City Hall Total</u>	0	10,000	0	0	85,000	0	0	0	0	0	95,000
Public Works												
Provide Artistic Covered Benches at Bus Stops	25-PW-002 5		16,000									16,000
	<u>Public Works Total</u>	0	16,000	0	0	0	0	0	0	0	0	16,000
	<u>101 General Overhead Total</u>	0	26,000	0	0	0	85,000	0	0	0	0	111,000
102 Police												
Police Department												
Police Chief Office Furniture	25-Pol-001 13	2,000										2,000
Sergeants Cubicles	25-Pol-002 13		6,000									6,000
	<u>Police Department Total</u>	2,000	6,000	0	0	0	0	0	0	0	0	8,000
	<u>102 Police Total</u>	2,000	6,000	0	0	0	0	0	0	0	0	8,000
106 Public Works												
Public Works												
Contracted Street Maintenance	16-PW-014 9	215,000	216,000	217,000	218,000	219,000	220,000	221,000	222,000	223,000	224,000	2,195,000
	<u>Public Works Total</u>	215,000	216,000	217,000	218,000	219,000	220,000	221,000	222,000	223,000	224,000	2,195,000
	<u>106 Public Works Total</u>	215,000	216,000	217,000	218,000	219,000	220,000	221,000	222,000	223,000	224,000	2,195,000
220 Aquatic Center Fund												
Aquatic Center												
Bath House Air Handler And Condensrson	24-Aqua-002 13			13,000								13,000

Source	Project # Priority	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total	
Computer Replacement	29-Aqua-001	13				2,000				2,000		4,000	
Convert Blower Pad Area To Additional Shade Area	26-Aqua-001	5		18,000								18,000	
Diving Board Replacement	18-Aqua-003	13				6,000						6,000	
Enclosed Slide Pump	19-Aqua-008	13			4,000					24,000		28,000	
Family Slide Pump	19-Aqua-013	13			4,000					24,000		28,000	
Filters for Sprayground	19-Aqua-014	13				2,800						2,800	
Lifeguard Stand Replacement	22-Aqua-004	13	1,500			1,500			1,500		1,500	6,000	
Main Recirculation Pump and Motor #1 Replacement	30-Aqua-001	13				15,000						15,000	
Main Recirculation Pump and Motor #2 Replacement	30-Aqua-002	13				15,000						15,000	
Open Slide Pump	19-Aqua-012	13			4,000					27,000		31,000	
Painting Lobby, Office Area and Restrooms	19-Aqua-006	7				10,000						10,000	
Pool Deck Caulking	17-Aqua-002	6				5,000						5,000	
Pool Deck Concrete Repair/Replacement	19-Aqua-004	6				10,000						10,000	
Pool Furniture Replacement	20-Aqua-002	13	2,000	1,000	1,000	1,000	1,000	1,000	1,000			8,000	
Pool Shade Canopy Replacements	18-Aqua-002	4				3,000	2,000	6,000				11,000	
Pump and Pool House Exterior Maintenance	19-Aqua-007	4								25,000		25,000	
Repaint Main Pool	17-Aqua-003	8					125,000					125,000	
Replace Main Pool Pump Strainers	16-Aqua-003	13					5,500					5,500	
Slide Repainting	28-Aqua-001	4				35,000						35,000	
Splashpad Pumps	19-Aqua-011	13					4,000					4,000	
Starting Block Replacement	24-Aqua-001	13				35,000						35,000	
Swim Lane Divider Replacements	21-Aqua-002	13				1,600				1,600		3,200	
Aquatic Center Total			3,500	19,000	26,000	17,500	126,400	133,500	12,500	0	0	105,100	443,500
220 Aquatic Center Fund Total			3,500	19,000	26,000	17,500	126,400	133,500	12,500	0	0	105,100	443,500

250 Storm Water Fund

Public Works												
Storm Sewer Repair/Replacement Program	24-PW-003	7	285,000	190,000	245,000	260,000	275,000	275,000	275,000	275,000	275,000	2,630,000
Public Works Total			285,000	190,000	245,000	260,000	275,000	275,000	275,000	275,000	275,000	2,630,000
250 Storm Water Fund Total			285,000	190,000	245,000	260,000	275,000	275,000	275,000	275,000	275,000	2,630,000

Source	Project # Priority	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total	
270 Sp. Streets													
Public Works													
2025 CARS- 55th St from SMPKwy to Roe Blvd	23-PW-003	8	335,000									335,000	
2025 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	10	585,000									585,000	
2025 Roe/Johnson Signal Replacement	25-PW-004	9	140,000									140,000	
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	10	362,000									362,000	
2026 CARS- 51st from Cedar to City Limits	26-PW-009	10	230,000	1,273,000								1,503,000	
2027 CARS - Johnson Drive & Ash Signal Replacement	28-PW-001	8		166,000								166,000	
2027 RSR- Granada from SMPKY to 56th	29-PW-001	8		100,000	700,000							800,000	
2028 CARS- 47th from Roe Ln to Mission Rd	27-PW-001	8		184,000	616,000							800,000	
2029 CARS - 48th St & Roe Lane Signal Replacement	29-PW-002	8			290,000							290,000	
2029 RSR- Nall Ave from 51st to North End	24-PW-009	7	100,000		50,000	1,550,000						1,700,000	
2030 CARS - 50th Terr & Cedar St Project	30-PW-001	8				211,000						211,000	
Annual Sidewalk Repair & Replacement	21-PW-001	10	25,000	150,000	25,000	25,000	25,000	25,000	25,000	25,000		350,000	
Bi-Annual Sidewalk Extension Project	21-PW-002	8	100,000	100,000		0		100,000		100,000		400,000	
Buena Vista Traffic Calming Project	26-PW-010	9	20,000	250,000								270,000	
Residential Street Reconstruction (RSR) Program	19-PW-001	8				100,000	900,000	100,000	900,000	100,000		2,100,000	
RSR - 47th Place	24-PW-016	9	600,000									600,000	
RSR- Rosewood & Granada	24-PW-005	9	136,000	1,751,000								1,887,000	
Sidewalk Extension- El Monte to Delmar	24-PW-006	8	31,000									31,000	
Street Light Replacement	21-PW-007	8	10,000	10,000	10,000	10,000	10,000	10,000	10,000			70,000	
Public Works Total			2,574,000	3,634,000	1,185,000	701,000	1,875,000	346,000	1,035,000	125,000	1,025,000	100,000	12,600,000
270 Sp. Streets Total			2,574,000	3,634,000	1,185,000	701,000	1,875,000	346,000	1,035,000	125,000	1,025,000	100,000	12,600,000

Source	Project # Priority	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total	
290 Community Center													
Community Center													
50 Gal Water Heater Replacement-Two Each	22-CCtr-003	13								900		900	
Community Center Computer Replacement	24-CCtr-002	13			2,420				2,670			5,090	
Community Center Networking Routers	25-CCtr-001	13	9,000				9,000					18,000	
Fitness Room Condenser Unit - 3 Ton	32-CCtr-002	7							4,000			4,000	
Replace Roof Vent Fan	22-CCtr-002	13							2,000			2,000	
Room 2 Condenser Unit - 3 Ton	32-CCtr-003	7							4,000			4,000	
Room 6 Air Handler/Furnace	28-CCtr-001	13			3,000							3,000	
Strength Training Room Air Handler/Furnace	32-CCtr-001	7						3,000				3,000	
<u>Community Center Total</u>			9,000	0	0	5,420	0	9,000	0	15,670	900	0	39,990
<u>290 Community Center Total</u>			9,000	0	0	5,420	0	9,000	0	15,670	900	0	39,990
300 Special Infrastructure													
City Hall													
City Hall - Dais Modifications & Maintenance	25-CH-001	7	30,000									30,000	
<u>City Hall Total</u>			30,000	0	0	0	0	0	0	0	0	30,000	
Community Center													
Community Center Renovation - Phase 2	27-CCtr-001	9	1,560,000									1,560,000	
EV Charging Stations	25-CCtr-002	6		21,000								21,000	
<u>Community Center Total</u>			1,560,000	21,000	0	0	0	0	0	0	0	1,581,000	
Parks and Recreation													
Consistent Signage in the Parks	24-Park-004	5	17,000									17,000	
Develop Monarch Butterfly Refuge	26-Park-001	4		10,000								10,000	
Granada Park Playground Equipment Replacement	27-Park-001	7			125,000							125,000	
Improve/Expand Nall Park Mountain Bike Trail	25-Park-001	6	24,000									24,000	
Install Irrigation at R Park	26-Park-002	7		54,000								54,000	
Mighty Bike Play Sculpture at R Park	25-Park-003	6	137,500									137,500	

Source	Project # Priority	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total	
Nall Park Master Plan Improvements	26-Park-004	6	100,000	1,000,000								1,100,000	
Park Maintenance/Improvements	16-Park-001	9	26,000	27,000	28,000	29,000	30,000	31,000	32,000	33,000	34,000	35,000	
Tennis Court Resurfacing	27-Park-002	6			45,000							45,000	
	<u>Parks and Recreation Total</u>		304,500	1,091,000	153,000	74,000	30,000	31,000	32,000	33,000	34,000	35,000	1,817,500
Public Works													
#210 Leaf Vacuum Truck	18-PW-003	13					300,000					300,000	
In-House or Contracted Street Maintenance	16-PW-013	9	225,000	265,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	2,290,000	
Pavement Evaluation of Street Network	20-PW-020	7	10,000		15,000			10,000			10,000	45,000	
Public Works Computer Replacement	24-PW-015	13						2,100				2,100	
	<u>Public Works Total</u>		235,000	265,000	225,000	240,000	225,000	525,000	235,000	227,100	225,000	235,000	2,637,100
	<u>300 Special Infrastructure Total</u>		2,129,500	1,377,000	378,000	314,000	255,000	556,000	267,000	260,100	259,000	270,000	6,065,600

360 Equipment Reserve

City Hall												
Audience Chairs at City Hall	25-CH-005	13									5,000	5,000
City Hall - Council Chambers Audio-Visual	27-CH-001	5						25,000				25,000
City Hall HVAC Replacement	32-CH-001	7						90,000				90,000
City Hall Office Chairs	25-CH-007	13					2,600					2,600
City Hall Server Firewall	18-CH-003	13				6,300						6,300
Large Display Monitors Council Chambers/Meeting Rm	25-CH-006	13	2,000									2,000
Large Meeting Room Table	25-CH-008	13		3,000								3,000
Mayor-Council-Staff Council Chamber Chairs	25-CH-002	13			3,000							3,000
Replace Carpeting in City Hall	27-CH-002	5					25,000					25,000
Replace City Hall Computers	19-CH-004	13	2,200	3,300	5,500	1,100	3,600	3,300	6,000	1,500	4,200	3,900
Replace City Hall Hot Water Heater	19-CH-001	13		15,000								15,000
Replace City Hall Networking Routers	19-CH-003	13	0				9,000					9,000
Replacement Locks for City Hall	26-CH-001	6	70,000									70,000
Replace Police Backup Server	17-CH-002	13				6,000						6,000
Rolling Task Chairs in Large Meeting Room	25-CH-003	13							2,000			2,000

Source	Project # Priority	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Rolling Task Chairs in Small Meeting Room	25-CH-004	13			1,200							1,200
	<u>City Hall Total</u>	<u>2,200</u>	<u>75,300</u>	<u>26,500</u>	<u>2,300</u>	<u>3,600</u>	<u>24,600</u>	<u>8,600</u>	<u>141,500</u>	<u>4,200</u>	<u>10,900</u>	<u>299,700</u>
Neighborhood Services												
Building Inspection and Code Enforcement Vehicles	22-NS-001	13							50,000			50,000
Neighborhood Services Ipads	25-NS-001	13	2,000				2,000					4,000
	<u>Neighborhood Services Total</u>	<u>2,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>	<u>0</u>	<u>50,000</u>	<u>0</u>	<u>0</u>	<u>54,000</u>
Parks and Recreation												
#104 - 2014 F250 Pickup Truck - Replacement	18-Park-010	13								65,000		65,000
#411 - 2015 Boss Plow - Replacement	26-Park-003	13								8,500		8,500
	<u>Parks and Recreation Total</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>73,500</u>	<u>73,500</u>	
Police Department												
AED Unit Replacement	18-Pol-001	13	8,000							8,500		16,500
Body Camera Replacement	16-Pol-004	13	1,200	1,200	1,200	1,200	1,200	1,200				7,200
Duty Rifle Replacement	16-Pol-008	13		5,000								5,000
Ford Escape - Chief Vehicle	26-Pol-001	13		25,000								25,000
In-Car Cameras	22-Pol-003	13		8,000	8,000	8,000						24,000
Patrol Car External Rooftop Lightbars	26-Pol-002	13	15,000									15,000
Patrol Vehicle Emergency Equipment	19-Pol-003	13			16,000	24,000						40,000
Police Bicycles	19-Pol-006	13				4,000						4,000
Police Computers	18-Pol-003	13	2,000	1,300	4,000	2,000	1,300		4,100	2,100	1,400	18,200
Police Drone	24-Pol-003	13		7,000								7,000
Police: Ford Fusion - Travel -Special use.	22-Pol-001	13		26,000								26,000
Police In-Car Computer Replacement	19-Pol-001	13	8,000	3,000	9,000		4,000	8,000	3,000		3,000	38,000
Police In-Car Radio Replacement	18-Pol-005	13					25,000					25,000
Police K9 Dog	19-Pol-005	13	15,000									15,000
Police K9 Equipment for Explorer	24-Pol-002	13						17,000				17,000
Police Patrol Vehicles: Explorers and Durangos	23-Pol-004	13			110,000	165,000						275,000
Police Portable Radio Replacement	18-Pol-004	13				48,000						48,000
Police Sidearm Replacement	16-Pol-006	13						11,250				11,250

Source	Project # Priority	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Radar Speed Detection Unit Replacement	16-Pol-007 13		5,000		5,000		5,000		5,000		5,000	25,000
Taser Replacement	19-Pol-002 13					7,400						7,400
Police Department Total		11,200	48,500	74,200	25,200	144,600	204,500	81,000	12,100	30,350	17,900	649,550
Public Works												
#101 - F750 Dump Truck w/ Equip	17-PW-003 13						135,000					135,000
#102 - F750 Dump Trucks W/ Equip	16-PW-027 13						135,000					135,000
#105 - 2017 Ford F250 Ext Cab 4X4 - Replacement	17-PW-019 13					40,000						40,000
#107 - 2016 F350 One-ton Replacement	26-PW-002 13				74,000							74,000
#201 - 2010 Elgin Street Sweeper	16-PW-022 13			450,000								450,000
2025 Chevy 3/4 Ton Extended Cab w/ Plow	25-PW-005 13	60,000										60,000
#203 - 2003 Skidsteer Case 85XT	23-PW-005 13			55,000								55,000
#401 - 2016 Coneqtec Cold Planer Replacement	23-PW-017 13			17,000								17,000
#403 - 2016 Paladin Sweeper Broom Replacement	26-PW-008 13					6,000						6,000
#406 - 2011 Henke Snow Plow Replacement	31-PW-001 13					10,000						10,000
#407 - 2011 Henke Snow Plow Replacement	31-PW-002 13					10,000						10,000
#408 - Vbox Spreader Replacement	26-PW-005 13			8,000								8,000
#414 - 2016 Boss Plow Replacement	26-PW-004 13			9,000								9,000
#415 - Kauffman Trailer 14'	25-PW-001 13									6,500		6,500
#416 - Asphalt Float Attachment	18-PW-002 13								22,000			22,000
#419 - Water Buffalo On Trailer	23-PW-011 13									7,000		7,000
#420 - 2017 Fertilizer Spray Trailer 7'	23-PW-013 13						1,000					1,000
#422 - 2013 Utility Trailer 10'	23-PW-012 13							2,000				2,000
Paint Striping Machine	19-PW-006 13									6,000		6,000
Public Works Computer Replacement	24-PW-015 13		7,000	1,800			7,600					16,400
PW Hotsy Carwash Replacement	33-PW-001 13									9,000		9,000
Public Works Total		60,000	0	529,000	92,800	40,000	135,000	168,600	1,000	39,500	13,000	1,078,900
360 Equipment Reserve Total		75,400	123,800	629,700	120,300	188,200	366,100	258,200	204,600	74,050	115,300	2,155,650

Source	Project # Priority	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
510 TIF 3 - caves												
Parks and Recreation												
Nall Park Master Plan Improvements	26-Park-004 6		200,000	200,000								400,000
	Parks and Recreation Total	0	200,000	200,000	0	0	0	0	0	0	0	400,000
Public Works												
Roe Parkway- Ph1 Extension & Ph2 Maintenance	22-PW-004 10		850,000	850,000								1,700,000
	Public Works Total	0	850,000	850,000	0	0	0	0	0	0	0	1,700,000
	510 TIF 3 - caves Total	0	1,050,000	1,050,000	0	0	0	0	0	0	0	2,100,000
570 Economic Development												
Public Works												
Provide Artistic Covered Benches at Bus Stops	25-PW-002 5	50,000										50,000
	Public Works Total	50,000	0	0	0	0	0	0	0	0	0	50,000
	570 Economic Development Total	50,000	0	0	0	0	0	0	0	0	0	50,000
CARS												
Public Works												
2025 CARS- 55th St from SMPKwy to Roe Blvd	23-PW-003 8	235,000										235,000
2025 CARS- Mission Rd from 47th St to 53rd St	24-PW-004 10	875,000										875,000
2026 CARS- 51st from Cedar to City Limits	26-PW-009 10	922,000										922,000
2027 CARS - Johnson Drive & Ash Signal Replacement	28-PW-001 8		236,000									236,000
2028 CARS- 47th from Roe Ln to Mission Rd	27-PW-001 8			615,000								615,000
2029 CARS - 48th St & Roe Lane Signal Replacement	29-PW-002 8				242,000							242,000
2030 CARS - 50th Terr & Cedar St Project	30-PW-001 8					177,000						177,000
	Public Works Total	1,110,000	922,000	236,000	615,000	242,000	177,000	0	0	0	0	3,302,000
	CARS Total	1,110,000	922,000	236,000	615,000	242,000	177,000	0	0	0	0	3,302,000

Source	Project # Priority	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
CDBG												
Public Works												
Sidewalk Extension- El Monte to Delmar	24-PW-006	8	110,000									110,000
	Public Works Total		110,000	0	0	0	0	0	0	0	0	110,000
	CDBG Total		110,000	0	0	0	0	0	0	0	0	110,000
Other Grants												
Parks and Recreation												
Mighty Bike Play Sculpture at R Park	25-Park-003	6	7,000									7,000
Nall Park Master Plan Improvements	26-Park-004	6		1,400,000								1,400,000
	Parks and Recreation Total		7,000	0	1,400,000	0	0	0	0	0	0	1,407,000
	Other Grants Total		7,000	0	1,400,000	0	0	0	0	0	0	1,407,000
Other Sources												
Parks and Recreation												
Mighty Bike Play Sculpture at R Park	25-Park-003	6	148,000									148,000
	Parks and Recreation Total		148,000	0	0	0	0	0	0	0	0	148,000
	Other Sources Total		148,000	0	0	0	0	0	0	0	0	148,000

Source	Project # Priority	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Partner City												
Public Works												
2025 CARS- 55th St from SMPKwy to Roe Blvd	23-PW-003	8	130,000									130,000
2025 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	10	435,000									435,000
2026 CARS- 51st from Cedar to City Limits	26-PW-009	10		8,000								8,000
2027 CARS - Johnson Drive & Ash Signal Replacement	28-PW-001	8			118,000							118,000
2028 CARS- 47th from Roe Ln to Mission Rd	27-PW-001	8				556,000						556,000
2029 RSR- Nall Ave from 51st to North End	24-PW-009	7					300,000					300,000
Public Works Total		565,000	8,000	118,000	556,000	300,000	0	0	0	0	0	1,547,000
Partner City Total		565,000	8,000	118,000	556,000	300,000	0	0	0	0	0	1,547,000

SMAC

Public Works												
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	10	178,000									178,000
Public Works Total		178,000	0	178,000								
SMAC Total		178,000	0	178,000								

Source	Project # Priority	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total	
STP													
Parks and Recreation													
Nall Park Master Plan Improvements	26-Park-004	6		800,000								800,000	
			Parks and Recreation Total	0	0	800,000	0	0	0	0	0	800,000	
Public Works													
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	10	660,000									660,000	
			Public Works Total	660,000	0	660,000							
			STP Total	660,000	0	800,000	0	0	0	0	0	1,460,000	
			GRAND TOTAL	8,121,400	7,571,800	6,284,700	2,807,220	3,480,600	2,167,600	2,068,700	1,102,370	1,856,950	1,089,400
												36,550,740	



APPENDIX A: **ORGANIZATIONAL GOALS & OBJECTIVES**

Walk to School Day with Roesland Elementary and Principal Kelly Swift. Mayor Poppa, Councilmember Lero and City Administrator Moody also pictured.

Behavioral Values

Organizational Goals &

Fiscal Year 2026 Objectives

Behavioral Values: In the spring of 2023 the Governing Body and Department Directors developed Behavioral Values for the organization during a series of workshops facilitated by the KU Public Management Center. This effort was intended to strengthen the working relationships within the Governing Body as well as between the Governing Body and Staff. Behavioral Values guide the organization as we examine how to bridge the gap between what is politically acceptable (what we want to do) and what is operationally sustainable (can we do it).

Value	Definition
Committed to Continuous Learning	We learn new skills, gain knowledge, listen and seek to understand to be proactive and innovative in our leadership and decision making.
Sense of Humor	Remaining keenly aware of the context and approach, we use humor as a tool to create social connections and build relationships.
Respect	We hold all people and groups in high regard, treating them with kindness while creating an environment where they feel seen and heard.
Integrity	We are honest and uphold the highest ethical standards.
Inclusive	We welcome, represent, empower, and engage all people and groups through a focus on equity and fairness without favor or bias.
Transparency	We share information openly to create shared understanding and clarity and confidence in community governance.

Organizational Goals and Current Year Objectives: The broadly defined Organizational Goals are consistent areas of focus for organization improvements. These are reviewed and updated at the start of each budget cycle to ensure each remains relevant prior to staff and the elected officials focusing on specific Objectives (priorities) for the next budget year. The Objectives are specific initiatives intended to further the City's Goals and support our Values.

A. Keep Our Community Safe & Secure – for all residents, businesses, and visitors.

Objectives:

1. Study Options and Develop a Policy for Use of High Visibility Stop Signs and Markers

Justification:

Currently the City does not have a policy or deployment standard for high visibility stop signs or markers. A review of options available in concert with development of a policy on when such methods would be deployed would be an appropriate first step.

Residents have expressed concern over motorists not seeing stop signs facing east and west at the intersections of 51st and Nall, 51st and Rosewood and 55th and Juniper (all 4 way stop intersections). The impression is that these signs have a higher-than-normal frequency of being disobeyed, contributing to an unsafe condition for drivers and pedestrians going north or south. A frequent reason given to Police by the offender is that the driver did not see the stop sign. Installing solar powered stop signs with motion activated flashing lights is an example of a high visibility stop sign that has been proposed to make the intersections more visible and safer. Other options exist and should be considered along with study data concerning the impact of each option on safety and sign/marker obeyance.

The cost of installation as well as ongoing maintenance and operating costs should also be considered while developing a deployment policy. For solar LED stop signs for example batteries are estimated to last 3 to 5 years with an estimated replacement cost of \$1,700 total for 3 sign locations. Solar panels require semi-annual cleaning. The cost to replace one flashing stop sign unit is \$4,800.

Cost Estimate: \$40,000 (\$11,000 for study/policy + \$29,000 for 6 LED stop signs for 3 intersections) **Account 5421-300**

Completion Date: 4/30/2026

Responsible Party: Public Works Director and Traffic Engineer

Submitted By: Council Person Madigan

What are the racial equity implications of this objective? None, this will benefit the entire community.

2. Equip Police Patrol Vehicles with External Rooftop Emergency Lightbars

Justification:

In 2023, the Roeland Park Police Department purchased four new patrol vehicles, each outfitted with low-profile emergency lighting.

While the intent was to maintain a more discreet appearance, the current lighting setup does not provide the same level of visibility as a high-profile light bar mounted to the roof. Enhanced visibility is critical for officer safety, public awareness, and effective traffic control. To address this concern, we are seeking approval to purchase high-profile lighting for all patrol vehicles. The high-profile light bars can be seen from farther distances, making patrol vehicles more noticeable during daylight, nighttime, and inclement weather conditions. Upgrading the vehicle emergency lighting will also ensure all patrol vehicles are easily identifiable as police units, which is crucial for public recognition and safety.

Cost Estimate: \$15,000 **Account 5260.102**

Completion Date: 3/6/26

Responsible Party: Chief Cory Honas

Submitted By: Chief Cory Honas

What are the racial equity implications of this objective? Cleary marked police vehicles with bright light bars make police presence easily identifiable, which reinforces transparency in law enforcement actions. Effective lighting ensures officers can respond quickly and safely to all calls within the City of Roeland Park, demonstrating a fairness to everyone in the community. Standardized use of light bars during traffic stops, accidents, and community interactions ensures consistency, which is important for building trust and strengthening fair policing practices.

B. Prioritize Communication and Engagement with the Community

– by expanding opportunities to inform and engage residents in an open and participatory manner.

Objectives:

1. Implement an Annual Committee Volunteer Appreciation Reception

Justification: Hosting an annual Volunteer Appreciation Reception for our committee members would be an appropriate gesture of appreciation for the devoted service of these essential volunteers. Elected officials and Department Directors will organize and host the annual event.

The event would be hosted at the Community Center and the City would provide food, drink and some form of entertainment or gift that may inspire interest of other community members to volunteer. Another promotional idea would be to incorporate words of appreciation and photos focused on committee accomplishments in a digital poster board that could be shared through social media and our website.

Cost Estimate: \$3,000 **Account 5256-101 Committee Funds**
Completion Date: 10/31/26
Responsible Party: Jennifer Jones-Lacy & Joey Carley
Submitted By: Jennifer Jones-Lacy & Joey Carley

What are the racial equity implications of this objective? This objective would benefit members of all races and ethnicities equally. This event would celebrate the dedication of time and resources from all volunteers, regardless of ancestry, age, or ability. Additionally, by highlighting the achievements of our volunteers, particularly the DEI Committee, it shows Roeland Park that equity and equality are important to our community.

C. Improve Community Assets – through timely maintenance and replacement as well as improving assets to modern standards.

Objectives:

1. Install Irrigation System in R Park to Provide Watering to Landscaping and Soccer Field

Justification: Landscaped areas in R Park will enhance the beauty of the landscaping and increase public enjoyment of the space. In addition, the soccer fields are heavily utilized and renting these areas provides some revenue for the city. Currently these areas require Public Works to water manually by utilizing a water truck, which is a substantial use of Public Works time during three seasons of the year.

The Parks and Trees Committee supports the installation of an irrigation system that would allow for ease and simplicity in watering these areas, without manual intervention by Public Works. An irrigation system for watering should be a much more efficient use of water, in addition to saving time. An irrigation system is considered the most efficient way to water, as it delivers water directly to the plant roots, minimizing evaporation and runoff, and allowing for precise water application.

The installation of the irrigation system will allow the Parks and Trees Committee to improve and beautify the existing planted areas. Plants were initially selected that were not to need watering but keeping them alive has proven to be a challenge. A planned “Grass Walk” on the Sherwood side of the Park, would also benefit from irrigation.

The irrigation system would connect to the existing water service with a controller being secured within the restroom facility. The controller would be programmed to manage up 17 irrigation zones. The

estimated annual cost for watering (\$3,500) and system maintenance (\$800) is \$4,300.

As an option a rainwater collection system could be installed and used to supplement the irrigation system. This alternative (providing 2 days of watering storage capacity) would add \$20,000+ to the cost of installation and the payback period from water cost savings is estimated at 6+ years. The storage container has an estimated useful life of 20 to 30 years. In addition, an in-ground detention container, even though locked, can be a hazard in an unsupervised child play area.

Cost Estimate: \$34,000 for irrigation system installation or \$54,000+ with rainwater detention container **Account 5472-300**
\$3,500 Water **Account 5287.101 \$3,500**
\$1,000 System maintenance **Account 5211-110**

Completion Date: 3/31/26

Responsible Party: Parks and Recreation Superintendent and Director of Public Works

Submitted By: Sarah Martin, Parks Committee Chair

What are the racial equity implications of this objective? The implications are that Parks are accessible spaces for everyone and improving our public green spaces equitably benefits all.

D. Advance Diversity, Equity, and Inclusion – within the community through intentional policy and procedures.

Objectives:

1. Develop a Monarch Butterfly Refuge to Honor Immigrants

Justification: The intended outcomes of this item include establishing Roeland Park as a welcoming place for people of all races, backgrounds, nationalities, and citizenship status by celebrating the immigration journey and the rich experiences that immigration adds to the community. Providing educational opportunities to residents and visitors of Roeland Park about the immigrant experience through connections with the monarch migration cycle, firsthand experiences, art, and literature.

The Sustainability and DEI committees will join efforts in the proposal and development of the Monarch Butterfly Refuge project. Monarch butterflies are a symbol of migration and there are cultural connections to the Mexican community. The Sustainability Committee proposes to undertake the gardening and ecology elements of a Monarch Habitat Garden.

SITE: Finding and gaining approval from property owner(s) for a garden site of suitable size, location, accessibility, visibility, orientation and growing conditions for a native plant garden that provides (a) valuable and usable

habitat for Monarch butterfly populations, (b) enjoyment and connection to nature for Roeland Park residents, and (c) education on the habitat needs of Monarch butterflies for all who visit.

PLANT MATERIAL: Choosing, sourcing and purchasing appropriate native milkweed and other plants and seeds to give monarch butterflies and butterfly larvae habitat, shelter and food.

PLANTING & MAINTENANCE: Recruiting, organizing and guiding volunteer gardeners, including students, families and residents, in the planting and ongoing maintenance of the Monarch Habitat Garden.

ECOLOGICAL EDUCATION IN THE MONARCH HABITAT GARDEN: Providing educational resources for students and community members on the crucial role of native plants to the restoration, survival and well-being of the greatly reduced Monarch butterfly population and the crucial role of the Kansas City area along the North American Monarch butterfly migration pathway. Providing ecological information for public signage at the Monarch Habitat Garden, as well as for the Roeland Park website, social media and The Roeland Parker.

The DEI Committee will help translate all materials and reach out to Cedar Roe Library to see if they'd like to provide 1) a book display highlighting butterflies, migration, immigration, 2) story walk in/near the garden <https://www.opkansas.org/events/walk-and-read-4-2024-06-05/>

Reaching out to Arts Committee to see if they'd like to help find local immigrant artists to provide artwork for the space depicting the immigrant experience. Quotes or first-person narratives about immigrant experience from locals to incorporate into signage

Partnering with Sustainability Committee to host a movie night with this documentary: <https://www.aymariposafilm.com/>

Cost Estimate: \$10,000 **Account 5472-300 Park Improvements**

Completion Date: 10/31/26

Responsible Party: Sustainability Committee, DEI Committee, Public Works (site preparation)

Submitted By: Sustainability Committee and DEI Committee

What are the racial equity implications of this objective? This item benefits all racial groups, although in different ways. For those with firsthand experience of migration, we hope that they will benefit through seeing their experiences valued by the city. For those without connections to migration, they will benefit from an increased awareness of the experiences that many of their neighbors and community members have had.

E. Provide Great Customer Service – with professional, timely and friendly staff.

Objectives:

1. Provide Additional Shade Structures and Seating at the Roeland Park Pool

Justification:

The pool deck along the north side of the Roeland Park pool (behind the diving board and rock-climbing wall) is an underutilized space that could provide additional seating and shade for customers. The Aquatic Center Advisory Committee recommends the City investigate adding shade structures and seating in this area.

Pool staff report that customers often request additional seating and shade structures on days when the pool is busy. By expanding seating and shade in this area, customers will be more likely to attend the pool on busy days.

The recommended improvement also creates new programming opportunities that could generate new revenue. For example, with additional shade structures and seating, the City could begin marketing birthday packages to families by reserving space along the north side of the deck for parties.

Cost Estimate:

\$18,000 Account 5442-220

(Includes two new canopy shade structures, 10 new lounge chairs, 2 tables, 10 seating chairs, concrete deck and fence modifications)

Completion Date:

5/15/26

Responsible Party:

Parks and Recreation Superintendent

Submitted By:

Jason Wiens, Aquatic Center Advisory Committee Chair

What are the racial equity implications of this objective? While Roeland Park residents comprise the largest group of users of the Roeland Park pool (according to admission data collected by pool staff), the second largest group of users is from Wyandotte County/Kansas City, Kansas—a more racially diverse community than Roeland Park. Access to recreation opportunities, especially public pools, is more limited in neighboring communities to the north. By continuing to invest in and improve the quality of the Roeland Park pool it can remain an attractive and welcoming place for people of all racial and economic backgrounds.

F. Cultivate a Rewarding Work Environment – where efficiency and productivity meet creativity and work-life balance.

Objectives:

1. Adjusting Elected Official Stipend

Justification:

The stipends for Roeland Park elected officials have remained unchanged since they were reduced 9/7/10, in response to the Great Recession. Since that time no increase has been requested, even

though the technology and training stipend has been adjusted in recent years. As part of the 2026 budget process, the City Council will evaluate the financial impacts of a stipend increase, considering findings from the McGrath Wage Study and other more current data.

This discussion will also examine the importance of fair pay in fostering interest in serving on the governing board, promoting equity, and retaining experienced elected officials. Consistent turnover among council members increases workload and costs for city staff, while continuity in leadership reduces administrative burdens. Furthermore, recent pay increases for elected officials at the county and state levels highlight the need for Roeland Park to reassess its own compensation structure.

Cost Estimate: **Account 5103-108 Wages**

Option 1: \$8,280 total annual increase in stipend fees if stipends returned to prior level (\$7,200/yr for Mayor and \$6,000/yr for Council members).

Option 2: \$22,080 total annual increase in stipend fees if stipend for Mayor set at \$9,000 per year and stipend for Council members set at \$7,500 per year. This option equates to an annual 3% adjustment since the reduction of the stipend in 2010.

Completion Date: 1/1/26

Responsible Party: City Administrator and Governing Body

Submitted By: Councilmembers Hill, Lero and Faidley

What are the racial equity implications of this objective? Although the stipend for elected officials is not substantial, it plays a role in ensuring equitable access to leadership opportunities. A fair and competitive stipend, along with a 3% or greater annual increase, will help remove financial barriers that may prevent lower-income residents from seeking public office. Many individuals in the community work multiple jobs and may be unable to commit the time and energy necessary to serve if the stipend remains nominal. Increasing compensation would encourage a more inclusive and representative council by encouraging a broader and more diverse pool of candidates.

G. Encourage Investment in Our Community – whether it be redevelopment, new development, or maintenance.

Objectives:

1. Apply Art Element to the Covered Benches Added at Bus Stops in 2025

Justification: The Arts committee would like to expand upon the 2025 budget objective which added covered benches at bus stops in Roeland Park.

This objective would apply art by local and regional artists to the benches. The Arts committee would select artists and be responsible for installing and maintaining art on the shelters.

Several cities across the country have integrated art into benches and transit facilities:

[New art installations on bus shelters feature work by local Indigenous artists - City of Lawrence, Kansas](#)

[Creative Portland - Creative Bus Shelters Initiative](#)

The company that provided the benches also provides art treatment as an option for customers. Below is a picture of an example.



Cost Estimate: **\$16,000 Account 5217-101 Public Art Purchase**
The budget estimate contemplates art treatment to 8 benches with a \$500 fee per artist and \$1,500 cost to create and install a vinyl wrap.

Completion Date: 10/31/26

Responsible Party: Arts Committee

Submitted By: Arts Committee and Council Person Lero

What are the racial equity implications of this objective? The beauty of spaces that we occupy is an improvement for everyone who uses the shelters and people who pass by. This helps to make public art visible and accessible to as many people as possible.

H. Work to Implement Strategic Goals – as outlined in the Strategic Plan, Comprehensive Plan, Planning Sustainable Places Study, and other planning documents adopted by Council.

Objectives:

1. Apply to MARC's Planning Sustainable Places Program for Grant to Fund an Update to the City's Bicycle and Pedestrian Infrastructure Strategy

Justification: Originally published in 2017, the City's Pedestrian + Bike Infrastructure Strategy is in need of an update.

<https://www.roelandpark.net/DocumentCenter/View/4867/Pedestrian-Bicycle-Infrastructure-Strategy-RoelandPark-KS-Sept2017?bidId=>

Studies supporting safer and more user-friendly streets for all users have advanced rapidly within the last decade. In older built-out communities such as Roeland Park the challenges are significant. Seeking funding for this update would allow us to focus on improvements that will age well and support the movement away from single occupancy vehicles to multi-modal means of transportation. The city will issue an RFP from experts in the field of bicycle and pedestrian amenities. They will evaluate our current amenities, work to engage the community on priorities and develop a long-range plan for the city.

An update to the Bicycle and Pedestrian Infrastructure Strategy is eligible for PSP funding. The PSP grant cycle will close on June 13, 2026. Awarded funding will be available for 2027.

<https://www.marc.org/transportation/transportation-programs/planning-sustainable-places>

Cost Estimate: \$0 **Account (grant submittal has no cost)**

Completion Date: 5/31/26

Responsible Party: Assistant City Administrator

Submitted By: Council Person Faidley

What are the racial equity implications of this objective? A walkable/bikeable city is beneficial for all races and particularly those who may lack dependable means of transportation.

A Guide for Racial Equity Impact Questions: the guide below is provided as an aid to help develop answers to the broad question of "what are the racial equity implications of this objective". 2024 marked the implementation of a racial equity lens as a supporting data component for Objectives.

- What is the intended outcome of this item?
- Does this item benefit all racial groups?
- Does this item leave out any racial groups?
- What (if any) social determinants of health are impacted by this item?
- What (if any) are the unintended economic and environmental impacts of this item?
- How has the impacted community been involved?
- How will the program be communicated to all stakeholders?

Social determinants of health are the conditions in the environment where people are born, live, learn, work, play, worship, and age that affect a wide range of health and quality-of-life outcomes. Several social determinants of health that are particularly relevant to municipal government are: crime prevention and criminal justice, safe and healthy living conditions, connectivity of neighborhoods, and access to recreation opportunities.



Staff engagement breakfast at R Park. From left: Keith Moody, Jonna Crosby, Wade Holtkamp. From front right: Kelley Neilsen, Joey Carley, and Parisa Pourmemar



Roeland Park Personnel Schedule – Full Time Equivalents

Police Department

POSITION	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	*2024 ACTUAL	**2025 ACTUAL	2026 ADOPTED
Chief	1	1	1	1	1	1	1	1	1
Deputy Chief	0	0	0	0	0	0	1	0	0
Sergeant	3	3	3	3	3	3	3	4	4
Master Patrol Officer	1	0	0	0	0	0	0	0	0
Detective	1	1	1	1	1	1	0	0	0
Corporal	2	3	3	3	3	3	3	2	2
Officer	6.5	7.5	7.5	7.5	7.5	7.5	6.5	7.6	7.6
Crossing Guard	0	0	0	0	0	0	.2	.2	.2
Police Clerk	1	1	1	1	1	1	1	1	1
Total	15.5	16.5	16.5	16.5	16.5	16.5	15.7	15.8	15.8

*A temporary Assistant Chief Position was added for 2024, a sergeant was promoted to this position, a vacant officer position was held open during 2024. As a cost offset for a special market pay increase provided only to police staff in September of 2023, the detective position was eliminated. Crossing Guard services were brought in-house in 2024 vs contracted.

** In 2025 the Deputy Chief position is eliminated when that person assumes the Chief Position and at that time the vacant police officer position held open will be filled. 6 full-time officers, 1 school resource officer and part-time officer hours equal to .6 FTE's make up the 7.6 Officers shown. One of the Corporal positions was converted to a Sergeant position at the start of 2025.

Public Works

POSITION	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	*2024 ACTUAL	2025 ACTUAL	2026 ADOPTED
PW Director	1	1	1	1	1	1	1	1	1
PW Superintendent	1	1	1	1	1	1	1	1	1
Equipment Operator	5	5	5	5	5	5	5	5	5
Administrative Assistant	0	0	0	0	0	0	.5	.5	.5
Engineering Intern	0	.23	.23	.23	.23	.23	0	0	0
Total	7	7.23	7.23	7.23	7.23	7.23	7.5	7.5	7.5

*A part time Administrative Assistant position was added in 2024 with the cost of that position offset by the elimination of the Engineering Intern position in this department and elimination of the Administrative Intern position in the Administration department.

Parks & Recreation

POSITION	2018 ACTU AL	*2019 ACTUAL	2020 ACTUAL	**2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	***2024 ACTUAL	2025 ACTUAL	2026 ADOPTED
Parks & Recreation Superintendent	0	0	1	1	1	1	1	1	1
Facility Maintenance Supervisor	0	1	1	1	1	1	1	1	1
Aquatics Seasonal Employees	0	0	0	6.3	6.3	6.3	6.3	6.3	6.3
Community Center Attendants	0	.9	.9	.9	.9	.9	.9	.9	.9
Seasonal Maintenance Worker	0	0	0	0	0	0	.7	.7	.7
Total	0	1.9	2.9	9.2	9.2	9.2	9.9	9.9	9.9

*The Facility Maintenance Supervisor and part time Community Center Attendants transferred from Johnson County Parks and Recreation employment to City employment following the adoption of the 2019 budget.

**The aquatics seasonal positions of Pool Manager, Assistant Pool Manager, Head Lifeguard, Lifeguard, Front Desk Attendant, and Concessions were added for the 2021 Roeland Park Aquatic Center Season.

***Seasonal Maintenance positions were added in 2024.

Administration

POSITION	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	*2024 ACTUAL	**2025 ACTUAL	2026 ADOPTED
City Administrator	1	1	1	1	1	1	1	1	1
Asst. City Administrator/Finance Director	1	1	1	1	1	1	1	1	1
City Clerk	1	1	1	1	1	1	1	1	1
Management Analyst	0	0	0	0	0	0	0	1	1
Administrative Assistant	1	1	1	1	1	1	1	1	1
Intern	0.4	0.4	.4	0.4	0.4	0.4	0	0	0
Total	4.4	4.4	4.4	4.4	4.4	4.4	4.0	5.0	5.0

*The Administrative Intern was removed in 2024 to help offset the cost of adding a part time Administrative Assistant in Public Works.

**A full time management analysis positions was added in 2025 as a budget objective.

Municipal Court

POSITION	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025 ACTUAL	2026 ADOPTED
Court Clerk	1	1	1	1	1	1	1	1	1
Judge	0.1	0.1	0.1	0.1	0	0	0	0	0
Prosecutor	0.1	0.1	0.1	0	0	0	0	0	0
Total	1.2	1.2	1.2	1.2	1	1	1	1	1

Starting in 2021, the municipal court judge and prosecutor positions were contracted out versus being paid through payroll.

Neighborhood Services

POSITION	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025 ACTUAL	2026 ADOPTED
Building Inspector	1	1	1	1	1	1	1	1	1
Code Enforcement Officer	1	1	1	1	1	1	1	1	1
Total	2								

Governing Body

POSITION	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025 ACTUAL	2026 ADOPTED
Mayor	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3
Council	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.6
Total	1.9								

	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025 ACTUAL	2026 ADOPTED
Grand Total	32.00	35.13	36.13	42.43	42.43	42.43	42.225	43.325	43.325

Following adoption of the 2019 budget, the Facility Maintenance Supervisor and part time Community Center Attendants were transitioned from Johnson County Parks and Recreation (JCPRD) employees to City employees. The combined City and JCPRD staffing level at the Community Center remained the same. A School Resource Officer (SRO) was also added in 2019 through a partnership with Bishop Miege. The 2020 Budget added a full time Parks and Recreation Superintendent who oversees the Aquatics Facility. Starting in 2021, FTEs reflect the addition of seasonal aquatics positions (6.3 FTE's) previously accounted for by Johnson County Parks and Recreation (JCPRD). In 2023 the Police Detective position was eliminated to offset the cost of a market pay increase for the police staff. In 2024 a Sergeant was promoted into a temporary Deputy Chief position for one year as part of a succession plan for the Police Chiefs planned retirement at the start of 2025. The Deputy Chief position will be eliminated when the succession was completed at the start of 2025. In 2024 the Administrative

Intern and Engineering Intern positions were eliminated with those resources being used to cover the cost of a .5 FTE Administrative Assistant position at Public Works. A Management Analyst position was added in 2025 at City Hall as part of a Budget Objective.



APPENDIX C: **PROJECT DETAILS FOR 5 YEAR CIP**



2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 19-CH-001
Project Name Replace City Hall Hot Water Heater

Total Project Cost	\$30,000	Department	City Hall
Type	Maintenance	Category	Buildings
Priority	N/A	Status	Active
Useful Life	20 years	Model Yr Exist. Equip	1998

Description

The water heater in city hall provides heated water for the sinks within City Hall. The units typically have a 20 year life cycle.

Justification

The water heater will be 20 years old at time of replacement. Replacement will only occur if the water heater is no longer functional. Otherwise, the money will be held in the Equipment Reserve fund until replacement is needed.

Expenditures	2025	2026	2027	2028	2029	Total	Future
Equip/Vehicles/Furnishings	0	0	15,000	0	0	15,000	15,000
Total	0	0	15,000	0	0	15,000	

Funding Sources	2025	2026	2027	2028	2029	Total	Future
360 Equipment Reserve	0	0	15,000	0	0	15,000	15,000
Total	0	0	15,000	0	0	15,000	

Budget Impact

Funding for this project will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project #	25-CCtr-002
Project Name	EV Charging Stations

Total Project Cost	\$21,000	Contact	Asst. City Administrator
Department	Community Center	Type	Improvement
Category	Buildings	Priority	6 Neutral
Status	Active	Useful Life	10 years

Description

Install a double Electric Vehicle charger at the Community Center. Funding reflects the City of Roeland Park's share of a multi-jurisdiction grant obtained through Mid-America Regional Council as part of the Carbon Reduction Program Grant (CRPG). Johnson County is the lead on this project and will accept all grant funds.

Justification

Expanding opportunities for electric vehicle charging is consistent with the City's commitment to sustainability.

Expenditures	2025	2026	2027	2028	2029	Total
Equip/Vehicles/Furnishings	0	21,000	0	0	0	21,000
Total	0	21,000	0	0	0	21,000

Funding Sources	2025	2026	2027	2028	2029	Total
300 Special Infrastructure	0	21,000	0	0	0	21,000
Total	0	21,000	0	0	0	21,000

Budget Impact

The City's portion of the installation cost will be paid for out of the Special Infrastructure Fund.

Cost of energy is initially anticipated to be covered by the City and will be paid for out of the General Overhead- Electric Vehicle Charging Expense line item.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 25-CH-001
Project Name City Hall - Dais Modifications & Maintenance

Total Project Cost	\$30,000	Contact	Asst. City Administrator
Department	City Hall	Type	Improvement
Category	Buildings	Priority	7 Very Low Priority
Status	Active	Useful Life	30 years
Cond/Opportunity	1	Project Importance	4
Equity Score	2	Model Yr Exist. Equip	2012

Description

The project includes extending the dais to provide additional seating for staff, provide a level counter top for the elected officials to place their laptops and a 2nd monitor; repair laminate and drawer trim that is coming loose on case work, and repaint high traffic areas in the police department. Low profile 2nd monitors to be attached to governing body laptops are also included as is a rail along the ADA ramp and storage under the dais for the governing body.

Justification

The painting and repairs are basic up keep efforts on our buildings. Extending the dais and providing enhanced counter functionality improve the function of facilities and provides for cohesive meetings.

Expenditures	2025	2026	2027	2028	2029	Total
Construction/Maintenance	30,000	0	0	0	0	30,000
Total	30,000	0	0	0	0	30,000
Funding Sources	2025	2026	2027	2028	2029	Total
300 Special Infrastructure	30,000	0	0	0	0	30,000
Total	30,000	0	0	0	0	30,000

Budget Impact

Funds will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 26-Aqua-001
Project Name Convert Blower Pad Area To Additional Shade Area

Total Project Cost	\$18,000	Contact	Aquatics Center Manager
Department	Aquatic Center	Type	Improvement
Category	Buildings	Priority	5 Emerging
Status	Active	Useful Life	20 years

Description

An objective for 2026 is to modify the deck area previously dedicated to the dome blower to serve as additional shaded deck area. The fence partitioning this area from the surrounding pool deck will be removed, the concrete will be modified to provide for a level deck area and two additional shade sales will be added in the area along with chairs and tables.

Justification

The pool deck along the north side of the Roeland Park pool (behind the diving board and rock-climbing wall) is an underutilized space that could provide additional seating and shade for customers. The Aquatic Center Advisory Committee recommends the City investigate adding shade structures and seating in this area.

Pool staff report that customers often request additional seating and shade structures on days when the pool is busy. By expanding seating and shade in this area, customers will be more likely to attend the pool on busy days.

The recommended improvement also creates new programming opportunities that could generate new revenue. For example, with additional shade structures and seating, the City could begin marketing birthday packages to families by reserving space along the north side of the deck for parties.

Expenditures	2025	2026	2027	2028	2029	Total
Unassigned	0	18,000	0	0	0	18,000
Total	0	18,000	0	0	0	18,000

Funding Sources	2025	2026	2027	2028	2029	Total
220 Aquatic Center Fund	0	18,000	0	0	0	18,000
Total	0	18,000	0	0	0	18,000

Budget Impact

Periodic replacement of the shade sail, painting of the support and replacement of the furniture will be necessary in the future.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 19-CH-002

Project Name Comprehensive Plan Updates

Total Project Cost	\$160,000	Department	City Hall
Type	Unassigned	Category	Economic Development/Tourism
Priority	5 Emerging	Status	Active
Useful Life	5 years	Cond/Opportunity	2
Project Importance	1	Equity Score	2
Model Yr Exist. Equip	2025		

Description

The comprehensive plan is the guiding document for future development/redevelopment of Roeland Park. The current comprehensive plan was updated in 2020. The City Planning Commission also reviewed and updated the Comprehensive Plan on a smaller scale in 2016. This item anticipates a minor review and update in 6 years followed by a citizen engaged update process in 10 years. Both of those efforts would be led by a consultant.

Justification

The comprehensive plan is a living document that requires review and update periodically as the City evolves. The City has undergone significant development recently and needs to review and update the comp plan in timely increments.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
65,000	Planning/Design	0	10,000	0	0	0	10,000	85,000
	Total	0	10,000	0	0	0	10,000	
Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
65,000	101 General Overhead	0	10,000	0	0	0	10,000	85,000
	Total	0	10,000	0	0	0	10,000	

Budget Impact

The General Overhead Department of the General Fund (101) will cover the cost.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 18-Pol-003

Project Name Police Computers

Total Project Cost	\$62,810	Department	Police Department
Type	Equipment	Category	Equipment: Computers
Priority	N/A	Status	Active
Useful Life	3 years		

Description

Computers for Police department / Supervisors, Squad Room, Booking, Chief (As needed)

Justification

These computers have a three-to-five year life cycle and need to be replaced regularly to maintain full functionality and prevent operational failure.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
44,610	Equip/Vehicles/Furnishings	2,000	1,300	0	4,000	2,000	9,300	8,900
	Total	2,000	1,300	0	4,000	2,000	9,300	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
44,610	360 Equipment Reserve	2,000	1,300	0	4,000	2,000	9,300	8,900
	Total	2,000	1,300	0	4,000	2,000	9,300	

Budget Impact

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Replacing computers as needed assures equipment is dependable and the software systems remain compatible.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 19-CH-004

Project Name Replace City Hall Computers

Total Project Cost	\$47,200	Department	City Hall
Type	Equipment	Category	Equipment: Computers
Priority	N/A	Status	Active
Useful Life	5 years	Model Yr Exist. Equip	various

Description

The computers throughout City Hall will be put on a five year replacement cycle. This includes nine PCs in the Admin suites and one in the Council Chambers which supports the Council and Planning Commission meetings. Will be replacing all desktops with laptops starting in 2023.

Justification

Previously computers were just replaced as they broke. However, this method creates downtime in dealing with a slow and lowly functional machine prior to it completely ceasing to work. That is followed by downtime in replacement of the existing machine. Computer warranties run out after three years. This will provide a replacement two years beyond the warranty.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
12,600	Equip/Vehicles/Furnishings	2,200	3,300	5,500	1,100	3,600	15,700	18,900
	Total	2,200	3,300	5,500	1,100	3,600	15,700	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
12,600	360 Equipment Reserve	2,200	3,300	5,500	1,100	3,600	15,700	18,900
	Total	2,200	3,300	5,500	1,100	3,600	15,700	

Budget Impact

Funding for Computer Replacement will come from the General Overhead Department of the General Fund (101) transferred to the Equipment Reserve Fund (360) where the expense will occur. Computer costs have decreased over the past 10 years. A new tower now cost \$800, over a 5 yr period the cost of owning the computer is <\$200/yr.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 19-Pol-001

Project Name Police In-Car Computer Replacement

Total Project Cost	\$93,000	Department	Police Department
Type	Equipment	Category	Equipment: Computers
Priority	N/A	Status	Active
Useful Life	4 years		

Description

6 Panasonic Toughbooks one located in each patrol vehicle; plan to replace a unit when it reaches the end of its 4th year in service. As of 2025 the cost to replace a unit is \$3,000 per Chief.

Justification

These units are planned for replacement at the end of their 4th year in service. These are in-car units that are subject to the wear and tear of riding in a vehicle. The in car units allow for officers to review records and complete reports in the field which enhances productivity.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
40,000	Equip/Vehicles/Furnishings	8,000	3,000	9,000	0	0	20,000	33,000
	Total	8,000	3,000	9,000	0	0	20,000	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
40,000	360 Equipment Reserve	8,000	3,000	9,000	0	0	20,000	33,000
	Total	8,000	3,000	9,000	0	0	20,000	

Budget Impact

Funds will be transferred from the Police Department General Fund Budget (102) to the Equipment Reserve Fund (360) for this expense. The cost of the computer is offset by the time savings that they offer.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project #	25-CCtr-001
Project Name	Community Center Networking Routers

Total Project Cost	\$27,000	Contact	Asst. City Administrator
Department	Community Center	Type	Equipment
Category	Equipment: Computers	Priority	N/A
Status	Active	Useful Life	5 years

Description

This project will replace the networking routers that have a useful life of five years. The routers ensure proper internet connectivity for the facility including staff and patrons.

Justification

The current routers end-of-life was 12/31/2022. These routers need to be replaced in 2025 to ensure continued operation of the Center's wireless internet.

Expenditures	2025	2026	2027	2028	2029	Total	Future
Equip/Vehicles/Furnishings	9,000	0	0	0	0	9,000	18,000
Total	9,000	0	0	0	0	9,000	
Funding Sources	2025	2026	2027	2028	2029	Total	Future
290 Community Center	9,000	0	0	0	0	9,000	18,000
Total	9,000	0	0	0	0	9,000	

Budget Impact

Paid for out of the Community Center fund.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 25-NS-001
Project Name Neighborhood Services Ipads

Total Project Cost	\$8,400	Contact	Asst. City Administrator
Department	Neighborhood Services	Type	Equipment
Category	Equipment: Computers	Priority	N/A
Status	Active	Useful Life	5 years
Model Yr Exist. Equip	2020		

Description

Tablet computers used for Neighborhood Services staff to complete reviews in the field.

Justification

The tablets provide for onsite real time logging of inspections and enforcement steps.

Tablets will require period replacement.

Expenditures	2025	2026	2027	2028	2029	Total	Future
Equip/Vehicles/Furnishings	2,000	0	0	0	0	2,000	6,400
Total	2,000	0	0	0	0	2,000	
Funding Sources	2025	2026	2027	2028	2029	Total	Future
360 Equipment Reserve	2,000	0	0	0	0	2,000	6,400
Total	2,000	0	0	0	0	2,000	

Budget Impact

Replacement costs will be charged to the Equipment Replacement Fund.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 20-Aqua-002
Project Name Pool Furniture Replacement

Total Project Cost	\$33,000	Department	Aquatic Center
Type	Equipment	Category	Equipment: Miscellaneous
Priority	N/A	Status	Active
Useful Life	3 years		

Description

Replace loungers, chairs, picnic tables and other furniture and appliances at the pool. The 2020 budget reflects all new pool loungers. The years following plans for five new loungers to be replaced per year due to wear and tear.

Justification

A part of regular maintenance includes replacing the pool furniture as it ages. This will provide for annual replacement as needed with the largest purchase in 2020 of several new pieces.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
25,000	Equip/Vehicles/Furnishings	2,000	1,000	1,000	1,000	1,000	6,000	2,000
	Total	2,000	1,000	1,000	1,000	1,000	6,000	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
25,000	220 Aquatic Center Fund	2,000	1,000	1,000	1,000	1,000	6,000	2,000
	Total	2,000	1,000	1,000	1,000	1,000	6,000	

Budget Impact

Funding for this project will be in the Aquatic Fund (220), which is subsidized from the General Fund as well as being supported by user fees.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 25-CH-006
Project Name Large Display Monitors Council Chambers/Meeting Rm

Total Project Cost	\$2,000	Department	City Hall
Type	Equipment	Category	Equipment: Miscellaneous
Priority	N/A	Status	Active
Useful Life	15 years	Model Yr Exist. Equip	2014

Description

3 large display monitors in the City Hall meeting rooms.

Justification

The monitors are 2012 models and will eventually require replacement.

Expenditures	2025	2026	2027	2028	2029	Total
Equip/Vehicles/Furnishings	0	2,000	0	0	0	2,000
Total	0	2,000	0	0	0	2,000
Funding Sources	2025	2026	2027	2028	2029	Total
360 Equipment Reserve	0	2,000	0	0	0	2,000
Total	0	2,000	0	0	0	2,000

Budget Impact

Paid for out of the Equipment and Building Replacement Fund.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 26-CH-001

Project Name Replacement Locks for City Hall

Total Project Cost	\$160,000	Contact	Asst. City Administrator
Department	City Hall	Type	Equipment
Category	Equipment: Miscellaneous	Priority	6 Neutral
Status	Active	Useful Life	20 years

Supplemental Attachments

[Estimate for new locks - CIP.docx](#)

Description

The locks for the internal doors in City Hall require replacement. The new technology will be easier to program and update as needed.

Justification

The locks are failing and require frequent battery replacement which is not in line with our commitment to sustainability. The new system should be more efficient in both time and operating cost.

Expenditures	2025	2026	2027	2028	2029	Total	Future
Equip/Vehicles/Furnishings	0	70,000	0	0	0	70,000	90,000
Total	0	70,000	0	0	0	70,000	
Funding Sources	2025	2026	2027	2028	2029	Total	Future
360 Equipment Reserve	0	70,000	0	0	0	70,000	90,000
Total	0	70,000	0	0	0	70,000	

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 16-Pol-004

Project Name Body Camera Replacement

Total Project Cost	\$13,200	Department	Police Department
Type	Equipment	Category	Equipment: PD
Priority	N/A	Status	Active
Useful Life	3 years	Model Yr Exist. Equip	2022

Description

Police Body Worn Video Cameras

Justification

To document officers activity / Arrests, traffic stops, accidents, investigations, citizen contacts ect. Replace as needed. All body cameras (13) were replaced in 2022. Each camera is \$600, we are reflecting replacing two cameras each year starting in 2025.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
6,000	Equip/Vehicles/Furnishings	1,200	1,200	1,200	1,200	1,200	6,000	1,200
	Total	1,200	1,200	1,200	1,200	1,200	6,000	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
6,000	360 Equipment Reserve	1,200	1,200	1,200	1,200	1,200	6,000	1,200
	Total	1,200	1,200	1,200	1,200	1,200	6,000	

Budget Impact

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Replacing the cameras as needed ensures a dependable inventory. Although the cameras do represent an increase in operating expenses from the days before their use, the information gathered by the cameras reduces the City's exposure to unsubstantiated liability claims as well as discouraging inappropriate conduct.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 16-Pol-007

Project Name Radar Speed Detection Unit Replacement

Total Project Cost	\$55,000	Department	Police Department
Type	Equipment	Category	Equipment: PD
Priority	N/A	Status	Active
Useful Life	5 years		

Description

The radar equipment helps the police monitor and detect speeding violations when on traffic patrol.

Justification

These units have a five year life cycle and need to be replaced to maintain operation of traffic enforcement.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
20,000	Equip/Vehicles/Furnishings	0	5,000	0	5,000	0	10,000	25,000
	Total	0	5,000	0	5,000	0	10,000	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
20,000	360 Equipment Reserve	0	5,000	0	5,000	0	10,000	25,000
	Total	0	5,000	0	5,000	0	10,000	

Budget Impact

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Radar virtually eliminates dismissed cases regarding speeding, the revenue generated from its use covers the cost of the equipment.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 18-Pol-001

Project Name AED Unit Replacement

Total Project Cost	\$33,500	Department	Police Department
Type	Equipment	Category	Equipment: PD
Priority	N/A	Status	Active
Useful Life	8 years	Model Yr Exist. Equip	2018

Description

The city has 5 AED units for the police department. The new models offer an 8 year warranty and cost approximately \$1,600 each. The replacement schedule anticipates replacing the 5 units every 8 years.

Justification

Replacement is required every 8 years to ensure proper compliance with medical needs.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
8,000	Equip/Vehicles/Furnishings	0	8,000	0	0	0	8,000	17,500
	Total	0	8,000	0	0	0	8,000	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
8,000	360 Equipment Reserve	0	8,000	0	0	0	8,000	17,500
	Total	0	8,000	0	0	0	8,000	

Budget Impact

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 19-Pol-005
Project Name Police K9 Dog

Total Project Cost	\$24,000	Department	Police Department
Type	Equipment	Category	Equipment: PD
Priority	N/A	Status	Active
Useful Life	8 years	Model Yr Exist. Equip	2018

Description

K9 unit will assist the Police Department with drug seizures and searches in their police work.

Justification

The K9 unit was a 2019 budget objective. The Police Department got an opportunity to get a discount if purchased in 2018. The initial K-9 was purchased using donations. We anticipate the K-9 will serve for 8 years before retiring.

Prior	Expenditures	2025	2026	2027	2028	2029	Total
9,000	Other	0	15,000	0	0	0	15,000
	Total	0	15,000	0	0	0	15,000

Prior	Funding Sources	2025	2026	2027	2028	2029	Total
9,000	360 Equipment Reserve	0	15,000	0	0	0	15,000
	Total	0	15,000	0	0	0	15,000

Budget Impact

Total objective was \$75,000. However, due to a variety of discounts and the department retrofitting a vehicle, the total expense is expected to be \$18,700. Other sources includes: \$5,000 grant from National Police Dog Foundation Other grants are pending Donations from the public. The veterinary services will be provided through an in-kind donation from veterinarians.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 25-Pol-001

Project Name Police Chief Office Furniture

Total Project Cost \$6,000

Contact

Police Chief

Department Police Department

Type

Equipment

Category Equipment: PD

Priority

N/A

Status Active

Useful Life

20 years

Description

Desk, credenza, table and chairs for Police Chief in 2025.

Justification

Plan for replacement every 20 years.

Expenditures	2025	2026	2027	2028	2029	Total	Future
Equip/Vehicles/Furnishings	2,000	0	0	0	0	2,000	4,000
Total	2,000	0	0	0	0	2,000	
Funding Sources	2025	2026	2027	2028	2029	Total	Future
102 Police	2,000	0	0	0	0	2,000	4,000
Total	2,000	0	0	0	0	2,000	

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 25-Pol-002
Project Name Sergeants Cubicles

Total Project Cost	\$14,000	Contact	Police Chief
Department	Police Department	Type	Equipment
Category	Equipment: PD	Priority	N/A
Status	Active	Useful Life	20 years

Description

Provide office work stations (cubicles) for the 4 police sergeants.

Justification

The work stations provide an office space for sergeants to complete reports and other administrative tasks while not in the field.

Expenditures	2025	2026	2027	2028	2029	Total	Future
Equip/Vehicles/Furnishings	0	6,000	0	0	0	6,000	8,000
Total	0	6,000	0	0	0	6,000	
Funding Sources	2025	2026	2027	2028	2029	Total	Future
Unassigned	0	6,000	0	0	0	6,000	8,000
Total	0	6,000	0	0	0	6,000	

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project #	26-Pol-002
Project Name	Patrol Car External Rooftop Lightbars

Total Project Cost	\$35,000	Contact	Police Chief
Department	Police Department	Type	Equipment
Category	Equipment: PD	Priority	N/A
Status	Active	Useful Life	10 years
Model Yr Exist. Equip	2022		

Description

This is a 2026 objective, to install external rooftop lighbars to the five patrol units.

Justification

In 2023, the Roeland Park Police Department purchased four new patrol vehicles, each outfitted with low-profile emergency lighting. While the intent was to maintain a more discreet appearance, the current lighting setup does not provide the same level of visibility as a high-profile light bar mounted to the roof. Enhanced visibility is critical for officer safety, public awareness, and effective traffic control. To address this concern, we are seeking approval to purchase high-profile lighting for all patrol vehicles. The high-profile light bars can be seen from farther distances, making patrol vehicles more noticeable during daylight, nighttime, and inclement weather conditions. Upgrading the vehicle emergency lighting will also ensure all patrol vehicles are easily identifiable as police units, which is crucial for public recognition and safety.

Expenditures	2025	2026	2027	2028	2029	Total	Future
Equip/Vehicles/Furnishings	0	15,000	0	0	0	15,000	20,000
Total	0	15,000	0	0	0	15,000	
Funding Sources	2025	2026	2027	2028	2029	Total	Future
360 Equipment Reserve	0	15,000	0	0	0	15,000	20,000
Total	0	15,000	0	0	0	15,000	

Budget Impact

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). After the 5 year warranty period (2027) we will assume 1 camary being replaced each year at \$8,000.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 21-PW-007
Project Name Street Light Replacement

Total Project Cost	\$252,000	Department	Public Works
Type	Maintenance	Category	Equipment: PW Equip
Priority	8 Low Priority	Status	Active
Useful Life	40 years	Cond/Opportunity	3
Project Importance	3		

Description

The City purchased the street lights from KCP&L/Evergy in 2014. As such, it is our responsibility to repair and replace these lights when they have deteriorated or been damaged. The City owns 600 street lights. In 2021 the program will replace heavily rusted poles and paint 160 poles needing paint. In 2022 the balance of the steel poles will be painted to match. In out years maintenance will focus on damaged poles.

Justification

Street lights have an average life expectancy of 40 years and an average cost to replace of \$3,000. Replacing heavily rusted poles with a supply of poles from the Roe Blvd project will avoid the need to purchase new poles. Painting the steel poles in the field will cost roughly \$475 per pole. Removing and replacing a heavily rusted pole with one of the salvaged poles will cost roughly \$800.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
182,000	Construction/Maintenance	10,000	10,000	10,000	10,000	10,000	50,000	20,000
	Total	10,000	10,000	10,000	10,000	10,000	50,000	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
182,000	270 Sp. Streets	10,000	10,000	10,000	10,000	10,000	50,000	20,000
	Total	10,000	10,000	10,000	10,000	10,000	50,000	

Budget Impact

Street light replacement will be paid for using the 1/2 cent sales tax in the Special Street Fund (27A).

Capital Improvement Plan

Roeland Park, KS

Project # 16-Park-001

Project Name Park Maintenance/Improvements

Total Project Cost	\$591,000	Department	Parks and Recreation
Type	Improvement	Category	Park: Nall Park
Priority	9 Medium Priority	Status	Active
Cond/Opportunity	3	Project Importance	4
Equity Score	2		

Description

Funding is for general park improvements and maintenance that are identified on an annual basis.

Justification

Maintaining a budget for annual park maintenance or improvements that are unplanned is important to timely maintenance of our City parks. The 2023 Citizen Satisfaction Survey identified parks and recreation facilities as an important priority to focus on in the coming years as well as reflecting a consistent priority of residents that the city maintain existing infrastructure and facilities. This budget helps meet that demand.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
175,000	Construction/Maintenance	26,000	27,000	28,000	29,000	30,000	140,000	276,000
	Total	26,000	27,000	28,000	29,000	30,000	140,000	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
175,000	300 Special Infrastructure	26,000	27,000	28,000	29,000	30,000	140,000	276,000
	Total	26,000	27,000	28,000	29,000	30,000	140,000	

Budget Impact

Funds for annual park maintenance are funded through the Special Infrastructure Fund (300) which is supported by a 1/2 cent capital improvement sales tax. The capital improvement sales tax is renewed every 10 years through a majority vote of residents. Maintaining amenities in good condition extends their useful life which in the long term reduces the cost of ownership over the life of the item.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project #	26-Park-004
Project Name	Nall Park Master Plan Improvements

Total Project Cost	\$3,700,000	Contact	Public Works Director
Department	Parks and Recreation	Type	Improvement
Category	Park: Nall Park	Priority	6 Neutral
Status	Active	Useful Life	20 years
Cond/Opportunity	3	Project Importance	2
Equity Score	2		

Description

A master plan for Nall Park was developed and adopted in 2024 which contemplated 3 phases of improvements. The City has secured \$1.5 million in KDHE Land and Water Conservation Grants and \$800 k in STP Transportation Alternative grants affording the City to move forward with ALL the work anticipated in the Master Plan in a single project.

Justification

The Master Plan reflects new play equipment, improved trails as well as additional bike focused tracks for a variety of skill levels and age groups. The improvement project will be the largest single Park improvement project in the City's history. The improvements will tie the Community Center Campus to Nall Park as well as to planned pedestrian/bicycle connections along Nall Avenue in the future.

Expenditures	2025	2026	2027	2028	2029	Total
Construction/Maintenance	0	1,200,000	2,400,000	0	0	3,600,000
Planning/Design	100,000	0	0	0	0	100,000
Total	100,000	1,200,000	2,400,000	0	0	3,700,000

Funding Sources	2025	2026	2027	2028	2029	Total
Other Grants	0	0	1,400,000	0	0	1,400,000
300 Special Infrastructure	100,000	1,000,000	0	0	0	1,100,000
STP	0	0	800,000	0	0	800,000
510 TIF 3 - caves	0	200,000	200,000	0	0	400,000
Total	100,000	1,200,000	2,400,000	0	0	3,700,000

Budget Impact

Funding for the master plan improvements will be accounted for in the Special Infrastructure Fund (27D). A portion of the project will be funded via the payment in lieu of parkland dedication of \$377k made by the City during the final platting process for The Rocks. The Parks Committee has indicated a preference for allocating the payment in lieu of parkland resources to improvements at Nall Park.

Budget Items	2025	2026	2027	2028	2029	Total
Maintenance	0	1,000,000	0	0	0	1,000,000
Total	0	1,000,000	0	0	0	1,000,000

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 25-Park-003
Project Name Mighty Bike Play Sculpture at R Park

Total Project Cost	\$312,500	Department	Parks and Recreation
Type	Improvement	Category	Park: R Park
Priority	6 Neutral	Status	Active
Useful Life	30 years	Cond/Opportunity	2
Project Importance	2		

Description

This is a 2023 Objective. The sculpture is intended to anchor the traffic garden at the southeast section of R Park. To be located inside of the oval at the SE corner of the Park. Fund raising for the sculpture will cover \$168k and the City will cover \$144,500k of the \$312,500 total cost.

Justification

The unique play element will compliment the playground and traffic garden constructed in Phase 2 of R Park improvements.

Prior	Expenditures	2025	2026	2027	2028	2029	Total
20,000	Construction/Maintenance	292,500	0	0	0	0	292,500
	Total	292,500	0	0	0	0	292,500

Prior	Funding Sources	2025	2026	2027	2028	2029	Total
20,000	Other Sources	148,000	0	0	0	0	148,000
	300 Special Infrastructure	137,500	0	0	0	0	137,500
	Other Grants	7,000	0	0	0	0	7,000
	Total	292,500	0	0	0	0	292,500

Budget Impact

Netting will require period replacement (every 3 to 5 years). Fall protection may require period repair in high traffic areas.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 24-Park-004

Project Name Consistent Signage in the Parks

Total Project Cost	\$17,000	Department	Parks and Recreation
Type	Improvement	Category	Parks & Recreation
Priority	5 Emerging	Status	Active
Useful Life	20 years	Cond/Opportunity	2
Project Importance	2	Equity Score	1

Description

Place signs with consistent design throughout the parks.

Justification

This is a 2024 Budget Objective. Adding consistent signs that are durable will enhance the resident experience at the parks and advance the City's branding efforts.

Expenditures	2025	2026	2027	2028	2029	Total
Equip/Vehicles/Furnishings	17,000	0	0	0	0	17,000
Total	17,000	0	0	0	0	17,000
Funding Sources	2025	2026	2027	2028	2029	Total
300 Special Infrastructure	17,000	0	0	0	0	17,000
Total	17,000	0	0	0	0	17,000

Budget Impact

Funded through the Special Infrastructure fund.

Capital Improvement Plan

Roeland Park, KS

Project #	25-Park-001	Contact	Public Works Director
Project Name	Improve/Expand Nall Park Mountain Bike Trail		
Total Project Cost	\$24,000	Type	Improvement
Department	Parks and Recreation	Priority	6 Neutral
Category	Parks & Recreation	Useful Life	15 years
Status	Active		

Description

Remove fallen and standing dead trees and other hazards on Nall Park Bike Trail as well as expand the trail so that it connects to the Community Center and the grade is reduced to make it more accessible. This project is a 2025 Budget Objective submitted and approved by Council. This includes directional signage upgrades as well.

Justification

The existing Nall Park single track mountain bike and hiking trail is widely used by residents of Roeland Park and enthusiasts throughout the metro. The steep grade and compact nature of the existing trail makes it unique among local trails. It was constructed in 2017 and has been maintained by volunteers coordinated by the trail steward. Portions of the trail have degraded making it more challenging to navigate and access the lower portion of the trail. There are also fallen trees and some remaining invasive species that should be removed.

Expenditures	2025	2026	2027	2028	2029	Total
Construction/Maintenance	24,000	0	0	0	0	24,000
Total	24,000	0	0	0	0	24,000
Funding Sources	2025	2026	2027	2028	2029	Total
300 Special Infrastructure	24,000	0	0	0	0	24,000
Total	24,000	0	0	0	0	24,000

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project #	26-Park-001	Contact	Public Works Director
Project Name	Develop Monarch Butterfly Refuge	Type	Improvement
Total Project Cost	\$10,000	Priority	4 Less Important
Department	Parks and Recreation	Useful Life	30 years
Category	Parks & Recreation		
Status	Active		

Description

This is a 2026 objective, to develop a monarch butterfly refuge to honor immigrants.

Justification

The intended outcomes of this item includes establishing Roeland Park as a welcoming place for people of all races, backgrounds, nationalities, and citizenship status by celebrating the immigration journey and the rich experiences that immigration adds to the community. Providing educational opportunities to residents and visitors of Roeland Park about the immigrant experience through connections with the monarch migration cycle, firsthand experiences, art, and literature.

The Sustainability and DEI committees will join efforts in the proposal and development of the Monarch Butterfly Refuge project. Monarch butterflies are a symbol of migration and there are cultural connections to the Mexican community. The Sustainability Committee proposes to undertake the gardening and ecology elements of a Monarch Habitat Garden.

SITE: Finding and gaining approval from property owner(s) for a garden site of suitable size, location, accessibility, visibility, orientation and growing conditions for a native plant garden that provides (a) valuable and usable habitat for Monarch butterfly populations, (b) enjoyment and connection to nature for Roeland Park residents, and (c) education on the habitat needs of Monarch butterflies for all who visit.

PLANT MATERIAL: Choosing, sourcing and purchasing appropriate native milkweed and other plants and seeds to give monarch butterflies and butterfly larvae habitat, shelter and food.

PLANTING & MAINTENANCE: Recruiting, organizing and guiding volunteer gardeners, including students, families and residents, in the planting and ongoing maintenance of the Monarch Habitat Garden.

ECOLOGICAL EDUCATION IN THE MONARCH HABITAT GARDEN: Providing educational resources for students and community members on the crucial role of native plants to the restoration, survival and well-being of the greatly reduced Monarch butterfly population and the crucial role of the Kansas City area along the North American Monarch butterfly migration pathway. Providing ecological information for public signage at the Monarch Habitat Garden, as well as for the Roeland Park website, social media and The Roeland Parker.

The DEI Committee will help translate all materials and reach out to Cedar Roe Library to see if they'd like to provide 1) a book display highlighting butterflies, migration, immigration, 2) story walk in/near the garden <https://www.opkansas.org/events/walk-and-read-4-2024-06-05/>

Reaching out to Arts Committee to see if they'd like to help find local immigrant artists to provide artwork for the space depicting the immigrant experience. Quotes or first-person narratives about immigrant experience from locals to incorporate into signage

Partnering with Sustainability Committee to host a movie night with this documentary: <https://www.aymariposafilm.com/>

Expenditures	2025	2026	2027	2028	2029	Total
Construction/Maintenance	0	10,000	0	0	0	10,000
Total	0	10,000	0	0	0	10,000
Funding Sources	2025	2026	2027	2028	2029	Total
300 Special Infrastructure	0	10,000	0	0	0	10,000
Total	0	10,000	0	0	0	10,000

Capital Improvement Plan

Roeland Park, KS

Project # 26-Park-002
 Project Name Install Irrigation at R Park

Total Project Cost	\$54,000	Contact	Public Works Director
Department	Parks and Recreation	Type	Improvement
Category	Parks & Recreation	Priority	7 Very Low Priority
Status	Active	Useful Life	30 years

Description

This is a 2026 objective, to install an irrigation system at R Park for landscaping areas and the soccer field.

Justification

Landscaped areas in R Park will enhance the beauty of the landscaping and increase public enjoyment of the space. In addition, the soccer fields are heavily utilized and renting these areas provides some revenue for the city. Currently these areas require Public Works to water manually by utilizing a water truck, which is a substantial use of Public Works time during three seasons of the year.

The Parks and Trees Committee supports the installation of an irrigation system that would allow for ease and simplicity in watering these areas, without manual intervention by Public Works. An irrigation system for watering should be a much more efficient use of water, in addition to saving time. An irrigation system is considered the most efficient way to water, as it delivers water directly to the plant roots, minimizing evaporation and runoff, and allowing for precise water application.

The installation of the irrigation system will allow the Parks and Trees Committee to improve and beautify the existing planted areas. Plants were initially selected that were not to need watering but keeping them alive has proven to be a challenge. A planned "Grass Walk" on the Sherwood side of the Park, would also benefit from irrigation.

The irrigation system would connect to the existing water service with a controller being secured within the restroom facility. The controller would be programmed to manage up 17 irrigation zones. The estimated annual cost for watering (\$3,500) and system maintenance (\$800) is \$4,300.

As an option a rainwater collection system could be installed and used to supplement the irrigation system. This alternative (providing 2 days of watering storage capacity) would add \$20,000+ to the cost of installation and the payback period from water cost savings is estimated at 6+ years. The storage container has an estimated useful life of 20 to 30 years. In addition, an in-ground detention container, even though locked, can be a hazard in an unsupervised child play area.

Expenditures	2025	2026	2027	2028	2029	Total
Construction/Maintenance	0	54,000	0	0	0	54,000
Total	0	54,000	0	0	0	54,000

Funding Sources	2025	2026	2027	2028	2029	Total
300 Special Infrastructure	0	54,000	0	0	0	54,000
Total	0	54,000	0	0	0	54,000

Budget Impact

Additional annual water cost and system maintenance cost of \$4,300

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project #	27-CCtr-001
Project Name	Community Center Renovation - Phase 2

Total Project Cost	\$1,685,000	Department	Community Center
Type	Improvement	Category	Parks & Recreation
Priority	9 Medium Priority	Status	Active
Useful Life	30 years	Cond/Opportunity	2
Project Importance	4	Equity Score	2

Description

In 2019, the City hired SFS Architecture to complete a community center design study to illustrate how the Roeland Park Community Center could be improved. The total project cost is estimated at \$3 million. In 2021 a 2 phase approach was created vs a 5 phase approach that had been initially developed (in 2020). Attached is a plan showing the improvements per phase from SFS dated 4/23/21. As part of the 2022 budget process phase 3, 4, and 5 are being combined into a single phase for construction planned for 2025. A portion of the additional resources from the capital improvement sales tax increase approved by voters in 2020 afford the City the ability to move up the date for the phased improvements at the Community Center.

Justification

Areas not updated in Phase 1 will be addressed in Phase 2 including the kitchen and office areas.

Prior	Expenditures	2025	2026	2027	2028	2029	Total
125,000	Construction/Maintenance	1,560,000	0	0	0	0	1,560,000
	Total	1,560,000	0	0	0	0	1,560,000
Prior	Funding Sources	2025	2026	2027	2028	2029	Total
125,000	300 Special Infrastructure	1,560,000	0	0	0	0	1,560,000
	Total	1,560,000	0	0	0	0	1,560,000

Budget Impact

Funding of Phase 2 as was the case for most of the funding for Phase 1 will come from the Special Infrastructure fund, due to the Community Center Fund not having enough reserves to cover the cost of the renovations. \$200k in CDBG funding was applied for but not awarded.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project #	21-PW-001
Project Name	Annual Sidewalk Repair & Replacement

Total Project Cost	\$500,000	Department	Public Works
Type	Improvement	Category	Sidewalks
Priority	10 High Priority	Status	Active
Useful Life	40 years	Cond/Opportunity	4
Project Importance	4		

Description

General sidewalk maintenance where hazards exist in the sidewalk network through the City. In 2019 and 2020, the program focused on eliminating trip hazards through a milling process. In subsequent years the program will focus on repairs that require removal and replacement of panels.

Justification

In 2017, Public Works began sidewalk inspections to identify hazards found in the public sidewalk. These funds will allow public works to address those hazard either by funding a contractor to complete repairs or for materials used by the Public Works staff to complete repairs. Keeping sidewalks safe for pedestrians advances the City's goal of being a community for all ages as well as reducing exposure to injury related claims.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
150,000	Construction/Maintenance	25,000	150,000	25,000	25,000	25,000	250,000	100,000
	Total	25,000	150,000	25,000	25,000	25,000	250,000	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
150,000	270 Sp. Streets	25,000	150,000	25,000	25,000	25,000	250,000	100,000
	Total	25,000	150,000	25,000	25,000	25,000	250,000	

Budget Impact

Annual sidewalk repair phases 1 - 3 will be paid for using the 1/2 cent sales tax resources in the Special Street Fund (270). Making timely repairs ensures resources allocated to maintaining this key element of public infrastructure are employed in a cost effective manner, delaying repairs results in a higher cost to due inflated construction costs. Inspection of sidewalks will be completed every 3 years by the pulbic Works Departmet in order to track progress of this program, this will also allow staff to consider if the amount being allocated to the program needs to be adjusted in future years.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 21-PW-002
Project Name Bi-Annual Sidewalk Extension Project

Total Project Cost	\$600,000	Department	Public Works
Type	Improvement	Category	Sidewalks
Priority	8 Low Priority	Status	Active
Useful Life	40 years	Cond/Opportunity	4
Project Importance	2		

Description

Sidewalks create a safe walkway for residents and visitors in town and help encourage a healthy lifestyle. Using the Sidewalk Master Plan created in 2010 and updated in 2017, City leaders will extend sidewalks into high priority areas first, but also coordinate the program with planned adjacent street improvements (as it is more cost effective to install new sidewalk in concert with a complete street reconstruction project). The program is planned every other year in order for budget allocation to provide enough funding to complete at least one city block of sidewalk extension.

Justification

Providing for a continuous and connected pedestrian system furthers the City's goal of being a Community for All Ages. In addition, walkable communities are sought after as this is a key component to sense of place and neighborhoods which keeps our community vibrant, healthy and in demand.

First project is Cedar Street in 2021.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
200,000	Construction/Maintenance	100,000	0	100,000	0	0	200,000	200,000
	Total	<u>100,000</u>	<u>0</u>	<u>100,000</u>	<u>0</u>	<u>0</u>	<u>200,000</u>	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
200,000	270 Sp. Streets	100,000	0	100,000	0	0	200,000	200,000
	Total	<u>100,000</u>	<u>0</u>	<u>100,000</u>	<u>0</u>	<u>0</u>	<u>200,000</u>	

Budget Impact

Project will be paid for through the 1/2 cent sales tax from the Special Street Fund (270). City leaders will extend sidewalks into high priority areas first, but also coordinate the program with planned adjacent street improvements (as it is more cost effective to install new sidewalk in concert with a complete street reconstruction project). The ongoing maintenance of new sidewalks is reflected in the Annual Sidewalk Repair & Replacement program.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-006
Project Name Sidewalk Extension- El Monte to Delmar

Total Project Cost	\$178,000	Department	Public Works
Type	Improvement	Category	Sidewalks
Priority	8 Low Priority	Status	Active
Useful Life	30 years	Cond/Opportunity	3
Project Importance	3	Equity Score	2

Description

Extend a sidewalk between the end of the El Monte Culdesac and Delmar to provide a direct route to Roesland Elementary for children living on El Monte.

Justification

The project enhances pedestrian connectivity between neighborhoods and an elementary school.

Prior	Expenditures	2025	2026	2027	2028	2029	Total
37,000	Construction/Maintenance	141,000	0	0	0	0	141,000
	Total	141,000	0	0	0	0	141,000

Prior	Funding Sources	2025	2026	2027	2028	2029	Total
37,000	CDBG	110,000	0	0	0	0	110,000
	270 Sp. Streets	31,000	0	0	0	0	31,000
	Total	141,000	0	0	0	0	141,000

Budget Impact

The project lies within the only census block in Roeland Park that qualifies for CDBG funding due to a concentration of low to moderate income residents. The City applied for \$200k in CDBG funds to cover the majority of project costs. \$196k of CDBG funds were awarded.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project #	25-PW-002
Project Name	Provide Artistic Covered Benches at Bus Stops

Total Project Cost	\$66,000	Contact	Public Works Director
Department	Public Works	Type	Improvement
Category	Sidewalks	Priority	5 Emerging
Status	Active	Useful Life	25 years

Description

Installation of covered benches at bus stop locations in the community is an objective for 2025 and adding art treatment to 8 of the benches is an objective for 2026.

Justification

The project is meant to help our residents who utilize public transit to get from their home to work, school, shopping, etc. This is needed for a city that is striving to be more friendly to those without their cars, particularly during inclement weather. 8 covered benches are proposed for the bus stops along Roe Boulevard near the 48th and 51st intersections on the east and west side of the street as well as adjacent to Sunflower Medical Center, adjacent to St. Lukes Hospital on Johnson Drive and two final locations on 48th at Roe Parkway. We will work with JOCO Transit to confirm what stops are planned in Roeland Park for the future. It is possible that not all the 8 locations identified end up with a covered bench after discussions with adjacent property owners and JOCO Transit are complete. A unique concept to be considered in addition to customary bus stop enclosure options is employing covered benches made of retired wind turbine blades by Canvus. These uniquely designed elements would complement Roeland Park's public art and contribute to the city's commitment to reuse and recycling with a nod to our carbon emissions reduction efforts. Pictures below are examples of covered benches by Canvus.

The Arts committee would like to expand upon the 2025 budget objective which added covered benches at bus stops in Roeland Park. This objective would apply art by local and regional artists to the benches. The Arts committee would select artists and be responsible for installing and maintaining art on the shelters. Several cities across the country have integrated art into benches and transit facilities. New art installations on bus shelters feature work by local Indigenous artists - City of Lawrence, Kansas, Creative Portland - Creative Bus Shelters Initiative. The company that provided the benches also provides art treatment as an option for customers.

Expenditures	2025	2026	2027	2028	2029	Total
Equip/Vehicles/Furnishings	50,000	0	0	0	0	50,000
Other	0	16,000	0	0	0	16,000
Total	50,000	16,000	0	0	0	66,000
Funding Sources	2025	2026	2027	2028	2029	Total
570 Economic Development	50,000	0	0	0	0	50,000
101 General Overhead	0	16,000	0	0	0	16,000
Total	50,000	16,000	0	0	0	66,000

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-003

Project Name Storm Sewer Repair/Replacement Program

Total Project Cost	\$2,785,000	Department	Public Works
Type	Maintenance	Category	Storm Sewer/Drainage
Priority	7 Very Low Priority	Status	Active
Useful Life	50 years	Cond/Opportunity	3
Project Importance	3	Equity Score	1

Description

This was initially a bi-annual allowance from the Special Infrastructure Fund to complete a small storm drainage system repair/replacement project. Timing of projects were coordinated with the Residential Street Reconstruction Program. Starting in 2024 an annual allocation of funds from the Storm Water Fund is provided to complete repair/replacement projects. If the resources are not used they will accumulate and be used on future storm water projects.

Justification

Setting up an allowance will allow the City to progress with addressing failing parts of the collection system before they reach failure.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
155,000	Construction/Maintenance	285,000	190,000	245,000	260,000	275,000	1,255,000	1,375,000
	Total	285,000	190,000	245,000	260,000	275,000	1,255,000	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
155,000	250 Storm Water Fund	285,000	190,000	245,000	260,000	275,000	1,255,000	1,375,000
	Total	285,000	190,000	245,000	260,000	275,000	1,255,000	

Budget Impact

Starting in 2024 resources will come from the 250 Storm Water Fund.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 16-PW-013

Project Name In-House or Contracted Street Maintenance

Total Project Cost	\$7,626,000	Department	Public Works
Type	Maintenance	Category	Street Paving
Priority	9 Medium Priority	Status	Active
Cond/Opportunity	4	Project Importance	3
Equity Score	2		

Description

The funding is to be used for street maintenance, both in-house and contracted. These street maintenance projects which are surface treatments or spot repairs being funded by the Special Infrastructure Fund. The title provides for the resources to be used by the Public Works staff to complete street maintenance tasks they perform in-house (crack sealing, full depth spot repairs, curb replacement, striping) or for contracted street maintenance (mill and overlay, chip seal, UBAS, striping). Allocation was increased from \$161k to \$225k annually starting in 2022, using a portion of the additional sales tax generated from the capital improvement sales tax increased by voters in 2020. The sales tax was increased from a quarter of a cent to a half of a cent providing roughly \$375k in additional resources to fund capital improvements.

Justification

Public Works developed a Street Maintenance program in 2015 which outlines the required funding to perform regular routine proactive maintenance to ensure the dollars invested in our road network are stretched to their fullest capacity. Completing surface treatment and spot repairs on streets that are in fair condition prevents them from falling into a poor condition where subgrade failure has occurred.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
1,286,000	Construction/Maintenance	225,000	265,000	225,000	225,000	225,000	1,165,000	5,175,000
	Total	225,000	265,000	225,000	225,000	225,000	1,165,000	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
1,286,000	300 Special Infrastructure	225,000	265,000	225,000	225,000	225,000	1,165,000	5,175,000
	Total	225,000	265,000	225,000	225,000	225,000	1,165,000	

Budget Impact

Funds for in-house and contract street maintenance are funded from the 1/2 cent capital improvement sales tax in the Special Infrastructure Fund (300). An additional \$210+k annually for contracted street maintenance is provided for in the Public Works Department of the General Fund (106). Completing surface treatments and spot repairs prolongs the life of a street which is more cost effective than allowing a street to fall into poor condition and then reconstruct the street entirely.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 16-PW-014

Project Name Contracted Street Maintenance

Total Project Cost	\$6,888,000	Department	Public Works
Type	Maintenance	Category	Street Paving
Priority	9 Medium Priority	Status	Active
Cond/Opportunity	5	Project Importance	2
Equity Score	2		

Description

This budget is specifically for Street Maintenance efforts which require the use of a contractor to conduct the work. This majority of street maintenance work is performed by contractors as they have the proper equipment and skills and makes the process more efficient. Contracted work includes a variety of maintenance techniques including: chip seal, UBAS, mill and overlay, curb replacement, full depth repairs, and crack sealing.

Justification

Public Works developed a Street Maintenance program in 2015 which outlines the required funding to perform contracted preventative and rehabilitation maintenance to ensure the dollars invested in our road network are stretched to their fullest capacity. The city completes a street assessment every 3 years to track and reflect the impact that the street maintenance program is having at keeping streets in Good condition. This condition assessment is used to identify what streets are prospects for the different maintenance techniques suitable. A group of streets are identified for each year's maintenance program.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
1,690,000	Construction/Maintenance	215,000	216,000	217,000	218,000	219,000	1,085,000	4,113,000
	Total	215,000	216,000	217,000	218,000	219,000	1,085,000	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
1,690,000	106 Public Works	215,000	216,000	217,000	218,000	219,000	1,085,000	4,113,000
	Total	215,000	216,000	217,000	218,000	219,000	1,085,000	

Budget Impact

Funding for contract street maintenance will come from the Public Works Department in the General Fund (106). An additional \$225+k annually is allocated from the Special Infrastructure Fund for a total of roughly \$440K available each year for the street maintenance program. Keeping streets in Good or Fair condition by completing surface treatment, curb replacements and full depth repairs prevents the street from falling into a Poor condition. Poor condition streets require complete reconstruction which is more expensive than employing periodic surface treatments. A comprehensive and timely street maintenance program reduces the cost of maintaining the streets over decades of use, thus reducing the demand on capital resources.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 23-PW-003

Project Name 2025 CARS- 55th St from SMPKwy to Roe Blvd

Total Project Cost	\$700,000	Department	Public Works
Type	Maintenance	Category	Street Paving
Priority	8 Low Priority	Status	Active
Useful Life	15 years	Cond/Opportunity	3
Project Importance	3		

Description

This project will be shared with City of Fairway covering 40% of project costs. Two inch mill/overlay w/ base repairs, spot curb/gutter repair, and sidewalk repair. This project will serve as Fairways primary CARS project so it does not impact Roeland Parks scoring on Elledge Drive.

Justification

This project will bring needed repairs to this collector route and is being jointly funded by the City of Fairway.

Expenditures	2025	2026	2027	2028	2029	Total
Construction/Maintenance	700,000	0	0	0	0	700,000
Total	700,000	0	0	0	0	700,000
Funding Sources	2025	2026	2027	2028	2029	Total
270 Sp. Streets	335,000	0	0	0	0	335,000
CARS	235,000	0	0	0	0	235,000
Partner City	130,000	0	0	0	0	130,000
Total	700,000	0	0	0	0	700,000

Budget Impact

Roeland Park will pay 60% of the project cost and 40% will be paid for by the City of Fairway. Roeland Park's portion will come from the 1/2 cent sales tax in the Special Street Fund (27A). This project will also receive a CARS grant. Roeland Park will be the administrative lead on the project.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-004
Project Name 2025 CARS- Mission Rd from 47th St to 53rd St

Total Project Cost	\$2,075,000	Department	Public Works
Type	Improvement	Category	Street Paving
Priority	10 High Priority	Status	Active
Cond/Opportunity	3	Project Importance	3
Equity Score	1		

Description

2" mill and overlay of Mission Road, County line to 53rd Street. This project also includes bike lanes, spot curb and sidewalk replacement. The cost has increased to reflect the replacement of street lights. The project is part of the CARS program and in partnership with Westwood and Fairway. The City of Westwood owns/maintains the east half of Mission Road.

Justification

This project is a continuation of the CARS program for the City. Mission Road has not had any large maintenance performed between 2004-2017. In 2022, Mission Road is projected to have a significant drop in the Pavement Condition Index (PCI) rating and will be important to provide some maintenance to the street.

Prior	Expenditures	2025	2026	2027	2028	2029	Total
180,000	Construction/Maintenance	1,895,000	0	0	0	0	1,895,000
	Total	1,895,000	0	0	0	0	1,895,000

Prior	Funding Sources	2025	2026	2027	2028	2029	Total
180,000	CARS	875,000	0	0	0	0	875,000
	270 Sp. Streets	585,000	0	0	0	0	585,000
	Partner City	435,000	0	0	0	0	435,000
	Total	1,895,000	0	0	0	0	1,895,000

Budget Impact

This project will be jointly funded by the City of Westwood and Fairway where Roeland Park will be the administering City. Funds will come from CARS, the partner cities and the 1/2 cent sales tax in the Special Street & Highway Fund (27D).

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-010
Project Name 2025 RSR- Nall Ave from 58th to 51st

Total Project Cost	\$1,300,000	Department	Public Works
Type	Maintenance	Category	Street Paving
Priority	10 High Priority	Status	Active
Useful Life	25 years	Cond/Opportunity	3
Project Importance	3	Equity Score	1

Description

This project will repair sidewalk and ensure ADA compliance and add bike infrastructure to Nall Avenue. A minimum 2" mill/overlay is projected for the street segments where base has not failed and full reconstruction where base has failed. Some spot curb replacement and gutter replacement. Nall does not qualify for CARS funding. The City did secure STP funds and SMAC funds for the project.

Justification

Nall Avenue, 51st to 58th is showing signs of street deterioration. Segments north of 51st have base failure. Sections south of 51st has some Fair areas north of 51st there are sections that Poor. MARC's regional bike route has this street as a route through Roeland Park so we intend to include bike user infrastructure in the project. This project will include a 2" mill and overlay of the street, bike infrastructure, and spot curb/sidewalk repair with ADA Ramp improvements as well as storm sewer replacements.

Prior	Expenditures	2025	2026	2027	2028	2029	Total
100,000	Construction/Maintenance	1,200,000	0	0	0	0	1,200,000
	Total	1,200,000	0	0	0	0	1,200,000

Prior	Funding Sources	2025	2026	2027	2028	2029	Total
100,000	STP	660,000	0	0	0	0	660,000
	270 Sp. Streets	362,000	0	0	0	0	362,000
	SMAC	178,000	0	0	0	0	178,000
	Total	1,200,000	0	0	0	0	1,200,000

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 26-PW-009
Project Name 2026 CARS- 51st from Cedar to City Limits

Total Project Cost	\$2,433,000	Department	Public Works
Type	Improvement	Category	Street Paving
Priority	10 High Priority	Status	Active
Useful Life	15 years	Cond/Opportunity	3
Project Importance	3	Equity Score	1

Description

Mill and overlay with spot curb and gutter and sidewalk repairs on the North side. Replace drive aprons to be ADA compliant on North side and asphalt base repair where needed. Construct new 8-ft multi-use trail, new curb and gutter, and street lighting on the South side of 51st Street from Nall Avenue to Cedar Street. Replace storm sewer pipe where needed and restore pavement markings.

Justification

This street has a good base but the surface is in need of replacement. Some sidewalk and some curb are in need of replacement. Overall condition does not warrant complete reconstruction.

Expenditures	2025	2026	2027	2028	2029	Total
Construction/Maintenance	0	2,183,000	0	0	0	2,183,000
Planning/Design	230,000	0	0	0	0	230,000
Other	0	20,000	0	0	0	20,000
Total	230,000	2,203,000	0	0	0	2,433,000

Funding Sources	2025	2026	2027	2028	2029	Total
270 Sp. Streets	230,000	1,273,000	0	0	0	1,503,000
CARS	0	922,000	0	0	0	922,000
Partner City	0	8,000	0	0	0	8,000
Total	230,000	2,203,000	0	0	0	2,433,000

Budget Impact

CARS is providing a portion of the funding for the project, the balance is being paid from the Special Street and Highway Fund.

Capital Improvement Plan

Roeland Park, KS

Project # 20-PW-020
 Project Name Pavement Evaluation of Street Network

Total Project Cost	\$86,500	Department	Public Works
Type	Maintenance	Category	Street Reconstruction
Priority	7 Very Low Priority	Status	Active
Useful Life	5 years	Cond/Opportunity	4
Project Importance	3	Model Yr Exist. Equip	2015

Description

This project is to hire a firm to evaluate the pavement condition and develop a Pavement Condition Index (PCI) rating for each street segment.

Justification

In 2015, Stantec performed our pavement condition analysis. Staff used these results to develop a street maintenance program and focus on keeping good streets maintained in good condition. A good practice for our City is to perform these evaluations of our pavement every 3 to 5 years (\$10k). Resources are also allocated to complete a curb and sign condition assessment (\$5k) every 9th year. With the investment and attention Council and staff have applied to our street network since 2015, we anticipates an improved road network.

Prior	Expenditures	2025	2026	2027	2028	2029	Total	Future
26,500	Planning/Design	10,000	0	0	15,000	0	25,000	35,000
	Total	10,000	0	0	15,000	0	25,000	

Prior	Funding Sources	2025	2026	2027	2028	2029	Total	Future
26,500	300 Special Infrastructure	10,000	0	0	15,000	0	25,000	35,000
	Total	10,000	0	0	15,000	0	25,000	

Budget Impact

Funding for this project is scheduled to come from the 1/2 cent sales tax to support the Special Infrastructure Fund (300).

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 22-PW-004

Project Name Roe Parkway- Ph1 Extension & Ph2 Maintenance

Total Project Cost	\$1,810,000	Department	Public Works
Type	Improvement	Category	Street Reconstruction
Priority	10 High Priority	Status	Active
Useful Life	20 years	Cond/Opportunity	4
Project Importance	3	Equity Score	1

Description

Extend Roe Parkway to intersect with Roe Boulevard in first phase. with a 3 turn movement design (no left onto southbound Roe Blvd from Roe Parkway). Also includes reconstruction of existing Roe Parkway along with a new sidewalk added to the entire lenth of Roe Parkway. Relocation of the Evergy duct bank was completed by Evergy in 2023.

Justification

Using TIF 3 resources on permitted development plan elements prior to TIF 3 expiring in 2045. This enhances access to all of the properties within the TIF3 district.

Prior	Expenditures	2025	2026	2027	2028	2029	Total
110,000	Construction/Maintenance	0	850,000	850,000	0	0	1,700,000
	Total	0	850,000	850,000	0	0	1,700,000

Prior	Funding Sources	2025	2026	2027	2028	2029	Total
110,000	510 TIF 3 - caves	0	850,000	850,000	0	0	1,700,000
	Total	0	850,000	850,000	0	0	1,700,000

Budget Impact

Maintenance of Roe Parkway is needed and TIF3 resources are sufficient to complete the extension along with maintenance.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-005

Project Name RSR- Rosewood & Granada

Total Project Cost \$1,887,000

Department

Public Works

Type Improvement

Category

Street Reconstruction

Priority 9 Medium Priority

Status

Active

Useful Life 25 years

Cond/Opportunity

4

Project Importance 3

Equity Score

2

Description

This is an extra Residential Street Reconstruction project being completed with extra resources from either the Combined Special Street/Highway Fund or the Special Infrastructure Fund.

Rosewood from 51st to the Community Center & Granada from 51st north to the Dead End. The RSR program generally completes a project every other year (on odd numbered years), however extra funds are anticipated to be available to add another RSR project in an even number year. Design and construction could be combined with another CARS project. Project Scope: Granada St from 51st St to dead end with high priority sidewalk connection. Rosewood from Community Center to 50th Ter with high priority sidewalk connection.

Justification

Rosewood reconstruction would occur following completion of both phases of improvements at the Community Center and address a poor conditioned street. Granada combines a poor condition street with a high priority sidewalk extension. Updated costs provided by engineer on 2/24/2022. Design costs include construction observation & inspection

Expenditures	2025	2026	2027	2028	2029	Total
Construction/Maintenance	0	1,701,000	0	0	0	1,701,000
Planning/Design	136,000	0	0	0	0	136,000
Land Acquisition	0	50,000	0	0	0	50,000
Total	136,000	1,751,000	0	0	0	1,887,000

Funding Sources	2025	2026	2027	2028	2029	Total
270 Sp. Streets	136,000	1,751,000	0	0	0	1,887,000
Total	136,000	1,751,000	0	0	0	1,887,000

Budget Impact

Funding with extra resources in the Special Street and Highway Fund.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-009

Project Name 2029 RSR- Nall Ave from 51st to North End

Total Project Cost	\$2,000,000	Department	Public Works
Type	Improvement	Category	Street Reconstruction
Priority	7 Very Low Priority	Status	Active
Useful Life	25 years	Cond/Opportunity	2
Project Importance	3	Equity Score	1

Description

This project will repair sidewalk and ensure ADA compliance and add bike infrastructure to Nall Avenue. A complete reconstruction of the street is anticipated. Enhanced street lighting is also part of this project as is the extension of a sidewalk north of 51st to the park. Nall does not qualify for CARS funding, it is eligible for STP funding. Staff will seek cooperation with Mission (a portion is in Mission) on this project as well as seek contribution from Johnson County Waste Water as they are doing a major reconstruction to the Nelson Plant. The intent is that the work north of 51st would occur after completion of the Nelson WWTP project. The Nelson project is to start in 2024 and be complete in 2029.

Justification

Nall Avenue north of 51st has base failures. MARC's regional bike route reflects this street as a bike route through Roeland Park so we intend to reflect sharrows on this section unless an alternative route is agreed upon with Mission.

Expenditures	2025	2026	2027	2028	2029	Total
Construction/Maintenance	0	0	0	0	1,850,000	1,850,000
Planning/Design	0	100,000	0	50,000	0	150,000
Total	0	100,000	0	50,000	1,850,000	2,000,000

Funding Sources	2025	2026	2027	2028	2029	Total
270 Sp. Streets	0	100,000	0	50,000	1,550,000	1,700,000
Partner City	0	0	0	0	300,000	300,000
Total	0	100,000	0	50,000	1,850,000	2,000,000

Budget Impact

The project will be paid for out of the Special Street and Highway Fund. A portion of the project is in Mission and therefore a portion of the cost would be paid for by Mission.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-016

Project Name RSR - 47th Place

Total Project Cost	\$650,000	Department	Public Works
Type	Maintenance	Category	Street Reconstruction
Priority	9 Medium Priority	Status	Active
Useful Life	20 years	Cond/Opportunity	5
Project Importance	2	Equity Score	2

Description

Reconstruction of both of the 47th Place cul-de-sacs with the addition of sidewalks and stormwater improvements.

Justification

Since 2015, PW has been completing annual surface treatments to city streets using chipseal & UBAS. These surface treatments are placed on roads that have PCI score of 55 or above. A handful of streets have a PCI score of 35 or less and needs to be reconstructed and are not candidates for chipseal or UBAS. The cul da sacs on 47th Pl will provide new pedestrian facilities and improve stormwater runoff along with a new full depth asphalt driving surface and spot curb replacement.

Prior	Expenditures	2025	2026	2027	2028	2029	Total
50,000	Construction/Maintenance	600,000	0	0	0	0	600,000
	Total	600,000	0	0	0	0	600,000

Prior	Funding Sources	2025	2026	2027	2028	2029	Total
50,000	270 Sp. Streets	600,000	0	0	0	0	600,000
	Total	600,000	0	0	0	0	600,000

Budget Impact

Funding for this project would come from the Maintenace of Streets (106 fund) and Special Sts & Hwy (270).

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project #	25-PW-004
Project Name	2025 Roe/Johnson Signal Replacement

Total Project Cost	\$140,000	Contact	Public Works Director
Department	Public Works	Type	Improvement
Category	Street Reconstruction	Priority	9 Medium Priority
Status	Active	Useful Life	20 years

Description

CARS project with Mission as the lead to replace the traffic signal at Johnson and Roe. The new signal will be owned jointly by Mission and Roeland Park eliminating the fees paid to Evergy on the existing signal.

Justification

Since this is a CARS funded project half of the cost of the new signal and half of the buyout costs for the existing signal are paid for by CARS. The City has been replacing Evergy owned signals with City owned signals as it is less expensive for the city to own the signal.

Expenditures	2025	2026	2027	2028	2029	Total
Equip/Vehicles/Furnishings	140,000	0	0	0	0	140,000
Total	140,000	0	0	0	0	140,000

Funding Sources	2025	2026	2027	2028	2029	Total
270 Sp. Streets	140,000	0	0	0	0	140,000
Total	140,000	0	0	0	0	140,000

Budget Impact

Half of the cost is paid by CARS, the balance is shared equally between Mission and Roeland Park. Roeland Park's share is being paid for out of the Special Street and Highway Fund.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 26-PW-010
Project Name Buena Vista Traffic Calming Project

Total Project Cost	\$270,000	Department	Public Works
Type	Improvement	Category	Street Reconstruction
Priority	9 Medium Priority	Status	Active
Useful Life	20 years	Cond/Opportunity	4
Project Importance	3	Equity Score	2

Description

Adding traffic calming features on Buena Vista between 53rd and Elledge.

Justification

In 2023-24 a traffic calming study was completed in concert with the neighbors along Buena Vista between 53rd and Elledge. Per the city's traffic calming policy the corridor is eligible for physical traffic calming elements. In 2025 Support from 60% or more of the impacted residents was secured for traffic circle and speed hump design. Design will occur in 2025 and construction will occur in 2026.

Expenditures	2025	2026	2027	2028	2029	Total
Construction/Maintenance	0	250,000	0	0	0	250,000
Planning/Design	20,000	0	0	0	0	20,000
Total	20,000	250,000	0	0	0	270,000

Funding Sources	2025	2026	2027	2028	2029	Total
270 Sp. Streets	20,000	250,000	0	0	0	270,000
Total	20,000	250,000	0	0	0	270,000

Budget Impact

The cost of the project will be paid for out of the Combined Special Street and Highway fund. Safety grants are also being pursued.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 29-PW-001

Project Name 2027 RSR- Granada from SMPKY to 56th

Total Project Cost	\$800,000	Department	Public Works
Type	Improvement	Category	Street Reconstruction
Priority	8 Low Priority	Status	Active
Useful Life	20 years	Cond/Opportunity	4
Project Importance	2	Equity Score	1

Description

Includes \$95k from street impact fee paid by Sunflower Medical when building was built. It is held in an escrow account in the special street fund. Intent is to add a sidewalk to one side of the street along the back of curb, may widen to a standard 28' width.

Justification

This project is being planned sooner than other poorer condition streets due to the financial resources contributed to the project from the Sunflower Medical development. May be pushed to 2031 if another project has greater need.

Expenditures	2025	2026	2027	2028	2029	Total
Construction/Maintenance	0	0	700,000	0	0	700,000
Planning/Design	0	100,000	0	0	0	100,000
Total	0	100,000	700,000	0	0	800,000

Funding Sources	2025	2026	2027	2028	2029	Total
270 Sp. Streets	0	100,000	700,000	0	0	800,000
Total	0	100,000	700,000	0	0	800,000

Budget Impact

Paid for out of the Special Street and Highway Fund. Sunflower street improvement contribution is held in this fund.

2025 thru 2029

Capital Improvement Plan

Roeland Park, KS

Project # 25-PW-005

Project Name 2025 Chevy 3/4 Ton Extended Cab w/ Plow

Total Project Cost	\$132,000	Contact	Public Works Director
Department	Public Works	Type	Equipment
Category	Vehicles	Priority	N/A
Status	Active	Useful Life	15 years

Description

2025 Chevy 3/4 ton replaced a 2014 Ford F-250 in 2025. This includes a Boss plow and lights for the truck.

Justification

This truck is part of the snow removal fleet as well as serving as a daily operations vehicle.

Expenditures	2025	2026	2027	2028	2029	Total	Future
Equip/Vehicles/Furnishings	60,000	0	0	0	0	60,000	72,000
Total	60,000	0	0	0	0	60,000	
Funding Sources	2025	2026	2027	2028	2029	Total	Future
360 Equipment Reserve	60,000	0	0	0	0	60,000	72,000
Total	60,000	0	0	0	0	60,000	



APPENDIX D: PERFORMANCE MEASURES

Groundbreaking at "The Rocks" Mixed Use apartment complex at 4800 Roe Parkway



Performance Measures



Administration

Council Goal	Dept Objective	Performance Measure	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Target
Prioritize Diversity, Communication and Engagement with the Community – by expanding opportunities to inform and engage residents in an open and participatory manner.	Publish 4-6 print newsletters to communicate important info to residents	Number of print newsletters mailed out	6	6	6	6	6
	Increase community engagement through the creative use of social media. (The City began using LinkedIn in 2024) (*The City stopped using Twitter in 2024)	Followers on Facebook, Twitter & Instagram	FB: 2,584 T: 2,019 I: 568	FB: 3,344 T: 2,024 I: 870	FB: 3,324 T: 71 I: 984	FB: 3,680 T: 140 I: 1,180	FB: 3,870 T: 155 I: 1,250
		Total Engagements on Facebook, Twitter and Instagram	25,303	42,938	42,269	31,615	41,495
	Form a DEI Committee & Police Policy Review Committee engaging citizens from diverse backgrounds & complete racial equity assessments	Number of policies reviewed using a DEI lens	15	10	14	8	8
Provide Great Customer Service – with professional, timely and friendly staff	Respond to and close out code enforcement complaints as soon as possible	Average number of days a case remains open	29	21	34	19	25
	Strive to have property owners address their nuisances prior to going to municipal court or abating the property.	Percent of nuisance violations requiring abatement	0%	0%	0%	0%	0%
		Percent of nuisance violations cases closed by achieving voluntary compliance (without court or ticketing)	96%	98%	97%	98%	98%
Work to Implement Strategic Plan Goals	Create a prominent, memorable entryway/gateway to the City, through the installation of a major sculpture at the northern entry into the City	Dollars set aside for sculpture	\$7,000	\$7,000	\$3,000	COMPLETE	COMPLETE
	Maintain between 10% - 15% of annual debt service in reserves in the Bond & Interest fund annually	% of budgeted debt service in reserve	15%	15%	29%	20%	17%

Improve Community Assets through timely maintenance and replacement as well as improving assets to modern standards	Maintenance of the City's public art	Number of sculptures restored or that received maintenance during the year.	2	7	3	8	6
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Public Works

Council Goal	Dept Objective	Performance Measure	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Target
Improve Community Assets through timely maintenance and replacement as well as improving assets to modern standards	Complete Surface Treatment on 10% of street surfaces each year.	% of linear feet of streets resurfaced	11.1%	7.85%	0%*	10.1%	10%
	Expand the sidewalk system and keep existing sidewalks in good condition, free of trip hazards	Linear feet of sidewalk replaced	571 LF	349 LF	0%*	404 LF	1,473 LF
Provide Great Customer Service – with professional, timely and friendly staff	Increase citizen satisfaction at the aquatic center	Linear feet of new sidewalk installed	1,251 LF	1,069 LF	0%*	1,015 LF	2,154 LF
		% satisfied with the quality of the aquatic center	77%	64%	64%	75%	80%
	Maintain high satisfaction levels with snow removal operations	% satisfied with snow removal on arterials	92%	93%	93%	95%	95%
		% satisfied with snow removal on residential streets	83%	87%	87%	90%	90%
		Number of visitors using the fitness room	9,000	9,881	1,088	7,306	10,020
	Improve usage and citizen satisfaction of the Community Center	Number of room rentals	150	106	164	133	175
		% satisfied with the quality of the community center	55%	56%	56%	65%	65%

*The City began two significant sidewalk and street reconstruction projects in 2024 rather than resurface streets that year. Those projects were not complete until 2025.

Police Department and Municipal Court

Council Goal	Dept Objective	Performance Measure	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Target
Keep our Community Safe & Secure – for all residents, businesses, and visitors.	Keep overall crime in Roeland Park low	Number of Uniform Crime Report Incidents.	180	173	217	215	175
	Maintain and improve current level of DUI-related traffic stops	Number of DUI-related traffic stops.	12	20	25	30	20
	Defendants scheduled to appear for hearings	Number of cases filed during the year.	1,000	1,024	874	1,050	1,100
		Number of cases closed during the year.	1,504	819	870	1,000	1,200
Prioritize Diversity, Communication and Engagement with the Community– by expanding opportunities to inform and engage residents in an open and participatory manner.	Continue to support and improve community engagement through participation in citizen committees, holding public safety events and attending community events.	Number of public events hosted throughout the year.	17	22	11	11	11



Young resident enjoying the R Park playground.



GLOSSARY OF TERMS

Account Number or Line Item: An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, salt and sand, and professional services.

Accrual Accounting: A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows

Adopted Budget: Refers to the budgeted amounts approved by the City Council and sent to the County Clerk's Office for certification. The budget is required to be delivered to the County Clerk by no later than the 25th of August.

Ad Valorem (Property Tax): Is a general tax on all real and personal property not exempt from taxation by law. It is sometimes called an "ad valorem" property tax, which means (from Latin) it is based on value.

Appropriation: The legal authorization to incur obligations and to make expenditures for specific purposes.

Appropriation Unit: An expenditure classification, referring to the highest and most comprehensive level of classification. These include Salary & Benefits, Contractual Services, Commodities, Capital Outlay, Debt Service, and Transfers.

Aquatics Center Fund: Established mid-year 2019 after the City took full ownership of the Roeland Park Aquatics Center from Johnson County Parks & Recreation. This fund accounts for all revenues and expenditures, including capital, associated with the Aquatics Center.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. The assessed valuation for residential property in Kansas is 11.5% of fair market value.

Assets: Resources owned or held by the City which have monetary value.

Audit: An annual review of the City's financials by an external third party Certified Public Accounting firm specializing in governmental clients. The auditors review financials and report on the accuracy of the City's accounting.

Balanced Budget: Per Kansas statute, a budget in which total resources, including fund balance and reserves, equal total obligations.

Bond: A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are most frequently sold to raise funds for the construction of large capital projects.

Bond and Interest Fund: Also referred to as the Debt Service Fund, a fund established to account for the accumulation of resources for the payment of general long-term debt principal and interest.

Budget: The financial plan for the operation of the City for the year.

Budget Amendment: An increase in the published budget expenditure authority at the fund level for a given year's budget.

Budget Calendar: The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budgetary Basis: This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

Budgetary Control: The control or management of the City in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budget Objectives: Also referred to as Organizational Objectives, items submitted by the Governing Body, Department Directors and the City Administrator during the annual budget process that, if adopted, would be incorporated into that year's annual budget. These have included the purchase of new equipment, new software or technology, the initiation of new City programs, studies and more.

CAFR: Comprehensive Annual Financial Report. An annual, audited financial report issued by the City stating the results of the previous year's fiscal operations.

Capital Asset: Assets (such as equipment, land, infrastructure improvements public art or vehicles) that have a cost equal to or greater than \$5,000 with a useful life of at least three years.

Capital Improvement: The investment in infrastructure improvements or new infrastructure.

Capital Improvement Program (CIP): A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the long-term needs of the City.

Capital Outlay: Expenditures which result in the acquisition of, or addition to, fixed assets.

Capital Project Fund: A fund established for the purpose of financing capital improvement projects.

Capital Projects: Major construction, acquisition, or renovation activities which add value to the City's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Maintenance: Is the improvement of an existing asset to maintain its existing condition, such as street maintenance.

CARS: County Assisted Road System, a grant provided through Johnson County to cities that covers 50% of the construction cost of capital improvements on approved arterial or collector streets.

Cash Basis: A basis of accounting in which transactions are recognized only when cash is received or spent.

CDBG: Community Development Block Grant.

City/County Revenue Sharing: Annually a percentage of the revenue from state sales and use tax collections are distributed by the State back to cities and counties.

Combined Street and Highway Fund: Established in 2020, this fund is a combination of the Special Street fund consisting of the ½ cent sales tax for street, sidewalk and roadway improvements, and the Special Highway Fund, funded by the motor fuel tax, which is also restricted to funding street improvements and maintenance.

Commodity: An expendable item which is consumable or has a short life span. Examples include office supplies, repair and replacement parts for equipment, supplies, salt, rock, gasoline and oil.

Community Center Fund: Established to account for the acquisition, maintenance and utilization of the Skyline School. A 1/8 cent City sales tax is allocated to this fund. The sales tax does not sunset. This fund is referred to as the "27C Fund" of the City. Revenue raised and not required for the payment of the previously described costs shall be transferred to the General Fund of the City.

Community Improvement District (CID): Permissible through K.S.A. 12-6a26, CID is a real estate economic development tool that can be used to finance public or private facilities, improvements and services within the City. Businesses within the district must approve the imposition of a special sales tax or property tax special assessment prior to its establishment. Roeland Park has one CID for the Wal-Mart property and nearby Roeland Park Shopping Center that imposed a 1% sales tax. This tax expired in July of 2019.

Consumer Price Index (CPI): A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Service: Services rendered to the City by private firms, individuals or other governmental agencies. Examples include, insurance, utility costs, printing services, and temporary employees.

County Courthouse Sales Tax: Effective April 2017, the .25% county-wide sales tax will sunset in 2027 and a portion of this tax is shared by all of the Cities. Roeland Park has dedicated this sales tax to street improvements and is included in the Special Street and Highway Fund.

Dark Store Theory: A method used by retailers, typically large box retailers, to appeal property taxes by comparing an active store with a comparable store, regardless if its open or shuttered.

Debt Service: Expenditures to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

Debt Service Funds: Funds used to account for all resources which are restricted, committed or assigned for the payment of principal and interest on long-term debt.

Deficit: The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department: The basic organizational unit of the City which is functionally unique in its delivery of services.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Agreement: An agreement between the City and a private property development company which could provide for public assistance in the form of tax increment financing (TIF), transportation development district (TDD) taxes or other incentives in return for development (or redevelopment) of property in a specified manner.

Disbursement: The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program: A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Economic Development Fund: A fund established to account for resources dedicated to support redevelopment which encourages diversity of desired residential and commercial land use within Roeland Park.

Emergency Operations Plan: Plan developed by the City to establish the policies, guidance and resources that provide elected and appointed officials, City staff, and volunteer agencies with the information necessary to function in a coordinated manner before, during, and after a disaster.

Employee (or Fringe) Benefits: Contributions made by the City to meet commitments or obligations for employee fringe benefits. Included are the City's share of costs for Social Security and the various pension, medical, and life insurance plans.

Encumbrance: An amount of money committed and set aside, but not yet expended, for the purpose of a specific good or service. Frequently used with capital improvement projects that cross multiple fiscal years.

Enterprise Fund: A governmental accounting fund in which services are financed and operated similar to those of a private business -- where the intent is that the costs (expenses, including depreciation) of

providing goods and services be financed or received through user fees. The City currently has no Enterprise Funds.

Equipment & Building Reserve Fund: A fund established pursuant to K.S.A. 12-1,117 to account for the accumulation of resources used to finance the acquisition of capital equipment items or make significant improvements to City facilities.

Expenditure: Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays.

Fiscal Policy: The City's policies with respect to revenues, spending, and debt management as these relate to City services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of the City's budget and its funding.

Fiscal Year: A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The fiscal year for the City of Roeland Park is the same as the calendar year (January 1-December 31).

Fixed Assets: See Capital Asset.

Franchise Fees: Fees charged utility companies for operating within the City's corporate limits.

Full Faith and Credit: A pledge of the City's taxing power to repay debt obligations.

Full-Time Equivalent Position (FTE): Hours worked by one employee on a full-time basis, or 2,080 hours/year. For example, a part-time administrative assistant who works 20 hours/week, or 1,040 hours/year equates to 0.5 FTE.

Fund: An accounting entity which has a set of self-balancing accounts and which records all financial transactions for specific activities or functions.

Fund Balance: Net position of a governmental fund (difference between assets, liabilities, deferred outflows of resources, and deferred inflows of resources).

Fund Type: In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

GAAP: Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GASB: The Government Accounting Standards Board (GASB) creates generally accepted accounting principles and its mission is to establish and improve standards of state and local governmental accounting and financial reporting.

General Fund: The fund used to account for all financial resources of the City except those required to be accounted for in another fund.

General Obligation (G.O.) Bond: The full faith and credit of the City's taxing power is pledged for the payment of bonds' principal and interest.

GFOA: Government Finance Officers Association.

Governmental Funds: Funds generally used to account for tax-supported activities. The generic fund types considered as Governmental Funds are General, Special Revenue, Capital Projects, and Debt Service.

Grants: A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Health Savings Account (HSA): A medical savings account available to employees who are enrolled in a High Deductible Health Plan (HDHP). The funds contributed to this account are not subject to federal income tax at the time of deposit. Funds must be used to pay for qualified medical expenses. Unlike a Flexible Spending Account (FSA), funds roll over from year to year if not spent.

High Deductible Health Plan (HDHP): An insurance plan that has higher deductibles than traditional insurance plans. HDHPs can be combined with a health savings account (HSA) or a health reimbursement arrangement to allow you to pay for qualified out-of-pocket medical expenses on a pre-tax basis.

Infrastructure: The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers: The movement of monies between funds of the City.

Intergovernmental Revenue: Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Interlocal Agreement: Agreement between two or more municipalities to cooperatively share resources for their mutual benefit. Such agreements will be of a specific duration and specific purpose which may include sharing of capital projects, rights-of-way, or other joint purchases.

Internal Services Fund: A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government on a cost-reimbursement basis. The City currently has no internal service funds.

Levy: To impose taxes for the support of government activities.

Liability: Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

Line-Item Budget: A budget prepared along departmental account lines that focuses on what is to be bought.

Long Term Debt: Debt with a maturity of more than one year after the date of issuance.

Mill: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Modified Accrual: Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.

Motor Vehicle Tax: Tax received from the county for vehicles licensed in Roeland Park and is based on the age and value of the vehicle and is taxed according to the county-wide average tax rate for the previous year.

Obligations: Amounts which the City may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Budget: The annual budget and process which provides a financial plan for the operation of the City and the provision of services for the year. Excluded from the operating budget are capital improvements, which are determined by a separate, but interrelated process.

Operating Expenses: The cost for personnel, contractual services, and commodities required for a department to function.

Operating Revenue: Funds that the City receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Overlapping Debt: Debt of another taxing jurisdiction which geographically overlaps City boundaries and for which City taxpayers will pay in whole or in part. Overlapping jurisdictions for the City include Johnson County, Shawnee Mission School District, and Johnson County Community College.

Personal Services: Expenditures for salaries, wages and fringe benefits of City employees.

Property Tax: See Ad Valorem Tax.

Public Safety Tax (effective 1995): A voter approved, .25% special sales tax assessed by Johnson County since 1995 to fund public safety within the county. The City's share of this tax remains in the City's General Fund. The tax has no sunset.

Public Safety Tax (effective 2009): A voter approved, .25% special sales tax assessed by Johnson

County since 2009 to fund public safety within the county. The City's share of this tax remains in the City's General Fund. The tax has no sunset.

Projected Budget: During the annual budget adoption process, the City evaluates the current fiscal year budget and makes new projections based upon changes in revenues or expenses that have become known since the adoption of the budget in August of the prior year. The projected budget is designed to give the City a more accurate picture of ending cash balances.

Redevelopment Agreement: See "Development Agreement" above.

Reserves: An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution: A special or temporary order of the City Council requiring less legal formality than an ordinance or statute.

Resources: Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue: Sources of income financing the operations of the City.

Revenue Category: A revenue classification, referring to the highest and most comprehensive classification. These include Taxes, Special Assessments, Interest, Intergovernmental Revenue, Licenses & Permits, Fines & Forfeitures, Other Sources, Program Revenues and Interfund Transfers.

Revenue Neutral Tax Rate: Kansas statute defines this as the mill levy required to raise the same amount of property tax revenue as the prior year using current year assessed valuation amounts.

Roeland Park Property Owners Association Fund: Created to administer various functions within City Hall and to establish the means and methods of collecting assessments and charges for the management of City Hall's common areas.

Risk Management Reserve Fund: A fund established pursuant to K.S.A. 12-2615 to account for the accumulation of reserves on hand to transfer to the General Fund for paying claims and related costs arising from legal action and settlement not covered by commercial insurance.

Sales Tax: The City of Roeland Park has an ongoing 1% general sales tax on all retail sales. The City also collects a .50% sales tax for infrastructure improvements (primarily stormwater and parks and recreation projects) which expires March 31, 2031.

Sales Tax Reserve: A committed fund balance in the General Fund reserved at \$1,410,000 to be accessed in the event of a significant (at least 25%) and sustained (longer than six months) decline in sales taxes. This policy was established in 2017 by the City Council to account for reserves that have built

up over the course of four years when the City increased the property tax mill levy 7.5 mills to prepare for the planned loss of a retailer that, in the end, never left.

Special Assessment: A compulsory levy made against certain properties to defray part or all of the costs of a specific improvement deemed to primarily benefit the assessed properties.

Special Assessment Bond: A bond payable from the proceeds of special assessments.

Special Highway Fund: A fund established in accordance with K.S.A. 79-3425C to account for those revenues received from the state tax on motor fuel. Statutes restrict the use of these funds to non-capital street and highway expenditures.

Special Revenue Fund: A fund created when the City receives revenues from a special source designated to be used for a specific purpose. In Kansas, many statutes exist whereby ad valorem taxes may be levied for specific purposes; when received, this revenue is accounted for in the Special Revenue Fund created to account for the specific purpose of the statute.

Special Infrastructure Fund: Established to account for public infrastructure projects including buildings. A ¼ cent sales tax was approved by Roeland Park residents on April 1, 2003, sun setting on March 31, 2013. The tax was renewed for an additional 10 years starting in April 1, 2013 and ending on March 31, 2033. At the November 2020 election residents approved increasing this sales tax to ½ cent and extending it through March 31, 2031. This fund is referred to as the "27D Fund" of the City.

Special Street Fund: Created to account for the repair, maintenance and improvement of streets, curbs and sidewalks located within the City which are funded by a ½ cent City sales tax. The sales tax does not sunset. This fund is referred to as the "27A Fund". This fund will be rolled into a combined Street and Highway Fund in 2020 with the Special Highway proceeds.

Storm Drainage Districts: The City established three special assessment stormwater improvement districts to assist in paying for stormwater improvements at various locations in the City, RC12-13 (2008), RC12-12 (2010), and RC12-14 (2011). These special assessments are levied on property owners within the boundaries of each district and is a part of their annual property tax bill.

Storm Water Fund: Created to account for the repair, maintenance and improvement of the storm drainage systems located within the City. A storm water utility fee is assessed annually on properties based upon impervious area. Properties subject to a storm drainage improvement assessment are not subject to a storm water utility fee assessment.

Taxes: Compulsory charges levied by the City for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular

persons or property for current or permanent benefit, such as special assessments.

Tax Increment Financing (TIF): A method of financing established in accordance with K.S.A. 12-1770 et seq. This method allows cities to help redevelop property through private investment. Revenues for this method are derived from the increased property tax payments (increment) caused by the higher assessments on the redeveloped property.

TIF 1 – Bella Roe/Wal-Mart TIF: A special revenue fund created to account for monies received for retiring tax increment bonds. Those bonds were retired early in 2018 and the development plan was amended to include additional capital improvements associated with the district such as the improvements to Roe Boulevard planned for 2020. The TIF district is set to expire May 18, 2024.

TIF 2C – Valley State Bank TIF: Created to account for monies received to retire special obligation tax increment revenue bonds. The revenue generated by the property tax increment has not been able to keep pace with the scheduled debt service. This TIF will retire Feb. 1, 2020 and any unpaid debt service at that time will remain unpaid.

TIF 2D – City Hall TIF: Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall parking improvements, Granada Park improvements, roadway and storm water improvements.

TIF 3 – Boulevard Apartments/Industrial Park: Established to account for monies received to retire special obligation tax increment revenue bonds. The fund tracks and covers all costs associated with projects approved by the TIF project plan.

TIF 4 – The Rocks: Established to account for resources received from the tax increment financing district that will be used to reimburse the developer for eligible project costs on a mixed-use development on the property. TIF 4 is scheduled to be activated in 2026 upon project completion.

Transient Guest Tax Fund: A fund established in accordance with K.S.A. 12-1698 to account for revenue derived from transient guest tax levied upon the gross rental receipts paid by guests for lodging in the City. Expenditures are limited to be used for promotion of tourism, conventions and economic development.

Transportation Development District (TDD): Permissible under K.S.A. 12-17,145, a TDD allows cities to levy an additional sales tax up to 1% to fund transportation related development of a project. The City has two TDDs – TDD 1 for Price Chopper and other properties in the Bella Roe shopping plaza, except Lowes levied at 1%, and TDD 2 for Lowes levied at 0.5%.

Use Tax: Is a sales tax placed on equipment or materials purchased outside of a city or county for use in said city or county.